

DISPARITY/AVAILABILITY STUDY FOR THE
MONTANA DEPARTMENT OF
TRANSPORTATION: *APPENDICES*

FHWA/MT-09-004/8190-2

Final Report

prepared for
THE STATE OF MONTANA
DEPARTMENT OF TRANSPORTATION

in cooperation with
THE U.S. DEPARTMENT OF TRANSPORTATION
FEDERAL HIGHWAY ADMINISTRATION

August 2009

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Appendices

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APPENDIX A - DEFINITION OF TERMS



APPENDIX A - DEFINITIONS OF TERMS

This appendix provides explanations and definitions useful to understanding the Availability and Disparity Study. These definitions are only relevant in the context of the Availability and Disparity Study Final Report.

Montana Department of Transportation (MDT). The MDT is the owner/operator of Montana's federal and state highway system and is the state's primary recipient of federal funds.

Anecdotal evidence. Includes personal accounts of incidents, including of discrimination, told from an individual's perspective.

Availability analysis. Examination of the relative number of DBEs or MBE/WBEs ready, willing and able to perform work related to transportation construction and engineering work for MDT or local agencies.

Business. A for-profit company, including all of its establishments (equivalent to "firm").

Business listing. A record in the Dun & Bradstreet (D & B) database of businesses (or other database). A D&B record is just a "listing" until the study team determines it to actually be a business establishment with a working phone number.

Business establishment. A place of business with an address and working phone number. One firm can have many business establishments. (Same as "establishment.")

Contract. A legally binding relationship between the seller of goods or services and a buyer.

Contractor. The study team uses "contractor" to refer to firms performing construction contracts.

Controlled. Exercising management and executive authority for a company, per 49 CFR Section 26.71.

Disadvantaged Business Enterprise (DBE). A small business owned and controlled by one or more individuals who are both socially and economically disadvantaged according to the guidelines in the Federal DBE Program (49 CFR Part 26). Membership in certain race and ethnic groups identified under "minority-owned business enterprise" in this appendix may meet the presumption of socially and economically disadvantaged. Women are also presumed to be socially and economically disadvantaged. Examination of economic disadvantage also includes investigating the gross revenues and the firm owner's personal net worth (maximum of \$750,000 exclusive of equity in a home and in the business). Some minority- and women-owned firms do not qualify as DBEs because of the gross revenue or the net worth requirements. A firm owned by a non-minority male can be certified as a DBE. Tribally-owned concerns can be certified as a DBE if the enterprise meets the requirements in 49 CFR Part 26.

DBE directory. The Montana Disadvantage Business Enterprise Program's electronic directory of firms certified as DBEs in Montana. Also known as the DBE Vendor List.

Disparity. A difference or gap between an actual outcome and a reference point. For example, a difference between an outcome for one race/ethnic group and an outcome for non-Hispanic whites may constitute a disparity.

Disparity analysis. Comparisons of actual outcomes with what might be expected based on other data. Analysis of whether there is a “disparity” between DBE utilization and availability is one tool in examining whether there is evidence consistent with discrimination against DBEs.

Disparity index. Computed by dividing percentage utilization by percentage availability and then multiplying the result by 100. A disparity index of 100 indicates “parity”.

Dun & Bradstreet. The leading firm in the United States and abroad that provides lists of business establishments and other business information (see www.dnb.com).

Employer firms. Firms with paid employees other than the business owner and family members.

Enterprise. An economic unit that could be a for-profit firm or establishment, not-for-profit organization or public sector organization.

Establishment. See “business establishment”.

Federal DBE Program. Unless otherwise specified, “Federal DBE Program” refers to the Disadvantaged Business Enterprise program established by the U.S. Department of Transportation after enactment of the Transportation Equity Act for the 21st Century (TEA-21) as amended in 1998. The elements of the Program are set forth in 49 CFR Part 26.

Federal Aviation Administration (FAA). An agency of the USDOT that works with state and local governments to improve the safety and efficiency of aviation.

Federal Highway Administration (FHWA). An agency of the USDOT that works with state and local governments to construct, preserve and improve the National Highway System, other roads eligible for federal aid, and certain roads on federal and tribal lands.

Federal Transit Administration (FTA). An agency of the USDOT that administers federal funding to support a variety of locally planned, constructed, and operated public transportation systems throughout the U.S., including buses, subways, light rail, commuter rail, streetcars, monorail, passenger ferry boats, inclined railways, and people movers.

Firm. See “business”.

Federally-funded contract. Any contract or project funded in whole or in part with FAA, FHWA and/or FTA financial assistance, including loans. As used in this study, it is synonymous with “federally-assisted contract”.

Industry. A broad grouping of firms providing related goods or services.

Local agency. Any local government that solicits bids, qualifications or proposals for transportation construction or engineering projects.

Majority-owned businesses. For-profit firms not owned and controlled by minorities or women (see definition of “minorities” below).

Microbusiness. A firm that together with affiliates has average annual gross receipts of \$2,750,000 or less over the previous three years.

Minorities. Racial and ethnic groups identified in the federal guidelines in 49 CFR Part 26:

- Asian-Pacific Americans, which includes persons whose origins are from Japan, China, Taiwan, Korea, Burma (Myanmar), Vietnam, Laos, Cambodia (Kampuchea), Thailand, Malaysia, Indonesia, the Philippines, Brunei, Samoa, Guam, Hong Kong, and other countries and territories in the Pacific set forth in 49 CFR Section 26.5;
- Black Americans, which includes persons having origins in any of the black racial groups of Africa;
- Hispanic Americans, which includes persons of Mexican, Puerto Rican, Cuban, Dominican, Central or South American, or other Spanish or Portuguese culture or origin, regardless of race;
- Native Americans, which includes persons who are American Indians, Eskimos, Aleuts or Native Hawaiians; and
- Women, which includes women who are a non-Hispanic white woman. This definition of “women” includes only white women. Minority women are included in their respective minority category.

Minority-owned business (MBE). A firm with at least 51 percent ownership and control by minorities. Minority groups are defined according to federal guidelines, as outlined above. For purposes of this study, a firm need not be certified to be counted as a minority-owned firm. Firms owned by minority women are counted as MBEs in this study (where that information is available).

NAICS code. North American Industry Classification System code that identifies primary line of business of an enterprise. www.census.gov/epcd/www/naics.html.

Non-DBEs. Firms not certified as DBEs.

Non-minority owned businesses. For-profit firms not owned and controlled by minorities or women (see definition of “minorities” below).

Non-response bias. Occurs when the observed value to a survey question differs from what would be obtained if all individuals in a population, including non-respondents, answered the question.

Owned. Ownership of at least 51 percent of a company. A “minority-owned” firm is at least 51 percent owned by one or more minorities. (For DBE certification, additional guidelines are set forth in 49 CFR Section 26.69.)

Prime consultant. The professional services firm performing a contract for an end user such as MDT.

Prime contract. The contract between the seller and an end user such as MDT.

Prime contractor. The firm performing a contract for an end user such as MDT.

Private sector. Organizations and entities that are not part of any governmental structure. Includes for-profit and not-for-profit organizations, formal and informal structures, commerce and industry.

Public sector. Government or a public service body.

Race- and gender-conscious. Remedies that apply to individuals or firms that includes some races and ethnicities and not others; and women and not men. This term is equivalent to “race- and gender-based”. A DBE contract goal is one example of a race- and gender-conscious remedy. Note that this term is more accurately “race-,” “*ethnicity-*” and “gender-” conscious. For ease of communication, the study team has shortened this to “race- and gender-conscious” remedies.

Race- and gender-neutral. Remedies that apply to individuals or firms that are not classified based on race, ethnicity or gender. Note that this term is more accurately “race-,” “ethnicity-” and “gender-” neutral. For ease of communication, the study team has shortened this to “race- and gender-neutral”.

Race- and gender-neutral remedies may include assistance in overcoming bonding and financing obstacles, sampling bidding procedures, providing technical assistance, establishing programs to assist start-up firms and other methods open to all firms or any disadvantaged firm regardless of race or gender. (A broader list of examples can be found in 49 CFR Section 26.5 1(b).).

Relevant geographic market area. The geographic area that contains most establishments receiving MDT or local agency transportation construction and engineering-related work, based on dollars. It is also referred to as the “local marketplace”.

Remedy. A program element designed to address barriers to full participation for a particular group.

SIC code. Standard Industrial Classification code, which describes the primary business of a firm (see SIC Manual at <http://www.census.gov/epcd/www/sic.html>). The federal government groups firms into industries down to 4-digit SIC codes. Dun and Bradstreet further classifies types of work to the 8-digit level.

Small business. In general, a firm with low revenues or employment size relative to other firms in the industry. “Small business” does not necessarily mean that the firm is certified as such.

Small Business Administration (SBA). The U.S. Small Business Administration, which is an independent agency of the United States government.

State-funded contract. Any contract or project funded in whole or in part with State of Montana funds administered through MDT that does not include federal funds.

Statistically significant difference. A difference in which chance in the sampling process can be eliminated as a cause, at the 95 percent confidence level (meaning that chance in the sampling process could still explain the difference in no more than 5 out of 100 cases).

Subconsultant. A professional services firm performing a service for the prime consultant as part of a larger contract.

Subcontract. The contract between a prime contractor and another firm selling services to the prime contractor.

Subcontractor. A firm performing a service for a prime contractor as part of a larger construction or engineering project.

Supplier. A firm selling supplies to a firm as part of a larger project.

USDOT. U.S. Department of Transportation, which includes the Federal Highway Administration, the Federal Transit Administration and the Federal Aviation Administration.

Utilization. Percentage of total dollars of a type of work going to DBES or MBE/WBEs (or another group).

Women-owned business (WBE). A firm with at least 51 percent ownership and control by women. For this study, a firm need not be certified as a WBE or DBE to be counted as a woman- owned firm. In addition, firms owned and controlled by minority women are counted as minority- owned firms. Therefore, WBEs principally refer to firms owned by white women.

APPENDIX B1 - AVAILABILITY TELEPHONE SURVEY

TELEPHONE SURVEY STRUCTURE
Montana Disadvantaged Business Enterprise
Availability and Disparity Study

Questionnaire # _____ (1-4)

SURVEY INTRODUCTION

Q.1 Hello, this is _____ calling for **Northwest Resource Consultants**, a research firm located in Helena. The **Montana Department of Transportation** has contracted with our firm to conduct a survey of randomly selected businesses to gather information on contracting practices.

May I speak with the **company's owner, governing partner, or person responsible for bidding contracts**?

IF YES AND OWNER COMES TO THE PHONE: CONTINUE.
IF TRANSFERRED: DECIDE WHETHER THAT PERSON CAN ANSWER THE QUESTIONS, IF YES, CONTINUE WITH INTRODUCTION. IF NO, MAKE AN APPOINTMENT WITH OWNER.

Q.2 Press <enter> to continue

_____ (5-16)

[IF THE ANSWER IS, THEN SKIP TO QUESTION 2]

Q.3 **Owner on the Phone:**

We've been asked by the **Department of Transportation** to contact Montana businesses to gather information on contracting practices and your firm's experience, **if any**, when doing business with the Montana Department of Transportation.

NEVER DONE BUSINESS: Even if you haven't done business with MDOT, they have included your company in the study because one of the objectives of this study is to determine interest in doing business with MDOT.

- (17)
- 1 Yes
 - 2 No

Q.4

_____ (18-117)

Q.5 And, let me just re-confirm that you are [ANSWER TO Q. 4] (Owner's Name) Correct?

(118)

- 1 Yes-Skip to Q7
- 2 Yes, but I have to leave
- 3 No

[IF THE ANSWER IS 1, THEN SKIP TO QUESTION 7]

Q.6 What would be your official title with the firm? Would it be:

(119-120)

- 01 Board member
- 02 Contract Mgr
- 03 Fiscal controller/Finance Mgr
- 04 Gen'l or branch Mgr/Superintendent
- 05 Office Mgr
- 06 Personnel director/Mgr
- 07 President-CEO-Vice President
- 08 Principal
- 09 Secretary
- 10 Other
- 11 Don't know/Not sure
- 12 Refused

Q.7 The survey will take about 15 minutes and all of your responses will be kept confidential and grouped with other businesses for the analysis. In no way, will your name or your firm's name be identified with your responses.

(121)

- 1 Person Attentive-Continue
- 2 No

[IF THE ANSWER IS 2, THEN SKIP TO QUESTION 1001]

Q.8 SECTION 1: DEMOGRAPHICS

First, I would like to ask some questions about the company.

1.1 Which **ONE** of the following **BEST** describes the company's **primary** line of business?
Would you say:

(122)

- 1 Construction (hwy, bldg, gen.contractor, marine-related)
- 2 Architecture or Engineering
- 3 Professional services (consulting, accounting, legal)
- 4 Commodities and Supplies, OR
- 5 Miscellaneous & Other Services-Specify
- 7 Don't know/Not sure
- 9 Refused

[IF THE ANSWER IS 1-4 OR 7 OR 9, THEN SKIP TO QUESTION 10]

Q.9 1.1a Specify:

_____ (123-422)

Q.10 1.2 What is the firm's **business structure**? Is it a:

(423)

- 1 Sole Proprietorship
- 2 Partnership
- 3 Corporation
- 4 Limited Liability Partnership
- 5 Limited Liability Corporation
- 6 Joint Venture, OR
- 7 Non-profit
- 8 Don't know/Not sure
- 9 Refused

Q.11 1.3 What is the "race or ethnicity" of the controlling owner or partner of the firm?

Controlling = Owns at least 51% of the firm.

If multi-racial, ask respondent what category they most closely identify with.

(424)

- 1 Caucasian
- 2 African American
- 3 Native American
- 4 Asian
- 5 Native Hawaiian or Pacific Islander, OR
- 6 Hispanic American
- 7 Other: Specify
- 9 Refused

[IF THE ANSWER IS 1-6 OR 9, THEN SKIP TO QUESTION 13]

Q.12 1.3a Specify:

_____ (425-444)

Q.13 1.4 **INTERVIEWERS:** Do NOT need to ask unless necessary.

What is the gender of the controlling owner or partner of the firm?

(445)

- 1 Male
- 2 Female
- 9 Refused

Q.14 1.5 How many years has the firm been in business? Would it be:

(446)

- 1 10 Years or less
- 2 11 to 20 years
- 3 21 to 30 years
- 4 31 to 40 years
- 5 41 to 50 years, OR
- 6 50 or more years
- 7 Don't know/Not sure
- 9 Refused

Q.15 1.6 How many years of experience in **[ANSWER TO Q. 8]** does the owner have?

(447)

- 1 10 Years or less
- 2 11 to 20 years
- 3 21 to 30 years
- 4 31 to 40 years
- 5 41 to 50 years, OR
- 6 50 or more years
- 7 NONE
- 8 Don't know/Not sure
- 9 Refused

Q.16 1.7 What is the **highest** level of education completed by the firm's owner?

(448)

- 1 Some high school
- 2 GED
- 3 High school graduate
- 4 Some college
- 5 College graduate
- 6 Post graduate, OR
- 7 Trade or technical certificate
- 8 Don't know/Not sure
- 9 Refused

Q.17 1.8 **EXCLUDING the owner**, how many of the company employees are **full-time**?

NONE = 888 DON'T KNOW = 777 REFUSED = 999

___ Full-time _____ (449-451)

Q.18 1.8a And, how many are **part-time employees**?

NONE = 888 DON'T KNOW = 777 REFUSED = 999

___ Part-time _____ (452-454)

Q.19 1.9 Which **ONE** of the following categories **BEST** describes the firm's **gross receipts** for **2007**? Would it be:

- (455-456)
- 01 \$50,000 or less
 - 02 \$50,001 to \$100,000
 - 03 \$100,001 to \$300,000
 - 04 \$300,001 to \$500,000
 - 05 \$500,001 to \$1million
 - 06 \$1 (and 1) million to \$3 million
 - 07 \$3 (and 1) million to \$5 million
 - 08 \$5 (and 1) million to \$10 million OR
 - 09 More than \$10 million
 - 10 Don't know/Not sure
 - 11 Refused

Q.20 1.10 Of the firm's **2007 total gross receipts**, what percentage of dollars came from doing business in the:

DON'T KNOW = 777 NONE = 888 REFUSED =999

TOTAL SHOULD BE 100%!!!!

___ % Private sector _____ (457-459)
___ % Public sector _____ (460-462)
___ % Other sector _____ (463-465)

[IF THE ANSWER TO SUB-QUESTION 1 OF QUESTION 20 IS 100, THEN SKIP TO QUESTION 21]

[IF THE ANSWER TO SUB-QUESTION 2 OF QUESTION 20 IS 100, THEN SKIP TO QUESTION 27]

[IF THE ANSWER TO SUB-QUESTION 3 OF QUESTION 20 IS 100, THEN SKIP TO QUESTION 33]

[IF THE ANSWER TO SUB-QUESTION 1 OF QUESTION 20 IS 777 OR 888 OR 999, THEN SKIP TO QUESTION 27]

Q.21 Private Sector Questions: I would like to ask you a few questions about contracts with the **Private Sector**. Please base your answers on bids and contracts during **2007**.

PRIVATE SECTOR: [ANSWER TO SUB-QUESTION 1 OF Q. 20] %

1.11 How many bids have you **submitted** as the **PRIME contractor** in the **private sector**?

DON'T KNOW = 7777 NONE = 8888 REFUSED =9999

_____ Bids _____ (466-469)

[IF THE ANSWER IS 7777 OR 8888 OR 9999, THEN SKIP TO QUESTION 24]

Q.22 1.12 And, how many bids have you **won** as the **PRIME contractor** in the **private sector**?

DON'T KNOW = 7777 NONE = 8888 REFUSED =9999

_____ Bids _____ (470-473)

[IF THE ANSWER IS 7777 OR 8888 OR 9999, THEN SKIP TO QUESTION 24]

Q.23 1.13 What was the **largest contract** in dollars awarded to the firm as the **PRIME contractor** in the **private sector**?

(474-475)

- 01 \$50,000 or less
- 02 \$50,000 to \$100,000
- 03 \$100,001 to \$300,000
- 04 \$300,001 to \$500,000
- 05 \$500,001 to \$1 million
- 06 \$1 (and 1) million to \$3 million
- 07 \$3 (and 1) million to \$5 million
- 08 \$5 (and 1) million to \$10 million OR
- 09 More than \$10 million
- 10 Don't know/Not sure
- 11 Refused

Q.24 1.14 How many bids have you **submitted** as the **SUB-CONTRACTOR** in the **private sector**?

DON'T KNOW = 7777 NONE = 8888 REFUSED = 9999

_____ Bids _____ (476-479)

[IF THE ANSWER IS 0001-0776, THEN SKIP TO QUESTION 25]

[IF THE ANSWER IS 7777 OR 8888 OR 9999, THEN SKIP TO QUESTION 27]

[IF THE ANSWER IS 7777 OR 8888 OR 9999, AND...]

[IF THE ANSWER TO SUB-QUESTION 2 OF QUESTION 20 IS 777 OR 888 OR 999, THEN SKIP TO QUESTION 33]

[IF THE ANSWER IS 7777 OR 8888 OR 9999, AND...]

[IF THE ANSWER TO SUB-QUESTION 2 OF QUESTION 20 IS 777 OR 888 OR 999, AND...]

[IF THE ANSWER TO SUB-QUESTION 3 OF QUESTION 20 IS 777 OR 888 OR 999, THEN SKIP TO QUESTION 40]

Q.25 1.15 How many bids have you **won** as the **SUB-CONTRACTOR** in the **private sector**?

DON'T KNOW = 7777 NONE = 8888 REFUSED = 9999

____ Bids _____ (480-483)

[IF THE ANSWER IS 0001-0776, THEN SKIP TO QUESTION 26]

[IF THE ANSWER IS 7777 OR 8888 OR 9999, THEN SKIP TO QUESTION 27]

[IF THE ANSWER IS 7777 OR 8888 OR 9999, AND...]

[IF THE ANSWER TO SUB-QUESTION 2 OF QUESTION 20 IS 777 OR 888 OR 999, THEN SKIP TO QUESTION 33]

[IF THE ANSWER IS 7777 OR 8888 OR 9999, AND...]

[IF THE ANSWER TO SUB-QUESTION 3 OF QUESTION 20 IS 777 OR 888 OR 999, THEN SKIP TO QUESTION 40]

Q.26 1.16 What was the **largest contract** in dollars awarded to the firm as the **SUB-CONTRACTOR** in the **private sector**?

(484-485)

- 01 Less than \$50,000
- 02 \$50,000 to \$100,000
- 03 \$100,001 to \$300,000
- 04 \$300,001 to \$500,000
- 05 \$500,001 to \$1 million
- 06 \$1 (and 1) million to \$3 million
- 07 \$3 (and 1) million to \$5 million
- 08 \$5 (and 1) million to \$10 million OR
- 09 More than \$10 million
- 10 Don't know/Not sure
- 11 Refused

[IF THE ANSWER TO SUB-QUESTION 2 OF QUESTION 20 IS 777 OR 888 OR 999, AND...]

[IF THE ANSWER TO SUB-QUESTION 3 OF QUESTION 20 IS 777 OR 888 OR 999, THEN SKIP TO QUESTION 40]

Q.27 Public Sector Questions: I would like to ask you a few questions about contracts with the **Public Sector**. Please base your answers on bids and contracts during **2007**.

PUBLIC SECTOR: [ANSWER TO SUB-QUESTION 2 OF Q. 20] % --- IF 777,888,999...CODE 6666 & skip to Q33.

1.17 How many bids have you **submitted** as the **PRIME contractor** in the **public sector**?

SKIP = 6666
NONE = 8888

DON'T KNOW = 7777
REFUSED =9999

____ Bids _____ (486-489)

[IF THE ANSWER IS 7777 OR 8888 OR 9999, THEN SKIP TO QUESTION 30]

[IF THE ANSWER IS 6666, THEN SKIP TO QUESTION 33]

Q.28 1.18 And, how many bids have you **won** as the **PRIME contractor** in the **public sector**?

DON'T KNOW = 7777 NONE = 8888 REFUSED =9999

____ Bids _____ (490-493)

[IF THE ANSWER IS 7777 OR 8888 OR 9999, THEN SKIP TO QUESTION 30]

Q.29 1.19 What was the **largest contract** in dollars awarded to the firm as the **PRIME contractor** in the **public sector**?

(494-495)

- 01 Less than \$50,000
- 02 \$50,000 to \$100,000
- 03 \$100,001 to \$300,000
- 04 \$300,001 to \$500,000
- 05 \$500,000 to \$1 million
- 06 \$1 (and 1) million to \$3 million
- 07 \$3 (and 1) million to \$5 million
- 08 \$5 (and 1) million to \$10 million OR
- 09 More than \$10 million
- 10 Don't know/Not sure
- 11 Refused

Q.30 1.20 How many bids have you **submitted** as the **SUB-CONTRACTOR** in the **public sector**?

DON'T KNOW = 7777 NONE = 8888 REFUSED =9999

_____ Bids _____ (496-499)

[IF THE ANSWER IS 7777 OR 8888 OR 9999, THEN SKIP TO QUESTION 33]

[IF THE ANSWER TO SUB-QUESTION 3 OF QUESTION 20 IS 777 OR 888 OR 999, AND...]

[IF THE ANSWER IS 7777 OR 8888 OR 9999, THEN SKIP TO QUESTION 40]

Q.31 1.21 And, how many bids have you **won** as the **SUB-CONTRACTOR** in the **public sector**?

DON'T KNOW = 7777 NONE = 8888 REFUSED =9999

_____ Bids _____ (500-503)

[IF THE ANSWER IS 7777 OR 8888 OR 9999, THEN SKIP TO QUESTION 40]

[IF THE ANSWER TO SUB-QUESTION 3 OF QUESTION 20 IS 777 OR 888 OR 999, THEN SKIP TO QUESTION 40]

Q.32 1.22 What was the **largest contract** in dollars awarded to the firm as the **SUB-CONTRACTOR** in the **public sector**?

(504-505)

- 01 Less than \$50,000
- 02 \$50,001 to \$100,000
- 03 \$100,001 to \$300,000
- 04 \$300,001 to \$500,000
- 05 \$500,000 to \$1 million
- 06 \$1 (and 1) million to \$3 million
- 07 \$3 (and 1) million to \$5 million
- 08 \$5 (and 1) million to \$10 million OR
- 09 More than \$10 million
- 10 Don't know/Not sure
- 11 Refused

[IF THE ANSWER TO SUB-QUESTION 3 OF QUESTION 20 IS 777 OR 888 OR 999, THEN SKIP TO QUESTION 40]

Q.33 **Other Sector Questions:** I would like to ask you a few questions about contracts with **other sectors**. Please base your answers on bids and contracts during **2007**.

OTHER SECTOR: [ANSWER TO SUB-QUESTION 3 OF Q. 20] %--- IF 777,888,999...CODE 6666 & skip to Q40.

1.23 First, please briefly describe an "other" sector.

_____ (506-805)

[IF THE ANSWER TO SUB-QUESTION 3 OF QUESTION 20 IS 777 OR 888 OR 999, THEN SKIP TO QUESTION 40]

[IF THE ANSWER TO QUESTION 33 IS 6666, THEN SKIP TO QUESTION 40]

Q.34 1.24 How many bids have you **submitted** as the **PRIME contractor** in an **other sector**?

DON'T KNOW = 7777 NONE = 8888 REFUSED =9999

_____ Bids _____ (806-809)

IF THE ANSWER IS 7777 OR 8888 OR 9999, THEN SKIP TO QUESTION 37]

Q.35 1.25 And, how many bids have you **won** as the **PRIME contractor** in an **other sector**?

DON'T KNOW = 7777 NONE = 8888 REFUSED =9999

_____ Bids _____ (810-813)

[IF THE ANSWER IS 7777 OR 8888 OR 9999, THEN SKIP TO QUESTION 37]

Q.36 1.26 What was the **largest contract** in dollars awarded to the firm as the **PRIME contractor** in an **other sector**?

(814-815)

- 01 Less than \$50,000
- 02 \$50,001 to \$100,000
- 03 \$100,001 to \$300,000
- 04 \$300,001 to \$500,000
- 05 \$500,001 to \$1 million
- 06 \$1 (and 1) million to \$3 million
- 07 \$3 (and 1) million to \$5 million
- 08 \$5 (and 1) million to \$10 million
- 09 More than \$10 million
- 10 Don't know/Not sure
- 11 Refused

Q.37 1.27 How many bids have you **submitted** as the **SUB-CONTRACTOR** in an **other sector**?

DON'T KNOW = 7777 NONE = 8888 REFUSED =9999

____ Bids _____ (816-819)

[IF THE ANSWER IS 7777 OR 8888 OR 9999, THEN SKIP TO QUESTION 40]

Q.38 1.28 And, how many bids have you **won** as the **SUB-CONTRACTOR** in an **other sector**?

DON'T KNOW = 7777 NONE = 8888 REFUSED =9999

____ Bids _____ (820-823)

[IF THE ANSWER IS 7777 OR 8888 OR 9999, THEN SKIP TO QUESTION 40]

Q.39 1.29 What was the **largest contract** in dollars awarded to the firm as the **SUB-CONTRACTOR** in an **other sector**?

(824-825)

- 01 Less than \$50,000
- 02 \$50,001 to \$100,000
- 03 \$100,001 to \$300,000
- 04 \$300,001 to \$500,000
- 05 \$500,001 to \$1million
- 06 \$1 (and 1) million to \$3 million
- 07 \$3 (and 1) million to \$5 million
- 08 \$5 (and 1) million to \$10 million
- 09 More than \$10 million
- 10 Don't know/Not sure
- 11 Refused

Q.40 **SECTION 2: BARRIERS**

Now I would like to ask some questions about barriers that may prevent some firms from bidding or obtaining work on Montana Department of Transportation projects. Base your answers on your experiences **between October 1, 1999 and September 30, 2006.**

2.1 Did your firm experience:
Receiving limited information on available opportunities?

- (826)
- 1 Yes
 - 2 No
 - 3 NO WORK WITH MDOT-Skip to Q74
 - 7 Don't know/Not sure
 - 9 Refused

[IF THE ANSWER IS 3, THEN SKIP TO QUESTION 74]

Q.41 2.2 Did your firm experience:
Limited time for preparing a bid, quote, or response to an RFP?

- (827)
- 1 Yes
 - 2 No
 - 7 Don't know/Not sure
 - 9 Refused

Q.42 2.3 **Between October 1, 1999 and September 30, 2006, did your firm experience:
Receiving limited knowledge of the Department of Transportation's procurement or purchasing policies and procedures?**

- (828)
- 1 Yes
 - 2 No
 - 7 Don't know/Not sure
 - 9 Refused

Q.43 2.4 Did your firm experience:
Pre-qualification requirements that were too rigid or unrealistic?

- (829)
- 1 Yes
 - 2 No
 - 7 Don't know/Not sure
 - 9 Refused

Q.44 2.5 Did your firm experience:
Bid specifications or RFP requirements that were too rigid?

- (830)
- 1 Yes
 - 2 No
 - 7 Don't know/Not sure
 - 9 Refused

Q.45 2.6 **Between October 1, 1999 and September 30, 2006**, did your firm experience:
Difficulty meeting the bond requirements?

- (831)
- 1 Yes
 - 2 No
 - 7 Don't know/Not sure
 - 9 Refused

Q.46 2.7 Did your firm experience:
Insurance requirements that were too rigid or unrealistic?

- (832)
- 1 Yes
 - 2 No
 - 7 Don't know/Not sure
 - 9 Refused

Q.47 2.8 Did your firm experience:
Lack of requested experience?

- (833)
- 1 Yes
 - 2 No
 - 7 Don't know/Not sure
 - 9 Refused

Q.48 2.9 **Between October 1, 1999 and September 30, 2006**, did your firm experience:
Lack of requested personnel?

- (834)
- 1 Yes
 - 2 No
 - 7 Don't know/Not sure
 - 9 Refused

Q.49 2.10 Did your firm experience:
Lack of necessary equipment or technology?

- (835)
- 1 Yes
 - 2 No
 - 7 Don't know/Not sure
 - 9 Refused

Q.50 2.11 Did your firm experience:
Lack of project management expertise and personnel?

- (836)
- 1 Yes
 - 2 No
 - 7 Don't know/Not sure
 - 9 Refused

Q.51 2.12 **Between October 1, 1999 and September 30, 2006, did your firm experience:
A lack of interest in doing public work among owners and shareholders?**

- (837)
- 1 Yes
 - 2 No
 - 7 Don't know/Not sure
 - 9 Refused

Q.52 2.13 Did your firm experience:
**A lack of resources to compete in both the public and private markets
simultaneously?**

- (838)
- 1 Yes
 - 2 No
 - 7 Don't know/Not sure
 - 9 Refused

Q.53 2.14 **Between October 1, 1999 and September 30, 2006, did your firm experience:
A lack of relationships with larger firms that you could partner with?**

- (839)
- 1 Yes
 - 2 No
 - 7 Don't know/Not sure
 - 9 Refused

Q.54 2.15 Did your firm experience:
Scope of services or quantity of goods too expensive and/or too large?

- (840)
- 1 Yes
 - 2 No
 - 7 Don't know/Not sure
 - 9 Refused

Q.55 2.16 **Between October 1, 1999 and September 30, 2006**, did your firm experience:
Difficulty in securing financing?

- (841)
- 1 Yes
 - 2 No
 - 7 Don't know/Not sure
 - 9 Refused

Q.56 2.17 Do you believe that the Department of Transportation has a **preferred list of vendors** that puts your firm at a **disadvantage**?

- (842)
- 1 Yes
 - 2 No
 - 7 Don't know/Not sure
 - 9 Refused

Q.57 2.18 And, are there other barriers your firm has experienced that we have not mentioned?

- (843)
- 1 Yes-Please describe
 - 2 No-Skip to Q59
 - 7 Don't know/Not sure-Skip to Q59
 - 9 Refused-Skip to Q59

[IF THE ANSWER IS 2 OR 7 OR 9, THEN SKIP TO QUESTION 59]

Q.58 218a. Please describe the other barrier.

_____ (844-1143)

Q.59 2.19 Next we would like to ask some questions about business practices that may occur when serving **as a sub-contractor on Department of Transportation's** projects. Again, please base your answers on your experiences **between October 1, 1999 and September 30, 2006.**

Did your firm encounter a prime contractor who:

Asked your firm to "front" for a non-minority owned company?

(1144)

- 1 Yes
- 2 No
- 3 NEVER sub-contract-Skip to Q72
- 7 Don't know/Not sure
- 9 Refused

[IF THE ANSWER IS 3, THEN SKIP TO QUESTION 72]

Q.60 2.20 Did your firm encounter a prime contractor who:
Forced the firm to lower an initial bid or quote on a project?

(1145)

- 1 Yes
- 2 No
- 7 Don't know/Not sure
- 9 Refused

Q.61 2.21 **Between October 1, 1999 and September 30, 2006, did your firm:
Submit a bid or quote, but was never contacted by the prime contractor?**

(1146)

- 1 Yes
- 2 No
- 7 Don't know/Not sure
- 9 Refused

Q.62 2.22 Did your firm encounter a prime contractor who:
Named a firm as a sub-contractor, but dropped the sub-contract firm after the prime contract was awarded?

