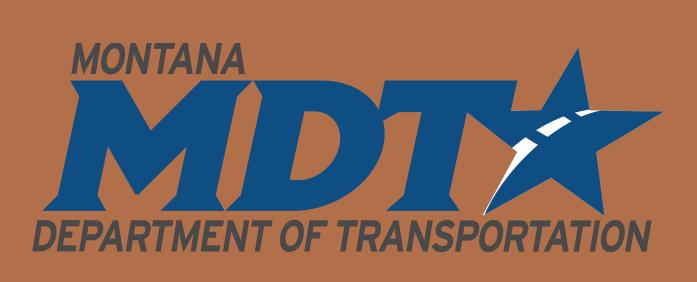
# **ACTIVITY SEQUENCE LOGICS USING DAILY WORK REPORT DATA**



#### Abstract

Accurate and reliable project duration estimation is highly dependent upon two major components;

a) reasonable production rate estimation of major work items,

b) logical sequencing of those work items.

The phase I of the study developed an MS Excel based production rate estimation tool (PRET). The phase II (this project) has developed construction activity sequence logic diagrams for most common work types in MDT.

Six most common highway project types in MDT are i) overlay (urban), ii) overlay (rural), iii) safety, iv) seal & cover, and v) bridge reconstruction and rehabilitation. These work types account for more than 60% of highway projects in MDT.

The current list of controlling work items has been expanded into 48 items.

For each work type, a construction activity sequence logic diagram was developed to illustrate frequent controlling work items and their sequential relationship.

The results of this research project can help MDT quickly identify the most common controlling work items and develop a reliable sequence logic for different types of highway projects.

#### Project Objectives

- The overall goal of the Phase II was to develop construction sequence logics for major project types using historical data available in Daily Work Report (DWR) data.
- The result of the Phase I and Phase II will enhance the MDT's current contract time determination procedure