(1147)

- 1 Yes
- 2 No
- 7 Don't know/Not sure
- 9 Refused

Q.63 2.23 **Between October 1, 1999 and September 30, 2006, was your firm asked to:
Perform different tasks than were specified in the contract?**

(1148)

- 1 Yes
- 2 No
- 7 Don't know/Not sure
- 9 Refused

Q.64 2.24 **Did your firm encounter a prime contractor who:
Held your firm to higher performance standards than other sub-contractors?**

(1149)

- 1 Yes
- 2 No
- 7 Don't know/Not sure
- 9 Refused

Q.65 2.25 **Between October 1, 1999 and September 30, 2006, did your firm encounter a prime
contractor who was:
Substantially late with a payment for work completed?**

(1150)

- 1 Yes
- 2 No
- 7 Don't know/Not sure
- 9 Refused

Q.66 2.26 **Did your firm encounter a prime contractor who:
Did NOT release retainage as specified in the contract?**

(1151)

- 1 Yes
- 2 No
- 7 Don't know/Not sure
- 9 Refused

Q.67 2.27 **Did your firm encounter a prime contractor who:
Paid LESS for work completed than the contracted amount?**

(1152)

- 1 Yes
- 2 No
- 7 Don't know/Not sure
- 9 Refused

Q.68 2.28 **Between October 1, 1999 and September 30, 2006, did your firm ever encounter a prime contractor whose:
Payment for work completed was NEVER RECEIVED?**

- (1153)
 1 Yes
 2 No
 7 Don't know/Not sure
 9 Refused

Q.69 2.29 **Did your firm encounter a prime contractor whose:
Design-build format put the project out-of-reach for your company?**

- (1154)
 1 Yes
 2 No
 7 Don't know/Not sure
 9 Refused

Q.70 2.30 **And, are there other NEGATIVE business practices NOT mentioned that you encountered **between October 1, 1999 and September 30, 2006 period?****

- (1155)
 1 Yes
 2 No-Skip to Q72
 7 Don't know/Not sure-Skip to Q72
 9 Refused-Skip to Q72

[IF THE ANSWER IS 2 OR 7 OR 9, THEN SKIP TO QUESTION 72]

Q.71 2.30a **And, could you please briefly describe that business practice?**

_____ (1156-1555)

Q.72 2.31 I'm going to read a couple of statements and I would like you to tell me whether you **agree or disagree** with each of the statements.

There is an informal network of prime and sub-contractors that has purposely excluded your firm from Montana Department of Transportation projects. Do you:

(1556)

- 1 Strongly agree
- 2 Agree
- 3 Disagree
- 4 Strongly disagree, OR
- 5 Neither agree or disagree
- 7 Don't know/Not sure
- 9 Refused

Q.73 2.32 **Disadvantaged Business Enterprise firms are held to higher qualifications and/or performance standards than Non-DBE firms. Do you:**

(1557)

- 1 Strongly agree
- 2 Agree
- 3 Disagree
- 4 Strongly disagree, OR
- 5 Neither agree or disagree
- 7 Don't know/Not sure
- 9 Refused

Q.74 **SECTION 3: DISCRIMINATION**

Now I would like to ask a few questions about possible discrimination that your firm may have experienced **between October 1, 1999 and September 30, 2006.**

3.1 Has your firm experienced discrimination due to the **owner's ethnicity or race between October 1, 1999 and September 30, 2006?**

(1558)

- 1 Yes
- 2 No-Skip to Q77
- 7 Don't know/Not sure-Skip to Q77
- 9 Refused-Skip to Q77

[IF THE ANSWER IS 2 OR 7 OR 9, THEN SKIP TO QUESTION 77]

Q.75 3.2 Did the discrimination occur:

(1559)

- 1 Before the award
- 2 After the award, OR
- 3 Both before and after the award
- 7 Don't know/Not sure
- 9 Refused

Q.76 3.3 What type of occurrence did your firm experience? Was it:
Check ALL that apply.

(1560-1562)

- 1 Actions
- 2 Written, OR
- 3 Verbal
- 7 Don't know/Not sure
- 9 Refused

Q.77 3.4 **Between October 1, 1999 and September 30, 2006**, has your firm experienced discrimination due to the **owner's gender**?

(1563)

- 1 Yes
- 2 No-Skip to Q80
- 7 Don't know/Not sure-Skip to Q80
- 9 Refused-Skip to Q80

[IF THE ANSWER IS 2 OR 7 OR 9, THEN SKIP TO QUESTION 80]

Q.78 3.5 Did the discrimination occur:

(1564)

- 1 Before the award
- 2 After the award, OR
- 3 Both before and after the award
- 7 Don't know/Not sure
- 9 Refused

Q.79 3.6 What type of occurrence did your firm experience? Was it:
Check ALL that apply.

(1565-1567)

- 1 Actions
- 2 Written, OR
- 3 Verbal
- 7 Don't know/Not sure
- 9 Refused

Q.80 3.7 **Between October 1, 1999 and September 30, 2006**, has your firm experienced discrimination due to the **age of the firm**?

(1568)

- 1 Yes
- 2 No-Skip to Q83
- 7 Don't know/Not sure-Skip to Q83
- 9 Refused-Skip to Q83

[IF THE ANSWER IS 2 OR 7 OR 9, THEN SKIP TO QUESTION 83]

Q.81 3.8 Did the discrimination occur:

(1569)

- 1 Before the award
- 2 After the award, OR
- 3 Both before and after the award
- 7 Don't know/Not sure
- 9 Refused

Q.82 3.9 What type of occurrence did your firm experience? Was it:
Check ALL that apply.

(1570-1572)

- 1 Actions
- 2 Written, OR
- 3 Verbal
- 7 Don't know/Not sure
- 9 Refused

Q.83 SECTION 4: AVAILABILITY CONCLUSION

4.1 Do you feel that your firm is **qualified** to do work for the Montana Department of Transportation?

(1573)

- 1 Yes
- 2 No
- 7 Don't know/Not sure
- 9 Refused

Q.84 4.2 Are you **interested** in doing work for the Montana Department of Transportation?

(1574)

- 1 Yes
- 2 No
- 7 Don't know/Not sure
- 9 Refused

Q.85 4.3 Do you think your firm has the **resources** to do work for the Montana Department of Transportation?

(1575)

- 1 Yes
- 2 No
- 7 Don't know/Not sure
- 9 Refused

Q.86 4.4 In which of the following Montana regions, if any, has your firm worked?
INTERVIEWERS: Check all that apply.

(1576-1580)

- 1 Northwest
- 2 Southwest
- 3 North Central
- 4 South Central, OR
- 5 Eastern
- 6 Only work out of state
- 7 Don't know/Not sure
- 9 Refused

Q.87 4.5 In which of the following Montana regions, if any, is your firm **WILLING** to work?
INTERVIEWERS: Check all that apply.

- (1581-1585)
- 1 Northwest
 - 2 Southwest
 - 3 North Central
 - 4 South Central, OR
 - 5 Eastern
 - 6 Only work out of state
 - 7 Don't know/Not sure
 - 9 Refused

Q.88 That was our last question. Thank you very much for participating in this survey.
Goodbye.

_____ (1586)

Q.89 Press <enter> to continue

_____ (1587)

Q.90 ENTER 1 FOR COMPLETE IN BOX!

ALSO enter 1 on the interviewing call screen!!!

_____ (1588)

Q.91 Press <enter> to continue

_____ (1589)

Q.92

_____ (1590)

APPENDIX B2 - TELEPHONE SURVEY ANALYSIS



APPENDIX B2 - TELEPHONE SURVEY ANALYSIS

B2.1 Introduction

Northwest Resource Consultants (NRC), subcontractor to Turner and Associates, conducted a telephone survey of business owners throughout Montana. The primary intent of the study was to collect information from 700 business owners about their contracting practices and their firm's experience, if any, when doing business with the Montana Department of Transportation (MDT). The gathered data will assist MDT with measuring business owners' opinions about doing business with MDT and determining whether Montana business owners have an interest in future work with MDT.

This chapter describes the methodology used to generate the sample, design the questionnaire, and administer the telephone survey. The Telephone Survey Findings are provided in section B2.3 of this chapter.

B2.2 Methodology

A. Questionnaire Design

D. Wilson Consulting Group provided NRC with a draft survey instrument. NRC staff reviewed and revised the questionnaire for survey content and telephone survey format. The final questionnaire consisted of 75 primary questions (Appendix B1), including the following sections:

- Survey Introduction (7 questions)
- Section 1: Demographics (13 questions)
 - Private Sector (6 questions)
 - Public Sector (6 questions)
 - Other Sector (7 questions)
- Section 2: Barriers (34 questions)
- Section 3: Discrimination (9 questions)
- Section 4: Availability Conclusion (10 questions)

The questionnaire was programmed for the study, using The Survey System, software designed to create questionnaires and collect, edit, process, and present survey research results. Most questions were closed-ended (questions in which answer categories were read to the respondents), rather than open-ended (questions in which no answers were read to the respondents).

Only one respondent from each selected Montana business was eligible to participate in the study. Screening procedures used prior to conducting the survey involved the following steps:

- Confirmed that the telephone number dialed matched the randomly selected telephone number.
- Verified that the randomly selected telephone number was a business number.
- Asked to speak with the business owner or someone knowledgeable about the business contracting practices of the firm, such as a comptroller.

B. Sample Design

D. Wilson Consulting Group provided NRC with a sample list of 3,528 profiles of Montana businesses. This sample was developed by purging lists provided by Montana state agencies (e.g., Secretary of State, Department of Labor and Industry), Dun and Bradstreet, and other major sources. Systematic random selection procedures were used to select potential respondents from the list.

C. Field Testing the Questionnaire and Interviewer Training

To ensure that survey questions and answers were in an understandable format, the questionnaire was field tested through a two-stage process. The first stage was conducted by the interviewers. At the computer, the interviewers entered various scenarios of respondents' answers, checking for incorrect "skip" patterns, awkward wording of questions and answer categories, and other possible irregularities in the questionnaire content or format. The interviewers also "role played" (i.e., one interviewer asked the questions to another interviewer who acted as the respondent), again checking for potential problem areas on the programmed survey. Through this training process, a glossary of definitions and other pertinent information were developed to assist in answering respondents' questions.

The second field test stage was the actual delivery of the survey to a representative sample of potential survey respondents. The supervisor monitored this stage to detect possible problems with the introduction, selection process, and questions or answer categories. Revisions were deemed necessary during this final stage of field testing. Most of the suggested changes were approved and the survey was ready for "real-time" interviewing.

D. Survey Administration

Interviews for the survey were conducted between March 5 and April 30, 2008. Early in March, the survey was stopped to review the increasing non-response rate due to business owners refusing to participate in the survey because they had never done work with MDT and

confusion among respondents about the wording of the survey introduction. Changes were made in the introduction, making it clearer that lack of prior work with MDT did not preclude them from participating in the survey, especially if the business provided goods and services similar to those procured by MDT.

Interviewers adjusted their schedules to accommodate respondents' requests to conduct the survey at early morning hours. It was found that evening and weekend calls were not fruitful in reaching the business owners, so telephone calls were primarily made Monday through Friday, between 7:00 am and 5:00 pm.

Interviewers entered the respondents' answers using The Survey System, a computer-assisted telephone interviewing (CATI) software, and adhered to the following Rules for Replacement:

- Non-working Number: If the number was out-of-order, it was replaced with another telephone number.
- Ring, No Answer or Answering Machines: Ten attempts were made before excluding ring with no answer, or answering machine telephone numbers.
- Line Busy: Ten attempts were made before excluding a busy telephone number.
- Not a Montana Business: If the number was not a business number, it was replaced with another telephone number.
- No Eligible Respondent at the Number: If the business had new ownership (e.g., within the past year) or if the business was no longer in operation, the telephone number was replaced.
- Selected Respondent Not Available During Interviewing Period: If the selected business owner was not available to be interviewed during the months that the survey was conducted, the number was replaced with another telephone number.
- Physical/Mental Impairment: If the selected respondent was physically or mentally impaired and no other eligible respondent was available, the number was replaced with another telephone number.
- Language Barrier: If the potential respondent could not speak English and no other eligible respondent was available, the number was replaced with another telephone number.
- Refusals: "Hard" refusals were excluded immediately, while "soft" refusals were called at a different time to encourage the respondent to participate in the telephone survey (i.e., refusal conversion).
- Appointments: At least 10 attempts were made to conduct the interview with the eligible respondent. If the appointment did not result in a completion after at least 10 attempts, the number was replaced with another telephone number.

E. Data and Report Preparation

Collected data were submitted to the Turner and Associates and D. Wilson Consulting Group in electronic spreadsheet format (i.e., EXCEL) for further data processing. Identifying features, such as the respondents' names and telephone numbers, were omitted from the database prior to submittal.

F. Non-response Rate

A total of 4,784 call attempts were made to complete the 706 interviews. At least 10 attempts were made on some telephone numbers not resulting in completed interviews (e.g., ring, no answers, answering machines, appointments).

G. Survey Limitations and Barriers

Surveys requiring self-reporting of data have limitations and should be interpreted with caution. Respondents may have the tendency to under-report practices that are perceived to be undesirable and over-report practices thought to be desirable. For example, some respondents may have reported that their firm's gross receipts were over \$1 million (i.e., a "perceived" desirable business demographic characteristic) when, in fact, their gross receipts were \$50,000 or less (i.e., a "perceived" undesirable business characteristic).

Other barriers faced during the administration of the survey included:

- Receptionists answering the telephone of the potential businesses appeared to be screening the business owners' incoming telephone calls, thus not allowing our calls to get through to the owner.
- Business owners were often very rude to the interviewers because the owners did not understand the purpose of the study since they had never done work with MDT.

These barriers were overcome by persistence of the interviewers in calling back the non-responding business owners.

B2.3 Telephone Survey Findings

This section provides a demographic and business profile of firms represented in the telephone survey results. **Table B2-1** summarizes key findings based on responses to the questions in the telephone survey. Based on answers to the questions:

- Over one-third (38%) of the participant firms provided construction or construction-related services during the study period. Most construction firms were non-DBEs (28% of total firms). Woman-owned construction firms represented six percent of the firms in the survey. Native American-owned firms accounted for 3.5 percent of the construction firms.

Table B2-1
Montana Department of Transportation
Telephone Survey Demographics

Demographics	Black American		Native American		Asian American		Hispanic American		Woman		Non-DBE		Total	
	Total	%	Total	%	Total	%	Total	%	Total	%	Total	%	Total	%
<i>Line of Business</i> <i>n= 665</i>														
Construction	0	0.0%	23	3.5%	1	0.2%	2	0.3%	42	6.3%	186	28.0%	254	38.2%
Architecture	0	0.0%	0	0.0%	0	0.0%	1	0.2%	1	0.2%	23	3.5%	25	3.8%
Professional Services	0	0.0%	7	1.1%	0	0.0%	1	0.2%	31	4.7%	39	5.9%	78	11.7%
Commodities	0	0.0%	1	0.2%	0	0.0%	1	0.2%	20	3.0%	76	11.4%	98	14.7%
Miscellaneous	1	0.2%	15	2.3%	1	0.2%	0	0.0%	47	7.1%	146	22.0%	210	31.6%
TOTAL NUMBER OF REpondENTS	1	0.2%	46	6.9%	2	0.3%	5	0.8%	141	21.2%	470	70.7%	665	100.0%
<i>Business Structure</i> <i>n= 662</i>														
Sole Proprietorship	0	0.0%	16	2.4%	1	0.2%	0	0.0%	32	4.8%	49	7.4%	98	14.8%
Partnership	1	0.2%	4	0.6%	0	0.0%	0	0.0%	5	0.8%	12	1.8%	22	3.3%
Corporation	0	0.0%	20	3.0%	1	0.2%	3	0.5%	88	13.3%	347	52.4%	459	69.3%
Limited Liability Partnership	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1	0.2%	3	0.5%	4	0.6%
Limited Liability Corporation	0	0.0%	6	0.9%	0	0.0%	2	0.3%	14	2.1%	55	8.3%	78	11.8%
Joint Venture	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1	0.2%	1	0.2%
TOTAL NUMBER OF REpondENTS	1	0.2%	46	6.9%	2	0.3%	5	0.8%	140	21.1%	467	70.5%	662	100.0%
<i>Years in Business</i> <i>n= 663</i>														
10 years or less	0	0.0%	21	3.2%	1	0.2%	3	0.5%	54	8.1%	88	13.3%	168	25.3%
11 to 20 years	1	0.2%	14	2.1%	1	0.2%	2	0.3%	36	5.4%	110	16.6%	164	24.7%
21 to 30 years	0	0.0%	5	0.8%	0	0.0%	0	0.0%	31	4.7%	110	16.6%	146	22.0%
31 to 40 years	0	0.0%	5	0.8%	0	0.0%	0	0.0%	13	2.0%	71	10.7%	89	13.4%
41 to 50 years	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2	0.3%	37	5.6%	39	5.9%
more than 50 years	0	0.0%	1	0.2%	0	0.0%	0	0.0%	5	0.8%	51	7.7%	57	8.6%
TOTAL NUMBER OF REpondENTS	1	0.2%	46	6.9%	2	0.3%	5	0.8%	141	21.3%	467	70.4%	663	100.0%
<i>Gross Revenues</i> <i>n= 580</i>														
\$50,000 or less	1	0.2%	6	1.0%	0	0.0%	0	0.0%	20	3.4%	13	2.2%	40	6.9%
\$50,001 to \$100,000	0	0.0%	6	1.0%	0	0.0%	1	0.2%	16	2.8%	23	4.0%	46	7.9%
\$100,001 to \$300,000	0	0.0%	8	1.4%	0	0.0%	2	0.3%	22	3.8%	41	7.1%	73	12.6%
\$300,001 to \$500,000	0	0.0%	3	0.5%	0	0.0%	0	0.0%	11	1.9%	31	5.3%	46	7.9%
\$500,001 to \$1,000,000	0	0.0%	4	0.7%	1	0.2%	1	0.2%	21	3.6%	57	9.8%	84	14.5%
\$1,000,001 to \$3,000,000	0	0.0%	6	1.0%	0	0.0%	1	0.2%	21	3.6%	117	20.2%	145	25.0%
\$3,000,001 to \$5,000,000	0	0.0%	4	0.7%	0	0.0%	0	0.0%	9	1.6%	51	8.8%	64	11.0%
\$5,000,001 to \$10,000,000	0	0.0%	2	0.3%	0	0.0%	0	0.0%	5	0.9%	41	7.1%	48	8.3%
More than \$10,000,000	0	0.0%	0	0.0%	1	0.2%	0	0.0%	1	0.2%	32	5.5%	34	5.9%
TOTAL NUMBER OF REpondENTS	1	0.2%	39	6.7%	2	0.3%	5	0.9%	126	21.7%	406	70.0%	580	100.0%

- Twelve percent (12%) of the firms in the participant pool provided professional services in the state of Montana. These firms were mainly owned by nonminority males or women. Native American-owned firms accounted for slightly over one percent of the firms.
- Most firms in the telephone survey pool were incorporated entities. This finding held regardless of business owner classification. Firms that were not incorporated tended to be either sole proprietorships or limited liability corporations. Few partnerships are represented in the pool of respondents.
- Half of the respondents had been in operation less than 20 years. In total, the distribution between firms with 10 years or less experience and those with 10-to-20 years experience was almost evenly split.
- Nearly half of Native American-owned firms and one-third of Woman-owned firms reported less than ten years business experience.
- It is difficult to draw meaningful conclusions about operating history by business owner classification for Black Americans, Asian Americans, and Hispanic Americans because of the limited number of respondents by number of years in operation and business owner classification.
- Overall, twenty-five percent (25%) of firms reported fiscal year 2007 revenues between \$1 million and \$3 million. In succession, the next largest group (14.5%) reported 2007 revenues of \$500,000 to \$1 million. Following in descending order, 12 percent of firms reported annual revenues of \$100,000 to \$300,000.
- Non-DBEs were more likely to report revenues in the \$1 million to \$3 million range.
- The distribution of Woman-owned firms by range of revenues generated tended to be rather even among the categories shown in **Table B2-1**.
- Native American-owned firms were more likely to report revenues in the \$100,000 to \$300,000 range.

In summary, demographic findings from the telephone survey indicate that non-DBEs in the state of Montana are larger firms than minority and Woman-owned firms based on reported revenues generated in fiscal year 2007. Most business owners chose to incorporate their enterprises.

Regarding length of time in operation, non-DBEs were distributed across all categories reported in **Table B2-1**. Results show that non-DBEs account for at least 10 percent of firms in each of time period categories covering operating histories from origination through 40 years. In the categories of firms in operation more than 40 years (i.e., “41 to 50 years” and “more than 50 years”), non-DBEs were still more prevalent than DBEs.

The analysis of the reported revenues by telephone survey participants showed that non-DBEs as a whole were larger firms based on revenues. Although non-DBEs are represented in each category, there was a concentration of firms in the \$1 million to \$3 million range. There was no distinct concentration of DBEs based on revenues.

Table B2-2
Montana Department of Transportation
Perceived Problems Conducting Business in the State
Telephone Survey Responses (affirmative answers)

Issues	n= 706	Black American		Native American		Asian American		Hispanic American		Woman		Non-DBE		Total	
		Total	%	Total	%	Total	%	Total	%	Total	%	Total	%	Total	%
<i>Procurement Process</i>															
Limited information		0	0.0%	3	0.4%	1	0.1%	0	0.0%	19	2.7%	35	5.0%	58	8.2%
Limited time		0	0.0%	2	0.3%	1	0.1%	0	0.0%	13	1.8%	37	5.2%	53	7.5%
Limited knowledge		0	0.0%	5	0.7%	0	0.0%	0	0.0%	14	2.0%	34	4.8%	53	7.5%
Too rigid pre-qual		0	0.0%	4	0.6%	0	0.0%	0	0.0%	7	1.0%	17	2.4%	28	4.0%
Too rigid bid specs		0	0.0%	6	0.8%	1	0.1%	0	0.0%	10	1.4%	29	4.1%	46	6.5%
TOTAL NUMBER OF REpondENTS		0	0.0%	20	8.4%	3	1.3%	0	0.0%	63	26.5%	152	63.9%	238	100.0%
<i>Access to Capital</i>															
Bonding difficulty		0	0.0%	8	1.1%	1	0.1%	0	0.0%	8	1.1%	10	1.4%	27	3.8%
Insurance		0	0.0%	2	0.3%	0	0.0%	0	0.0%	6	0.8%	7	1.0%	15	2.1%
Financing		0	0.0%	3	0.4%	1	0.1%	0	0.0%	2	0.3%	4	0.6%	10	1.4%
TOTAL NUMBER OF REpondENTS		0	0.0%	13	25.0%	2	3.8%	0	0.0%	16	30.8%	21	40.4%	52	100.0%
<i>Business Capability</i>															
Lack of personnel		0	0.0%	2	0.3%	1	0.1%	0	0.0%	3	0.4%	7	1.0%	13	1.8%
Lack of equipment		0	0.0%	2	0.3%	1	0.1%	0	0.0%	2	0.3%	4	0.6%	9	1.3%
Lack of project expertise		0	0.0%	2	0.3%	1	0.1%	0	0.0%	3	0.4%	8	1.1%	14	2.0%
TOTAL NUMBER OF REpondENTS		0	0.0%	6	16.7%	3	8.3%	0	0.0%	8	22.2%	19	52.8%	36	100.0%
<i>Problems as Subcontractors</i>															
Asked to front for non-DBE		0	0.0%	1	0.1%	0	0.0%	0	0.0%	2	0.3%	2	0.3%	5	0.7%
Forced to lower initial bid		0	0.0%	3	0.4%	0	0.0%	0	0.0%	4	0.6%	2	0.3%	9	1.3%
No contact from prime after bid		0	0.0%	2	0.3%	0	0.0%	0	0.0%	11	1.6%	20	2.8%	33	4.7%
Dropped after prime contract award		0	0.0%	1	0.1%	0	0.0%	0	0.0%	5	0.7%	4	0.6%	10	1.4%
Required to perform other tasks		0	0.0%	2	0.3%	1	0.1%	0	0.0%	3	0.4%	13	1.8%	19	2.7%
Held to higher performance standards		0	0.0%	2	0.3%	0	0.0%	0	0.0%	3	0.4%	4	0.6%	9	1.3%
Late payment from prime contractor		0	0.0%	5	0.7%	1	0.1%	0	0.0%	9	1.3%	18	2.5%	33	4.7%
Received less than full payment		0	0.0%	2	0.3%	0	0.0%	0	0.0%	8	1.1%	7	1.0%	17	2.4%
TOTAL NUMBER OF REpondENTS		0	0.0%	18	13.3%	2	1.5%	0	0.0%	45	33.3%	70	51.9%	135	100.0%

These results provide a segue for discussion of possible reasons for the distinctions between non-DBEs and DBEs in terms of operating history and revenue generation ability. Are these findings strictly the result of fair competition in the commercial arena or might there be other factors that favor non-DBE creation and growth in the state of Montana? To provide a foundation for discussion of this question, the telephone survey probed four areas to identify possible answers.

- **Procurement processes** - Are there written or unwritten policies or practices that favor one business owner group over another? Or stated conversely, are there business practices present that hinder the development and growth of certain firms?
- **Access to capital** - Are financial resources needed to start and operate a firm in the state of Montana equally available to all qualified firms?
- **Business capability** - Given the existing business environment within the state, have firms been able to grow sufficiently to effectively compete for business opportunities and contracts in the state? And, if not, what are some perceived hindrances to that growth?
- **Subcontracting** - Since the federal DBE program primarily focuses on subcontracting opportunities as a tool for business development, what are the opinions of firms in the state about issues related to subcontracting opportunities?

Table B2-2 provides an overview of the responses. The exhibit only reflects “yes” responses to the questions asked during the telephone survey canvassing effort.

Table B2-2 shows that few respondents expressed concerns about procurement practices in the state of Montana. Regarding complaints about limited information concerning procurement opportunities, eight percent of firms noted some issue but the majority (9 out of 10) had no issue with the sufficiency of information made available to firms about contracting opportunities. Similar response levels were observed for questions about the time allowed to prepare bids and responses and firm knowledge of the procuring agent’s requirements.

The exhibit shows that more non-DBEs and Woman-owned firms responded affirmatively to questions concerning problems with procurement processes in the state of Montana. However, some caution is warranted in how this data is interpreted. As shown in **Table B2-1**, non-DBEs and Woman-owned firms represent a larger portion of firms in the telephone survey pool, which is reflective of statewide demographics. The telephone survey results alone do not provide enough information to determine if the higher frequency of affirmative comments by non-DBEs indicates that non-DBEs and Woman-owned firms are more likely to experience problems with procurement processes in the state. Additional data, shown in the anecdotal analysis, provide a more complete interpretation.

Access to capital was cited as an issue for some firms that participated in the telephone survey. For instance, the availability of bid and performance bonds a more frequent complaint among business owners surveyed for this study. Following bonding availability, firms were concerned about finding adequate levels of insurance coverage to meet the requirements of requests for bids and proposals and firms noted issues with the availability of commercial financing. The number of complaints about the overall issue of business financing in this study was somewhat low but other recent studies addressing business financing in the state of Montana suggest that firms in the state feel that access to capital is perceived as a hindrance to firms seeking to do business in the state.

The telephone survey included questions about business capability to ascertain the business owner or representative's self assessment of firm competitiveness. Most firms that participated in the telephone survey believed their firm was fully capable of performing the jobs that they competed for in the state.

The results in **Table B2-2** show three issues affecting subcontractors that may warrant further investigation; failure by prime contractors to provide subcontract status updates after submission of subcontract bids and proposals, late payments from prime contractors, and changes in the scope of subcontracts where subcontractors are required to perform tasks other than those proposed in the subcontract bid or proposal.

- **No contact with prime after bid submission** - Subcontractors participating in the telephone survey expressed concern about the lack of feedback from prime contractors. Prime contractor feedback is critical for a number of reasons including project scheduling by the subcontractor, identifying areas of weakness in the submitted bid or proposal as learning tools and gaining knowledge of the skills required to be successful on future bid opportunities.
- **Late payments from prime contractors** - According to a September 27, 2006 news release from the United States Census Bureau, "almost half (49 percent) of the nation's businesses are operated from home, and more than 6-in-10 owners used their own money to start the business."¹ The limited access to outside financing increases the dependence of these businesses on receipt of timely payments for work that is performed to provide needed operating capital.
- **Requirements to perform other tasks** - Subcontractors typically bid areas of work that align with their core competencies and areas of strength. Prime contractor imposed changes to the subcontractor scope of work potentially creates a disconnect between services that the subcontractor can reasonably provide and the overall needs of the project. Another potential negative

¹ United States Census Bureau. Press Release. "Half of U.S. Businesses Are Home-Based, Majority of Firms Self-Financed." Census Bureau Reports. 27 Sept. 2006. May 2008 < http://www.census.gov/Press-Release/www/releases/archives/business_ownership/007537.html>.

consequence is an unsatisfactory rating of subcontractor performance resulting from the misalignment of scope of work and subcontractor skills.

The analysis of the telephone survey results show that non-DBEs in the state of Montana are larger firms that tend to be incorporated entities. DBEs in the state are smaller, incorporated firms. Overall, businesses have been in operation for less than 30 years. Non-DBEs are more likely to generate annual revenues of \$1 million to \$3 million.

Participants in the telephone survey were generally satisfied with access to business capital within the state. Few complaints were registered about bonding, insurance, or financing. Also, most firms were positive about their business capability to compete for contracts in the state.

Subcontractor specific complaints derived from the survey included concerns about insufficient prime contractor feedback after subcontract bid and proposal submission; late payments from prime contractors; and prime contractor imposed changes to the scope of work proposed by the subcontractor.

APPENDIX C - PRIVATE SECTOR AND REGRESSION ANALYSIS



APPENDIX C - PRIVATE SECTOR ANALYSIS

A comprehensive disparity analysis should include a review of firm success in winning contracts in the private sector. This analysis provides insight into the business environment. It also provides a basis for evaluating the level of competition present and whether leveling measures are appropriate to ensure fairness among all commercial groups that compete for business contracts. If adjustments are warranted based on the results of the private sector analysis, some public sector entities implement measures in their contracting processes designed to strengthen and develop businesses. One premise of such action is that remedial action in the public sector will facilitate business growth, which in turn will increase the future competitiveness of firms vying for private sector work.

For this study, we used the telephone survey results to provide a basis for extrapolating data representative of firm experience in bidding and winning contracts in the private sector. The telephone survey included specific questions about line of business, number of bid attempts, contracts won and largest contract secured during the study period. The telephone survey also distinguished between public sector and private sector experiences.

Although the telephone survey is from a representative sample of the firms listed in the vendor database, there are some limitations associated with the data. For instance, the scope of this project did not include work tasks to verify business owner responses in the telephone survey. Therefore, the analysis is very dependent on the reliability of the respondents' claims. This does not insinuate that intentional misstatements were made during the telephone canvassing process, but there could certainly be errors in recollection and we did not have a mechanism to verify respondent claims.

Even with this limitation, the private sector analysis is useful to provide a general feel for how firms fare in their attempts to do business in the private sector and is not reflective of MDTs bidding processes. This quantitative analysis in conjunction with the anecdotal evidence in this report provides the reader a context to gauge the level of success of firms doing business in the private sector in the state of Montana.

C1. Results for Construction

Table C-1 shows the analysis of prime construction contractors that provide services in the state of Montana based on sample results from our telephone survey. The analysis is grouped by business owner category.

Table C-1
Private Sector Analysis
Construction
Prime Contractors

Business Owner Classification	Bid		
	Attempts	Wins	Percentage
Black Americans	0	0	0%
Native Americans	307	158	51%
Asian Americans	200	50	25%
Hispanic Americans	40	15	38%
Non-DBEs	3,675	1,398	38%
Women	884	611	69%

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Although the telephone survey is from a representative sample of the firms listed in the vendor database, there are some limitations associated with the data. For instance, the scope of this project did not include work tasks to verify business owner responses in the telephone survey. Therefore, the analysis is very dependent on the reliability of the respondents' claims. This does not insinuate that intentional misstatements were made during the telephone canvassing process, but there could certainly be errors in recollection and we did not have a mechanism to verify respondent claims.

Based on results from the telephone survey, non-DBEs tend to submit significantly more bids in the private sector for work in the construction industry. These firms win more than one out of three bids submitted at the prime level. Woman-owned firms submit fewer bids than non-DBEs as prime contractors but reported higher success ratios for the bids that were submitted. We question the reported absence of bids submitted by Black American owned firms. We believe that a more reasonable interpretation of the reported results for Black American owned firms is that there are few of those firms that compete at the prime contractor level in construction and those firms are generally less successful than other business owner groups in winning construction contracts in the state. This conclusion is based on similar results found elsewhere. However, it is important to note that our analysis can identify outcomes, but not causality.

In response to the question of the largest construction contract secured at the prime level, the data from the telephone survey show:

- non-DBEs reported at least one contract of more than \$10 million
- the largest contract won by a woman-owned firm was in an amount between \$1 million and \$3 million
- the largest contracts won by Native American and Asian American owned firms were between \$100,000 and \$300,000 for each business owner group
- the largest contract won by a Hispanic American owned firm was less than \$50,000

Construction subcontractor bid and win activity in the private sector is reflected in **Table C-2**.

Table C-2
Private Sector Analysis
Construction
Subcontractors

Business Owner Classification	Bid Attempts	Wins	Percentage
Black Americans	0	0	0%
Native Americans	569	219	38%
Asian Americans	80	30	38%
Hispanic Americans	7	2	29%
Non-DBEs	5,299	2,222	42%
Women	435	316	73%

The same concerns are present here as were present in **Table C-1**. The analysis shows that non-DBEs had the highest level of activity in terms of number of submitted bids as subcontractors followed by Native American-owned firms. Next in succession were Woman-owned firms, Asian American and Hispanic American owned firms. The pareto sorting of the number of wins ranks non-DBEs first followed by Women, Native Americans, Asian Americans and Hispanic Americans.

The analysis of the level of successful bids for construction subcontractors shows that Woman-owned firms reported a noticeably higher win percentage (73%) than firms in other business owner classifications for private sector subcontracts. Non-DBEs reported a success rate of 42 percent. Native Americans, Asian Americans and Hispanic Americans reported roughly one secured subcontract for every three bid submissions.

Reported high dollar subcontracts were as follows:

- non-DBEs - \$5 million to \$10 million
- Woman owned subcontractors and Native American-owned subcontractors - \$500,000 to \$1 million

- Asian American owned subcontractors - \$100,000 to \$300,000
- Hispanic American owned subcontractors - \$50,000 or less

C2. Results for Professional Services

The analysis of prime level professional services proposals and wins in the private sector is presented in **Table C-3**.

Table C-3
Private Sector Analysis
Consultants
Professional Services

Business Owner Classification	Proposals Submitted	Wins	Percentage
Black Americans	0	0	0%
Native Americans	165	142	86%
Asian Americans	0	0	0%
Hispanic Americans	25	24	96%
Non-DBEs	933	674	72%
Women	72	51	71%

On first observation, we noted the relatively high level of reported success among professional services firms. For those business owner categories with reported proposal activity, all reported no less than a 71 percent level of success. To put the results in perspective, the responses suggest that professional services consultants are successful in securing contracts for more than two of every three proposals submitted for consideration. That result is not impossible if firms are particularly selective in choosing work opportunities and only pursue those where firms are best qualified. However, aggressive firms generally go beyond core competencies from time to time to assess the market's determination of the firm's competitiveness. This alone would tend to lower a firm's overall success rate and make the reported results suspect. The telephone survey results do not provide enough data to determine the reason behind the high reported levels of success and there is no other source available for determining causality.

In light of our expressed concern about the high win ratios, the data shows that non-DBEs submitted significantly more proposals than other business owner groups. Hispanic American owned firms reported the highest level of success in winning professional services contracts (96%), although the absolute number of proposals submitted was the lowest among the business owner categories. No attempts to perform professional services work at the prime level were reported by Black American or Asian American owned firms.

In response to the question of the largest professional services consulting engagement, the data from the telephone survey show:

- at least one non-DBE secured a professional services contract in an amount between \$3 million to \$5 million
- the maximum consulting contract won by a Hispanic American-owned firm was in the \$100,000 to \$300,000 range
- Woman-owned and Native American-owned firms were successful in winning professional services contracts with maximums in the \$50,000 to \$100,000 range

Table C-4 shows the analysis of subconsultant activity on professional services proposals in the private sector.

Table C-4
Private Sector Analysis
Subconsultants
Professional Services

Business Owner Classification	Proposals Submitted	Wins	Percentage
Black Americans	0	0	0%
Native Americans	6	6	100%
Asian Americans	0	0	0%
Hispanic Americans	0	0	0%
Non-DBEs	190	115	61%
Women	8	5	63%

The data shows that non-DBEs submitted the greater number of professional services proposals to perform work as subconsultants. Non-DBEs also won the greater number of subconsultant engagements. We have concerns about the reported success rates among subconsultants similar to those expressed earlier about professional services consultants.

Reported high dollar subconsulting agreements were as follows:

- non-DBEs - \$300,000 to \$500,000
- Native American owned firms - \$50,000 to \$100,000
- Woman owned firms - less than \$50,000

C3. Logistic Regression Summary for PUMS Data

Introduction

Recent thought in disparity analysis has extended beyond public sector analysis to the private sector. As data analysis has become more refined, additional analysis of the private sector data has become more common. In this section, logistic regression is performed on the Public Use Microdata Sample (PUMS) provided by the US Census Bureau. PUMS data for the

State of Montana was drawn, and the purpose of the regression analysis is to explore the causal effects on entrepreneurship. The rationale behind the analysis is that the same societal factors that inhibit Disadvantage Business Enterprises (DBEs) from penetrating the public sector market may also apply to establishing businesses in the private sector.

Model Development

Dependent variable

For the following analyses, the dependent variable (the variable to be explained) is employment in a self-created business. In this case the dependent variable is dichotomous. In other words, an individual is either employed in a self-created business or an individual is not. In developing such a model, a value is assigned to each scenario. In this model, 0 is assigned to those cases where an individual is not employed in a self created business and 1 is assigned in those cases where an individual is employed in a self created business.

Independent Variables

Independent variables are those variables that explain the dependent variable. The independent variables and the coding schemes are shown in **Table C-5**. The primary variables of interest are the variables related to race and gender. Due to the coding schemes established, a negative B coefficient would indicate that minorities and white females are less likely to become entrepreneurs than the base category of white males. The other variables serve as control variables and are included to account for other possible reasons for likelihood of becoming an entrepreneur. Generally, it would be expected that those with higher income, higher educational status, and those that own their own homes are generally more likely to become entrepreneurs. Age is expected to also be positively associated, while age squared is likely to have a negative coefficient. Positive disability status, having persons over 65 and children under 18 in the house are expected to have a negative impact on entrepreneur status.

Three different models were run. The first model is for the entire data set. The second model is for those engaged in construction, while the third model is for those engaged in professional services.

**Table C-5
 Independent Variables and Coding
 Logistic Regression Models**

Variable	Coding
White Female	1 if White Female, 0 otherwise
Native American	1 if Native American, 0 otherwise
Asian American	1 if Asian American, 0 otherwise
Black American	1 if Black American, 0 otherwise
Age	Number of years
Age Squared	Number of years squared
Marital Status	1 if currently married, 0 otherwise
Disability Status	1 if disabled, 0 otherwise
Household Income	Dollars earned
Own Home	1 if owns home, 0 otherwise
Unearned Income	Dollars earned from sources other than job
Children Under 18	1 if children in house under 18, 0 otherwise
Persons Over 65	1 if person in house over 65, 0 otherwise
Bachelor Degree	1 if person holds Bachelor degree, 0 otherwise
Advanced Degree	1 if person holds advanced degree, 0 otherwise

Logistic Regression Results for Total Data Set

Table C-6 shows the results for the logistic regression model for the total data set.

The model contained 9,052 cases and has an estimated R-square value of .215. The Chi-square value is 1,068. Bolded variables are statistically significant at .05. R square is the measure used to explain the variation in the dependent variable that is accounted for by all the independent variables. If the variables explain none of the variation, the R square will be 0. If the variables explain all the variation, then the R square will be 1. Thus, for the results shown in **Table C-6**, the independent variables explain 21.5% of the variation in the dependent variable. Chi-square is a measure of the overall strength of the model. Essentially, it reports whether or not the independent variables make a significant difference in the overall predictions for the dependent variable. When reporting Chi-square, the greater the number, the more likely it is that the model itself is well specified. For the results shown in **Table C-6**, the Chi-square value is 1,068. A Chi-square value this high means that the probability that the independent variables are significant predictors of the dependent variable is very high. The statistical significance of the independent variables mean that for the variables other than race and gender, the only variables that have a significant impact on employment in a self-created construction business are age and the presence of children under 18 in the household. The likelihood of employment in a self-created construction business increases with age and the presence of children in the household under 18.

Table C-6
Logistic Regression Results
State of Montana
Total Data Set

Variable	B	Sig	Exp(B)
White Female	-0.992	0.000	0.371
Native American	-1.276	0.000	0.279
Asian American	-0.824	0.089	0.439
Black American	-1.635	0.113	0.195
Age	0.189	0.000	1.208
Age Squared	-0.002	0.000	0.998
Marital Status	0.128	0.147	1.137
Disability Status	0.561	0.000	1.752
Household Income	0.000	0.000	1.000
Own home	0.377	0.000	1.458
Unearned Income	0.000	0.021	1.000
Children Under 18	0.204	0.016	1.226
Persons Over 65	0.112	0.326	1.119
Bachelor Degree	-0.008	0.926	0.992
Advanced Degree	-0.318	0.021	0.727

Logistic Regression Results for Construction Services

Table C-7 shows the results for the logistic regression model for construction services. The number of cases for the construction services model is 618. The estimated R-square value is .137 and the Chi-square value is 64. Bolded variables are statistically significant at .05.

Again, the coefficients for white females and Native Americans are negative and statistically significant. In this model, white females are 1.69 times less likely to become entrepreneurs than are white males, while Native Americans are 3.43 times less likely to become entrepreneurs than white males. Among the control variables, only age and the presence of children under 18 are statistically significant. This result shows that white females are two times less likely to be employed in a self-created professional services firm than are the base group (white males). This is calculated by taking the log of the exponent. Other than household income, none of the other variables attain statistical significance for explaining whether or not an individual will be employed in a self-created professional services firm.

Logistic Regression Results for Professional Services

Table C-8 shows the results for the logistic regression model for professional services.

The number of cases for the professional services model is 816. The estimated R-square value is .141 and the Chi-square value is 59. Bolded variables are statistically significant at .05.

Table C-7
Logistic Regression Results
State of Montana
Construction Services

Variable	B	Sig	Exp(B)
White Female	-0.676	0.030	0.509
Native American	-1.235	0.015	0.291
Asian American	20.897	1.000	0.000
Black American	-20.710	0.999	0.000
Age	0.114	0.006	1.121
Age Squared	-0.001	0.055	0.999
Marital Status	0.017	0.939	1.017
Disability Status	-0.203	0.463	0.817
Household Income	0.000	0.675	1.000
Own home	0.262	0.280	1.300
Unearned Income	0.000	0.063	1.000
Children Under 18	0.577	0.008	1.781
Persons Over 65	0.155	0.668	1.167
Bachelor Degree	0.354	0.244	1.425
Advanced Degree	-0.726	0.377	0.484

Table C-8
Logistic Regression Results
State of Montana
Professional Services

Variable	B	Sig	Exp(B)
White Female	-1.061	0.000	0.346
Native American	-0.690	0.283	0.501
Asian American	-0.557	0.626	0.573
Black American	-18.310	1.000	0.000
Age	0.002	0.979	1.002
Age Squared	0.000	0.616	1.000
Marital Status	-0.033	0.923	0.968
Disability Status	0.617	0.276	1.854
Household Income	0.000	0.002	1.000
Own home	-0.301	0.400	0.740
Unearned Income	0.000	0.434	1.000
Children Under 18	-0.004	0.987	0.996
Persons Over 65	0.047	0.905	1.048
Bachelor Degree	0.094	0.751	1.099
Advanced Degree	0.011	0.973	1.011

In this model, the only statistically significant variables are the ones for white female and household income. White females are less likely than white males to become entrepreneurs in the professional services field. Based on the value of .346 for Exp (B), white females are 2.17 times less likely to become entrepreneurs than are white males.

APPENDIX D1 - BUSINESS CATEGORIES COMBINED



**Table D1.1 Market Area Analysis
Fiscal Years 2000-2006
Business Categories Combined
Montana Department of Transportation**

County, State	# of Contracts	% of Contracts	Dollars	% of Dollars	Cum%
STATE OF MONTANA	1,311	98.50%	\$1,511,218,775.22	98.61%	98.61%
OWYHEE, ID	4	0.30%	\$5,645,910.81	0.37%	98.98%
MINERAL, MT	1	0.08%	\$8,541,626.98	0.56%	99.54%
NEW CASTLE, DE	3	0.23%	\$2,654,651.15	0.17%	99.71%
MINNEHAHA, SD	1	0.08%	\$1,897,000.00	0.12%	99.83%
KERN, CA	2	0.15%	\$1,000,000.00	0.07%	99.90%
EL PASO, CO	3	0.23%	\$625,000.00	0.04%	99.94%
STARK, ND	1	0.08%	\$463,210.05	0.03%	99.97%
SHERIDAN, WY	2	0.15%	\$389,455.55	0.03%	100.00%
LANCASTER, NE	2	0.15%	\$60,000.00	0.00%	100.00%
DANE, WI	1	0.08%	\$5,776.00	0.00%	100.00%
Total	1,331	100.00%	\$1,532,501,406	100.00%	

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
Note: Total dollars awarded may not equal the total due to rounding

**Table D1.2 Relevant Market Area
Fiscal Years 2000-2006
Montana Department of Transportation**

	State of Montana	Totals
Total Dollars	\$1,511,218,775	\$1,511,218,775
Percent of Dollars	98.61%	98.61%
Percent of Contracts	98.50%	98.50%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
Note: Total dollars awarded may not equal the total due to rounding

Table D1.3 Business Categories Combined
Fiscal Years 2000-2006
Prime Contractor Utilization
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$760,417 0.40%	\$330,164 0.17%	\$335,628 0.18%	\$0 0.00%	\$3,763,938 1.99%	\$5,190,146 2.75%	\$183,543,304 97.25%	\$188,733,451
2001	\$1,193,213 0.51%	\$103,331 0.04%	\$586,369 0.25%	\$0 0.00%	\$3,818,395 1.64%	\$5,701,308 2.44%	\$227,628,547 97.56%	\$233,329,856
2002	\$0 0.00%	\$105,577 0.05%	\$293,234 0.15%	\$0 0.00%	\$3,514,335 1.76%	\$3,913,145 1.96%	\$196,104,637 98.04%	\$200,017,782
2003	\$0 0.00%	\$3,919,720 1.70%	\$478,558 0.21%	\$0 0.00%	\$9,493,837 4.12%	\$13,892,116 6.03%	\$216,517,107 93.97%	\$230,409,223
2004	\$0 0.00%	\$3,962,673 1.87%	\$567,212 0.27%	\$0 0.00%	\$8,603,145 4.06%	\$13,133,029 6.20%	\$198,629,721 93.80%	\$211,762,750
2005	\$0 0.00%	\$632,263 0.29%	\$74,353 0.03%	\$0 0.00%	\$9,036,157 4.10%	\$9,742,772 4.42%	\$210,438,042 95.58%	\$220,180,814
2006	\$0 0.00%	\$2,080,836 0.92%	\$0 0.00%	\$0 0.00%	\$8,402,685 3.71%	\$10,483,521 4.62%	\$216,301,378 95.38%	\$226,784,899
Total	\$1,953,630	\$11,134,565	\$2,335,353	\$0	\$46,632,490	\$62,056,039	\$1,449,162,737	\$1,511,218,775

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
Note: Total dollars awarded may not equal the total due to rounding

Table D1.4 Business Categories Combined
 Fiscal Years 2000-2006
 Prime Contractor Utilization_FAA
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$207,933 100.00%	\$207,933
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$100,000 100.00%	\$100,000
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$514,203 100.00%	\$514,203
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$2,188,627 0.00%	\$2,188,627
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$121,000 0.00%	\$121,000
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$3,131,763 100.00%	\$3,131,763

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

Table D1.5 Business Categories Combined
 Fiscal Years 2000-2006
 Prime Contractor Utilization_FTA
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$32,060 100.00%	\$32,060
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$32,060 100.00%	\$32,060

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

Table D1.6 Business Categories Combined
Fiscal Years 2000-2006
Prime Contractor Utilization_FHWA
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$760,417 0.40%	\$330,164 0.18%	\$335,628 0.18%	\$0 0.00%	\$3,763,938 2.00%	\$5,190,146 2.75%	\$183,335,371 97.25%	\$188,525,518
2001	\$1,193,213 0.51%	\$103,331 0.04%	\$586,369 0.25%	\$0 0.00%	\$3,818,395 1.64%	\$5,701,308 2.44%	\$227,596,487 97.56%	\$233,297,796
2002	\$0 0.00%	\$105,577 0.05%	\$293,234 0.15%	\$0 0.00%	\$3,514,335 1.76%	\$3,913,145 1.96%	\$196,004,637 98.04%	\$199,917,782
2003	\$0 0.00%	\$3,919,720 1.71%	\$478,558 0.21%	\$0 0.00%	\$9,493,837 4.13%	\$13,892,116 6.04%	\$216,002,904 93.96%	\$229,895,020
2004	\$0 0.00%	\$3,962,673 1.87%	\$567,212 0.27%	\$0 0.00%	\$8,603,145 4.06%	\$13,133,029 6.20%	\$198,629,721 93.80%	\$211,762,750
2005	\$0 0.00%	\$632,263 0.29%	\$74,353 0.03%	\$0 0.00%	\$9,036,157 4.15%	\$9,742,772 4.47%	\$208,249,415 95.53%	\$217,992,187
2006	\$0 0.00%	\$2,080,836 0.92%	\$0 0.00%	\$0 0.00%	\$8,402,685 3.71%	\$10,483,521 4.63%	\$216,180,378 95.37%	\$226,663,899
Total	\$1,953,630 0.13%	\$11,134,565 0.74%	\$2,335,353 0.15%	\$0 0.00%	\$46,632,490 3.09%	\$62,056,039 4.11%	\$1,445,998,914 95.89%	\$1,508,054,952

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
Note: Total dollars awarded may not equal the total due to rounding

Table D1.7 Business Categories Combined
Fiscal Years 2000-2006
Prime Contractor Utilization FAA, FTA and FHWA
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

MODAL	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
FAA	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$3,131,763 100.00%	\$3,131,763
Construction	\$0	\$0	\$0	\$0	\$0	\$0	\$2,211,856	\$2,211,856
Professional Services	\$0	\$0	\$0	\$0	\$0	\$0	\$1,010,386	\$1,010,386
FTA	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$32,060 100.00%	\$32,060
Construction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Professional Services	\$0	\$0	\$0	\$0	\$0	\$0	\$32,060	\$32,060
FHWA	\$1,953,630 0.13%	\$11,134,565 0.74%	\$2,335,353 0.15%	\$0 0.00%	\$46,632,490 3.09%	\$62,056,039 4.11%	\$1,445,998,914 95.89%	\$1,508,054,952
Construction	\$3,065,775	\$10,681,411	\$2,395,050	\$0	\$38,503,579	\$54,645,815	\$1,447,347,340	\$1,501,993,155
Professional Services	\$0	\$363,587	\$0	\$0	\$12,431,631	\$12,795,218	\$102,752,628	\$115,547,846
Total	\$1,953,630 0.13%	\$11,134,565 0.74%	\$2,335,353 0.15%	\$0 0.00%	\$46,632,490 3.09%	\$62,056,039 4.11%	\$1,449,162,737 95.89%	\$1,511,218,775

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.
 Note: Total dollars awarded may not equal the total due to rounding

Table D1.8 Business Categories Combined
Fiscal Years 2000-2006
Prime Contractor Utilization
Number of Contracts
Ethnicity Classification
Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Contracts
2000	3 1.81%	4 2.41%	6 3.61%	0 0.00%	23 13.86%	36 21.69%	130 78.31%	166
2001	5 2.34%	4 1.87%	9 4.21%	0 0.00%	24 11.21%	42 19.63%	172 80.37%	214
2002	0 0.00%	2 1.08%	9 4.84%	0 0.00%	22 11.83%	33 17.74%	153 82.26%	186
2003	0 0.00%	10 5.10%	5 2.55%	0 0.00%	35 17.86%	50 25.51%	146 74.49%	196
2004	0 0.00%	5 2.30%	6 2.76%	0 0.00%	37 17.05%	48 22.12%	169 77.88%	217
2005	0 0.00%	3 1.81%	1 0.60%	0 0.00%	28 16.87%	32 19.28%	134 80.72%	166
2006	0 0.00%	10 6.02%	0 0.00%	0 0.00%	28 16.87%	38 22.89%	128 77.11%	166
Total Contracts	8 0.61%	38 2.90%	36 2.75%	0 0.00%	197 15.03%	279 21.28%	1,032 78.72%	1,311

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Table D1.9 Business Categories Combined
 Fiscal Years 2000-2006
 Prime Contractor Utilization
 Number of Firms
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Firms
2000	1 1.47%	1 1.47%	1 1.47%	0 0.00%	9 13.24%	12 17.65%	56 82.35%	68
2001	1 1.22%	1 1.22%	1 1.22%	0 0.00%	7 8.54%	10 12.20%	72 87.80%	82
2002	0 0.00%	1 1.22%	1 1.22%	0 0.00%	10 12.20%	12 14.63%	70 85.37%	82
2003	0 0.00%	3 3.95%	1 1.32%	0 0.00%	8 10.53%	12 15.79%	64 84.21%	76
2004	0 0.00%	4 4.76%	1 1.19%	0 0.00%	10 11.90%	15 17.86%	69 82.14%	84
2005	0 0.00%	2 2.67%	1 1.33%	0 0.00%	10 13.33%	13 17.33%	62 82.67%	75
2006	0 0.00%	2 3.13%	0 0.00%	0 0.00%	10 15.63%	12 18.75%	52 81.25%	64
Total Firms	2 0.38%	14 2.64%	6 1.13%	0 0.00%	64 12.05%	86 16.20%	445 83.80%	531

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Table D1.10 Business Categories Combined
 Fiscal Years 2000-2006
 Prime Contractor Utilization
 Individual Firms
 Ethnicity Classification
 Montana Department of Transportation

Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Non-DBEs	Total Firms
1 0.48%	5 2.42%	1 0.48%	0 0.00%	21 10.14%	179 86.47%	207

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Table D1.11 Business Categories Combined
Fiscal Years 2000-2006
Prime Contractor Utilization
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	TOTALS
Total Contract Dollars	\$1,953,630	\$11,134,565	\$2,335,353	\$0	\$46,632,490	\$62,056,039	\$1,449,162,737	\$1,511,218,775
Percent of Dollars	0.13%	0.74%	0.15%	0.00%	3.09%	4.11%	95.89%	100.00%
Percent of Contracts	0.61%	2.90%	2.75%	0.00%	15.03%	21.28%	78.72%	100.00%
Percent of Firms Utilized	0.48%	2.42%	0.48%	0.00%	10.14%	13.53%	86.47%	100.00%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Note: Total dollars awarded may not equal the total due to rounding

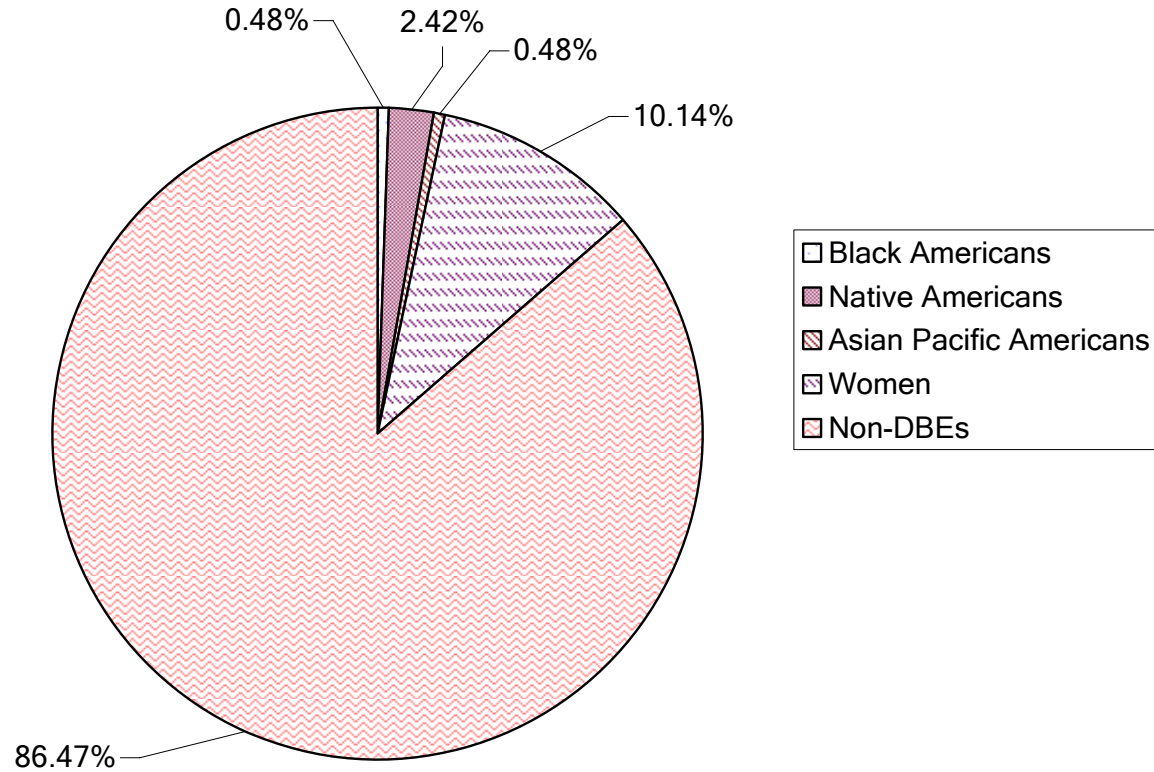
Table D1.12 Business Categories Combined
Fiscal Years 2000-2006
Prime Contractor Utilization - Contracts & Firms
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	TOTALS
Total Prime Contractor Dollars	\$1,953,630	\$11,134,565	\$2,335,353	\$0	\$46,632,490	\$62,056,039	\$1,449,162,737	\$1,511,218,775
Percent of Dollars	0.13%	0.74%	0.15%	0.00%	3.09%	4.11%	95.89%	100.00%
Total Number of Contracts	8	38	36	0	197	279	1,032	1,311
Percent of Contracts	0.61%	2.90%	2.75%	0.00%	15.03%	21.28%	78.72%	100.00%
Individual Firms Utilized	1	5	1	0	21	28	179	207
Percent of Firms	0.48%	2.42%	0.48%	0.00%	10.14%	13.53%	86.47%	100.00%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Note: Total dollars awarded may not equal the total due to rounding

Figure D1.1 Business Categories Combined
Prime Contractor Utilization
Individual Firms
Ethnicity Classification
Montana Department of Transportation



Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Table D1.13 Business Categories Combined
Fiscal Years 2000-2006
Prime Contractor Utilization_DISTRICTS
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

REGIONS	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
DISTRICT 1	\$1,207,609 0.39%	\$2,760,086 0.90%	\$0 0.00%	\$0 0.00%	\$8,359,792 2.71%	\$12,327,487 4.00%	\$295,594,903 96.00%	\$307,922,390
DISTRICT 2	\$380,384 0.13%	\$595,240 0.21%	\$576,065 0.20%	\$0 0.00%	\$10,262,840 3.62%	\$11,814,529 4.17%	\$271,385,394 95.83%	\$283,199,924
DISTRICT 3	\$0 0.00%	\$2,686,651 1.11%	\$200,101 0.08%	\$0 0.00%	\$6,604,934 2.73%	\$9,491,686 3.92%	\$232,846,679 96.08%	\$242,338,365
DISTRICT 4	\$0 0.00%	\$1,699,692 0.48%	\$1,054,938 0.30%	\$0 0.00%	\$7,623,672 2.13%	\$10,378,302 2.90%	\$346,881,608 97.10%	\$357,259,910
DISTRICT 5	\$365,637 0.16%	\$1,921,342 0.82%	\$504,249 0.22%	\$0 0.00%	\$6,361,142 2.71%	\$9,152,371 3.90%	\$225,363,601 96.10%	\$234,515,972
MULTIPLE DISTRICTS*	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$9,689,690 100.00%	\$9,689,690
HEADQUARTERS	\$0 0.00%	\$1,471,553 2.07%	\$0 0.00%	\$0 0.00%	\$7,328,111 10.29%	\$8,799,664 12.35%	\$62,441,571 87.65%	\$71,241,235
STATEWIDE	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$92,000 1.82%	\$92,000 1.82%	\$4,959,290 98.18%	\$5,051,290
Total	\$1,953,630 0.13%	\$11,134,565 0.74%	\$2,335,353 0.15%	\$0 0.00%	\$46,632,490 3.09%	\$62,056,039 4.11%	\$1,449,162,737 95.89%	\$1,511,218,775

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Note: Total dollars awarded may not equal the total due to rounding

* Multiple Districts includes contracts awarded during the study period where work was performed in multiple districts

Table D1.14 Business Categories Combined
Fiscal Years 2000-2006
Prime Contractor Utilization_DISTRICT 1 (Missoula)
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$744,437 2.04%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$639,976 1.75%	\$1,384,413 3.79%	\$35,154,559 96.21%	\$36,538,972
2001	\$463,173 1.72%	\$32,035 0.12%	\$0 0.00%	\$0 0.00%	\$487,125 1.81%	\$982,333 3.65%	\$25,919,809 96.35%	\$26,902,142
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,128,109 2.89%	\$1,128,109 2.89%	\$37,872,996 97.11%	\$39,001,105
2003	\$0 0.00%	\$264,962 0.81%	\$0 0.00%	\$0 0.00%	\$2,284,876 6.95%	\$2,549,838 7.75%	\$30,331,228 92.25%	\$32,881,066
2004	\$0 0.00%	\$1,702,652 3.94%	\$0 0.00%	\$0 0.00%	\$1,905,245 4.41%	\$3,607,896 8.35%	\$39,598,828 91.65%	\$43,206,724
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$465,334 0.77%	\$465,334 0.77%	\$59,699,924 99.23%	\$60,165,258
2006	\$0 0.00%	\$760,437 1.10%	\$0 0.00%	\$0 0.00%	\$1,449,126 2.09%	\$2,209,563 3.19%	\$67,017,560 96.81%	\$69,227,123
Total	\$1,207,609 0.39%	\$2,760,086 0.90%	\$0 0.00%	\$0 0.00%	\$8,359,792 2.71%	\$12,327,487 4.00%	\$295,594,903 96.00%	\$307,922,390

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Note: Total dollars awarded may not equal the total due to rounding

Table D1.15 Business Categories Combined
Fiscal Years 2000-2006
Prime Contractor Utilization_DISTRICT 2 (Butte)
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$82,497 0.14%	\$63,500 0.11%	\$0 0.00%	\$663,032 1.11%	\$809,028 1.35%	\$59,085,302 98.65%	\$59,894,330
2001	\$380,384 0.94%	\$51,599 0.13%	\$160,499 0.39%	\$0 0.00%	\$211,704 0.52%	\$804,186 1.98%	\$39,852,123 98.02%	\$40,656,308
2002	\$0 0.00%	\$81,132 0.18%	\$108,753 0.25%	\$0 0.00%	\$491,817 1.12%	\$681,702 1.55%	\$43,354,407 98.45%	\$44,036,108
2003	\$0 0.00%	\$94,944 0.24%	\$195,849 0.49%	\$0 0.00%	\$1,319,141 3.29%	\$1,609,934 4.01%	\$38,533,442 95.99%	\$40,143,376
2004	\$0 0.00%	\$86,850 0.37%	\$47,464 0.20%	\$0 0.00%	\$1,024,058 4.41%	\$1,158,372 4.99%	\$22,038,829 95.01%	\$23,197,201
2005	\$0 0.00%	\$174,800 0.35%	\$0 0.00%	\$0 0.00%	\$4,591,366 9.13%	\$4,766,166 9.48%	\$45,502,951 90.52%	\$50,269,117
2006	\$0 0.00%	\$23,419 0.09%	\$0 0.00%	\$0 0.00%	\$1,961,723 7.85%	\$1,985,142 7.94%	\$23,018,341 92.06%	\$25,003,483
Total	\$380,384 0.13%	\$595,240 0.21%	\$576,065 0.20%	\$0 0.00%	\$10,262,840 3.62%	\$11,814,529 4.17%	\$271,385,394 95.83%	\$283,199,924

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Note: Total dollars awarded may not equal the total due to rounding

Table D1.16 Business Categories Combined
 Fiscal Years 2000-2006
 Prime Contractor Utilization_DISTRICT 3 (Great Falls)
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$448,846 1.70%	\$448,846 1.70%	\$25,992,212 98.30%	\$26,441,058
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,130,937 4.08%	\$1,130,937 4.08%	\$26,568,459 95.92%	\$27,699,397
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$238,369 0.51%	\$238,369 0.51%	\$46,629,180 99.49%	\$46,867,549
2003	\$0 0.00%	\$1,368,914 3.35%	\$102,015 0.25%	\$0 0.00%	\$1,324,215 3.24%	\$2,795,144 6.83%	\$38,110,891 93.17%	\$40,906,035
2004	\$0 0.00%	\$373,479 0.98%	\$98,086 0.26%	\$0 0.00%	\$1,376,477 3.62%	\$1,848,042 4.87%	\$36,125,403 95.13%	\$37,973,445
2005	\$0 0.00%	\$299,273 0.93%	\$0 0.00%	\$0 0.00%	\$1,217,274 3.80%	\$1,516,547 4.74%	\$30,492,674 95.26%	\$32,009,221
2006	\$0 0.00%	\$644,985 2.12%	\$0 0.00%	\$0 0.00%	\$868,816 2.85%	\$1,513,801 4.97%	\$28,927,860 95.03%	\$30,441,661
Total	\$0 0.00%	\$2,686,651 1.11%	\$200,101 0.08%	\$0 0.00%	\$6,604,934 2.73%	\$9,491,686 3.92%	\$232,846,679 96.08%	\$242,338,365

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Note: Total dollars awarded may not equal the total due to rounding