Phase I: Production rate estimation system

Accurate Contract Time Determination

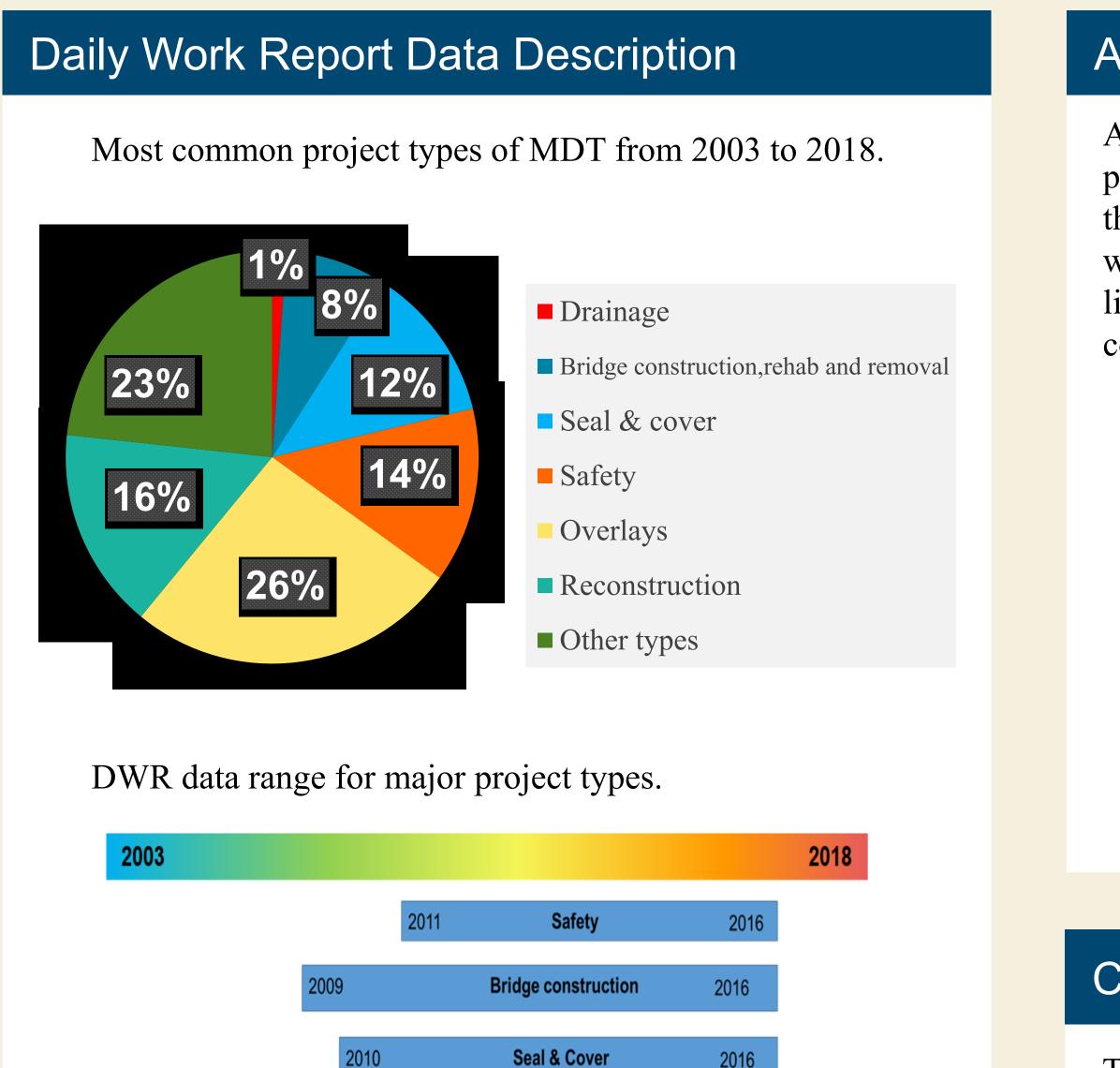
Phase II: Construction sequence logics



- The last 10 years of MDT DWR data were collected and analyzed.
- The DWR dataset includes 730 highway construction and maintenance projects.
- DWR data attributes: project number, type, location, contract amount, start and end date, pay item code, pay item description, and pay item implementation date.

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### Controlling Work Items

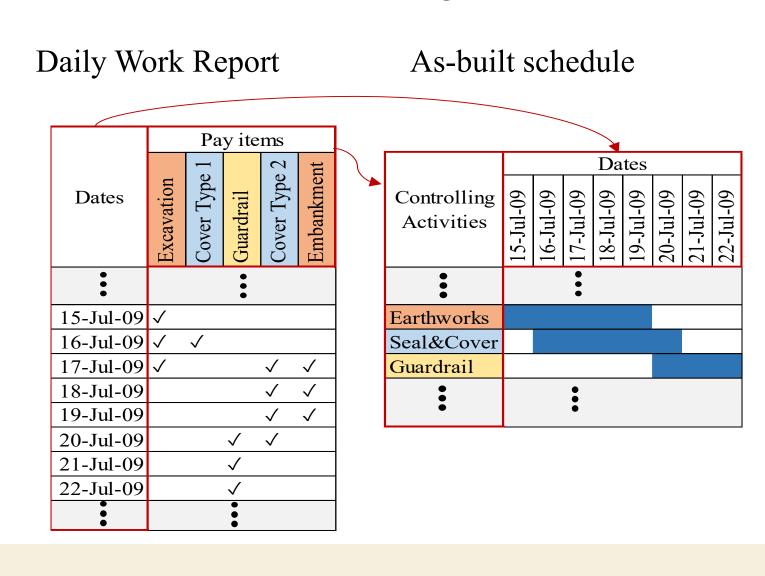
Controlling work items are the work items that are likely to affect the duration of a project. The current list of controlling work items includes 31 items. From a comprehensive DWR data analysis, review of controlling work items in other DOTs and discussions with MDT scheduling experts, the current list has been expanded into 48 items. The expanded list now covers more than 90% of the activities in the DWR database.