Table D1.17 Business Categories Combined
 Fiscal Years 2000-2006
 Prime Contractor Utilization_DISTRICT 4 (Glendive)
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$200,715 0.59%	\$0 0.00%	\$713,583 2.10%	\$914,298 2.69%	\$33,094,689 97.31%	\$34,008,987
2001	\$0 0.00%	\$0 0.00%	\$311,197 0.39%	\$0 0.00%	\$461,390 0.57%	\$772,587 0.96%	\$79,513,874 99.04%	\$80,286,461
2002	\$0 0.00%	\$0 0.00%	\$148,171 0.45%	\$0 0.00%	\$0 0.00%	\$148,171 0.45%	\$32,984,067 99.55%	\$33,132,238
2003	\$0 0.00%	\$0 0.00%	\$180,694 0.26%	\$0 0.00%	\$2,232,670 3.27%	\$2,413,364 3.54%	\$65,799,059 96.46%	\$68,212,423
2004	\$0 0.00%	\$1,699,692 2.88%	\$214,161 0.36%	\$0 0.00%	\$1,906,407 3.23%	\$3,820,260 6.47%	\$55,218,939 93.53%	\$59,039,199
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,276,390 2.40%	\$1,276,390 2.40%	\$51,845,424 97.60%	\$53,121,814
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,033,231 3.51%	\$1,033,231 3.51%	\$28,425,555 96.49%	\$29,458,787
Total	\$0 0.00%	\$1,699,692 0.48%	\$1,054,938 0.30%	\$0 0.00%	\$7,623,672 2.13%	\$10,378,302 2.90%	\$346,881,608 97.10%	\$357,259,910

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Note: Total dollars awarded may not equal the total due to rounding

Table D1.18 Business Categories Combined
Fiscal Years 2000-2006
Prime Contractor Utilization_DISTRICT 5 (Billings)
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$15,980 0.06%	\$247,667 1.00%	\$71,413 0.29%	\$0 0.00%	\$1,048,500 4.24%	\$1,383,561 5.59%	\$23,352,036 94.41%	\$24,735,597
2001	\$349,657 0.81%	\$19,697 0.05%	\$114,673 0.27%	\$0 0.00%	\$421,466 0.98%	\$905,493 2.10%	\$42,219,038 97.90%	\$43,124,530
2002	\$0 0.00%	\$24,445 0.11%	\$36,310 0.16%	\$0 0.00%	\$1,099,463 4.95%	\$1,160,217 5.22%	\$21,045,947 94.78%	\$22,206,165
2003	\$0 0.00%	\$977,537 2.69%	\$0 0.00%	\$0 0.00%	\$840,756 2.32%	\$1,818,293 5.01%	\$34,464,326 94.99%	\$36,282,620
2004	\$0 0.00%	\$0 0.00%	\$207,501 0.61%	\$0 0.00%	\$659,004 1.93%	\$866,505 2.54%	\$33,212,775 97.46%	\$34,079,279
2005	\$0 0.00%	\$0 0.00%	\$74,353 0.54%	\$0 0.00%	\$658,909 4.76%	\$733,261 5.30%	\$13,097,798 94.70%	\$13,831,059
2006	\$0 0.00%	\$651,996 1.08%	\$0 0.00%	\$0 0.00%	\$1,633,045 2.71%	\$2,285,041 3.79%	\$57,971,680 96.21%	\$60,256,721
Total	\$365,637 0.16%	\$1,921,342 0.82%	\$504,249 0.22%	\$0 0.00%	\$6,361,142 2.71%	\$9,152,371 3.90%	\$225,363,601 96.10%	\$234,515,972

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Note: Total dollars awarded may not equal the total due to rounding

Table D1.19 Business Categories Combined
 Fiscal Years 2000-2006
 Prime Contractor Utilization_MULTIPLE DISTRICTS
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$105,386 100.00%	\$105,386
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$37,188 100.00%	\$37,188
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$5,662,803 100.00%	\$5,662,803
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$197,621 100.00%	\$197,621
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$323,729 100.00%	\$323,729
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$3,362,963 100.00%	\$3,362,963
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$9,689,690 100.00%	\$9,689,690

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.
 Note: Total dollars awarded may not equal the total due to rounding

Table D1.20 Business Categories Combined
Fiscal Years 2000-2006
Prime Contractor Utilization_HEADQUARTERS
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$185,000 3.60%	\$185,000 3.60%	\$4,947,526 96.40%	\$5,132,526
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,105,773 7.59%	\$1,105,773 7.59%	\$13,468,057 92.41%	\$14,573,830
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$556,577 7.00%	\$556,577 7.00%	\$7,392,238 93.00%	\$7,948,815
2003	\$0 0.00%	\$1,213,363 10.29%	\$0 0.00%	\$0 0.00%	\$1,492,179 12.66%	\$2,705,542 22.96%	\$9,080,541 77.04%	\$11,786,082
2004	\$0 0.00%	\$100,000 0.80%	\$0 0.00%	\$0 0.00%	\$1,731,955 13.93%	\$1,831,955 14.74%	\$10,600,250 85.26%	\$12,432,205
2005	\$0 0.00%	\$158,190 1.53%	\$0 0.00%	\$0 0.00%	\$826,884 7.98%	\$985,074 9.51%	\$9,375,542 90.49%	\$10,360,616
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,429,743 15.87%	\$1,429,743 15.87%	\$7,577,418 84.13%	\$9,007,161
Total	\$0 0.00%	\$1,471,553 2.07%	\$0 0.00%	\$0 0.00%	\$7,328,111 10.29%	\$8,799,664 12.35%	\$62,441,571 87.65%	\$71,241,235

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Note: Total dollars awarded may not equal the total due to rounding

Table D1.21 Business Categories Combined
 Fiscal Years 2000-2006
 Prime Contractor Utilization_STATEWIDE
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$65,000 3.46%	\$65,000 3.46%	\$1,811,594 96.54%	\$1,876,594
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$50,000 100.00%	\$50,000
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,163,000 100.00%	\$1,163,000
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,834,696 100.00%	\$1,834,696
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$100,000 100.00%	\$100,000
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$27,000 100.00%	\$27,000 100.00%	\$0 0.00%	\$27,000
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$92,000 1.82%	\$92,000 1.82%	\$4,959,290 98.18%	\$5,051,290

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.
 Note: Total dollars awarded may not equal the total due to rounding

Table D1.22 Business Categories Combined
Fiscal Years 2000-2006
Prime Contractor Utilization Threshold
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Threshold	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
\$500,000 or Less	\$1,304,658	\$4,016,331	\$2,335,353	\$0	\$29,645,276	\$37,301,619	\$104,598,971	\$141,900,590
# of Contracts	7	32	36	0	175	250	585	835
Percent of Dollars	0.92%	2.83%	1.65%	0.00%	20.89%	26.29%	73.71%	
Percent of Contracts	0.84%	3.83%	4.31%	0.00%	20.96%	29.94%	70.06%	
\$500,001 to \$1,000,000	\$648,972	\$1,160,263	\$0	\$0	\$10,761,411	\$12,570,646	\$96,795,363	\$109,366,009
# of Contracts	1	2	0	0	17	20	131	151
Percent of Dollars	0.59%	1.06%	0.00%	0.00%	9.84%	11.49%	88.51%	
Percent of Contracts	0.66%	1.32%	0.00%	0.00%	11.26%	13.25%	86.75%	
\$1,000,001 to \$5,000,000	\$0	\$5,957,971	\$0	\$0	\$6,225,803	\$12,183,774	\$526,483,786	\$538,667,560
# of Contracts	0	4	0	0	5	9	234	243
Percent of Dollars	0.00%	1.11%	0.00%	0.00%	1.16%	2.26%	97.74%	
Percent of Contracts	0.00%	1.65%	0.00%	0.00%	2.06%	3.70%	96.30%	
\$5,000,001 to \$10,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$389,563,794	\$389,563,794
# of Contracts	0	0	0	0	0	0	56	56
Percent of Dollars	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	
Percent of Contracts	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	
Above \$10,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$331,720,823	\$331,720,823
# of Contracts	0	0	0	0	0	0	26	26
Percent of Dollars	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	
Percent of Contracts	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	
Total	\$1,953,630	\$11,134,565	\$2,335,353	\$0	\$46,632,490	\$62,056,039	\$1,449,162,737	\$1,511,218,775

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
Note: Total dollars awarded may not equal the total due to rounding

Table D1.23 Business Categories Combined
 Fiscal Years 2000-2006
 Prime and Subcontractor Utilization_CONSTRUCTION
 Percentage of Total Dollars
 Montana Department of Transportation

Contract ID	Business Category	DBE Totals (Prime and Sub)	DBE Total %	Non-DBE Totals (Prime and Sub)	Non-DBE Total %	Contract Total Amount
10235	CONSTRUCTION	\$796,054.74	7.84%	\$9,361,584.50	92.16%	\$10,157,639.24
10237	CONSTRUCTION	\$459,216.35	12.65%	\$3,171,497.95	87.35%	\$3,630,714.30
10286	CONSTRUCTION	\$228,849.05	26.46%	\$636,151.35	73.54%	\$865,000.40
10303	CONSTRUCTION	\$423,350.11	86.90%	\$63,835.36	13.10%	\$487,185.47
10306	CONSTRUCTION	\$486,108.51	9.49%	\$4,638,760.04	90.51%	\$5,124,868.55
10325	CONSTRUCTION	\$124,006.10	80.53%	\$29,986.15	19.47%	\$153,992.25
10328	CONSTRUCTION	\$773,423.43	7.10%	\$10,115,763.66	92.90%	\$10,889,187.09
10344	CONSTRUCTION	\$47,471.45	14.01%	\$291,416.55	85.99%	\$338,888.00
10346	CONSTRUCTION	\$671,167.78	10.20%	\$5,909,874.97	89.80%	\$6,581,042.75
10359	CONSTRUCTION	\$130,661.14	12.14%	\$945,404.95	87.86%	\$1,076,066.09
10543	CONSTRUCTION	\$36,403.87	3.20%	\$1,100,018.13	96.80%	\$1,136,422.00
10585	CONSTRUCTION	\$437,443.84	4.39%	\$9,536,480.18	95.61%	\$9,973,924.02
10637	CONSTRUCTION	\$2,750,614.41	37.04%	\$4,674,575.38	62.96%	\$7,425,189.79
10644	CONSTRUCTION	\$493,926.28	100.00%	\$0.00	0.00%	\$493,926.28
10650	CONSTRUCTION	\$1,123,502.36	83.70%	\$218,762.07	16.30%	\$1,342,264.43
10743	CONSTRUCTION	\$0.00	0.00%	\$135,053.01	100.00%	\$135,053.01
10748	CONSTRUCTION	\$487,155.78	100.00%	\$0.00	0.00%	\$487,155.78
10749	CONSTRUCTION	\$311,250.23	10.90%	\$2,544,633.19	89.10%	\$2,855,883.42
10750	CONSTRUCTION	\$292,873.67	6.34%	\$4,324,394.24	93.66%	\$4,617,267.91
10783	CONSTRUCTION	\$0.00	0.00%	\$246,400.00	100.00%	\$246,400.00
10784	CONSTRUCTION	\$0.00	0.00%	\$387,727.00	100.00%	\$387,727.00
10785	CONSTRUCTION	\$0.00	0.00%	\$217,144.00	100.00%	\$217,144.00
10817	CONSTRUCTION	\$496,709.05	4.67%	\$10,145,577.70	95.33%	\$10,642,286.75
10863	CONSTRUCTION	\$582,331.57	18.47%	\$2,571,346.53	81.53%	\$3,153,678.10
10938	CONSTRUCTION	\$232,667.00	8.83%	\$2,401,265.98	91.17%	\$2,633,932.98
10971	CONSTRUCTION	\$591,976.00	15.34%	\$3,265,932.00	84.66%	\$3,857,908.00
10981	CONSTRUCTION	\$75,293.48	100.00%	\$0.00	0.00%	\$75,293.48
10982	CONSTRUCTION	\$124,977.00	2.84%	\$4,270,711.15	97.16%	\$4,395,688.15
10985	CONSTRUCTION	\$448,246.01	5.39%	\$7,874,399.74	94.61%	\$8,322,645.75
11092	CONSTRUCTION	\$110,952.81	18.59%	\$485,860.50	81.41%	\$596,813.31
11109	CONSTRUCTION	\$89,302.39	6.39%	\$1,309,018.67	93.61%	\$1,398,321.06
11133	CONSTRUCTION	\$73,757.00	14.44%	\$437,076.53	85.56%	\$510,833.53
11138	CONSTRUCTION	\$0.00	0.00%	\$83,082.42	100.00%	\$83,082.42
11151	CONSTRUCTION	\$84,434.00	13.62%	\$535,633.88	86.38%	\$620,067.88
11162	CONSTRUCTION	\$75,028.00	7.97%	\$866,286.49	92.03%	\$941,314.49
11268	CONSTRUCTION	\$215,328.30	7.26%	\$2,750,879.10	92.74%	\$2,966,207.40
11351	CONSTRUCTION	\$256,653.35	9.06%	\$2,575,899.59	90.94%	\$2,832,552.94
11374	CONSTRUCTION	\$0.00	0.00%	\$214,029.00	100.00%	\$214,029.00
11375	CONSTRUCTION	\$0.00	0.00%	\$294,625.00	100.00%	\$294,625.00
11376	CONSTRUCTION	\$0.00	0.00%	\$234,700.00	100.00%	\$234,700.00
11402	CONSTRUCTION	\$0.00	0.00%	\$180,481.55	100.00%	\$180,481.55
11428	CONSTRUCTION	\$59,003.00	2.11%	\$2,738,996.00	97.89%	\$2,797,999.00
11468	CONSTRUCTION	\$0.00	0.00%	\$452,642.10	100.00%	\$452,642.10
11469	CONSTRUCTION	\$0.00	0.00%	\$323,000.00	100.00%	\$323,000.00
11507	CONSTRUCTION	\$0.00	0.00%	\$491,197.50	100.00%	\$491,197.50
11514	CONSTRUCTION	\$355,164.19	2.83%	\$12,187,378.49	97.17%	\$12,542,542.68
11590	CONSTRUCTION	\$203,980.09	6.06%	\$3,162,156.61	93.94%	\$3,366,136.70
11599	CONSTRUCTION	\$0.00	0.00%	\$82,000.00	100.00%	\$82,000.00
11627	CONSTRUCTION	\$625,481.85	5.77%	\$10,210,930.81	94.23%	\$10,836,412.66
11644	CONSTRUCTION	\$223,195.78	15.00%	\$1,264,884.42	85.00%	\$1,488,080.20
11662	CONSTRUCTION	\$0.00	0.00%	\$418,612.95	100.00%	\$418,612.95
11668	CONSTRUCTION	\$237,108.58	15.68%	\$1,274,882.34	84.32%	\$1,511,990.92
12133	CONSTRUCTION	\$216,476.50	100.00%	\$0.00	0.00%	\$216,476.50
12139	CONSTRUCTION	\$0.00	0.00%	\$779,801.00	100.00%	\$779,801.00
12622	CONSTRUCTION	\$135,150.94	5.67%	\$2,246,458.36	94.33%	\$2,381,609.30
12623	CONSTRUCTION	\$67,394.36	100.00%	\$0.00	0.00%	\$67,394.36
12624	CONSTRUCTION	\$79,994.80	4.74%	\$1,607,796.33	95.26%	\$1,687,791.13
12625	CONSTRUCTION	\$0.00	0.00%	\$94,362.45	100.00%	\$94,362.45

Table D1.23 Business Categories Combined
 Fiscal Years 2000-2006
 Prime and Subcontractor Utilization_CONSTRUCTION (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Contract ID	Business Category	DBE Totals (Prime and Sub)	DBE Total %	Non-DBE Totals (Prime and Sub)	Non-DBE Total %	Contract Total Amount
12626	CONSTRUCTION	\$1,002.00	2.52%	\$38,838.71	97.48%	\$39,840.71
12629	CONSTRUCTION	\$42,030.70	10.30%	\$365,975.78	89.70%	\$408,006.48
12630	CONSTRUCTION	\$343,024.89	5.69%	\$5,684,723.76	94.31%	\$6,027,748.65
12631	CONSTRUCTION	\$31,091.16	17.48%	\$146,767.37	82.52%	\$177,858.53
12632	CONSTRUCTION	\$235,671.68	12.23%	\$1,691,910.97	87.77%	\$1,927,582.65
12633	CONSTRUCTION	\$291,558.56	3.52%	\$8,001,403.50	96.48%	\$8,292,962.06
12634	CONSTRUCTION	\$51,675.65	23.15%	\$171,518.75	76.85%	\$223,194.40
12635	CONSTRUCTION	\$0.00	0.00%	\$15,566.00	100.00%	\$15,566.00
12636	CONSTRUCTION	\$0.00	0.00%	\$11,600.00	100.00%	\$11,600.00
12637	CONSTRUCTION	\$0.00	0.00%	\$69,807.00	100.00%	\$69,807.00
12638	CONSTRUCTION	\$57,316.00	100.00%	\$0.00	0.00%	\$57,316.00
12639	CONSTRUCTION	\$15,980.00	100.00%	\$0.00	0.00%	\$15,980.00
12640	CONSTRUCTION	\$76,427.00	100.00%	\$0.00	0.00%	\$76,427.00
12641	CONSTRUCTION	\$77,765.00	100.00%	\$0.00	0.00%	\$77,765.00
12642	CONSTRUCTION	\$28,809.00	100.00%	\$0.00	0.00%	\$28,809.00
12643	CONSTRUCTION	\$76,818.00	100.00%	\$0.00	0.00%	\$76,818.00
12645	CONSTRUCTION	\$0.00	0.00%	\$35,531.00	100.00%	\$35,531.00
12646	CONSTRUCTION	\$0.00	0.00%	\$55,089.00	100.00%	\$55,089.00
12718	CONSTRUCTION	\$28,276.80	100.00%	\$0.00	0.00%	\$28,276.80
12719	CONSTRUCTION	\$0.00	0.00%	\$546,096.00	100.00%	\$546,096.00
12720	CONSTRUCTION	\$0.00	0.00%	\$155,355.00	100.00%	\$155,355.00
12721	CONSTRUCTION	\$0.00	0.00%	\$74,045.00	100.00%	\$74,045.00
12722	CONSTRUCTION	\$0.00	0.00%	\$23,324.50	100.00%	\$23,324.50
12723	CONSTRUCTION	\$0.00	0.00%	\$49,968.76	100.00%	\$49,968.76
12724	CONSTRUCTION	\$141,872.70	100.00%	\$0.00	0.00%	\$141,872.70
12725	CONSTRUCTION	\$0.00	0.00%	\$127,429.29	100.00%	\$127,429.29
12726	CONSTRUCTION	\$0.00	0.00%	\$16,488.00	100.00%	\$16,488.00
12727	CONSTRUCTION	\$99,075.51	100.00%	\$0.00	0.00%	\$99,075.51
12728	CONSTRUCTION	\$56,623.32	100.00%	\$0.00	0.00%	\$56,623.32
12729	CONSTRUCTION	\$0.00	0.00%	\$594,352.00	100.00%	\$594,352.00
12730	CONSTRUCTION	\$70,228.74	100.00%	\$0.00	0.00%	\$70,228.74
12731	CONSTRUCTION	\$36,309.60	100.00%	\$0.00	0.00%	\$36,309.60
12732	CONSTRUCTION	\$0.00	0.00%	\$91,784.24	100.00%	\$91,784.24
12733	CONSTRUCTION	\$68,571.10	100.00%	\$0.00	0.00%	\$68,571.10
12734	CONSTRUCTION	\$0.00	0.00%	\$57,700.00	100.00%	\$57,700.00
12735	CONSTRUCTION	\$0.00	0.00%	\$44,820.00	100.00%	\$44,820.00
12736	CONSTRUCTION	\$26,650.00	100.00%	\$0.00	0.00%	\$26,650.00
12737	CONSTRUCTION	\$53,173.00	100.00%	\$0.00	0.00%	\$53,173.00
12738	CONSTRUCTION	\$33,444.00	100.00%	\$0.00	0.00%	\$33,444.00
12739	CONSTRUCTION	\$0.00	0.00%	\$18,682.70	100.00%	\$18,682.70
12740	CONSTRUCTION	\$0.00	0.00%	\$32,410.00	100.00%	\$32,410.00
12741	CONSTRUCTION	\$0.00	0.00%	\$290,864.00	100.00%	\$290,864.00
12742	CONSTRUCTION	\$45,498.00	4.44%	\$979,384.00	95.56%	\$1,024,882.00
12743	CONSTRUCTION	\$0.00	0.00%	\$259,456.00	100.00%	\$259,456.00
12744	CONSTRUCTION	\$180,694.00	100.00%	\$0.00	0.00%	\$180,694.00
12745	CONSTRUCTION	\$19,223.36	100.00%	\$0.00	0.00%	\$19,223.36
12746	CONSTRUCTION	\$129,062.00	100.00%	\$0.00	0.00%	\$129,062.00
12747	CONSTRUCTION	\$25,950.00	8.96%	\$263,542.00	91.04%	\$289,492.00
12749	CONSTRUCTION	\$0.00	0.00%	\$22,185.00	100.00%	\$22,185.00
12750	CONSTRUCTION	\$30,999.00	100.00%	\$0.00	0.00%	\$30,999.00
12751	CONSTRUCTION	\$0.00	0.00%	\$213,350.00	100.00%	\$213,350.00
12752	CONSTRUCTION	\$183,751.56	100.00%	\$0.00	0.00%	\$183,751.56
12753	CONSTRUCTION	\$165,956.46	100.00%	\$0.00	0.00%	\$165,956.46
12754	CONSTRUCTION	\$231,916.00	100.00%	\$0.00	0.00%	\$231,916.00
12755	CONSTRUCTION	\$359,544.50	100.00%	\$0.00	0.00%	\$359,544.50
12756	CONSTRUCTION	\$688,039.10	100.00%	\$0.00	0.00%	\$688,039.10
12757	CONSTRUCTION	\$350,577.67	100.00%	\$0.00	0.00%	\$350,577.67
12758	CONSTRUCTION	\$262,484.00	100.00%	\$0.00	0.00%	\$262,484.00

Table D1.23 Business Categories Combined
Fiscal Years 2000-2006
Prime and Subcontractor Utilization_CONSTRUCTION (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Contract ID	Business Category	DBE Totals (Prime and Sub)	DBE Total %	Non-DBE Totals (Prime and Sub)	Non-DBE Total %	Contract Total Amount
12759	CONSTRUCTION	\$370,134.79	100.00%	\$0.00	0.00%	\$370,134.79
12760	CONSTRUCTION	\$312,072.03	100.00%	\$0.00	0.00%	\$312,072.03
12761	CONSTRUCTION	\$532,813.66	100.00%	\$0.00	0.00%	\$532,813.66
12762	CONSTRUCTION	\$73,425.00	100.00%	\$0.00	0.00%	\$73,425.00
12763	CONSTRUCTION	\$68,048.00	100.00%	\$0.00	0.00%	\$68,048.00
12764	CONSTRUCTION	\$73,000.00	100.00%	\$0.00	0.00%	\$73,000.00
12765	CONSTRUCTION	\$98,288.40	100.00%	\$0.00	0.00%	\$98,288.40
12766	CONSTRUCTION	\$0.00	0.00%	\$40,832.00	100.00%	\$40,832.00
12767	CONSTRUCTION	\$75,067.00	100.00%	\$0.00	0.00%	\$75,067.00
12768	CONSTRUCTION	\$47,698.00	11.35%	\$372,643.20	88.65%	\$420,341.20
12769	CONSTRUCTION	\$69,957.20	100.00%	\$0.00	0.00%	\$69,957.20
12771	CONSTRUCTION	\$0.00	0.00%	\$205,862.00	100.00%	\$205,862.00
12772	CONSTRUCTION	\$0.00	0.00%	\$32,921.88	100.00%	\$32,921.88
12773	CONSTRUCTION	\$164,850.20	100.00%	\$0.00	0.00%	\$164,850.20
12774	CONSTRUCTION	\$0.00	0.00%	\$33,008.56	100.00%	\$33,008.56
12775	CONSTRUCTION	\$0.00	0.00%	\$82,700.00	100.00%	\$82,700.00
12776	CONSTRUCTION	\$0.00	0.00%	\$33,200.00	100.00%	\$33,200.00
12777	CONSTRUCTION	\$0.00	0.00%	\$9,700.69	100.00%	\$9,700.69
12778	CONSTRUCTION	\$0.00	0.00%	\$14,000.00	100.00%	\$14,000.00
12780	CONSTRUCTION	\$0.00	0.00%	\$891,090.00	100.00%	\$891,090.00
12781	CONSTRUCTION	\$67,350.00	77.55%	\$19,500.00	22.45%	\$86,850.00
12782	CONSTRUCTION	\$0.00	0.00%	\$622,153.60	100.00%	\$622,153.60
12783	CONSTRUCTION	\$68,080.00	100.00%	\$0.00	0.00%	\$68,080.00
12784	CONSTRUCTION	\$44,340.00	100.00%	\$0.00	0.00%	\$44,340.00
12786	CONSTRUCTION	\$59,697.00	100.00%	\$0.00	0.00%	\$59,697.00
12787	CONSTRUCTION	\$99,046.20	100.00%	\$0.00	0.00%	\$99,046.20
12788	CONSTRUCTION	\$278,147.00	100.00%	\$0.00	0.00%	\$278,147.00
12789	CONSTRUCTION	\$123,629.00	100.00%	\$0.00	0.00%	\$123,629.00
12790	CONSTRUCTION	\$73,472.50	100.00%	\$0.00	0.00%	\$73,472.50
12791	CONSTRUCTION	\$198,855.00	100.00%	\$0.00	0.00%	\$198,855.00
12792	CONSTRUCTION	\$226,499.00	100.00%	\$0.00	0.00%	\$226,499.00
12793	CONSTRUCTION	\$240,153.00	100.00%	\$0.00	0.00%	\$240,153.00
12794	CONSTRUCTION	\$70,814.00	94.91%	\$3,800.00	5.09%	\$74,614.00
12795	CONSTRUCTION	\$0.00	0.00%	\$32,872.96	100.00%	\$32,872.96
12796	CONSTRUCTION	\$55,293.54	100.00%	\$0.00	0.00%	\$55,293.54
12797	CONSTRUCTION	\$0.00	0.00%	\$42,468.49	100.00%	\$42,468.49
12798	CONSTRUCTION	\$0.00	0.00%	\$128,300.00	100.00%	\$128,300.00
12799	CONSTRUCTION	\$0.00	0.00%	\$527,714.25	100.00%	\$527,714.25
12800	CONSTRUCTION	\$138,400.00	100.00%	\$0.00	0.00%	\$138,400.00
12801	CONSTRUCTION	\$62,955.58	100.00%	\$0.00	0.00%	\$62,955.58
12802	CONSTRUCTION	\$47,464.00	100.00%	\$0.00	0.00%	\$47,464.00
12803	CONSTRUCTION	\$98,086.00	100.00%	\$0.00	0.00%	\$98,086.00
12804	CONSTRUCTION	\$69,101.20	100.00%	\$0.00	0.00%	\$69,101.20
12805	CONSTRUCTION	\$36,050.00	3.39%	\$1,025,841.63	96.61%	\$1,061,891.63
12806	CONSTRUCTION	\$44,775.40	100.00%	\$0.00	0.00%	\$44,775.40
12807	CONSTRUCTION	\$0.00	0.00%	\$121,517.50	100.00%	\$121,517.50
12808	CONSTRUCTION	\$0.00	0.00%	\$119,856.00	100.00%	\$119,856.00
12809	CONSTRUCTION	\$0.00	0.00%	\$379,398.00	100.00%	\$379,398.00
12810	CONSTRUCTION	\$0.00	0.00%	\$215,370.00	100.00%	\$215,370.00
12811	CONSTRUCTION	\$0.00	0.00%	\$113,340.00	100.00%	\$113,340.00
12812	CONSTRUCTION	\$0.00	0.00%	\$33,289.10	100.00%	\$33,289.10
12813	CONSTRUCTION	\$87,179.30	100.00%	\$0.00	0.00%	\$87,179.30
12814	CONSTRUCTION	\$179,058.61	100.00%	\$0.00	0.00%	\$179,058.61
12815	CONSTRUCTION	\$0.00	0.00%	\$174,709.92	100.00%	\$174,709.92
12816	CONSTRUCTION	\$613,245.57	98.49%	\$9,400.00	1.51%	\$622,645.57
12817	CONSTRUCTION	\$136,540.80	100.00%	\$0.00	0.00%	\$136,540.80
12818	CONSTRUCTION	\$690,196.25	100.00%	\$0.00	0.00%	\$690,196.25
12819	CONSTRUCTION	\$154,464.05	100.00%	\$0.00	0.00%	\$154,464.05

Table D1.23 Business Categories Combined
Fiscal Years 2000-2006
Prime and Subcontractor Utilization_CONSTRUCTION (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Contract ID	Business Category	DBE Totals (Prime and Sub)	DBE Total %	Non-DBE Totals (Prime and Sub)	Non-DBE Total %	Contract Total Amount
12820	CONSTRUCTION	\$0.00	0.00%	\$62,338.50	100.00%	\$62,338.50
12821	CONSTRUCTION	\$0.00	0.00%	\$217,160.00	100.00%	\$217,160.00
12822	CONSTRUCTION	\$0.00	0.00%	\$165,111.00	100.00%	\$165,111.00
12823	CONSTRUCTION	\$0.00	0.00%	\$32,290.00	100.00%	\$32,290.00
14146	CONSTRUCTION	\$576,126.94	5.90%	\$9,184,385.63	94.10%	\$9,760,512.57
14151	CONSTRUCTION	\$205,885.45	15.57%	\$1,116,778.95	84.43%	\$1,322,664.40
14152	CONSTRUCTION	\$499,045.62	20.84%	\$1,895,219.68	79.16%	\$2,394,265.30
14153	CONSTRUCTION	\$1,272,033.47	20.61%	\$4,899,345.20	79.39%	\$6,171,378.67
14154	CONSTRUCTION	\$89,533.90	2.73%	\$3,184,329.65	97.27%	\$3,273,863.55
14155	CONSTRUCTION	\$293,661.44	5.69%	\$4,871,682.96	94.31%	\$5,165,344.40
14156	CONSTRUCTION	\$881,363.67	6.23%	\$13,263,317.51	93.77%	\$14,144,681.18
14157	CONSTRUCTION	\$116,344.00	9.99%	\$1,048,478.00	90.01%	\$1,164,822.00
14159	CONSTRUCTION	\$364,686.09	11.59%	\$2,780,657.01	88.41%	\$3,145,343.10
14160	CONSTRUCTION	\$10,521.00	4.92%	\$203,118.00	95.08%	\$213,639.00
14161	CONSTRUCTION	\$103,986.97	15.46%	\$568,475.23	84.54%	\$672,462.20
14162	CONSTRUCTION	\$68,878.48	73.58%	\$24,732.00	26.42%	\$93,610.48
14163	CONSTRUCTION	\$44,333.50	98.57%	\$645.00	1.43%	\$44,978.50
14165	CONSTRUCTION	\$470,984.00	12.43%	\$3,317,178.47	87.57%	\$3,788,162.47
14166	CONSTRUCTION	\$100,101.58	28.28%	\$253,887.42	71.72%	\$353,989.00
14167	CONSTRUCTION	\$465,185.02	30.59%	\$1,055,311.98	69.41%	\$1,520,497.00
14169	CONSTRUCTION	\$1,151,451.85	31.29%	\$2,528,792.65	68.71%	\$3,680,244.50
14170	CONSTRUCTION	\$82,308.78	5.28%	\$1,476,486.77	94.72%	\$1,558,795.55
14171	CONSTRUCTION	\$39,237.00	3.47%	\$1,093,008.20	96.53%	\$1,132,245.20
14174	CONSTRUCTION	\$88,197.37	9.08%	\$882,863.83	90.92%	\$971,061.20
14175	CONSTRUCTION	\$92,215.30	100.00%	\$0.00	0.00%	\$92,215.30
14177	CONSTRUCTION	\$158,780.18	6.80%	\$2,176,944.91	93.20%	\$2,335,725.09
14178	CONSTRUCTION	\$341,246.74	94.10%	\$21,395.66	5.90%	\$362,642.40
14179	CONSTRUCTION	\$711,307.77	4.36%	\$15,595,620.46	95.64%	\$16,306,928.23
14180	CONSTRUCTION	\$11,250.00	2.19%	\$501,298.90	97.81%	\$512,548.90
14181	CONSTRUCTION	\$4,700.00	11.09%	\$37,669.48	88.91%	\$42,369.48
14182	CONSTRUCTION	\$299,273.05	100.00%	\$0.00	0.00%	\$299,273.05
14183	CONSTRUCTION	\$66,756.60	100.00%	\$0.00	0.00%	\$66,756.60
14184	CONSTRUCTION	\$16,270.08	12.12%	\$118,000.52	87.88%	\$134,270.60
14185	CONSTRUCTION	\$1,038,052.92	11.44%	\$8,035,489.71	88.56%	\$9,073,542.63
14186	CONSTRUCTION	\$240,849.71	74.41%	\$82,820.50	25.59%	\$323,670.21
14187	CONSTRUCTION	\$674,406.45	8.96%	\$6,855,396.73	91.04%	\$7,529,803.18
14188	CONSTRUCTION	\$634,227.12	45.00%	\$775,020.05	55.00%	\$1,409,247.17
14189	CONSTRUCTION	\$54,854.78	54.86%	\$45,135.00	45.14%	\$99,989.78
14190	CONSTRUCTION	\$45,764.53	13.14%	\$302,460.47	86.86%	\$348,225.00
14191	CONSTRUCTION	\$132,749.50	83.93%	\$25,409.00	16.07%	\$158,158.50
14192	CONSTRUCTION	\$24,444.72	100.00%	\$0.00	0.00%	\$24,444.72
14194	CONSTRUCTION	\$42,958.04	3.01%	\$1,383,069.99	96.99%	\$1,426,028.03
14195	CONSTRUCTION	\$237,144.05	3.34%	\$6,858,013.76	96.66%	\$7,095,157.81
14196	CONSTRUCTION	\$7,844.96	2.71%	\$281,236.14	97.29%	\$289,081.10
14197	CONSTRUCTION	\$594,909.23	5.06%	\$11,156,574.48	94.94%	\$11,751,483.71
14199	CONSTRUCTION	\$3,200.00	2.30%	\$135,713.66	97.70%	\$138,913.66
14200	CONSTRUCTION	\$20,039.66	5.29%	\$358,838.29	94.71%	\$378,877.95
14201	CONSTRUCTION	\$629,827.35	3.65%	\$16,639,979.50	96.35%	\$17,269,806.85
14202	CONSTRUCTION	\$0.00	0.00%	\$1,673,064.46	100.00%	\$1,673,064.46
14203	CONSTRUCTION	\$369,944.85	20.95%	\$1,395,826.93	79.05%	\$1,765,771.78
14205	CONSTRUCTION	\$144,660.05	2.72%	\$5,177,688.73	97.28%	\$5,322,348.78
14207	CONSTRUCTION	\$384,194.12	7.50%	\$4,739,006.06	92.50%	\$5,123,200.18
14208	CONSTRUCTION	\$348,875.58	8.13%	\$3,944,617.88	91.87%	\$4,293,493.46
14209	CONSTRUCTION	\$5,350.00	3.31%	\$156,117.70	96.69%	\$161,467.70
14210	CONSTRUCTION	\$88,800.00	13.08%	\$590,340.84	86.92%	\$679,140.84
14211	CONSTRUCTION	\$378,738.00	76.57%	\$115,900.00	23.43%	\$494,638.00
14212	CONSTRUCTION	\$62,115.25	100.00%	\$0.00	0.00%	\$62,115.25
14213	CONSTRUCTION	\$122,723.40	5.74%	\$2,014,552.80	94.26%	\$2,137,276.20