| Final list of extended controlling work items |                              |    |                                |  |  |  |
|---|------------------------------|----|--------------------------------|--|--|--|
| #   | Item description             | #  | Item description               |  |  |  |
| 1   | BASE-CEMENT TREATED          | 25 | GEOTEXTILE                     |  |  |  |
| 2   | BEAMS                        | 26 | GUARD RAIL                     |  |  |  |
| 3   | BRIDGE APPROACH SLAB         | 27 | MICROSURFACING                 |  |  |  |
| 4   | BRIDGE BACKFILL              | 28 | MILLING AND PULVERIZING        |  |  |  |
| 5   | BRIDGE DECK                  | 29 | MOBILIZATION                   |  |  |  |
| 6   | BRIDGE DECK MILLING          | 30 | PAVEMENT MARKING               |  |  |  |
| 7   | BRIDGE DECK REPAIR           | 31 | РССР                           |  |  |  |
| 8   | BRIDGE FOUNDATION            | 32 | PLANT MIX SURFACING            |  |  |  |
| 9   | BRIDGE PAINTING              | 33 | REIN CONC BOX                  |  |  |  |
| 10  | CLEARING AND GRUBBING        | 34 | REINFORCING STEEL              |  |  |  |
| 11  | CONCRETE BARRIER RAIL        | 35 | REMOVE EXISTING STRUCTURES     |  |  |  |
| 12  | CONCRETE BARRIER RAIL-BRIDGE | 36 | RETAINING WALL                 |  |  |  |
| 13  | CONCRETE-CLASS OVERLAY       | 37 | REVISE BRIDGE CONCRETE BARRIER |  |  |  |
| 14  | SEAL & COVER                 | 38 | RIPRAP                         |  |  |  |
| 15  | CRACK SEALING                | 39 | RUMBLE STRIPS                  |  |  |  |
| 16  | CRUSHED AGGREGATE COURSE     | 40 | SEEDING                        |  |  |  |
| 17  | CURB AND GUTTER              | 41 | SHOULDER GRAVEL                |  |  |  |
| 18  | DECK GROOVING (after curing) | 42 | SIDEWALK                       |  |  |  |
| 19  | DETOURING                    | 43 | SIGNS                          |  |  |  |
| 20  | DRAINAGE PIPE (<= 24 IN)     | 44 | SPECIAL BORROW                 |  |  |  |
| 21  | DRAINAGE PIPE (> 24 IN)      | 45 | SSPP                           |  |  |  |
| 22  | EARTH WORKS                  | 46 | TOPSOIL-SALVAGING AND PLACING  |  |  |  |
| 23  | FARM FENCE                   | 47 | WING WALLS                     |  |  |  |
| 24  | GEOGRID                      | 48 | FINAL SWEEP AND BROOM          |  |  |  |

MC PA MII SEA REM CR FIN SII CU GE SPH EA TO FA Tot

#### As-built Schedule Development

An as-built schedule for each project was developed using project pay items, their implementation dates in DWR data and the controlling activity list. Note: some pay items from DWR were aggregated to a controlling work item using the extended list and their implementation dates were added together to compute the duration of each controlling work item.



### Common Work Items for Each Project Type

The most common activities in each project type were identified using a frequency analysis of work items and opinions from MDT schedulers. The table below shows the frequency analysis result of DWR data and MDT schedulers' opinions for overlay projects, including urban and rural. The same type of table for other project types is available in the final report.