Table D1.23 Business Categories Combined
Fiscal Years 2000-2006
Prime and Subcontractor Utilization_CONSTRUCTION (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Contract ID	Business Category	DBE Totals (Prime and Sub)	DBE Total %	Non-DBE Totals (Prime and Sub)	Non-DBE Total %	Contract Total Amount
14214	CONSTRUCTION	\$154,152.22	5.05%	\$2,895,814.60	94.95%	\$3,049,966.82
14215	CONSTRUCTION	\$79,352.50	9.24%	\$779,455.50	90.76%	\$858,808.00
14216	CONSTRUCTION	\$519,150.50	4.42%	\$11,214,304.24	95.58%	\$11,733,454.74
14217	CONSTRUCTION	\$17,800.00	10.25%	\$155,875.00	89.75%	\$173,675.00
14218	CONSTRUCTION	\$155,147.70	4.08%	\$3,643,047.76	95.92%	\$3,798,195.46
14219	CONSTRUCTION	\$240,204.66	6.24%	\$3,609,595.34	93.76%	\$3,849,800.00
14221	CONSTRUCTION	\$236,483.34	17.54%	\$1,111,861.41	82.46%	\$1,348,344.75
14222	CONSTRUCTION	\$214,323.61	11.19%	\$1,701,068.71	88.81%	\$1,915,392.32
14223	CONSTRUCTION	\$241,982.35	21.03%	\$908,616.50	78.97%	\$1,150,598.85
14224	CONSTRUCTION	\$152,793.80	12.24%	\$1,095,762.25	87.76%	\$1,248,556.05
14225	CONSTRUCTION	\$481,540.40	9.18%	\$4,761,710.81	90.82%	\$5,243,251.21
14226	CONSTRUCTION	\$602,328.34	16.37%	\$3,077,876.44	83.63%	\$3,680,204.78
14227	CONSTRUCTION	\$145,153.70	12.89%	\$980,691.29	87.11%	\$1,125,844.99
14228	CONSTRUCTION	\$417,952.15	64.10%	\$234,043.60	35.90%	\$651,995.75
14229	CONSTRUCTION	\$129,974.38	58.01%	\$94,072.25	41.99%	\$224,046.63
14230	CONSTRUCTION	\$374,175.35	11.63%	\$2,843,203.83	88.37%	\$3,217,379.18
14231	CONSTRUCTION	\$117,244.59	4.36%	\$2,573,931.76	95.64%	\$2,691,176.35
14233	CONSTRUCTION	\$11,067.37	100.00%	\$0.00	0.00%	\$11,067.37
14234	CONSTRUCTION	\$84,703.54	4.23%	\$1,916,604.02	95.77%	\$2,001,307.56
14235	CONSTRUCTION	\$0.00	0.00%	\$169,600.60	100.00%	\$169,600.60
14236	CONSTRUCTION	\$32,181.40	2.60%	\$1,205,787.22	97.40%	\$1,237,968.62
14238	CONSTRUCTION	\$222,656.25	2.46%	\$8,815,545.80	97.54%	\$9,038,202.05
14239	CONSTRUCTION	\$30,676.68	4.57%	\$640,677.12	95.43%	\$671,353.80
14240	CONSTRUCTION	\$282,333.57	12.01%	\$2,068,362.03	87.99%	\$2,350,695.60
14241	CONSTRUCTION	\$304,910.16	14.44%	\$1,806,200.95	85.56%	\$2,111,111.11
14242	CONSTRUCTION	\$23,418.85	100.00%	\$0.00	0.00%	\$23,418.85
14243	CONSTRUCTION	\$37,697.30	7.36%	\$474,523.10	92.64%	\$512,220.40
14244	CONSTRUCTION	\$106,123.28	12.17%	\$765,627.92	87.83%	\$871,751.20
14245	CONSTRUCTION	\$242,907.98	14.21%	\$1,466,225.77	85.79%	\$1,709,133.75
14246	CONSTRUCTION	\$484,596.80	4.25%	\$10,908,650.72	95.75%	\$11,393,247.52
14247	CONSTRUCTION	\$52,704.33	100.00%	\$0.00	0.00%	\$52,704.33
14248	CONSTRUCTION	\$144,252.96	96.48%	\$5,258.95	3.52%	\$149,511.91
14249	CONSTRUCTION	\$1,201,212.90	99.00%	\$12,150.00	1.00%	\$1,213,362.90
14250	CONSTRUCTION	\$159,292.90	8.22%	\$1,778,033.48	91.78%	\$1,937,326.38
14251	CONSTRUCTION	\$22,121.00	18.04%	\$100,499.10	81.96%	\$122,620.10
14252	CONSTRUCTION	\$0.00	0.00%	\$802,508.75	100.00%	\$802,508.75
14253	CONSTRUCTION	\$40,800.91	1.44%	\$2,787,481.91	98.56%	\$2,828,282.82
14254	CONSTRUCTION	\$0.00	0.00%	\$5,713,400.93	100.00%	\$5,713,400.93
14255	CONSTRUCTION	\$0.00	0.00%	\$37,540.00	100.00%	\$37,540.00
14256	CONSTRUCTION	\$81,131.85	100.00%	\$0.00	0.00%	\$81,131.85
14257	CONSTRUCTION	\$61,978.24	5.67%	\$1,030,175.51	94.33%	\$1,092,153.75
14258	CONSTRUCTION	\$1,020,856.58	32.49%	\$2,121,534.93	67.51%	\$3,142,391.51
14260	CONSTRUCTION	\$250,589.72	21.25%	\$928,528.19	78.75%	\$1,179,117.91
14264	CONSTRUCTION	\$95,856.70	7.32%	\$1,213,214.30	92.68%	\$1,309,071.00
14265	CONSTRUCTION	\$615,041.07	20.25%	\$2,421,694.83	79.75%	\$3,036,735.90
14266	CONSTRUCTION	\$448,846.44	100.00%	\$0.00	0.00%	\$448,846.44
14267	CONSTRUCTION	\$8,149.35	2.65%	\$299,066.73	97.35%	\$307,216.08
14268	CONSTRUCTION	\$152,795.33	12.08%	\$1,111,637.82	87.92%	\$1,264,433.15
14269	CONSTRUCTION	\$52,414.22	6.26%	\$785,533.90	93.74%	\$837,948.12
14270	CONSTRUCTION	\$56,400.00	5.31%	\$1,006,312.20	94.69%	\$1,062,712.20
14271	CONSTRUCTION	\$9,820.00	7.18%	\$126,971.68	92.82%	\$136,791.68
14272	CONSTRUCTION	\$290,431.34	22.65%	\$991,979.30	77.35%	\$1,282,410.64
14273	CONSTRUCTION	\$336,729.16	6.30%	\$5,006,734.97	93.70%	\$5,343,464.13
14274	CONSTRUCTION	\$356,356.85	100.00%	\$0.00	0.00%	\$356,356.85
14275	CONSTRUCTION	\$40,205.30	5.23%	\$728,346.40	94.77%	\$768,551.70
14276	CONSTRUCTION	\$27,983.00	8.21%	\$312,817.34	91.79%	\$340,800.34
14279	CONSTRUCTION	\$359,931.69	4.12%	\$8,365,982.83	95.88%	\$8,725,914.52
14280	CONSTRUCTION	\$113,524.00	7.64%	\$1,372,546.90	92.36%	\$1,486,070.90

Table D1.23 Business Categories Combined
 Fiscal Years 2000-2006
 Prime and Subcontractor Utilization_CONSTRUCTION (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Contract ID	Business Category	DBE Totals (Prime and Sub)	DBE Total %	Non-DBE Totals (Prime and Sub)	Non-DBE Total %	Contract Total Amount
14281	CONSTRUCTION	\$19,500.00	5.17%	\$357,932.00	94.83%	\$377,432.00
14283	CONSTRUCTION	\$3,368.85	0.32%	\$1,057,725.64	99.68%	\$1,061,094.49
14284	CONSTRUCTION	\$57,374.65	17.72%	\$266,354.23	82.28%	\$323,728.88
14285	CONSTRUCTION	\$0.00	0.00%	\$326,326.26	100.00%	\$326,326.26
14288	CONSTRUCTION	\$20,905.29	0.80%	\$2,603,997.23	99.20%	\$2,624,902.52
14289	CONSTRUCTION	\$199,626.41	27.16%	\$535,492.69	72.84%	\$735,119.10
14290	CONSTRUCTION	\$57,851.74	2.04%	\$2,775,909.46	97.96%	\$2,833,761.20
14291	CONSTRUCTION	\$132,347.87	37.89%	\$216,978.57	62.11%	\$349,326.44
14292	CONSTRUCTION	\$28,597.52	100.00%	\$0.00	0.00%	\$28,597.52
14293	CONSTRUCTION	\$15,200.30	2.43%	\$609,160.72	97.57%	\$624,361.02
14296	CONSTRUCTION	\$61,609.02	7.44%	\$766,493.20	92.56%	\$828,102.22
14297	CONSTRUCTION	\$198,778.19	11.68%	\$1,503,142.96	88.32%	\$1,701,921.15
14298	CONSTRUCTION	\$470,406.30	7.25%	\$6,014,627.41	92.75%	\$6,485,033.71
14306	CONSTRUCTION	\$202,544.10	85.48%	\$34,418.00	14.52%	\$236,962.10
14307	CONSTRUCTION	\$0.00	0.00%	\$356,492.60	100.00%	\$356,492.60
14308	CONSTRUCTION	\$161,370.26	20.62%	\$621,206.59	79.38%	\$782,576.85
14310	CONSTRUCTION	\$0.00	0.00%	\$239,526.70	100.00%	\$239,526.70
14311	CONSTRUCTION	\$0.00	0.00%	\$136,255.60	100.00%	\$136,255.60
14312	CONSTRUCTION	\$266,010.52	2.48%	\$10,453,443.09	97.52%	\$10,719,453.61
14313	CONSTRUCTION	\$221,396.60	3.45%	\$6,188,195.40	96.55%	\$6,409,592.00
14315	CONSTRUCTION	\$115,351.62	11.55%	\$882,999.61	88.45%	\$998,351.23
14316	CONSTRUCTION	\$1,631,632.71	95.83%	\$71,019.00	4.17%	\$1,702,651.71
14317	CONSTRUCTION	\$9,576.50	5.35%	\$169,420.73	94.65%	\$178,997.23
14318	CONSTRUCTION	\$15,748.03	2.19%	\$703,354.72	97.81%	\$719,102.75
14319	CONSTRUCTION	\$127,244.64	6.68%	\$1,776,952.88	93.32%	\$1,904,197.52
14322	CONSTRUCTION	\$2,236,108.37	15.66%	\$12,039,727.75	84.34%	\$14,275,836.12
14323	CONSTRUCTION	\$45,400.90	24.88%	\$137,082.10	75.12%	\$182,483.00
14324	CONSTRUCTION	\$110,794.54	21.10%	\$414,267.38	78.90%	\$525,061.92
14326	CONSTRUCTION	\$52,522.46	9.26%	\$514,853.49	90.74%	\$567,375.95
14327	CONSTRUCTION	\$55,113.60	11.69%	\$416,358.32	88.31%	\$471,471.92
14328	CONSTRUCTION	\$0.00	0.00%	\$165,026.93	100.00%	\$165,026.93
14329	CONSTRUCTION	\$1,094,946.47	6.04%	\$17,034,442.30	93.96%	\$18,129,388.77
14330	CONSTRUCTION	\$735,911.41	22.69%	\$2,507,371.88	77.31%	\$3,243,283.29
14332	CONSTRUCTION	\$28,708.19	3.23%	\$860,442.96	96.77%	\$889,151.15
14333	CONSTRUCTION	\$331,173.75	23.77%	\$1,061,800.71	76.23%	\$1,392,974.46
14335	CONSTRUCTION	\$235,449.56	100.00%	\$0.00	0.00%	\$235,449.56
14336	CONSTRUCTION	\$398,831.09	100.00%	\$0.00	0.00%	\$398,831.09
14337	CONSTRUCTION	\$184,324.48	3.81%	\$4,655,676.51	96.19%	\$4,840,000.99
14338	CONSTRUCTION	\$138,559.00	31.89%	\$295,875.00	68.11%	\$434,434.00
14339	CONSTRUCTION	\$101,265.04	13.23%	\$664,165.36	86.77%	\$765,430.40
14341	CONSTRUCTION	\$31,694.95	3.29%	\$931,373.80	96.71%	\$963,068.75
14342	CONSTRUCTION	\$199,371.99	9.23%	\$1,960,238.26	90.77%	\$2,159,610.25
14343	CONSTRUCTION	\$55,027.58	1.38%	\$3,919,983.95	98.62%	\$3,975,011.53
14344	CONSTRUCTION	\$139,714.32	6.42%	\$2,038,036.86	93.58%	\$2,177,751.18
14345	CONSTRUCTION	\$97,893.52	10.49%	\$835,205.85	89.51%	\$933,099.37
14346	CONSTRUCTION	\$498,978.65	5.35%	\$8,830,716.95	94.65%	\$9,329,695.60
14347	CONSTRUCTION	\$245,254.20	15.08%	\$1,381,381.98	84.92%	\$1,626,636.18
14348	CONSTRUCTION	\$51,758.92	29.79%	\$121,978.58	70.21%	\$173,737.50
14349	CONSTRUCTION	\$489,970.62	9.94%	\$4,439,772.38	90.06%	\$4,929,743.00
14350	CONSTRUCTION	\$39,404.55	4.56%	\$825,674.20	95.44%	\$865,078.75
14351	CONSTRUCTION	\$260,386.25	86.72%	\$39,888.75	13.28%	\$300,275.00
14352	CONSTRUCTION	\$49,593.91	3.92%	\$1,216,729.81	96.08%	\$1,266,323.72
14353	CONSTRUCTION	\$156,375.85	1.93%	\$7,931,630.60	98.07%	\$8,088,006.45
14355	CONSTRUCTION	\$43,478.43	10.11%	\$386,440.77	89.89%	\$429,919.20
14356	CONSTRUCTION	\$85,417.38	19.35%	\$356,115.83	80.65%	\$441,533.21
14357	CONSTRUCTION	\$72,444.35	13.38%	\$469,137.35	86.62%	\$541,581.70
14359	CONSTRUCTION	\$118,326.00	100.00%	\$0.00	0.00%	\$118,326.00
14361	CONSTRUCTION	\$53,011.10	100.00%	\$0.00	0.00%	\$53,011.10

Table D1.23 Business Categories Combined
Fiscal Years 2000-2006
Prime and Subcontractor Utilization_CONSTRUCTION (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Contract ID	Business Category	DBE Totals (Prime and Sub)	DBE Total %	Non-DBE Totals (Prime and Sub)	Non-DBE Total %	Contract Total Amount
14362	CONSTRUCTION	\$11,860.00	7.00%	\$157,598.84	93.00%	\$169,458.84
14363	CONSTRUCTION	\$0.00	0.00%	\$217,542.00	100.00%	\$217,542.00
14364	CONSTRUCTION	\$185,961.44	11.67%	\$1,407,235.91	88.33%	\$1,593,197.35
14366	CONSTRUCTION	\$508,267.32	100.00%	\$0.00	0.00%	\$508,267.32
14367	CONSTRUCTION	\$103,863.01	3.40%	\$2,950,531.14	96.60%	\$3,054,394.15
14368	CONSTRUCTION	\$67,025.81	10.71%	\$558,767.09	89.29%	\$625,792.90
14369	CONSTRUCTION	\$91,317.90	15.76%	\$488,095.26	84.24%	\$579,413.16
14370	CONSTRUCTION	\$94,428.70	64.14%	\$52,788.35	35.86%	\$147,217.05
14371	CONSTRUCTION	\$58,025.31	7.09%	\$760,758.27	92.91%	\$818,783.58
14372	CONSTRUCTION	\$85,422.16	8.84%	\$880,793.09	91.16%	\$966,215.25
14374	CONSTRUCTION	\$26,177.00	2.67%	\$953,802.00	97.33%	\$979,979.00
14375	CONSTRUCTION	\$87,783.78	3.92%	\$2,150,109.82	96.08%	\$2,237,893.60
14376	CONSTRUCTION	\$888,467.90	7.86%	\$10,417,583.15	92.14%	\$11,306,051.05
14377	CONSTRUCTION	\$366,057.00	9.01%	\$3,698,816.88	90.99%	\$4,064,873.88
14378	CONSTRUCTION	\$3,692.75	0.67%	\$543,699.75	99.33%	\$547,392.50
14379	CONSTRUCTION	\$0.00	0.00%	\$614,104.00	100.00%	\$614,104.00
14380	CONSTRUCTION	\$113,748.41	89.99%	\$12,659.34	10.01%	\$126,407.75
14381	CONSTRUCTION	\$174,800.00	100.00%	\$0.00	0.00%	\$174,800.00
14382	CONSTRUCTION	\$6,355.16	0.65%	\$970,371.44	99.35%	\$976,726.60
14383	CONSTRUCTION	\$11,357.72	16.90%	\$55,862.13	83.10%	\$67,219.85
14384	CONSTRUCTION	\$49,210.96	4.31%	\$1,092,782.79	95.69%	\$1,141,993.75
14385	CONSTRUCTION	\$405,410.70	9.52%	\$3,851,737.50	90.48%	\$4,257,148.20
14386	CONSTRUCTION	\$121,832.00	1.75%	\$6,852,801.45	98.25%	\$6,974,633.45
14387	CONSTRUCTION	\$0.00	0.00%	\$1,419,850.73	100.00%	\$1,419,850.73
14388	CONSTRUCTION	\$256,964.53	9.56%	\$2,430,904.67	90.44%	\$2,687,869.20
14389	CONSTRUCTION	\$244,938.84	12.65%	\$1,690,692.67	87.35%	\$1,935,631.51
14390	CONSTRUCTION	\$7,434.45	2.24%	\$324,634.45	97.76%	\$332,068.90
14391	CONSTRUCTION	\$671,348.00	13.93%	\$4,147,514.88	86.07%	\$4,818,862.88
14392	CONSTRUCTION	\$356,261.26	78.20%	\$99,314.70	21.80%	\$455,575.96
14393	CONSTRUCTION	\$99,999.98	100.00%	\$0.00	0.00%	\$99,999.98
14394	CONSTRUCTION	\$168,167.49	82.43%	\$35,855.00	17.57%	\$204,022.49
14395	CONSTRUCTION	\$39,564.66	3.17%	\$1,210,020.64	96.83%	\$1,249,585.30
14396	CONSTRUCTION	\$59,560.59	2.09%	\$2,795,453.70	97.91%	\$2,855,014.29
14397	CONSTRUCTION	\$28,000.00	100.00%	\$0.00	0.00%	\$28,000.00
14398	CONSTRUCTION	\$704,821.02	9.88%	\$6,430,368.16	90.12%	\$7,135,189.18
14399	CONSTRUCTION	\$965,728.86	23.16%	\$3,203,409.27	76.84%	\$4,169,138.13
14400	CONSTRUCTION	\$73,265.40	15.89%	\$387,947.40	84.11%	\$461,212.80
14411	CONSTRUCTION	\$79,755.04	7.01%	\$1,058,653.33	92.99%	\$1,138,408.37
14412	CONSTRUCTION	\$515,151.53	16.62%	\$2,584,848.46	83.38%	\$3,099,999.99
14413	CONSTRUCTION	\$66,991.90	7.38%	\$840,781.65	92.62%	\$907,773.55
14415	CONSTRUCTION	\$149,804.66	21.43%	\$549,107.97	78.57%	\$698,912.63
14416	CONSTRUCTION	\$184,732.90	12.30%	\$1,317,703.40	87.70%	\$1,502,436.30
14418	CONSTRUCTION	\$0.00	0.00%	\$182,102.10	100.00%	\$182,102.10
14419	CONSTRUCTION	\$32,947.75	100.00%	\$0.00	0.00%	\$32,947.75
14422	CONSTRUCTION	\$80,239.47	93.44%	\$5,632.00	6.56%	\$85,871.47
14423	CONSTRUCTION	\$53,167.73	7.09%	\$696,554.67	92.91%	\$749,722.40
14424	CONSTRUCTION	\$9,140.00	2.48%	\$359,453.27	97.52%	\$368,593.27
14425	CONSTRUCTION	\$140,863.49	8.81%	\$1,457,341.01	91.19%	\$1,598,204.50
14426	CONSTRUCTION	\$58,711.05	83.15%	\$11,896.05	16.85%	\$70,607.10
14428	CONSTRUCTION	\$24,517.70	23.10%	\$81,618.30	76.90%	\$106,136.00
14429	CONSTRUCTION	\$149,025.30	15.13%	\$836,175.09	84.87%	\$985,200.39
14430	CONSTRUCTION	\$220,609.38	10.15%	\$1,953,769.23	89.85%	\$2,174,378.61
14431	CONSTRUCTION	\$386,744.96	12.00%	\$2,835,577.11	88.00%	\$3,222,322.07
14432	CONSTRUCTION	\$127,967.62	14.30%	\$767,092.64	85.70%	\$895,060.26
14433	CONSTRUCTION	\$202,163.19	16.55%	\$1,019,638.83	83.45%	\$1,221,802.02
14434	CONSTRUCTION	\$95,643.20	26.01%	\$272,134.80	73.99%	\$367,778.00
14435	CONSTRUCTION	\$245,923.53	7.88%	\$2,876,795.60	92.12%	\$3,122,719.13
14436	CONSTRUCTION	\$258,881.85	29.36%	\$622,992.37	70.64%	\$881,874.22

Table D1.23 Business Categories Combined
 Fiscal Years 2000-2006
 Prime and Subcontractor Utilization_CONSTRUCTION (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Contract ID	Business Category	DBE Totals (Prime and Sub)	DBE Total %	Non-DBE Totals (Prime and Sub)	Non-DBE Total %	Contract Total Amount
14437	CONSTRUCTION	\$32,181.67	8.06%	\$367,197.33	91.94%	\$399,379.00
14439	CONSTRUCTION	\$308,974.49	22.92%	\$1,039,213.17	77.08%	\$1,348,187.66
14440	CONSTRUCTION	\$311,195.93	11.45%	\$2,407,250.85	88.55%	\$2,718,446.78
14441	CONSTRUCTION	\$45,150.20	2.42%	\$1,818,262.28	97.58%	\$1,863,412.48
14442	CONSTRUCTION	\$82,146.67	57.62%	\$60,412.34	42.38%	\$142,559.01
14444	CONSTRUCTION	\$856,297.08	9.63%	\$8,035,145.69	90.37%	\$8,891,442.77
14445	CONSTRUCTION	\$25,275.00	100.00%	\$0.00	0.00%	\$25,275.00
14446	CONSTRUCTION	\$14,042.66	3.36%	\$403,292.39	96.64%	\$417,335.05
14447	CONSTRUCTION	\$43,759.35	7.14%	\$569,160.55	92.86%	\$612,919.90
14448	CONSTRUCTION	\$173,817.18	100.00%	\$0.00	0.00%	\$173,817.18
14449	CONSTRUCTION	\$91,286.04	19.74%	\$371,106.06	80.26%	\$462,392.10
14450	CONSTRUCTION	\$47,006.00	6.59%	\$666,531.85	93.41%	\$713,537.85
14451	CONSTRUCTION	\$1,678,143.80	98.73%	\$21,548.00	1.27%	\$1,699,691.80
14452	CONSTRUCTION	\$172,303.46	5.99%	\$2,704,836.85	94.01%	\$2,877,140.31
14453	CONSTRUCTION	\$319,531.27	10.98%	\$2,590,418.53	89.02%	\$2,909,949.80
14454	CONSTRUCTION	\$0.00	0.00%	\$2,147,208.45	100.00%	\$2,147,208.45
14455	CONSTRUCTION	\$974,368.24	72.09%	\$377,189.43	27.91%	\$1,351,557.67
14456	CONSTRUCTION	\$245,155.30	34.08%	\$474,275.50	65.92%	\$719,430.80
14459	CONSTRUCTION	\$0.00	0.00%	\$1,664,141.10	100.00%	\$1,664,141.10
14460	CONSTRUCTION	\$37,483.37	2.11%	\$1,739,571.86	97.89%	\$1,777,055.23
14461	CONSTRUCTION	\$1,297,433.21	22.44%	\$4,484,477.56	77.56%	\$5,781,910.77
14462	CONSTRUCTION	\$1,079,911.56	7.11%	\$14,102,346.44	92.89%	\$15,182,258.00
14463	CONSTRUCTION	\$0.00	0.00%	\$896,116.00	100.00%	\$896,116.00
14464	CONSTRUCTION	\$857,043.40	16.11%	\$4,463,977.73	83.89%	\$5,321,021.13
14465	CONSTRUCTION	\$77,862.33	3.22%	\$2,339,987.84	96.78%	\$2,417,850.17
14468	CONSTRUCTION	\$58,988.90	4.81%	\$1,167,645.69	95.19%	\$1,226,634.59
14469	CONSTRUCTION	\$75,234.81	5.44%	\$1,309,002.09	94.56%	\$1,384,236.90
14470	CONSTRUCTION	\$247,467.64	7.61%	\$3,002,532.26	92.39%	\$3,249,999.90
14471	CONSTRUCTION	\$184,785.79	7.29%	\$2,351,111.50	92.71%	\$2,535,897.29
14472	CONSTRUCTION	\$69,887.00	23.83%	\$223,422.20	76.17%	\$293,309.20
14473	CONSTRUCTION	\$41,475.54	80.43%	\$10,093.16	19.57%	\$51,568.70
14474	CONSTRUCTION	\$373,479.00	100.00%	\$0.00	0.00%	\$373,479.00
14475	CONSTRUCTION	\$504,246.77	5.19%	\$9,210,910.57	94.81%	\$9,715,157.34
14476	CONSTRUCTION	\$263,275.90	7.83%	\$3,099,687.18	92.17%	\$3,362,963.08
14477	CONSTRUCTION	\$141,102.60	8.92%	\$1,441,573.24	91.08%	\$1,582,675.84
14478	CONSTRUCTION	\$262,404.44	8.80%	\$2,718,102.11	91.20%	\$2,980,506.55
14479	CONSTRUCTION	\$19,516.11	8.05%	\$223,007.04	91.95%	\$242,523.15
14480	CONSTRUCTION	\$78,925.46	6.22%	\$1,190,117.54	93.78%	\$1,269,043.00
14482	CONSTRUCTION	\$0.00	0.00%	\$600,557.93	100.00%	\$600,557.93
14483	CONSTRUCTION	\$7,934.00	8.13%	\$89,631.00	91.87%	\$97,565.00
14484	CONSTRUCTION	\$60,831.50	6.53%	\$870,593.50	93.47%	\$931,425.00
14486	CONSTRUCTION	\$311,847.70	10.32%	\$2,708,513.94	89.68%	\$3,020,361.64
14488	CONSTRUCTION	\$289,000.00	100.00%	\$0.00	0.00%	\$289,000.00
14490	CONSTRUCTION	\$541,084.69	4.97%	\$10,353,071.64	95.03%	\$10,894,156.33
14491	CONSTRUCTION	\$0.00	0.00%	\$196,586.59	100.00%	\$196,586.59
14492	CONSTRUCTION	\$226,918.30	15.04%	\$1,281,863.65	84.96%	\$1,508,781.95
14499	CONSTRUCTION	\$0.00	0.00%	\$6,666,169.00	100.00%	\$6,666,169.00
14505	CONSTRUCTION	\$367,251.93	16.20%	\$1,899,194.47	83.80%	\$2,266,446.40
14506	CONSTRUCTION	\$32,657.17	2.64%	\$1,204,179.43	97.36%	\$1,236,836.60
14507	CONSTRUCTION	\$76,592.50	14.39%	\$455,686.89	85.61%	\$532,279.39
14508	CONSTRUCTION	\$111,637.47	100.00%	\$0.00	0.00%	\$111,637.47
14509	CONSTRUCTION	\$39,739.79	28.59%	\$99,242.12	71.41%	\$138,981.91
14510	CONSTRUCTION	\$42,607.12	4.01%	\$1,019,461.18	95.99%	\$1,062,068.30
14511	CONSTRUCTION	\$417,556.59	6.33%	\$6,179,933.11	93.67%	\$6,597,489.70
14513	CONSTRUCTION	\$0.00	0.00%	\$207,615.00	100.00%	\$207,615.00
14514	CONSTRUCTION	\$84,750.00	18.06%	\$384,535.50	81.94%	\$469,285.50
14515	CONSTRUCTION	\$100,903.50	92.84%	\$7,777.50	7.16%	\$108,681.00
14516	CONSTRUCTION	\$810,017.10	13.21%	\$5,321,618.06	86.79%	\$6,131,635.16