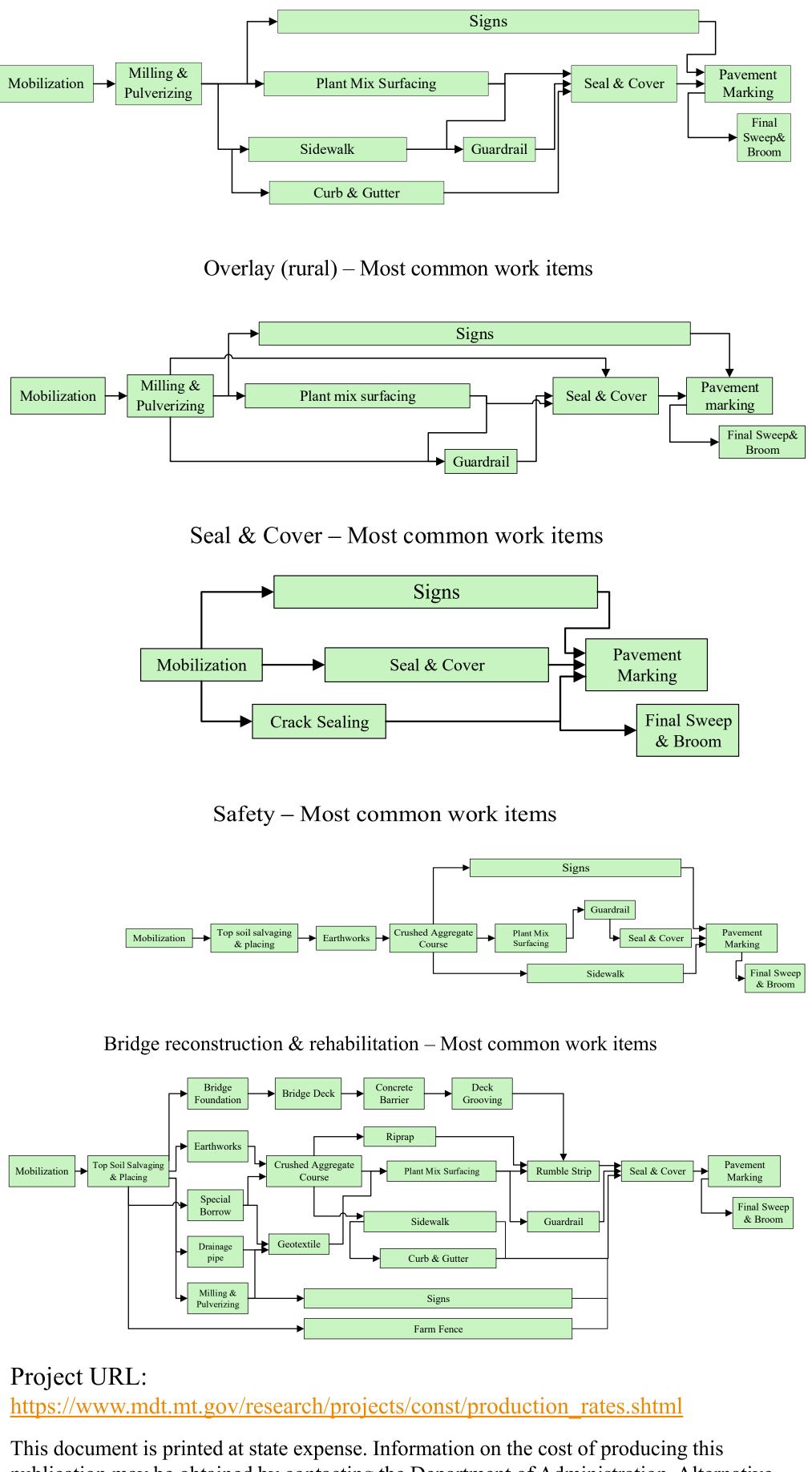
| Overlay                      |           |            |                  |                |  |  |  |
|------------------------------|-----------|------------|------------------|----------------|--|--|--|
| ontrolling Work Items        | Frequency | Percentage | Expert's Opinion |                |  |  |  |
|                              |           |            | (Urban)          | (Rural)        |  |  |  |
| OBILIZATION                  | 190       | 99%        | Common           | Common         |  |  |  |
| AVEMENT MARKING              | 187       | 98%        | Common           | Common         |  |  |  |
| ILLING AND PULVERIZING       | 181       | 95%        | Common           | Common         |  |  |  |
| EAL AND COVER                | 171       | 90%        | Common           | Common         |  |  |  |
| EMOVE EXISTING STRUCTURES    | 166       | 87%        | Not Applicable   | Not Applicable |  |  |  |
| LANT MIX SURFACING           | 156       | 82%        | Common           | Common         |  |  |  |
| GNS                          | 135       | 71%        | Common           | Common         |  |  |  |
| UARD RAIL                    | 99        | 52%        | Common           | Common         |  |  |  |
| UMBLE STRIPS                 | 83        | 43%        | Not Common       | Not Applicable |  |  |  |
| RUSHED AGGREGATE COURSE      | 58        | 30%        | Not Common       | Not Applicable |  |  |  |
| NAL SWEEP AND BROOM          | 57        | 30%        | Common           | Common         |  |  |  |
| DEWALK                       | 36        | 19%        | Common           | Not Applicable |  |  |  |
| URB AND GUTTER               | 32        | 17%        | Common           | Not Applicable |  |  |  |
| EOTEXTILE                    | 30        | 16%        | Not Common       | Not Applicable |  |  |  |
| PECIAL BORROW                | 30        | 16%        | Not Common       | Not Common     |  |  |  |
| ARTH WORKS                   | 29        | 15%        | Not Common       | Not Common     |  |  |  |
| OPSOIL-SALVAGING AND PLACING | 12        | 6%         | Not Applicable   | Not Common     |  |  |  |
| ARM FENCE                    | 11        | 6%         | Not Applicable   | Not Applicable |  |  |  |
| otal                         | 191       | _          |                  | _              |  |  |  |

As-built schedules of representative projects for each project type were integrated with MDT schedulers' knowledge and experience to develop a common sequence logic diagram for each project type. The diagrams were developed in two forms: 1) including only common work items and 2) including both common and not common work items. The diagrams below indicate the sequence logics for common work items. Other diagrams and with a detail description are available in the report.

Overlay (urban)- Most common work items



#### **Construction Activity Sequence Logics**



publication may be obtained by contacting the Department of Administration. Alternative accessible formats of this document will be provided on request. Persons who need an alternative format should contact the Human Resources and Occupational Safety Division, Department of Transportation, 2701 Prospect Avenue, PO Box 201001, Helena, MT 59620. Telephone 406-444-9229. Those using a TTY may call 1(800)335-7592 or through the Montana Relay Service at 711.