Table D1.23 Business Categories Combined
Fiscal Years 2000-2006
Prime and Subcontractor Utilization_CONSTRUCTION (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Contract ID	Business Category	DBE Totals (Prime and Sub)	DBE Total %	Non-DBE Totals (Prime and Sub)	Non-DBE Total %	Contract Total Amount
14517	CONSTRUCTION	\$33,483.42	3.08%	\$1,053,238.23	96.92%	\$1,086,721.65
14518	CONSTRUCTION	\$163,948.27	10.14%	\$1,452,923.87	89.86%	\$1,616,872.14
14519	CONSTRUCTION	\$83,922.30	1.36%	\$6,066,447.68	98.64%	\$6,150,369.98
14520	CONSTRUCTION	\$0.00	0.00%	\$365,630.26	100.00%	\$365,630.26
14521	CONSTRUCTION	\$246,542.42	17.78%	\$1,139,858.98	82.22%	\$1,386,401.40
14522	CONSTRUCTION	\$375,221.68	10.38%	\$3,239,099.42	89.62%	\$3,614,321.10
14523	CONSTRUCTION	\$566,756.57	12.12%	\$4,111,326.23	87.88%	\$4,678,082.80
14524	CONSTRUCTION	\$50,318.00	4.20%	\$1,147,646.41	95.80%	\$1,197,964.41
14525	CONSTRUCTION	\$8,745.00	4.77%	\$174,559.12	95.23%	\$183,304.12
14526	CONSTRUCTION	\$47,485.10	5.49%	\$817,944.11	94.51%	\$865,429.21
14527	CONSTRUCTION	\$0.00	0.00%	\$6,078,234.65	100.00%	\$6,078,234.65
14529	CONSTRUCTION	\$44,538.40	100.00%	\$0.00	0.00%	\$44,538.40
14532	CONSTRUCTION	\$54,520.00	1.17%	\$4,600,660.11	98.83%	\$4,655,180.11
14533	CONSTRUCTION	\$598,191.70	100.00%	\$0.00	0.00%	\$598,191.70
14534	CONSTRUCTION	\$0.00	0.00%	\$767,346.72	100.00%	\$767,346.72
14535	CONSTRUCTION	\$29,671.64	7.37%	\$373,117.51	92.63%	\$402,789.15
14536	CONSTRUCTION	\$0.00	0.00%	\$24,999.10	100.00%	\$24,999.10
14538	CONSTRUCTION	\$398,168.79	17.11%	\$1,928,512.00	82.89%	\$2,326,680.79
14539	CONSTRUCTION	\$33,258.82	5.97%	\$523,965.15	94.03%	\$557,223.97
14541	CONSTRUCTION	\$312,979.11	14.20%	\$1,891,272.19	85.80%	\$2,204,251.30
14542	CONSTRUCTION	\$104,743.34	8.48%	\$1,129,947.66	91.52%	\$1,234,691.00
14543	CONSTRUCTION	\$83,610.32	11.88%	\$620,261.28	88.12%	\$703,871.60
14544	CONSTRUCTION	\$0.00	0.00%	\$1,769,836.00	100.00%	\$1,769,836.00
14545	CONSTRUCTION	\$110,007.87	9.52%	\$1,045,153.48	90.48%	\$1,155,161.35
14546	CONSTRUCTION	\$1,771,678.33	25.04%	\$5,303,558.69	74.96%	\$7,075,237.02
14547	CONSTRUCTION	\$0.00	0.00%	\$80,573.40	100.00%	\$80,573.40
14548	CONSTRUCTION	\$289,097.00	12.83%	\$1,963,677.83	87.17%	\$2,252,774.83
14549	CONSTRUCTION	\$25,115.05	78.40%	\$6,920.00	21.60%	\$32,035.05
14551	CONSTRUCTION	\$216,586.75	59.41%	\$148,005.25	40.59%	\$364,592.00
14552	CONSTRUCTION	\$387,430.55	30.44%	\$885,128.87	69.56%	\$1,272,559.42
14553	CONSTRUCTION	\$548,016.69	100.00%	\$0.00	0.00%	\$548,016.69
14554	CONSTRUCTION	\$47,477.96	2.86%	\$1,611,088.88	97.14%	\$1,658,566.84
14555	CONSTRUCTION	\$22,971.30	21.41%	\$84,312.00	78.59%	\$107,283.30
14556	CONSTRUCTION	\$0.00	0.00%	\$315,450.10	100.00%	\$315,450.10
14558	CONSTRUCTION	\$259,201.74	25.24%	\$767,838.76	74.76%	\$1,027,040.50
14559	CONSTRUCTION	\$11,484.55	5.39%	\$201,541.75	94.61%	\$213,026.30
14560	CONSTRUCTION	\$157,558.40	16.14%	\$818,864.79	83.86%	\$976,423.19
14562	CONSTRUCTION	\$158,932.00	19.57%	\$653,370.35	80.43%	\$812,302.35
14563	CONSTRUCTION	\$115,682.60	100.00%	\$0.00	0.00%	\$115,682.60
14564	CONSTRUCTION	\$64,452.69	5.37%	\$1,134,883.67	94.63%	\$1,199,336.36
14566	CONSTRUCTION	\$110,902.92	1.26%	\$8,721,000.13	98.74%	\$8,831,903.05
14567	CONSTRUCTION	\$57,247.12	8.72%	\$599,101.98	91.28%	\$656,349.10
14568	CONSTRUCTION	\$235,783.28	7.85%	\$2,769,456.52	92.15%	\$3,005,239.80
14569	CONSTRUCTION	\$328,622.24	100.00%	\$0.00	0.00%	\$328,622.24
14570	CONSTRUCTION	\$3,097.00	1.14%	\$269,093.72	98.86%	\$272,190.72
14571	CONSTRUCTION	\$2,655.50	0.32%	\$815,161.67	99.68%	\$817,817.17
14573	CONSTRUCTION	\$433,257.12	5.08%	\$8,094,014.23	94.92%	\$8,527,271.35
14574	CONSTRUCTION	\$422,670.18	11.24%	\$3,338,497.86	88.76%	\$3,761,168.04
14575	CONSTRUCTION	\$0.00	0.00%	\$38,029.50	100.00%	\$38,029.50
14577	CONSTRUCTION	\$6,915.00	2.69%	\$250,075.56	97.31%	\$256,990.56
14578	CONSTRUCTION	\$132,069.33	11.02%	\$1,066,417.00	88.98%	\$1,198,486.33
14579	CONSTRUCTION	\$269,533.20	10.44%	\$2,313,042.16	89.56%	\$2,582,575.36
14582	CONSTRUCTION	\$50,739.70	10.26%	\$443,903.64	89.74%	\$494,643.34
14583	CONSTRUCTION	\$32,777.89	15.47%	\$179,043.90	84.53%	\$211,821.79
14584	CONSTRUCTION	\$0.00	0.00%	\$411,571.00	100.00%	\$411,571.00
14585	CONSTRUCTION	\$209,040.20	100.00%	\$0.00	0.00%	\$209,040.20
14597	CONSTRUCTION	\$815,715.34	4.99%	\$15,528,592.66	95.01%	\$16,344,308.00
14599	CONSTRUCTION	\$21,762.45	2.23%	\$955,629.35	97.77%	\$977,391.80

Table D1.23 Business Categories Combined
 Fiscal Years 2000-2006
 Prime and Subcontractor Utilization_CONSTRUCTION (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Contract ID	Business Category	DBE Totals (Prime and Sub)	DBE Total %	Non-DBE Totals (Prime and Sub)	Non-DBE Total %	Contract Total Amount
14600	CONSTRUCTION	\$630,495.27	8.90%	\$6,454,288.87	91.10%	\$7,084,784.14
14601	CONSTRUCTION	\$0.00	0.00%	\$766,230.01	100.00%	\$766,230.01
14602	CONSTRUCTION	\$54,134.72	8.43%	\$587,859.10	91.57%	\$641,993.82
14603	CONSTRUCTION	\$30,492.25	26.12%	\$86,257.28	73.88%	\$116,749.53
14605	CONSTRUCTION	\$81,949.83	7.55%	\$1,003,241.16	92.45%	\$1,085,190.99
14606	CONSTRUCTION	\$168,582.10	10.23%	\$1,479,847.30	89.77%	\$1,648,429.40
14607	CONSTRUCTION	\$21,636.67	15.08%	\$121,864.83	84.92%	\$143,501.50
14608	CONSTRUCTION	\$1,137,714.17	16.19%	\$5,888,619.56	83.81%	\$7,026,333.73
14609	CONSTRUCTION	\$147,751.23	16.06%	\$771,976.87	83.94%	\$919,728.10
14610	CONSTRUCTION	\$89,456.00	4.58%	\$1,863,474.00	95.42%	\$1,952,930.00
14611	CONSTRUCTION	\$190,694.45	8.77%	\$1,983,396.59	91.23%	\$2,174,091.04
14612	CONSTRUCTION	\$318,146.08	88.71%	\$40,483.45	11.29%	\$358,629.53
14613	CONSTRUCTION	\$199,238.64	28.19%	\$507,487.56	71.81%	\$706,726.20
14614	CONSTRUCTION	\$90,825.35	18.63%	\$396,579.00	81.37%	\$487,404.35
14615	CONSTRUCTION	\$400,771.15	5.71%	\$6,616,861.20	94.29%	\$7,017,632.35
14616	CONSTRUCTION	\$134,337.30	4.83%	\$2,645,531.00	95.17%	\$2,779,868.30
14617	CONSTRUCTION	\$524,693.71	12.58%	\$3,646,573.17	87.42%	\$4,171,266.88
14618	CONSTRUCTION	\$19,697.26	100.00%	\$0.00	0.00%	\$19,697.26
14620	CONSTRUCTION	\$25,630.04	7.47%	\$317,510.66	92.53%	\$343,140.70
14621	CONSTRUCTION	\$143,187.62	10.42%	\$1,230,532.03	89.58%	\$1,373,719.65
14622	CONSTRUCTION	\$199,335.50	10.63%	\$1,675,187.84	89.37%	\$1,874,523.34
14623	CONSTRUCTION	\$467,000.96	13.74%	\$2,932,298.69	86.26%	\$3,399,299.65
14624	CONSTRUCTION	\$246,409.09	3.14%	\$7,595,494.31	96.86%	\$7,841,903.40
14626	CONSTRUCTION	\$345,707.19	100.00%	\$0.00	0.00%	\$345,707.19
14627	CONSTRUCTION	\$57,351.05	11.97%	\$421,798.75	88.03%	\$479,149.80
14629	CONSTRUCTION	\$265,061.91	67.09%	\$130,023.02	32.91%	\$395,084.93
14630	CONSTRUCTION	\$97,745.55	5.59%	\$1,651,663.68	94.41%	\$1,749,409.23
14631	CONSTRUCTION	\$476,072.26	12.10%	\$3,458,660.44	87.90%	\$3,934,732.70
14632	CONSTRUCTION	\$263,870.16	21.28%	\$976,360.66	78.72%	\$1,240,230.82
14634	CONSTRUCTION	\$18,340.55	1.21%	\$1,493,222.14	98.79%	\$1,511,562.69
14636	CONSTRUCTION	\$96,727.56	3.59%	\$2,596,537.68	96.41%	\$2,693,265.24
14637	CONSTRUCTION	\$0.00	0.00%	\$1,570,313.30	100.00%	\$1,570,313.30
14638	CONSTRUCTION	\$337,411.85	6.19%	\$5,115,873.11	93.81%	\$5,453,284.96
14639	CONSTRUCTION	\$71,767.80	16.60%	\$360,495.20	83.40%	\$432,263.00
14640	CONSTRUCTION	\$11,889.60	100.00%	\$0.00	0.00%	\$11,889.60
14641	CONSTRUCTION	\$153,301.00	9.65%	\$1,434,806.47	90.35%	\$1,588,107.47
14642	CONSTRUCTION	\$270,839.09	100.00%	\$0.00	0.00%	\$270,839.09
14644	CONSTRUCTION	\$25,761.50	1.13%	\$2,245,110.22	98.87%	\$2,270,871.72
14645	CONSTRUCTION	\$648,971.75	100.00%	\$0.00	0.00%	\$648,971.75
14646	CONSTRUCTION	\$0.00	0.00%	\$536,689.28	100.00%	\$536,689.28
14647	CONSTRUCTION	\$423,715.76	11.77%	\$3,175,335.21	88.23%	\$3,599,050.97
14648	CONSTRUCTION	\$1,662,932.08	13.17%	\$10,966,444.57	86.83%	\$12,629,376.65
14649	CONSTRUCTION	\$137,588.15	12.77%	\$940,068.45	87.23%	\$1,077,656.60
14650	CONSTRUCTION	\$258,434.70	7.91%	\$3,008,259.10	92.09%	\$3,266,693.80
14651	CONSTRUCTION	\$45,580.26	6.55%	\$650,557.38	93.45%	\$696,137.64
14652	CONSTRUCTION	\$20,016.00	21.42%	\$73,435.70	78.58%	\$93,451.70
14653	CONSTRUCTION	\$38,494.50	17.49%	\$181,592.70	82.51%	\$220,087.20
14654	CONSTRUCTION	\$1,489,649.46	12.03%	\$10,896,723.70	87.97%	\$12,386,373.16
14655	CONSTRUCTION	\$60,652.00	2.86%	\$2,060,560.12	97.14%	\$2,121,212.12
14656	CONSTRUCTION	\$0.00	0.00%	\$19,311.97	100.00%	\$19,311.97
14657	CONSTRUCTION	\$556,665.98	14.59%	\$3,257,506.70	85.41%	\$3,814,172.68
14658	CONSTRUCTION	\$555,744.25	13.61%	\$3,528,245.11	86.39%	\$4,083,989.36
14659	CONSTRUCTION	\$0.00	0.00%	\$259,227.01	100.00%	\$259,227.01
14660	CONSTRUCTION	\$40,188.60	21.10%	\$150,311.32	78.90%	\$190,499.92
14661	CONSTRUCTION	\$69,614.40	6.00%	\$1,090,485.60	94.00%	\$1,160,100.00
14662	CONSTRUCTION	\$3,716.10	5.72%	\$61,269.60	94.28%	\$64,985.70
14663	CONSTRUCTION	\$388,820.30	11.62%	\$2,957,558.26	88.38%	\$3,346,378.56
14664	CONSTRUCTION	\$14,889.70	10.28%	\$130,020.40	89.72%	\$144,910.10

Table D1.23 Business Categories Combined
Fiscal Years 2000-2006
Prime and Subcontractor Utilization_CONSTRUCTION (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Contract ID	Business Category	DBE Totals (Prime and Sub)	DBE Total %	Non-DBE Totals (Prime and Sub)	Non-DBE Total %	Contract Total Amount
14665	CONSTRUCTION	\$64,418.80	93.46%	\$4,504.94	6.54%	\$68,923.74
14666	CONSTRUCTION	\$131,049.94	7.84%	\$1,541,519.51	92.16%	\$1,672,569.45
14667	CONSTRUCTION	\$11,490.00	2.25%	\$498,053.77	97.75%	\$509,543.77
14669	CONSTRUCTION	\$29,696.44	3.60%	\$794,085.18	96.40%	\$823,781.62
14670	CONSTRUCTION	\$53,550.00	9.03%	\$539,399.00	90.97%	\$592,949.00
14671	CONSTRUCTION	\$68,172.26	1.70%	\$3,935,455.01	98.30%	\$4,003,627.27
14672	CONSTRUCTION	\$0.00	0.00%	\$798,774.60	100.00%	\$798,774.60
14673	CONSTRUCTION	\$275,238.61	6.59%	\$3,902,847.43	93.41%	\$4,178,086.04
14674	CONSTRUCTION	\$186,497.32	8.99%	\$1,888,867.20	91.01%	\$2,075,364.52
14675	CONSTRUCTION	\$67,485.79	13.59%	\$429,235.66	86.41%	\$496,721.45
14677	CONSTRUCTION	\$371,123.92	11.51%	\$2,853,915.52	88.49%	\$3,225,039.44
14678	CONSTRUCTION	\$198,517.38	67.44%	\$95,861.50	32.56%	\$294,378.88
14690	CONSTRUCTION	\$570,343.27	24.16%	\$1,789,877.85	75.84%	\$2,360,221.12
14691	CONSTRUCTION	\$44,435.91	22.98%	\$148,935.34	77.02%	\$193,371.25
14692	CONSTRUCTION	\$23,994.78	100.00%	\$0.00	0.00%	\$23,994.78
14693	CONSTRUCTION	\$129,849.47	10.39%	\$1,120,396.88	89.61%	\$1,250,246.35
14694	CONSTRUCTION	\$14,229.33	0.77%	\$1,834,284.04	99.23%	\$1,848,513.37
14695	CONSTRUCTION	\$63,499.81	100.00%	\$0.00	0.00%	\$63,499.81
14697	CONSTRUCTION	\$456,288.10	9.60%	\$4,298,430.73	90.40%	\$4,754,718.83
14698	CONSTRUCTION	\$22,507.58	8.37%	\$246,310.74	91.63%	\$268,818.32
14699	CONSTRUCTION	\$348,072.51	100.00%	\$0.00	0.00%	\$348,072.51
14700	CONSTRUCTION	\$219,640.30	30.14%	\$509,052.60	69.86%	\$728,692.90
14701	CONSTRUCTION	\$265,769.37	40.51%	\$390,269.53	59.49%	\$656,038.90
14703	CONSTRUCTION	\$197,529.20	6.20%	\$2,987,882.45	93.80%	\$3,185,411.65
14705	CONSTRUCTION	\$13,824.10	3.23%	\$413,819.86	96.77%	\$427,643.96
14706	CONSTRUCTION	\$69,433.11	21.90%	\$247,616.05	78.10%	\$317,049.16
14707	CONSTRUCTION	\$0.00	0.00%	\$230,825.88	100.00%	\$230,825.88
14709	CONSTRUCTION	\$562,385.70	9.40%	\$5,419,310.83	90.60%	\$5,981,696.53
14710	CONSTRUCTION	\$66,124.00	3.62%	\$1,761,192.32	96.38%	\$1,827,316.32
14711	CONSTRUCTION	\$135,495.06	4.03%	\$3,227,252.80	95.97%	\$3,362,747.86
14712	CONSTRUCTION	\$48,564.53	1.77%	\$2,692,883.04	98.23%	\$2,741,447.57
14713	CONSTRUCTION	\$80,770.00	17.86%	\$371,566.60	82.14%	\$452,336.60
14714	CONSTRUCTION	\$33,023.43	8.75%	\$344,321.90	91.25%	\$377,345.33
14716	CONSTRUCTION	\$89,893.00	7.12%	\$1,173,427.80	92.88%	\$1,263,320.80
14717	CONSTRUCTION	\$166,802.90	21.23%	\$618,714.68	78.77%	\$785,517.58
14718	CONSTRUCTION	\$23,727.23	3.52%	\$649,699.97	96.48%	\$673,427.20
14719	CONSTRUCTION	\$12,630.24	1.48%	\$843,020.28	98.52%	\$855,650.52
14720	CONSTRUCTION	\$70,009.42	27.29%	\$186,554.58	72.71%	\$256,564.00
14721	CONSTRUCTION	\$313,408.34	3.10%	\$9,785,829.62	96.90%	\$10,099,237.96
14723	CONSTRUCTION	\$32,952.80	18.44%	\$145,775.32	81.56%	\$178,728.12
14724	CONSTRUCTION	\$566,070.00	43.55%	\$733,829.92	56.45%	\$1,299,899.92
14725	CONSTRUCTION	\$0.00	0.00%	\$149,193.82	100.00%	\$149,193.82
14726	CONSTRUCTION	\$73,480.31	13.13%	\$485,979.49	86.87%	\$559,459.80
14727	CONSTRUCTION	\$84,880.45	6.89%	\$1,147,583.75	93.11%	\$1,232,464.20
14728	CONSTRUCTION	\$0.00	0.00%	\$402,625.08	100.00%	\$402,625.08
14729	CONSTRUCTION	\$150,397.92	3.58%	\$4,052,183.53	96.42%	\$4,202,581.45
14736	CONSTRUCTION	\$0.00	0.00%	\$574,865.42	100.00%	\$574,865.42
14737	CONSTRUCTION	\$0.00	0.00%	\$615,630.00	100.00%	\$615,630.00
14739	CONSTRUCTION	\$0.00	0.00%	\$206,934.50	100.00%	\$206,934.50
14740	CONSTRUCTION	\$0.00	0.00%	\$35,600.68	100.00%	\$35,600.68
14742	CONSTRUCTION	\$21,762.00	7.77%	\$258,293.50	92.23%	\$280,055.50
14743	CONSTRUCTION	\$17,100.00	6.22%	\$257,686.00	93.78%	\$274,786.00
14744	CONSTRUCTION	\$0.00	0.00%	\$27,786.01	100.00%	\$27,786.01
14746	CONSTRUCTION	\$18,275.00	13.04%	\$121,914.50	86.96%	\$140,189.50
14748	CONSTRUCTION	\$0.00	0.00%	\$32,441.20	100.00%	\$32,441.20
14751	CONSTRUCTION	\$321,268.11	100.00%	\$0.00	0.00%	\$321,268.11
14778	CONSTRUCTION	\$165,409.25	3.08%	\$5,210,188.75	96.92%	\$5,375,598.00
14786	CONSTRUCTION	\$290,774.83	100.00%	\$0.00	0.00%	\$290,774.83

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Fiscal Years 2000-2006
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Percentage of Total Dollars
Montana Department of Transportation

Contract ID	Business Category	DBE Totals (Prime and Sub)	DBE Total %	Non-DBE Totals (Prime and Sub)	Non-DBE Total %	Contract Total Amount
14787	CONSTRUCTION	\$13,518.35	34.81%	\$25,311.25	65.19%	\$38,829.60
14788	CONSTRUCTION	\$194,457.55	16.91%	\$955,540.10	83.09%	\$1,149,997.65
14790	CONSTRUCTION	\$166,128.48	6.52%	\$2,382,334.25	93.48%	\$2,548,462.73
14791	CONSTRUCTION	\$1,026,039.49	7.34%	\$12,954,556.41	92.66%	\$13,980,595.90
14793	CONSTRUCTION	\$518,259.78	8.87%	\$5,325,335.69	91.13%	\$5,843,595.47
14794	CONSTRUCTION	\$196,837.60	14.34%	\$1,176,266.10	85.66%	\$1,373,103.70
14796	CONSTRUCTION	\$98,611.80	13.74%	\$619,073.13	86.26%	\$717,684.93
14798	CONSTRUCTION	\$3,586.50	1.24%	\$286,347.00	98.76%	\$289,933.50
14799	CONSTRUCTION	\$84,091.80	96.22%	\$3,300.00	3.78%	\$87,391.80
14800	CONSTRUCTION	\$0.00	0.00%	\$358,367.44	100.00%	\$358,367.44
14802	CONSTRUCTION	\$7,000.00	3.14%	\$215,734.80	96.86%	\$222,734.80
14804	CONSTRUCTION	\$253,949.67	6.54%	\$3,629,170.43	93.46%	\$3,883,120.10
14805	CONSTRUCTION	\$0.00	0.00%	\$67,362.75	100.00%	\$67,362.75
14806	CONSTRUCTION	\$180,608.68	11.42%	\$1,400,589.77	88.58%	\$1,581,198.45
14807	CONSTRUCTION	\$94,191.41	16.95%	\$461,364.14	83.05%	\$555,555.55
14808	CONSTRUCTION	\$417,593.55	24.11%	\$1,314,628.45	75.89%	\$1,732,222.00
14809	CONSTRUCTION	\$118,326.56	22.95%	\$397,196.20	77.05%	\$515,522.76
14810	CONSTRUCTION	\$6,031.45	2.69%	\$218,469.45	97.31%	\$224,500.90
14811	CONSTRUCTION	\$463,172.63	100.00%	\$0.00	0.00%	\$463,172.63
14812	CONSTRUCTION	\$347,357.00	27.02%	\$938,395.60	72.98%	\$1,285,752.60
14814	CONSTRUCTION	\$8,820.00	16.82%	\$43,623.70	83.18%	\$52,443.70
14815	CONSTRUCTION	\$0.00	0.00%	\$376,354.70	100.00%	\$376,354.70
14816	CONSTRUCTION	\$233,443.58	27.61%	\$611,956.42	72.39%	\$845,400.00
14818	CONSTRUCTION	\$115,678.07	8.96%	\$1,174,839.81	91.04%	\$1,290,517.88
14819	CONSTRUCTION	\$118,065.10	32.49%	\$245,294.08	67.51%	\$363,359.18
14820	CONSTRUCTION	\$208,423.27	10.07%	\$1,860,368.23	89.93%	\$2,068,791.50
14821	CONSTRUCTION	\$76,540.63	11.28%	\$602,025.87	88.72%	\$678,566.50
14822	CONSTRUCTION	\$236,099.54	33.34%	\$472,078.49	66.66%	\$708,178.03
14823	CONSTRUCTION	\$98,855.38	12.71%	\$679,091.67	87.29%	\$777,947.05
14825	CONSTRUCTION	\$172,829.12	23.31%	\$568,585.41	76.69%	\$741,414.53
14826	CONSTRUCTION	\$588,115.13	5.38%	\$10,351,936.79	94.62%	\$10,940,051.92
14827	CONSTRUCTION	\$221,991.29	15.86%	\$1,178,008.60	84.14%	\$1,399,999.89
14829	CONSTRUCTION	\$34,816.80	8.79%	\$361,295.00	91.21%	\$396,111.80
14830	CONSTRUCTION	\$229,273.73	26.69%	\$629,903.17	73.31%	\$859,176.90
14831	CONSTRUCTION	\$121,552.95	8.98%	\$1,231,640.63	91.02%	\$1,353,193.58
14832	CONSTRUCTION	\$35,716.40	2.89%	\$1,201,556.60	97.11%	\$1,237,273.00
14833	CONSTRUCTION	\$546,515.56	9.60%	\$5,143,978.33	90.40%	\$5,690,493.89
14834	CONSTRUCTION	\$110,966.64	1.58%	\$6,911,690.11	98.42%	\$7,022,656.75
14835	CONSTRUCTION	\$25,691.50	0.87%	\$2,914,723.58	99.13%	\$2,940,415.08
14836	CONSTRUCTION	\$0.00	0.00%	\$296,440.00	100.00%	\$296,440.00
14837	CONSTRUCTION	\$443,527.93	15.63%	\$2,393,836.15	84.37%	\$2,837,364.08
14838	CONSTRUCTION	\$453,000.57	12.62%	\$3,137,286.49	87.38%	\$3,590,287.06
14839	CONSTRUCTION	\$594,451.35	8.93%	\$6,061,803.24	91.07%	\$6,656,254.59
14840	CONSTRUCTION	\$101,518.00	11.02%	\$819,699.21	88.98%	\$921,217.21
14841	CONSTRUCTION	\$65,174.00	27.57%	\$171,227.60	72.43%	\$236,401.60
14843	CONSTRUCTION	\$60,489.57	3.52%	\$1,656,392.51	96.48%	\$1,716,882.08
14844	CONSTRUCTION	\$700,419.80	67.97%	\$330,135.45	32.03%	\$1,030,555.25
14845	CONSTRUCTION	\$79,452.60	16.15%	\$412,535.15	83.85%	\$491,987.75
14846	CONSTRUCTION	\$49,346.71	2.26%	\$2,137,906.69	97.74%	\$2,187,253.40
14847	CONSTRUCTION	\$0.00	0.00%	\$41,510.63	100.00%	\$41,510.63
14848	CONSTRUCTION	\$179,112.18	2.06%	\$8,506,298.90	97.94%	\$8,685,411.08
14849	CONSTRUCTION	\$439,121.49	5.72%	\$7,243,788.42	94.28%	\$7,682,909.91
14851	CONSTRUCTION	\$127,822.08	5.46%	\$2,211,622.22	94.54%	\$2,339,444.30
14853	CONSTRUCTION	\$63,227.08	2.19%	\$2,821,520.22	97.81%	\$2,884,747.30
14854	CONSTRUCTION	\$7,480.00	100.00%	\$0.00	0.00%	\$7,480.00
14857	CONSTRUCTION	\$220,882.84	92.66%	\$17,485.69	7.34%	\$238,368.53
14858	CONSTRUCTION	\$8,710.43	1.19%	\$724,125.19	98.81%	\$732,835.62
14859	CONSTRUCTION	\$285,050.52	10.86%	\$2,339,884.64	89.14%	\$2,624,935.16

Table D1.23 Business Categories Combined
 Fiscal Years 2000-2006
 Prime and Subcontractor Utilization_CONSTRUCTION (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Contract ID	Business Category	DBE Totals (Prime and Sub)	DBE Total %	Non-DBE Totals (Prime and Sub)	Non-DBE Total %	Contract Total Amount
14860	CONSTRUCTION	\$14,499.05	100.00%	\$0.00	0.00%	\$14,499.05
14861	CONSTRUCTION	\$138,612.48	18.47%	\$612,049.26	81.53%	\$750,661.74
14862	CONSTRUCTION	\$688,266.27	23.38%	\$2,255,265.41	76.62%	\$2,943,531.68
14863	CONSTRUCTION	\$5,617.50	2.52%	\$217,361.80	97.48%	\$222,979.30
14864	CONSTRUCTION	\$134,501.09	9.89%	\$1,225,682.83	90.11%	\$1,360,183.92
14865	CONSTRUCTION	\$16,668.00	2.97%	\$545,341.66	97.03%	\$562,009.66
14866	CONSTRUCTION	\$159,364.15	14.85%	\$914,144.24	85.15%	\$1,073,508.39
14867	CONSTRUCTION	\$31,236.40	8.52%	\$335,216.60	91.48%	\$366,453.00
14869	CONSTRUCTION	\$92,933.35	11.69%	\$701,927.90	88.31%	\$794,861.25
14871	CONSTRUCTION	\$209,236.84	12.45%	\$1,471,708.54	87.55%	\$1,680,945.38
14872	CONSTRUCTION	\$752,100.25	10.84%	\$6,189,241.80	89.16%	\$6,941,342.05
14874	CONSTRUCTION	\$181,021.13	15.64%	\$976,687.87	84.36%	\$1,157,709.00
14875	CONSTRUCTION	\$327,042.21	6.96%	\$4,370,032.19	93.04%	\$4,697,074.40
14876	CONSTRUCTION	\$37,478.00	4.32%	\$830,225.05	95.68%	\$867,703.05
14877	CONSTRUCTION	\$90,624.56	53.64%	\$78,337.00	46.36%	\$168,961.56
14878	CONSTRUCTION	\$112,507.22	0.74%	\$15,083,964.21	99.26%	\$15,196,471.43
14879	CONSTRUCTION	\$534,190.85	5.16%	\$9,822,948.91	94.84%	\$10,357,139.76
14882	CONSTRUCTION	\$309,102.72	14.42%	\$1,834,093.17	85.58%	\$2,143,195.89
14884	CONSTRUCTION	\$178,551.98	12.92%	\$1,203,062.42	87.08%	\$1,381,614.40
14885	CONSTRUCTION	\$35,166.00	100.00%	\$0.00	0.00%	\$35,166.00
14886	CONSTRUCTION	\$36,247.00	100.00%	\$0.00	0.00%	\$36,247.00
14887	CONSTRUCTION	\$84,500.00	100.00%	\$0.00	0.00%	\$84,500.00
14888	CONSTRUCTION	\$38,450.00	100.00%	\$0.00	0.00%	\$38,450.00
14889	CONSTRUCTION	\$46,731.00	100.00%	\$0.00	0.00%	\$46,731.00
14890	CONSTRUCTION	\$95,465.00	100.00%	\$0.00	0.00%	\$95,465.00
14891	CONSTRUCTION	\$0.00	0.00%	\$15,300.00	100.00%	\$15,300.00
14892	CONSTRUCTION	\$21,921.00	100.00%	\$0.00	0.00%	\$21,921.00
14893	CONSTRUCTION	\$31,347.00	100.00%	\$0.00	0.00%	\$31,347.00
14894	CONSTRUCTION	\$0.00	0.00%	\$17,596.00	100.00%	\$17,596.00
14895	CONSTRUCTION	\$0.00	0.00%	\$15,084.80	100.00%	\$15,084.80
14896	CONSTRUCTION	\$119,208.75	100.00%	\$0.00	0.00%	\$119,208.75
14898	CONSTRUCTION	\$0.00	0.00%	\$17,766.50	100.00%	\$17,766.50
14899	CONSTRUCTION	\$29,950.00	8.33%	\$329,686.00	91.67%	\$359,636.00
14900	CONSTRUCTION	\$156,600.00	100.00%	\$0.00	0.00%	\$156,600.00
14901	CONSTRUCTION	\$0.00	0.00%	\$24,400.00	100.00%	\$24,400.00
14902	CONSTRUCTION	\$0.00	0.00%	\$28,800.00	100.00%	\$28,800.00
14903	CONSTRUCTION	\$0.00	0.00%	\$91,400.00	100.00%	\$91,400.00
14904	CONSTRUCTION	\$0.00	0.00%	\$91,172.90	100.00%	\$91,172.90
14906	CONSTRUCTION	\$0.00	0.00%	\$107,316.39	100.00%	\$107,316.39
14909	CONSTRUCTION	\$82,191.04	100.00%	\$0.00	0.00%	\$82,191.04
14910	CONSTRUCTION	\$46,667.50	100.00%	\$0.00	0.00%	\$46,667.50
14913	CONSTRUCTION	\$0.00	0.00%	\$70,601.00	100.00%	\$70,601.00
14914	CONSTRUCTION	\$42,500.00	12.59%	\$294,994.94	87.41%	\$337,494.94
14916	CONSTRUCTION	\$14,980.55	3.23%	\$449,449.45	96.77%	\$464,430.00
14917	CONSTRUCTION	\$0.00	0.00%	\$627,379.74	100.00%	\$627,379.74
14918	CONSTRUCTION	\$0.00	0.00%	\$410,607.70	100.00%	\$410,607.70
14919	CONSTRUCTION	\$0.00	0.00%	\$476,120.54	100.00%	\$476,120.54
14920	CONSTRUCTION	\$20,738.28	1.61%	\$1,267,789.55	98.39%	\$1,288,527.83
14922	CONSTRUCTION	\$58,823.13	100.00%	\$0.00	0.00%	\$58,823.13
14923	CONSTRUCTION	\$60,657.00	100.00%	\$0.00	0.00%	\$60,657.00
14924	CONSTRUCTION	\$64,900.00	100.00%	\$0.00	0.00%	\$64,900.00
14925	CONSTRUCTION	\$18,475.00	100.00%	\$0.00	0.00%	\$18,475.00
14927	CONSTRUCTION	\$0.00	0.00%	\$19,662.00	100.00%	\$19,662.00
14928	CONSTRUCTION	\$47,193.00	8.82%	\$487,937.80	91.18%	\$535,130.80
14929	CONSTRUCTION	\$0.00	0.00%	\$59,711.72	100.00%	\$59,711.72
14930	CONSTRUCTION	\$24,027.00	100.00%	\$0.00	0.00%	\$24,027.00
14931	CONSTRUCTION	\$32,911.29	100.00%	\$0.00	0.00%	\$32,911.29
14932	CONSTRUCTION	\$45,099.82	100.00%	\$0.00	0.00%	\$45,099.82

Table D1.23 Business Categories Combined
Fiscal Years 2000-2006
Prime and Subcontractor Utilization_CONSTRUCTION (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Contract ID	Business Category	DBE Totals (Prime and Sub)	DBE Total %	Non-DBE Totals (Prime and Sub)	Non-DBE Total %	Contract Total Amount
14933	CONSTRUCTION	\$37,100.00	100.00%	\$0.00	0.00%	\$37,100.00
14934	CONSTRUCTION	\$59,264.22	100.00%	\$0.00	0.00%	\$59,264.22
14935	CONSTRUCTION	\$37,609.40	100.00%	\$0.00	0.00%	\$37,609.40
14936	CONSTRUCTION	\$31,297.75	100.00%	\$0.00	0.00%	\$31,297.75
14937	CONSTRUCTION	\$0.00	0.00%	\$28,697.00	100.00%	\$28,697.00
14938	CONSTRUCTION	\$0.00	0.00%	\$33,381.00	100.00%	\$33,381.00
14939	CONSTRUCTION	\$0.00	0.00%	\$18,960.00	100.00%	\$18,960.00
14943	CONSTRUCTION	\$0.00	0.00%	\$13,299.00	100.00%	\$13,299.00
14944	CONSTRUCTION	\$17,000.00	10.87%	\$139,340.80	89.13%	\$156,340.80
14945	CONSTRUCTION	\$124,262.81	100.00%	\$0.00	0.00%	\$124,262.81
14946	CONSTRUCTION	\$0.00	0.00%	\$11,225.00	100.00%	\$11,225.00
14947	CONSTRUCTION	\$37,886.08	100.00%	\$0.00	0.00%	\$37,886.08
14948	CONSTRUCTION	\$35,388.55	100.00%	\$0.00	0.00%	\$35,388.55
14949	CONSTRUCTION	\$69,527.00	100.00%	\$0.00	0.00%	\$69,527.00
14950	CONSTRUCTION	\$0.00	0.00%	\$49,739.68	100.00%	\$49,739.68
14951	CONSTRUCTION	\$0.00	0.00%	\$10,084.50	100.00%	\$10,084.50
14952	CONSTRUCTION	\$56,686.00	100.00%	\$0.00	0.00%	\$56,686.00
14953	CONSTRUCTION	\$31,640.00	100.00%	\$0.00	0.00%	\$31,640.00
14954	CONSTRUCTION	\$27,670.00	100.00%	\$0.00	0.00%	\$27,670.00
15031	CONSTRUCTION	\$10,540.00	100.00%	\$0.00	0.00%	\$10,540.00
15032	CONSTRUCTION	\$0.00	0.00%	\$3,599.50	100.00%	\$3,599.50
15033	CONSTRUCTION	\$7,977.00	100.00%	\$0.00	0.00%	\$7,977.00
15034	CONSTRUCTION	\$72,607.00	100.00%	\$0.00	0.00%	\$72,607.00
15035	CONSTRUCTION	\$21,200.00	100.00%	\$0.00	0.00%	\$21,200.00
15036	CONSTRUCTION	\$0.00	0.00%	\$802,231.50	100.00%	\$802,231.50
15037	CONSTRUCTION	\$40,865.12	100.00%	\$0.00	0.00%	\$40,865.12
15040	CONSTRUCTION	\$0.00	0.00%	\$3,421.00	100.00%	\$3,421.00
15041	CONSTRUCTION	\$0.00	0.00%	\$5,600.00	100.00%	\$5,600.00
15042	CONSTRUCTION	\$0.00	0.00%	\$94,825.00	100.00%	\$94,825.00
15043	CONSTRUCTION	\$0.00	0.00%	\$55,000.00	100.00%	\$55,000.00
15044	CONSTRUCTION	\$19,549.00	100.00%	\$0.00	0.00%	\$19,549.00
15113	CONSTRUCTION	\$0.00	0.00%	\$11,469.33	100.00%	\$11,469.33
15115	CONSTRUCTION	\$0.00	0.00%	\$2,475.00	100.00%	\$2,475.00
15118	CONSTRUCTION	\$0.00	0.00%	\$35,000.00	100.00%	\$35,000.00
15119	CONSTRUCTION	\$0.00	0.00%	\$8,700.00	100.00%	\$8,700.00
15120	CONSTRUCTION	\$52,458.00	100.00%	\$0.00	0.00%	\$52,458.00
15121	CONSTRUCTION	\$16,754.00	100.00%	\$0.00	0.00%	\$16,754.00
15122	CONSTRUCTION	\$57,287.00	100.00%	\$0.00	0.00%	\$57,287.00
15124	CONSTRUCTION	\$0.00	0.00%	\$32,895.00	100.00%	\$32,895.00
15125	CONSTRUCTION	\$31,000.00	4.55%	\$650,693.70	95.45%	\$681,693.70
15126	CONSTRUCTION	\$0.00	0.00%	\$145,250.00	100.00%	\$145,250.00
15127	CONSTRUCTION	\$67,051.16	100.00%	\$0.00	0.00%	\$67,051.16
15129	CONSTRUCTION	\$51,466.32	100.00%	\$0.00	0.00%	\$51,466.32
15132	CONSTRUCTION	\$0.00	0.00%	\$14,900.00	100.00%	\$14,900.00
15133	CONSTRUCTION	\$0.00	0.00%	\$126,148.00	100.00%	\$126,148.00
15135	CONSTRUCTION	\$0.00	0.00%	\$28,694.70	100.00%	\$28,694.70
15136	CONSTRUCTION	\$0.00	0.00%	\$12,800.00	100.00%	\$12,800.00
15137	CONSTRUCTION	\$36,326.00	18.97%	\$155,116.87	81.03%	\$191,442.87
15142	CONSTRUCTION	\$0.00	0.00%	\$226,980.00	100.00%	\$226,980.00
15145	CONSTRUCTION	\$278,146.50	100.00%	\$0.00	0.00%	\$278,146.50
15148	CONSTRUCTION	\$0.00	0.00%	\$172,850.00	100.00%	\$172,850.00
15151	CONSTRUCTION	\$0.00	0.00%	\$37,228.00	100.00%	\$37,228.00
15152	CONSTRUCTION	\$0.00	0.00%	\$37,750.00	100.00%	\$37,750.00
15154	CONSTRUCTION	\$0.00	0.00%	\$7,651.00	100.00%	\$7,651.00
15156	CONSTRUCTION	\$0.00	0.00%	\$103,700.00	100.00%	\$103,700.00
15157	CONSTRUCTION	\$0.00	0.00%	\$15,000.00	100.00%	\$15,000.00
15159	CONSTRUCTION	\$148,134.14	100.00%	\$0.00	0.00%	\$148,134.14
15160	CONSTRUCTION	\$636,884.00	100.00%	\$0.00	0.00%	\$636,884.00

Table D1.23 Business Categories Combined
 Fiscal Years 2000-2006
 Prime and Subcontractor Utilization_CONSTRUCTION (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Contract ID	Business Category	DBE Totals (Prime and Sub)	DBE Total %	Non-DBE Totals (Prime and Sub)	Non-DBE Total %	Contract Total Amount
15161	CONSTRUCTION	\$357,984.00	100.00%	\$0.00	0.00%	\$357,984.00
15162	CONSTRUCTION	\$0.00	0.00%	\$451,301.40	100.00%	\$451,301.40
15163	CONSTRUCTION	\$510,324.00	100.00%	\$0.00	0.00%	\$510,324.00
15166	CONSTRUCTION	\$270,130.72	100.00%	\$0.00	0.00%	\$270,130.72
15170	CONSTRUCTION	\$0.00	0.00%	\$41,588.00	100.00%	\$41,588.00
15175	CONSTRUCTION	\$46,948.00	100.00%	\$0.00	0.00%	\$46,948.00
15176	CONSTRUCTION	\$0.00	0.00%	\$219,948.00	100.00%	\$219,948.00
15179	CONSTRUCTION	\$0.00	0.00%	\$215,000.00	100.00%	\$215,000.00
15186	CONSTRUCTION	\$0.00	0.00%	\$54,749.20	100.00%	\$54,749.20
15190	CONSTRUCTION	\$0.00	0.00%	\$14,500.00	100.00%	\$14,500.00
15197	CONSTRUCTION	\$81,907.11	100.00%	\$0.00	0.00%	\$81,907.11
15198	CONSTRUCTION	\$293,363.28	100.00%	\$0.00	0.00%	\$293,363.28
15200	CONSTRUCTION	\$99,207.24	100.00%	\$0.00	0.00%	\$99,207.24
15201	CONSTRUCTION	\$320,107.70	100.00%	\$0.00	0.00%	\$320,107.70
15202	CONSTRUCTION	\$1,054,421.81	100.00%	\$0.00	0.00%	\$1,054,421.81
15204	CONSTRUCTION	\$335,969.00	100.00%	\$0.00	0.00%	\$335,969.00
15205	CONSTRUCTION	\$765,421.30	100.00%	\$0.00	0.00%	\$765,421.30
15208	CONSTRUCTION	\$74,352.50	100.00%	\$0.00	0.00%	\$74,352.50
15209	CONSTRUCTION	\$0.00	0.00%	\$167,037.50	100.00%	\$167,037.50
15210	CONSTRUCTION	\$164,982.48	100.00%	\$0.00	0.00%	\$164,982.48
15211	CONSTRUCTION	\$0.00	0.00%	\$99,888.00	100.00%	\$99,888.00
15213	CONSTRUCTION	\$0.00	0.00%	\$166,650.00	100.00%	\$166,650.00
15223	CONSTRUCTION	\$291,811.79	100.00%	\$0.00	0.00%	\$291,811.79
15226	CONSTRUCTION	\$0.00	0.00%	\$4,260.00	100.00%	\$4,260.00
15232	CONSTRUCTION	\$0.00	0.00%	\$89,522.00	100.00%	\$89,522.00
15235	CONSTRUCTION	\$0.00	0.00%	\$7,100.00	100.00%	\$7,100.00
15244	CONSTRUCTION	\$335,699.96	97.55%	\$8,440.00	2.45%	\$344,139.96
15245	CONSTRUCTION	\$0.00	0.00%	\$406,601.06	100.00%	\$406,601.06
15246	CONSTRUCTION	\$423,954.24	100.00%	\$0.00	0.00%	\$423,954.24
15247	CONSTRUCTION	\$300,403.35	100.00%	\$0.00	0.00%	\$300,403.35
15248	CONSTRUCTION	\$494,836.35	100.00%	\$0.00	0.00%	\$494,836.35
15249	CONSTRUCTION	\$548,022.20	100.00%	\$0.00	0.00%	\$548,022.20
15250	CONSTRUCTION	\$475,400.77	100.00%	\$0.00	0.00%	\$475,400.77
15251	CONSTRUCTION	\$557,830.46	100.00%	\$0.00	0.00%	\$557,830.46
15252	CONSTRUCTION	\$618,930.61	98.82%	\$7,410.00	1.18%	\$626,340.61
15253	CONSTRUCTION	\$606,359.71	100.00%	\$0.00	0.00%	\$606,359.71
15265	CONSTRUCTION	\$0.00	0.00%	\$19,000.00	100.00%	\$19,000.00
15267	CONSTRUCTION	\$44,340.00	100.00%	\$0.00	0.00%	\$44,340.00
15268	CONSTRUCTION	\$0.00	0.00%	\$57,448.00	100.00%	\$57,448.00
15281	CONSTRUCTION	\$0.00	0.00%	\$5,850.00	100.00%	\$5,850.00
15286	CONSTRUCTION	\$50,000.00	100.00%	\$0.00	0.00%	\$50,000.00
15289	CONSTRUCTION	\$0.00	0.00%	\$6,733.22	100.00%	\$6,733.22
15290	CONSTRUCTION	\$0.00	0.00%	\$6,000.00	100.00%	\$6,000.00
15312	CONSTRUCTION	\$17,790.57	100.00%	\$0.00	0.00%	\$17,790.57
15335	CONSTRUCTION	\$0.00	0.00%	\$282,102.50	100.00%	\$282,102.50
15336	CONSTRUCTION	\$0.00	0.00%	\$365,801.50	100.00%	\$365,801.50
15338	CONSTRUCTION	\$9,650.00	1.98%	\$477,043.75	98.02%	\$486,693.75
15342	CONSTRUCTION	\$0.00	0.00%	\$229,950.00	100.00%	\$229,950.00
15344	CONSTRUCTION	\$0.00	0.00%	\$394,060.00	100.00%	\$394,060.00
15346	CONSTRUCTION	\$0.00	0.00%	\$272,107.00	100.00%	\$272,107.00
15347	CONSTRUCTION	\$334,575.00	100.00%	\$0.00	0.00%	\$334,575.00
15348	CONSTRUCTION	\$0.00	0.00%	\$333,220.00	100.00%	\$333,220.00
15349	CONSTRUCTION	\$0.00	0.00%	\$538,850.00	100.00%	\$538,850.00
15351	CONSTRUCTION	\$0.00	0.00%	\$500,000.00	100.00%	\$500,000.00
15352	CONSTRUCTION	\$0.00	0.00%	\$437,485.00	100.00%	\$437,485.00
15355	CONSTRUCTION	\$0.00	0.00%	\$448,325.00	100.00%	\$448,325.00
15356	CONSTRUCTION	\$0.00	0.00%	\$252,873.24	100.00%	\$252,873.24
15363	CONSTRUCTION	\$63,000.00	31.62%	\$136,220.00	68.38%	\$199,220.00

Table D1.23 Business Categories Combined
 Fiscal Years 2000-2006
 Prime and Subcontractor Utilization_CONSTRUCTION (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Contract ID	Business Category	DBE Totals (Prime and Sub)	DBE Total %	Non-DBE Totals (Prime and Sub)	Non-DBE Total %	Contract Total Amount
15373	CONSTRUCTION	\$0.00	0.00%	\$5,234,262.15	100.00%	\$5,234,262.15
15401	CONSTRUCTION	\$0.00	0.00%	\$243,825.00	100.00%	\$243,825.00
15405	CONSTRUCTION	\$34,811.03	6.63%	\$490,102.03	93.37%	\$524,913.06
15464	CONSTRUCTION	\$0.00	0.00%	\$50,000.00	100.00%	\$50,000.00
15465	CONSTRUCTION	\$0.00	0.00%	\$50,000.00	100.00%	\$50,000.00
15466	CONSTRUCTION	\$50,000.00	100.00%	\$0.00	0.00%	\$50,000.00
15469	CONSTRUCTION	\$0.00	0.00%	\$18,000.00	100.00%	\$18,000.00
15470	CONSTRUCTION	\$0.00	0.00%	\$21,240.00	100.00%	\$21,240.00
15471	CONSTRUCTION	\$0.00	0.00%	\$163,000.00	100.00%	\$163,000.00
15473	CONSTRUCTION	\$0.00	0.00%	\$1,000,000.00	100.00%	\$1,000,000.00
15479	CONSTRUCTION	\$0.00	0.00%	\$137,281.75	100.00%	\$137,281.75
15480	CONSTRUCTION	\$0.00	0.00%	\$1,113,729.22	100.00%	\$1,113,729.22
15481	CONSTRUCTION	\$0.00	0.00%	\$9,242.69	100.00%	\$9,242.69
15482	CONSTRUCTION	\$0.00	0.00%	\$8,820.00	100.00%	\$8,820.00
15534	CONSTRUCTION	\$0.00	0.00%	\$381,440.00	100.00%	\$381,440.00
15535	CONSTRUCTION	\$443,293.38	76.66%	\$135,000.00	23.34%	\$578,293.38
15536	CONSTRUCTION	\$460,520.00	100.00%	\$0.00	0.00%	\$460,520.00
15537	CONSTRUCTION	\$0.00	0.00%	\$502,700.00	100.00%	\$502,700.00
15538	CONSTRUCTION	\$0.00	0.00%	\$200,612.00	100.00%	\$200,612.00
15539	CONSTRUCTION	\$0.00	0.00%	\$480,030.00	100.00%	\$480,030.00
15540	CONSTRUCTION	\$0.00	0.00%	\$346,110.00	100.00%	\$346,110.00
15541	CONSTRUCTION	\$0.00	0.00%	\$624,000.00	100.00%	\$624,000.00
15544	CONSTRUCTION	\$78,712.85	82.90%	\$16,231.00	17.10%	\$94,943.85
15555	CONSTRUCTION	\$0.00	0.00%	\$410,864.00	100.00%	\$410,864.00
15571	CONSTRUCTION	\$13,457.80	17.15%	\$65,031.00	82.85%	\$78,488.80
15572	CONSTRUCTION	\$0.00	0.00%	\$83,000.00	100.00%	\$83,000.00
15573	CONSTRUCTION	\$0.00	0.00%	\$299,230.00	100.00%	\$299,230.00
15574	CONSTRUCTION	\$0.00	0.00%	\$389,425.00	100.00%	\$389,425.00
15575	CONSTRUCTION	\$0.00	0.00%	\$499,917.00	100.00%	\$499,917.00
15576	CONSTRUCTION	\$0.00	0.00%	\$153,718.75	100.00%	\$153,718.75
15577	CONSTRUCTION	\$0.00	0.00%	\$268,370.00	100.00%	\$268,370.00
15578	CONSTRUCTION	\$79,800.00	28.55%	\$199,675.00	71.45%	\$279,475.00
15579	CONSTRUCTION	\$0.00	0.00%	\$74,987.50	100.00%	\$74,987.50
15667	CONSTRUCTION	\$0.00	0.00%	\$128,669.50	100.00%	\$128,669.50
15668	CONSTRUCTION	\$241,038.62	12.10%	\$1,751,668.76	87.90%	\$1,992,707.38
20000	CONSTRUCTION	\$0.00	0.00%	\$4,724,000.00	100.00%	\$4,724,000.00
20001	CONSTRUCTION	\$24,575.00	5.33%	\$436,606.34	94.67%	\$461,181.34
20002	CONSTRUCTION	\$74,477.07	18.51%	\$327,843.05	81.49%	\$402,320.12
20003	CONSTRUCTION	\$490,399.78	7.68%	\$5,892,095.12	92.32%	\$6,382,494.90
20004	CONSTRUCTION	\$0.00	0.00%	\$8,477.00	100.00%	\$8,477.00
20005	CONSTRUCTION	\$0.00	0.00%	\$61,036.00	100.00%	\$61,036.00
20006	CONSTRUCTION	\$0.00	0.00%	\$44,500.00	100.00%	\$44,500.00
20007	CONSTRUCTION	\$76,836.00	9.95%	\$695,164.00	90.05%	\$772,000.00
20008	CONSTRUCTION	\$39,232.00	14.37%	\$233,775.20	85.63%	\$273,007.20
20009	CONSTRUCTION	\$172,395.15	88.42%	\$22,568.00	11.58%	\$194,963.15
20010	CONSTRUCTION	\$0.00	0.00%	\$183,364.10	100.00%	\$183,364.10
20011	CONSTRUCTION	\$584,090.00	5.03%	\$11,028,363.19	94.97%	\$11,612,453.19
20012	CONSTRUCTION	\$595,675.00	8.50%	\$6,416,076.04	91.50%	\$7,011,751.04
20013	CONSTRUCTION	\$0.00	0.00%	\$338,623.81	100.00%	\$338,623.81
20014	CONSTRUCTION	\$248,124.00	4.61%	\$5,139,369.87	95.39%	\$5,387,493.87
20015	CONSTRUCTION	\$317,591.00	13.91%	\$1,965,153.96	86.09%	\$2,282,744.96
	TOTALS	\$154,773,190	11.02%	\$1,249,857,731	88.98%	\$1,404,630,921

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

Table D1.24 Business Categories Combined
Fiscal Years 2000-2006
Prime and Subcontractor Utilization_PROFESIONAL SERVICES
Percentage of Total Dollars
Montana Department of Transportation

Contract ID	Business Category	DBE Totals (Prime and Sub)	DBE Total %	Non-DBE Totals (Prime and Sub)	Non-DBE Total %	Contract Total Amount
10663	PROFESSIONAL SERVICES	\$11,151.00	1.58%	\$695,033.00	98.42%	\$706,184.00
10665	PROFESSIONAL SERVICES	\$0.00	0.00%	\$73,303.00	100.00%	\$73,303.00
10670	PROFESSIONAL SERVICES	\$0.00	0.00%	\$53,462.00	100.00%	\$53,462.00
10674	PROFESSIONAL SERVICES	\$7,478.02	3.64%	\$197,763.98	96.36%	\$205,242.00
10677	PROFESSIONAL SERVICES	\$58,689.13	14.46%	\$347,123.87	85.54%	\$405,813.00
10678	PROFESSIONAL SERVICES	\$0.00	0.00%	\$350,000.00	100.00%	\$350,000.00
10680	PROFESSIONAL SERVICES	\$13,947.00	1.43%	\$960,961.00	98.57%	\$974,908.00
10683	PROFESSIONAL SERVICES	\$333,998.52	91.01%	\$32,992.48	8.99%	\$366,991.00
10684	PROFESSIONAL SERVICES	\$12,608.00	1.84%	\$673,868.00	98.16%	\$686,476.00
10686	PROFESSIONAL SERVICES	\$0.00	0.00%	\$37,188.00	100.00%	\$37,188.00
10690	PROFESSIONAL SERVICES	\$360,193.00	100.00%	\$0.00	0.00%	\$360,193.00
10693	PROFESSIONAL SERVICES	\$8,800.00	2.98%	\$286,524.00	97.02%	\$295,324.00
10694	PROFESSIONAL SERVICES	\$19,227.46	10.66%	\$161,103.54	89.34%	\$180,331.00
10695	PROFESSIONAL SERVICES	\$0.00	0.00%	\$69,953.00	100.00%	\$69,953.00
10696	PROFESSIONAL SERVICES	\$0.00	0.00%	\$1,573,995.00	100.00%	\$1,573,995.00
10697	PROFESSIONAL SERVICES	\$0.00	0.00%	\$463,037.00	100.00%	\$463,037.00
10701	PROFESSIONAL SERVICES	\$17,623.88	5.04%	\$332,005.12	94.96%	\$349,629.00
10704	PROFESSIONAL SERVICES	\$0.00	0.00%	\$1,251,948.00	100.00%	\$1,251,948.00
10706	PROFESSIONAL SERVICES	\$0.00	0.00%	\$1,086,208.00	100.00%	\$1,086,208.00
10708	PROFESSIONAL SERVICES	\$37,121.65	3.72%	\$962,031.35	96.28%	\$999,153.00
10710	PROFESSIONAL SERVICES	\$0.00	0.00%	\$700,315.00	100.00%	\$700,315.00
10711	PROFESSIONAL SERVICES	\$71,199.36	2.93%	\$2,354,956.64	97.07%	\$2,426,156.00
10712	PROFESSIONAL SERVICES	\$0.00	0.00%	\$1,265,145.00	100.00%	\$1,265,145.00
10715	PROFESSIONAL SERVICES	\$16,288.72	1.24%	\$1,300,511.28	98.76%	\$1,316,800.00
10717	PROFESSIONAL SERVICES	\$184.00	0.14%	\$127,163.00	99.86%	\$127,347.00
10718	PROFESSIONAL SERVICES	\$0.00	0.00%	\$155,398.00	100.00%	\$155,398.00
10724	PROFESSIONAL SERVICES	\$0.00	0.00%	\$88,625.00	100.00%	\$88,625.00
10909	PROFESSIONAL SERVICES	\$48,833.00	8.36%	\$535,456.00	91.64%	\$584,289.00
11002	PROFESSIONAL SERVICES	\$0.00	0.00%	\$96,430.00	100.00%	\$96,430.00
11007	PROFESSIONAL SERVICES	\$0.00	0.00%	\$175,373.00	100.00%	\$175,373.00
11028	PROFESSIONAL SERVICES	\$118,468.00	100.00%	\$0.00	0.00%	\$118,468.00
11041	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
11049	PROFESSIONAL SERVICES	\$0.00	0.00%	\$177,140.00	100.00%	\$177,140.00
11070	PROFESSIONAL SERVICES	\$0.00	0.00%	\$150,000.00	100.00%	\$150,000.00
11080	PROFESSIONAL SERVICES	\$0.00	0.00%	\$4,999.00	100.00%	\$4,999.00
11082	PROFESSIONAL SERVICES	\$0.00	0.00%	\$20,000.00	100.00%	\$20,000.00
11198	PROFESSIONAL SERVICES	\$0.00	0.00%	\$151,445.00	100.00%	\$151,445.00
11200	PROFESSIONAL SERVICES	\$0.00	0.00%	\$52,552.00	100.00%	\$52,552.00
11205	PROFESSIONAL SERVICES	\$0.00	0.00%	\$87,125.00	100.00%	\$87,125.00
11207	PROFESSIONAL SERVICES	\$0.00	0.00%	\$363,984.00	100.00%	\$363,984.00
11208	PROFESSIONAL SERVICES	\$0.00	0.00%	\$4,444.92	100.00%	\$4,444.92
11236	PROFESSIONAL SERVICES	\$0.00	0.00%	\$10,950.00	100.00%	\$10,950.00
11237	PROFESSIONAL SERVICES	\$0.00	0.00%	\$23,984.00	100.00%	\$23,984.00
11238	PROFESSIONAL SERVICES	\$0.00	0.00%	\$3,889.00	100.00%	\$3,889.00
11313	PROFESSIONAL SERVICES	\$0.00	0.00%	\$62,875.00	100.00%	\$62,875.00
11314	PROFESSIONAL SERVICES	\$0.00	0.00%	\$20,000.00	100.00%	\$20,000.00
11740	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
11762	PROFESSIONAL SERVICES	\$0.00	0.00%	\$310,515.00	100.00%	\$310,515.00
12227	PROFESSIONAL SERVICES	\$0.00	0.00%	\$65,000.00	100.00%	\$65,000.00
12230	PROFESSIONAL SERVICES	\$0.00	0.00%	\$150,000.00	100.00%	\$150,000.00
12231	PROFESSIONAL SERVICES	\$0.00	0.00%	\$50,000.00	100.00%	\$50,000.00
12233	PROFESSIONAL SERVICES	\$0.00	0.00%	\$300,000.00	100.00%	\$300,000.00
12236	PROFESSIONAL SERVICES	\$0.00	0.00%	\$1,000,000.00	100.00%	\$1,000,000.00
12255	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
12257	PROFESSIONAL SERVICES	\$0.00	0.00%	\$82,257.00	100.00%	\$82,257.00
12258	PROFESSIONAL SERVICES	\$65,000.00	100.00%	\$0.00	0.00%	\$65,000.00
12261	PROFESSIONAL SERVICES	\$0.00	0.00%	\$250,000.00	100.00%	\$250,000.00

**Table D1.24 Business Categories Combined
 Fiscal Years 2000-2006
 Prime and Subcontractor Utilization_ PROFESSIONAL SERVICES (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation**

Contract ID	Business Category	DBE Totals (Prime and Sub)	DBE Total %	Non-DBE Totals (Prime and Sub)	Non-DBE Total %	Contract Total Amount
12264	PROFESSIONAL SERVICES	\$350,000.00	100.00%	\$0.00	0.00%	\$350,000.00
12266	PROFESSIONAL SERVICES	\$19,300.00	100.00%	\$0.00	0.00%	\$19,300.00
12267	PROFESSIONAL SERVICES	\$120,000.00	100.00%	\$0.00	0.00%	\$120,000.00
12268	PROFESSIONAL SERVICES	\$239,994.00	100.00%	\$0.00	0.00%	\$239,994.00
12269	PROFESSIONAL SERVICES	\$200,000.00	100.00%	\$0.00	0.00%	\$200,000.00
12270	PROFESSIONAL SERVICES	\$59,051.00	100.00%	\$0.00	0.00%	\$59,051.00
12272	PROFESSIONAL SERVICES	\$0.00	0.00%	\$65,000.00	100.00%	\$65,000.00
12273	PROFESSIONAL SERVICES	\$5,775.00	11.55%	\$44,231.00	88.45%	\$50,006.00
12277	PROFESSIONAL SERVICES	\$0.00	0.00%	\$10,000.00	100.00%	\$10,000.00
12280	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
12281	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
12283	PROFESSIONAL SERVICES	\$0.00	0.00%	\$300,000.00	100.00%	\$300,000.00
12287	PROFESSIONAL SERVICES	\$0.00	0.00%	\$62,614.00	100.00%	\$62,614.00
12288	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
12289	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
12290	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
12295	PROFESSIONAL SERVICES	\$0.00	0.00%	\$300,000.00	100.00%	\$300,000.00
12296	PROFESSIONAL SERVICES	\$0.00	0.00%	\$120,000.00	100.00%	\$120,000.00
12297	PROFESSIONAL SERVICES	\$0.00	0.00%	\$231,593.00	100.00%	\$231,593.00
12304	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
12310	PROFESSIONAL SERVICES	\$65,000.00	100.00%	\$0.00	0.00%	\$65,000.00
12313	PROFESSIONAL SERVICES	\$0.00	0.00%	\$95,827.00	100.00%	\$95,827.00
12315	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
12316	PROFESSIONAL SERVICES	\$5,595.50	10.83%	\$46,091.50	89.17%	\$51,687.00
12317	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
12319	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
12320	PROFESSIONAL SERVICES	\$0.00	0.00%	\$225,000.00	100.00%	\$225,000.00
12321	PROFESSIONAL SERVICES	\$0.00	0.00%	\$105,386.00	100.00%	\$105,386.00
12322	PROFESSIONAL SERVICES	\$0.00	0.00%	\$150,000.00	100.00%	\$150,000.00
12324	PROFESSIONAL SERVICES	\$0.00	0.00%	\$71,218.00	100.00%	\$71,218.00
12325	PROFESSIONAL SERVICES	\$0.00	0.00%	\$80,396.00	100.00%	\$80,396.00
12326	PROFESSIONAL SERVICES	\$0.00	0.00%	\$65,021.00	100.00%	\$65,021.00
12327	PROFESSIONAL SERVICES	\$0.00	0.00%	\$96,898.00	100.00%	\$96,898.00
12330	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
12334	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
12335	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
12337	PROFESSIONAL SERVICES	\$0.00	0.00%	\$44,813.00	100.00%	\$44,813.00
12338	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
12344	PROFESSIONAL SERVICES	\$0.00	0.00%	\$500,000.00	100.00%	\$500,000.00
12347	PROFESSIONAL SERVICES	\$0.00	0.00%	\$170,000.00	100.00%	\$170,000.00
12348	PROFESSIONAL SERVICES	\$0.00	0.00%	\$148,338.00	100.00%	\$148,338.00
12349	PROFESSIONAL SERVICES	\$0.00	0.00%	\$75,000.00	100.00%	\$75,000.00
12350	PROFESSIONAL SERVICES	\$0.00	0.00%	\$85,000.00	100.00%	\$85,000.00
12356	PROFESSIONAL SERVICES	\$109,764.56	15.88%	\$581,271.44	84.12%	\$691,036.00
12360	PROFESSIONAL SERVICES	\$13,749.20	3.04%	\$439,095.80	96.96%	\$452,845.00
12363	PROFESSIONAL SERVICES	\$0.00	0.00%	\$201,140.00	100.00%	\$201,140.00
12383	PROFESSIONAL SERVICES	\$0.00	0.00%	\$85,000.00	100.00%	\$85,000.00
12394	PROFESSIONAL SERVICES	\$0.00	0.00%	\$500,000.00	100.00%	\$500,000.00
12397	PROFESSIONAL SERVICES	\$5,186.25	2.50%	\$202,429.75	97.50%	\$207,616.00
12399	PROFESSIONAL SERVICES	\$16,737.12	3.73%	\$431,923.88	96.27%	\$448,661.00
12404	PROFESSIONAL SERVICES	\$0.00	0.00%	\$500,000.00	100.00%	\$500,000.00
12405	PROFESSIONAL SERVICES	\$75,000.00	100.00%	\$0.00	0.00%	\$75,000.00
12414	PROFESSIONAL SERVICES	\$0.00	0.00%	\$350,000.00	100.00%	\$350,000.00
12416	PROFESSIONAL SERVICES	\$150,000.00	100.00%	\$0.00	0.00%	\$150,000.00
12424	PROFESSIONAL SERVICES	\$250,000.00	100.00%	\$0.00	0.00%	\$250,000.00
12426	PROFESSIONAL SERVICES	\$500,000.00	100.00%	\$0.00	0.00%	\$500,000.00
12427	PROFESSIONAL SERVICES	\$350,000.00	100.00%	\$0.00	0.00%	\$350,000.00

**Table D1.24 Business Categories Combined
 Fiscal Years 2000-2006
 Prime and Subcontractor Utilization_ PROFESSIONAL SERVICES (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation**

Contract ID	Business Category	DBE Totals (Prime and Sub)	DBE Total %	Non-DBE Totals (Prime and Sub)	Non-DBE Total %	Contract Total Amount
12429	PROFESSIONAL SERVICES	\$1,000,000.00	100.00%	\$0.00	0.00%	\$1,000,000.00
12430	PROFESSIONAL SERVICES	\$300,000.00	100.00%	\$0.00	0.00%	\$300,000.00
12434	PROFESSIONAL SERVICES	\$0.00	0.00%	\$75,000.00	100.00%	\$75,000.00
12435	PROFESSIONAL SERVICES	\$0.00	0.00%	\$85,000.00	100.00%	\$85,000.00
12436	PROFESSIONAL SERVICES	\$0.00	0.00%	\$150,000.00	100.00%	\$150,000.00
12442	PROFESSIONAL SERVICES	\$8,011.09	1.52%	\$519,524.91	98.48%	\$527,536.00
12444	PROFESSIONAL SERVICES	\$3,920.43	2.03%	\$188,856.57	97.97%	\$192,777.00
12445	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
12449	PROFESSIONAL SERVICES	\$0.00	0.00%	\$150,000.00	100.00%	\$150,000.00
12452	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
12453	PROFESSIONAL SERVICES	\$50,001.45	25.00%	\$149,998.55	75.00%	\$200,000.00
12454	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
12455	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
12461	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
12463	PROFESSIONAL SERVICES	\$0.00	0.00%	\$300,000.00	100.00%	\$300,000.00
12464	PROFESSIONAL SERVICES	\$0.00	0.00%	\$94,121.00	100.00%	\$94,121.00
12465	PROFESSIONAL SERVICES	\$0.00	0.00%	\$22,534.00	100.00%	\$22,534.00
12466	PROFESSIONAL SERVICES	\$0.00	0.00%	\$300,000.00	100.00%	\$300,000.00
12469	PROFESSIONAL SERVICES	\$0.00	0.00%	\$500,000.00	100.00%	\$500,000.00
12471	PROFESSIONAL SERVICES	\$0.00	0.00%	\$170,482.00	100.00%	\$170,482.00
12472	PROFESSIONAL SERVICES	\$0.00	0.00%	\$250,000.00	100.00%	\$250,000.00
12473	PROFESSIONAL SERVICES	\$0.00	0.00%	\$351,035.00	100.00%	\$351,035.00
12474	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
12475	PROFESSIONAL SERVICES	\$0.00	0.00%	\$500,000.00	100.00%	\$500,000.00
12476	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
12477	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
12478	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
12479	PROFESSIONAL SERVICES	\$0.00	0.00%	\$50,000.00	100.00%	\$50,000.00
12486	PROFESSIONAL SERVICES	\$75,000.00	100.00%	\$0.00	0.00%	\$75,000.00
12487	PROFESSIONAL SERVICES	\$85,000.00	100.00%	\$0.00	0.00%	\$85,000.00
12493	PROFESSIONAL SERVICES	\$0.00	0.00%	\$120,000.00	100.00%	\$120,000.00
12499	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
12501	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
12503	PROFESSIONAL SERVICES	\$0.00	0.00%	\$50,000.00	100.00%	\$50,000.00
12507	PROFESSIONAL SERVICES	\$0.00	0.00%	\$400,000.00	100.00%	\$400,000.00
12508	PROFESSIONAL SERVICES	\$0.00	0.00%	\$1,000,000.00	100.00%	\$1,000,000.00
12509	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
12510	PROFESSIONAL SERVICES	\$0.00	0.00%	\$15,653.00	100.00%	\$15,653.00
12514	PROFESSIONAL SERVICES	\$0.00	0.00%	\$217,855.00	100.00%	\$217,855.00
12515	PROFESSIONAL SERVICES	\$0.00	0.00%	\$800,547.00	100.00%	\$800,547.00
12516	PROFESSIONAL SERVICES	\$0.00	0.00%	\$299,998.00	100.00%	\$299,998.00
12517	PROFESSIONAL SERVICES	\$0.00	0.00%	\$299,998.00	100.00%	\$299,998.00
12518	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
12519	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
12520	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
12521	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
12528	PROFESSIONAL SERVICES	\$0.00	0.00%	\$50,000.00	100.00%	\$50,000.00
12529	PROFESSIONAL SERVICES	\$0.00	0.00%	\$225,000.00	100.00%	\$225,000.00
12535	PROFESSIONAL SERVICES	\$0.00	0.00%	\$150,000.00	100.00%	\$150,000.00
12536	PROFESSIONAL SERVICES	\$0.00	0.00%	\$500,000.00	100.00%	\$500,000.00
12537	PROFESSIONAL SERVICES	\$0.00	0.00%	\$894,371.00	100.00%	\$894,371.00
12538	PROFESSIONAL SERVICES	\$0.00	0.00%	\$10,000.00	100.00%	\$10,000.00
12541	PROFESSIONAL SERVICES	\$0.00	0.00%	\$72,532.00	100.00%	\$72,532.00
12545	PROFESSIONAL SERVICES	\$0.00	0.00%	\$358,452.00	100.00%	\$358,452.00
12548	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
12549	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
12550	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00

Table D1.24 Business Categories Combined
 Fiscal Years 2000-2006
 Prime and Subcontractor Utilization PROFESSIONAL SERVICES (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Contract ID	Business Category	DBE Totals (Prime and Sub)	DBE Total %	Non-DBE Totals (Prime and Sub)	Non-DBE Total %	Contract Total Amount
12551	PROFESSIONAL SERVICES	\$0.00	0.00%	\$51,267.00	100.00%	\$51,267.00
12554	PROFESSIONAL SERVICES	\$0.00	0.00%	\$1,344,964.00	100.00%	\$1,344,964.00
12557	PROFESSIONAL SERVICES	\$100,000.00	100.00%	\$0.00	0.00%	\$100,000.00
12565	PROFESSIONAL SERVICES	\$0.00	0.00%	\$10,000.00	100.00%	\$10,000.00
12569	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
12570	PROFESSIONAL SERVICES	\$4,300.00	0.29%	\$1,491,628.00	99.71%	\$1,495,928.00
12577	PROFESSIONAL SERVICES	\$13,131.03	6.64%	\$184,489.97	93.36%	\$197,621.00
12579	PROFESSIONAL SERVICES	\$0.00	0.00%	\$300,000.00	100.00%	\$300,000.00
12593	PROFESSIONAL SERVICES	\$0.00	0.00%	\$350,000.00	100.00%	\$350,000.00
12618	PROFESSIONAL SERVICES	\$0.00	0.00%	\$374,973.00	100.00%	\$374,973.00
12831	PROFESSIONAL SERVICES	\$150,000.00	100.00%	\$0.00	0.00%	\$150,000.00
12849	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
12853	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
12979	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
13034	PROFESSIONAL SERVICES	\$0.00	0.00%	\$83,867.00	100.00%	\$83,867.00
13070	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
13093	PROFESSIONAL SERVICES	\$0.00	0.00%	\$65,000.00	100.00%	\$65,000.00
13095	PROFESSIONAL SERVICES	\$0.00	0.00%	\$65,000.00	100.00%	\$65,000.00
13116	PROFESSIONAL SERVICES	\$0.00	0.00%	\$1,213,050.00	100.00%	\$1,213,050.00
13168	PROFESSIONAL SERVICES	\$0.00	0.00%	\$5,100.00	100.00%	\$5,100.00
13200	PROFESSIONAL SERVICES	\$0.00	0.00%	\$75,000.00	100.00%	\$75,000.00
13222	PROFESSIONAL SERVICES	\$0.00	0.00%	\$600,000.00	100.00%	\$600,000.00
13225	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
13230	PROFESSIONAL SERVICES	\$0.00	0.00%	\$7,486.00	100.00%	\$7,486.00
13250	PROFESSIONAL SERVICES	\$156,274.10	87.50%	\$22,314.90	12.50%	\$178,589.00
13259	PROFESSIONAL SERVICES	\$0.00	0.00%	\$53,462.00	100.00%	\$53,462.00
13264	PROFESSIONAL SERVICES	\$0.00	0.00%	\$798,539.00	100.00%	\$798,539.00
13304	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
13318	PROFESSIONAL SERVICES	\$0.00	0.00%	\$150,000.00	100.00%	\$150,000.00
13321	PROFESSIONAL SERVICES	\$0.00	0.00%	\$125,000.00	100.00%	\$125,000.00
13325	PROFESSIONAL SERVICES	\$0.00	0.00%	\$400,000.00	100.00%	\$400,000.00
13334	PROFESSIONAL SERVICES	\$0.00	0.00%	\$6,896.00	100.00%	\$6,896.00
13354	PROFESSIONAL SERVICES	\$239,923.00	100.00%	\$0.00	0.00%	\$239,923.00
13362	PROFESSIONAL SERVICES	\$225.00	0.05%	\$423,112.00	99.95%	\$423,337.00
13409	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
13415	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
13418	PROFESSIONAL SERVICES	\$8,656.78	1.76%	\$484,507.27	98.24%	\$493,164.05
13439	PROFESSIONAL SERVICES	\$0.00	0.00%	\$20,755.60	100.00%	\$20,755.60
13448	PROFESSIONAL SERVICES	\$85,000.00	100.00%	\$0.00	0.00%	\$85,000.00
13451	PROFESSIONAL SERVICES	\$31,860.32	5.43%	\$554,847.68	94.57%	\$586,708.00
13461	PROFESSIONAL SERVICES	\$54,905.50	87.84%	\$7,599.50	12.16%	\$62,505.00
13465	PROFESSIONAL SERVICES	\$410,335.00	100.00%	\$0.00	0.00%	\$410,335.00
13466	PROFESSIONAL SERVICES	\$131,270.20	92.80%	\$10,178.80	7.20%	\$141,449.00
13495	PROFESSIONAL SERVICES	\$0.00	0.00%	\$400,000.00	100.00%	\$400,000.00
13515	PROFESSIONAL SERVICES	\$0.00	0.00%	\$103,602.00	100.00%	\$103,602.00
13517	PROFESSIONAL SERVICES	\$0.00	0.00%	\$1,748,470.00	100.00%	\$1,748,470.00
13544	PROFESSIONAL SERVICES	\$0.00	0.00%	\$67,990.00	100.00%	\$67,990.00
13547	PROFESSIONAL SERVICES	\$0.00	0.00%	\$14,216.00	100.00%	\$14,216.00
13549	PROFESSIONAL SERVICES	\$158,190.00	100.00%	\$0.00	0.00%	\$158,190.00
13559	PROFESSIONAL SERVICES	\$38,430.00	1.73%	\$2,176,583.00	98.27%	\$2,215,013.00
13576	PROFESSIONAL SERVICES	\$0.00	0.00%	\$85,000.00	100.00%	\$85,000.00
13594	PROFESSIONAL SERVICES	\$0.00	0.00%	\$947,236.00	100.00%	\$947,236.00
13597	PROFESSIONAL SERVICES	\$0.00	0.00%	\$150,000.00	100.00%	\$150,000.00
13603	PROFESSIONAL SERVICES	\$0.00	0.00%	\$27,519.00	100.00%	\$27,519.00
13604	PROFESSIONAL SERVICES	\$0.00	0.00%	\$48,286.00	100.00%	\$48,286.00
13605	PROFESSIONAL SERVICES	\$0.00	0.00%	\$49,987.00	100.00%	\$49,987.00
13608	PROFESSIONAL SERVICES	\$0.00	0.00%	\$211,353.00	100.00%	\$211,353.00

Table D1.24 Business Categories Combined
Fiscal Years 2000-2006
Prime and Subcontractor Utilization PROFESSIONAL SERVICES (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Contract ID	Business Category	DBE Totals (Prime and Sub)	DBE Total %	Non-DBE Totals (Prime and Sub)	Non-DBE Total %	Contract Total Amount
13609	PROFESSIONAL SERVICES	\$0.00	0.00%	\$102,787.00	100.00%	\$102,787.00
13621	PROFESSIONAL SERVICES	\$0.00	0.00%	\$119,859.00	100.00%	\$119,859.00
13622	PROFESSIONAL SERVICES	\$0.00	0.00%	\$68,293.00	100.00%	\$68,293.00
13643	PROFESSIONAL SERVICES	\$8,800.00	2.94%	\$290,488.00	97.06%	\$299,288.00
13659	PROFESSIONAL SERVICES	\$0.00	0.00%	\$514,275.00	100.00%	\$514,275.00
13662	PROFESSIONAL SERVICES	\$350,000.00	100.00%	\$0.00	0.00%	\$350,000.00
13663	PROFESSIONAL SERVICES	\$0.00	0.00%	\$85,000.00	100.00%	\$85,000.00
13668	PROFESSIONAL SERVICES	\$4,489.01	1.56%	\$283,772.99	98.44%	\$288,262.00
13674	PROFESSIONAL SERVICES	\$0.00	0.00%	\$50,000.00	100.00%	\$50,000.00
13684	PROFESSIONAL SERVICES	\$3,007.95	0.77%	\$388,386.05	99.23%	\$391,394.00
13685	PROFESSIONAL SERVICES	\$0.00	0.00%	\$324,261.00	100.00%	\$324,261.00
13686	PROFESSIONAL SERVICES	\$14,025.00	2.97%	\$457,507.00	97.03%	\$471,532.00
13690	PROFESSIONAL SERVICES	\$0.00	0.00%	\$350,000.00	100.00%	\$350,000.00
13691	PROFESSIONAL SERVICES	\$0.00	0.00%	\$205,460.00	100.00%	\$205,460.00
13693	PROFESSIONAL SERVICES	\$0.00	0.00%	\$156,223.00	100.00%	\$156,223.00
13694	PROFESSIONAL SERVICES	\$150,000.00	100.00%	\$0.00	0.00%	\$150,000.00
13697	PROFESSIONAL SERVICES	\$175,000.00	100.00%	\$0.00	0.00%	\$175,000.00
13699	PROFESSIONAL SERVICES	\$150,000.00	100.00%	\$0.00	0.00%	\$150,000.00
13705	PROFESSIONAL SERVICES	\$285,172.68	38.89%	\$448,123.32	61.11%	\$733,296.00
13706	PROFESSIONAL SERVICES	\$132,731.12	84.66%	\$24,052.88	15.34%	\$156,784.00
13707	PROFESSIONAL SERVICES	\$1,380,021.00	100.00%	\$0.00	0.00%	\$1,380,021.00
13708	PROFESSIONAL SERVICES	\$196,992.00	100.00%	\$0.00	0.00%	\$196,992.00
13721	PROFESSIONAL SERVICES	\$11,466.00	0.78%	\$1,466,425.00	99.22%	\$1,477,891.00
13722	PROFESSIONAL SERVICES	\$0.00	0.00%	\$50,000.00	100.00%	\$50,000.00
13725	PROFESSIONAL SERVICES	\$0.00	0.00%	\$50,000.00	100.00%	\$50,000.00
13726	PROFESSIONAL SERVICES	\$0.00	0.00%	\$125,000.00	100.00%	\$125,000.00
13729	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
13730	PROFESSIONAL SERVICES	\$0.00	0.00%	\$150,000.00	100.00%	\$150,000.00
13733	PROFESSIONAL SERVICES	\$25.00	0.00%	\$1,082,095.00	100.00%	\$1,082,120.00
13736	PROFESSIONAL SERVICES	\$0.00	0.00%	\$229,440.00	100.00%	\$229,440.00
13737	PROFESSIONAL SERVICES	\$0.00	0.00%	\$853,895.00	100.00%	\$853,895.00
13738	PROFESSIONAL SERVICES	\$0.00	0.00%	\$128,502.00	100.00%	\$128,502.00
13739	PROFESSIONAL SERVICES	\$0.00	0.00%	\$228,176.00	100.00%	\$228,176.00
13740	PROFESSIONAL SERVICES	\$0.00	0.00%	\$2,212,216.00	100.00%	\$2,212,216.00
13741	PROFESSIONAL SERVICES	\$0.00	0.00%	\$239,705.00	100.00%	\$239,705.00
13742	PROFESSIONAL SERVICES	\$0.00	0.00%	\$378,110.00	100.00%	\$378,110.00
13743	PROFESSIONAL SERVICES	\$0.00	0.00%	\$1,788,921.00	100.00%	\$1,788,921.00
13748	PROFESSIONAL SERVICES	\$2,513.17	0.74%	\$335,441.83	99.26%	\$337,955.00
13750	PROFESSIONAL SERVICES	\$0.00	0.00%	\$350,000.00	100.00%	\$350,000.00
13753	PROFESSIONAL SERVICES	\$0.00	0.00%	\$72,639.00	100.00%	\$72,639.00
13763	PROFESSIONAL SERVICES	\$0.00	0.00%	\$193,963.00	100.00%	\$193,963.00
13764	PROFESSIONAL SERVICES	\$0.00	0.00%	\$156,784.00	100.00%	\$156,784.00
13765	PROFESSIONAL SERVICES	\$0.00	0.00%	\$185,159.00	100.00%	\$185,159.00
13766	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
13778	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
13780	PROFESSIONAL SERVICES	\$0.00	0.00%	\$3,576,685.00	100.00%	\$3,576,685.00
13783	PROFESSIONAL SERVICES	\$3,624.22	3.31%	\$105,728.78	96.69%	\$109,353.00
13785	PROFESSIONAL SERVICES	\$0.00	0.00%	\$95,334.00	100.00%	\$95,334.00
13792	PROFESSIONAL SERVICES	\$0.00	0.00%	\$350,000.00	100.00%	\$350,000.00
13795	PROFESSIONAL SERVICES	\$0.00	0.00%	\$300,000.00	100.00%	\$300,000.00
13796	PROFESSIONAL SERVICES	\$0.00	0.00%	\$50,000.00	100.00%	\$50,000.00
13801	PROFESSIONAL SERVICES	\$0.00	0.00%	\$179,895.00	100.00%	\$179,895.00
13802	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
13809	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
13813	PROFESSIONAL SERVICES	\$0.00	0.00%	\$155,113.00	100.00%	\$155,113.00
13814	PROFESSIONAL SERVICES	\$0.00	0.00%	\$50,000.00	100.00%	\$50,000.00
13815	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00

**Table D1.24 Business Categories Combined
 Fiscal Years 2000-2006
 Prime and Subcontractor Utilization_ PROFESSIONAL SERVICES (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation**

Contract ID	Business Category	DBE Totals (Prime and Sub)	DBE Total %	Non-DBE Totals (Prime and Sub)	Non-DBE Total %	Contract Total Amount
13836	PROFESSIONAL SERVICES	\$4,708.18	1.01%	\$460,891.82	98.99%	\$465,600.00
13949	PROFESSIONAL SERVICES	\$0.00	0.00%	\$500,000.00	100.00%	\$500,000.00
14003	PROFESSIONAL SERVICES	\$0.00	0.00%	\$350,000.00	100.00%	\$350,000.00
14023	PROFESSIONAL SERVICES	\$32,177.76	8.65%	\$339,961.24	91.35%	\$372,139.00
14065	PROFESSIONAL SERVICES	\$0.00	0.00%	\$101,945.00	100.00%	\$101,945.00
14087	PROFESSIONAL SERVICES	\$518,736.85	100.00%	\$0.00	0.00%	\$518,736.85
14121	PROFESSIONAL SERVICES	\$0.00	0.00%	\$230,743.81	100.00%	\$230,743.81
14940	PROFESSIONAL SERVICES	\$0.00	0.00%	\$350,000.00	100.00%	\$350,000.00
15039	PROFESSIONAL SERVICES	\$244,743.00	100.00%	\$0.00	0.00%	\$244,743.00
15112	PROFESSIONAL SERVICES	\$0.00	0.00%	\$102,760.00	100.00%	\$102,760.00
15116	PROFESSIONAL SERVICES	\$99,626.00	100.00%	\$0.00	0.00%	\$99,626.00
15149	PROFESSIONAL SERVICES	\$0.00	0.00%	\$60,368.00	100.00%	\$60,368.00
15168	PROFESSIONAL SERVICES	\$9,750.00	100.00%	\$0.00	0.00%	\$9,750.00
15193	PROFESSIONAL SERVICES	\$0.00	0.00%	\$6,070.00	100.00%	\$6,070.00
15199	PROFESSIONAL SERVICES	\$55,100.00	100.00%	\$0.00	0.00%	\$55,100.00
15214	PROFESSIONAL SERVICES	\$0.00	0.00%	\$9,953.44	100.00%	\$9,953.44
15221	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
15256	PROFESSIONAL SERVICES	\$54,743.00	100.00%	\$0.00	0.00%	\$54,743.00
15270	PROFESSIONAL SERVICES	\$0.00	0.00%	\$10,000.00	100.00%	\$10,000.00
15293	PROFESSIONAL SERVICES	\$6,000.00	100.00%	\$0.00	0.00%	\$6,000.00
15294	PROFESSIONAL SERVICES	\$15,000.00	100.00%	\$0.00	0.00%	\$15,000.00
15408	PROFESSIONAL SERVICES	\$0.00	0.00%	\$63,935.00	100.00%	\$63,935.00
15409	PROFESSIONAL SERVICES	\$0.00	0.00%	\$18,000.00	100.00%	\$18,000.00
15412	PROFESSIONAL SERVICES	\$0.00	0.00%	\$238,909.00	100.00%	\$238,909.00
15416	PROFESSIONAL SERVICES	\$0.00	0.00%	\$88,214.00	100.00%	\$88,214.00
15417	PROFESSIONAL SERVICES	\$0.00	0.00%	\$45,936.00	100.00%	\$45,936.00
15418	PROFESSIONAL SERVICES	\$138.00	0.04%	\$387,009.00	99.96%	\$387,147.00
15419	PROFESSIONAL SERVICES	\$0.00	0.00%	\$1,455,258.00	100.00%	\$1,455,258.00
15424	PROFESSIONAL SERVICES	\$350,000.00	100.00%	\$0.00	0.00%	\$350,000.00
15425	PROFESSIONAL SERVICES	\$0.00	0.00%	\$20,000.00	100.00%	\$20,000.00
15427	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
15429	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
15430	PROFESSIONAL SERVICES	\$100,000.00	100.00%	\$0.00	0.00%	\$100,000.00
15433	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
15434	PROFESSIONAL SERVICES	\$175,000.00	100.00%	\$0.00	0.00%	\$175,000.00
15435	PROFESSIONAL SERVICES	\$0.00	0.00%	\$150,000.00	100.00%	\$150,000.00
15436	PROFESSIONAL SERVICES	\$0.00	0.00%	\$175,000.00	100.00%	\$175,000.00
15437	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
15438	PROFESSIONAL SERVICES	\$0.00	0.00%	\$225,000.00	100.00%	\$225,000.00
15441	PROFESSIONAL SERVICES	\$0.00	0.00%	\$250,000.00	100.00%	\$250,000.00
15442	PROFESSIONAL SERVICES	\$0.00	0.00%	\$300,000.00	100.00%	\$300,000.00
15444	PROFESSIONAL SERVICES	\$0.00	0.00%	\$225,000.00	100.00%	\$225,000.00
15447	PROFESSIONAL SERVICES	\$0.00	0.00%	\$250,000.00	100.00%	\$250,000.00
15448	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
15451	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
15453	PROFESSIONAL SERVICES	\$0.00	0.00%	\$400,000.00	100.00%	\$400,000.00
15454	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
15456	PROFESSIONAL SERVICES	\$0.00	0.00%	\$50,000.00	100.00%	\$50,000.00
15457	PROFESSIONAL SERVICES	\$0.00	0.00%	\$225,000.00	100.00%	\$225,000.00
15483	PROFESSIONAL SERVICES	\$0.00	0.00%	\$10,000.00	100.00%	\$10,000.00
15488	PROFESSIONAL SERVICES	\$6,000.00	100.00%	\$0.00	0.00%	\$6,000.00
15492	PROFESSIONAL SERVICES	\$0.00	0.00%	\$429,512.00	100.00%	\$429,512.00
15495	PROFESSIONAL SERVICES	\$0.00	0.00%	\$147,900.00	100.00%	\$147,900.00
15498	PROFESSIONAL SERVICES	\$0.00	0.00%	\$68,830.00	100.00%	\$68,830.00
15518	PROFESSIONAL SERVICES	\$0.00	0.00%	\$83,333.00	100.00%	\$83,333.00
15523	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
15529	PROFESSIONAL SERVICES	\$0.00	0.00%	\$170,000.00	100.00%	\$170,000.00

Table D1.24 Business Categories Combined
 Fiscal Years 2000-2006
 Prime and Subcontractor Utilization PROFESSIONAL SERVICES (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Contract ID	Business Category	DBE Totals (Prime and Sub)	DBE Total %	Non-DBE Totals (Prime and Sub)	Non-DBE Total %	Contract Total Amount
15620	PROFESSIONAL SERVICES	\$0.00	0.00%	\$1,000.00	100.00%	\$1,000.00
15628	PROFESSIONAL SERVICES	\$0.00	0.00%	\$6,060.00	100.00%	\$6,060.00
15631	PROFESSIONAL SERVICES	\$0.00	0.00%	\$84,600.00	100.00%	\$84,600.00
15632	PROFESSIONAL SERVICES	\$0.00	0.00%	\$89,900.00	100.00%	\$89,900.00
15638	PROFESSIONAL SERVICES	\$0.00	0.00%	\$350,673.00	100.00%	\$350,673.00
15639	PROFESSIONAL SERVICES	\$0.00	0.00%	\$4,999.00	100.00%	\$4,999.00
15640	PROFESSIONAL SERVICES	\$0.00	0.00%	\$4,999.00	100.00%	\$4,999.00
15647	PROFESSIONAL SERVICES	\$0.00	0.00%	\$341,596.00	100.00%	\$341,596.00
15649	PROFESSIONAL SERVICES	\$258,350.00	100.00%	\$0.00	0.00%	\$258,350.00
15652	PROFESSIONAL SERVICES	\$0.00	0.00%	\$25,000.00	100.00%	\$25,000.00
15654	PROFESSIONAL SERVICES	\$0.00	0.00%	\$150,000.00	100.00%	\$150,000.00
15659	PROFESSIONAL SERVICES	\$0.00	0.00%	\$40,000.00	100.00%	\$40,000.00
15661	PROFESSIONAL SERVICES	\$0.00	0.00%	\$67,250.00	100.00%	\$67,250.00
15662	PROFESSIONAL SERVICES	\$0.00	0.00%	\$121,000.00	100.00%	\$121,000.00
15663	PROFESSIONAL SERVICES	\$0.00	0.00%	\$13,764.00	100.00%	\$13,764.00
15665	PROFESSIONAL SERVICES	\$0.00	0.00%	\$257,567.21	100.00%	\$257,567.21
15666	PROFESSIONAL SERVICES	\$0.00	0.00%	\$152,972.00	100.00%	\$152,972.00
15678	PROFESSIONAL SERVICES	\$0.00	0.00%	\$25,000.00	100.00%	\$25,000.00
15682	PROFESSIONAL SERVICES	\$35,000.00	100.00%	\$0.00	0.00%	\$35,000.00
15685	PROFESSIONAL SERVICES	\$0.00	0.00%	\$60,000.00	100.00%	\$60,000.00
20017	PROFESSIONAL SERVICES	\$0.00	0.00%	\$5,000.00	100.00%	\$5,000.00
20018	PROFESSIONAL SERVICES	\$0.00	0.00%	\$50,000.00	100.00%	\$50,000.00
20019	PROFESSIONAL SERVICES	\$0.00	0.00%	\$892,000.00	100.00%	\$892,000.00
20020	PROFESSIONAL SERVICES	\$0.00	0.00%	\$173,000.00	100.00%	\$173,000.00
20021	PROFESSIONAL SERVICES	\$0.00	0.00%	\$350,000.00	100.00%	\$350,000.00
20022	PROFESSIONAL SERVICES	\$0.00	0.00%	\$85,116.00	100.00%	\$85,116.00
20024	PROFESSIONAL SERVICES	\$0.00	0.00%	\$33,126.00	100.00%	\$33,126.00
20025	PROFESSIONAL SERVICES	\$0.00	0.00%	\$600,000.00	100.00%	\$600,000.00
20026	PROFESSIONAL SERVICES	\$0.00	0.00%	\$32,012.00	100.00%	\$32,012.00
20027	PROFESSIONAL SERVICES	\$0.00	0.00%	\$335,333.00	100.00%	\$335,333.00
20028	PROFESSIONAL SERVICES	\$0.00	0.00%	\$374,329.00	100.00%	\$374,329.00
20029	PROFESSIONAL SERVICES	\$0.00	0.00%	\$1,000,000.00	100.00%	\$1,000,000.00
20031	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
20032	PROFESSIONAL SERVICES	\$0.00	0.00%	\$10,000.00	100.00%	\$10,000.00
20033	PROFESSIONAL SERVICES	\$0.00	0.00%	\$10,000.00	100.00%	\$10,000.00
20034	PROFESSIONAL SERVICES	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
20035	PROFESSIONAL SERVICES	\$0.00	0.00%	\$35,500.00	100.00%	\$35,500.00
20036	PROFESSIONAL SERVICES	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
20037	PROFESSIONAL SERVICES	\$0.00	0.00%	\$350,000.00	100.00%	\$350,000.00
20038	PROFESSIONAL SERVICES	\$0.00	0.00%	\$600,000.00	100.00%	\$600,000.00
20039	PROFESSIONAL SERVICES	\$0.00	0.00%	\$365,981.00	100.00%	\$365,981.00
20040	PROFESSIONAL SERVICES	\$0.00	0.00%	\$60,368.00	100.00%	\$60,368.00
20042	PROFESSIONAL SERVICES	\$0.00	0.00%	\$300,000.00	100.00%	\$300,000.00
20043	PROFESSIONAL SERVICES	\$0.00	0.00%	\$175,000.00	100.00%	\$175,000.00
20044	PROFESSIONAL SERVICES	\$100,000.00	100.00%	\$0.00	0.00%	\$100,000.00
20045	PROFESSIONAL SERVICES	\$0.00	0.00%	\$29,000.00	100.00%	\$29,000.00
20046	PROFESSIONAL SERVICES	\$0.00	0.00%	\$38,000.00	100.00%	\$38,000.00
20048	PROFESSIONAL SERVICES	\$0.00	0.00%	\$44,568.00	100.00%	\$44,568.00
	TOTALS	\$11,773,337	11.05%	\$94,814,517	88.95%	\$106,587,854

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

MONTANA DEPARTMENT OF TRANSPORTATION
Disparity and Availability Study

Table D1.25 Business Categories Combined
Fiscal Years 2000-2006
Prime and Subcontractor Utilization
Percentage of Total Dollars
Montana Department of Transportation

Business Categories	Total DBE Dollars Awarded	% of Total DBE Dollars	Total Non-DBE Dollars Awarded	% of Total Non-DBE	Total Dollars Awarded	% of Total Contract Dollars by Business Category
Construction	\$154,773,190	11.02%	\$1,249,857,731	88.98%	\$1,404,630,921	100.00%
Professional Services	\$11,773,337	11.05%	\$94,814,517	88.95%	\$106,587,854	100.00%
Total Dollars Awarded	\$166,546,527	11.02%	\$1,344,672,248	88.98%	\$1,511,218,775	100.00%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D1.26 Business Categories Combined
 Fiscal Years 2000-2006
 Subcontractor Utilization
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$1,109,211 0.59%	\$4,914,885 2.60%	\$49,047 0.03%	\$100,006 0.05%	\$6,605,400 3.50%	\$0 0.00%	\$12,778,550 6.77%	\$38,127,907 20.20%	\$188,733,451
2001	\$1,097,591 0.47%	\$8,089,468 3.47%	\$0 0.00%	\$148,472 0.06%	\$6,953,204 2.98%	\$202,338 0.09%	\$16,491,073 7.07%	\$51,762,285 22.18%	\$233,329,856
2002	\$205,190 0.10%	\$6,842,995 3.42%	\$0 0.00%	\$70,041 0.04%	\$7,238,377 3.62%	\$0 0.00%	\$14,356,604 7.18%	\$45,006,419 22.50%	\$200,017,782
2003	\$0 0.00%	\$3,784,095 1.64%	\$0 0.00%	\$274,644 0.12%	\$6,867,741 2.98%	\$24,000 0.01%	\$10,950,479 4.75%	\$56,197,728 24.39%	\$230,409,223
2004	\$0 0.00%	\$6,171,020 2.91%	\$0 0.00%	\$156,266 0.07%	\$8,511,115 4.02%	\$0 0.00%	\$14,838,401 7.01%	\$43,108,945 20.36%	\$211,762,750
2005	\$0 0.00%	\$7,362,183 3.34%	\$0 0.00%	\$340,973 0.15%	\$11,537,201 5.24%	\$0 0.00%	\$19,240,356 8.74%	\$53,808,926 24.44%	\$220,180,814
2006	\$0 0.00%	\$8,101,771 3.57%	\$912,823 0.40%	\$0 0.00%	\$11,792,419 5.20%	\$0 0.00%	\$20,807,013 9.17%	\$43,152,825 19.03%	\$226,784,899
Total	\$2,411,993 0.16%	\$45,266,417 3.00%	\$961,870 0.06%	\$1,090,401 0.07%	\$59,505,456 3.94%	\$226,338 0.01%	\$109,462,476 7.24%	\$331,165,035 21.91%	\$1,511,218,775

Source: Montana Department of Transportation for the period of October 1, 2001 through September 30, 2006.
 Note: Total dollars awarded may not equal the total due to rounding

Table D1.27 Business Categories Combined
 Fiscal Years 2000-2006
 Subcontractor Utilization_FAA
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$207,933
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$100,000
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$514,203
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$241,039 11.01%	\$0 0.00%	\$241,039 11.01%	\$2,188,627
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$121,000
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$241,039 7.70%	\$0 0.00%	\$241,039 7.70%	\$3,131,763

Source: Montana Department of Transportation for the period of October 1, 2001 through September 30, 2006.
 Note: Total dollars awarded may not equal the total due to rounding

Table D1.28 Business Categories Combined
 Fiscal Years 2000-2006
 Subcontractor Utilization_FTA
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$32,060
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$32,060

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D1.29 Business Categories Combined
Fiscal Years 2000-2006
Subcontractor Utilization_FHWA
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$1,109,211 0.59%	\$4,914,885 2.61%	\$49,047 0.03%	\$100,006 0.05%	\$6,605,400 3.50%	\$0 0.00%	\$12,778,550 6.78%	\$188,525,518
2001	\$1,097,591 0.47%	\$8,089,468 3.47%	\$0 0.00%	\$148,472 0.06%	\$6,953,204 2.98%	\$202,338 0.09%	\$16,491,073 7.07%	\$233,297,796
2002	\$205,190 0.10%	\$6,842,995 3.42%	\$0 0.00%	\$70,041 0.04%	\$7,238,377 3.62%	\$0 0.00%	\$14,356,604 7.18%	\$199,917,782
2003	\$0 0.00%	\$3,784,095 1.65%	\$0 0.00%	\$274,644 0.12%	\$6,867,741 2.99%	\$24,000 0.01%	\$10,950,479 4.76%	\$229,895,020
2004	\$0 0.00%	\$6,171,020 2.91%	\$0 0.00%	\$156,266 0.07%	\$8,511,115 4.02%	\$0 0.00%	\$14,838,401 7.01%	\$211,762,750
2005	\$0 0.00%	\$7,362,183 3.38%	\$0 0.00%	\$340,973 0.16%	\$11,296,162 5.18%	\$0 0.00%	\$18,999,317 8.72%	\$217,992,187
2006	\$0 0.00%	\$8,101,771 3.57%	\$912,823 0.40%	\$0 0.00%	\$11,792,419 5.20%	\$0 0.00%	\$20,807,013 9.18%	\$226,663,899
Total	\$2,411,993 0.16%	\$45,266,417 3.00%	\$961,870 0.06%	\$1,090,401 0.07%	\$59,264,417 3.93%	\$226,338 0.02%	\$109,221,437 7.24%	\$1,508,054,952

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
Note: Total dollars awarded may not equal the total due to rounding

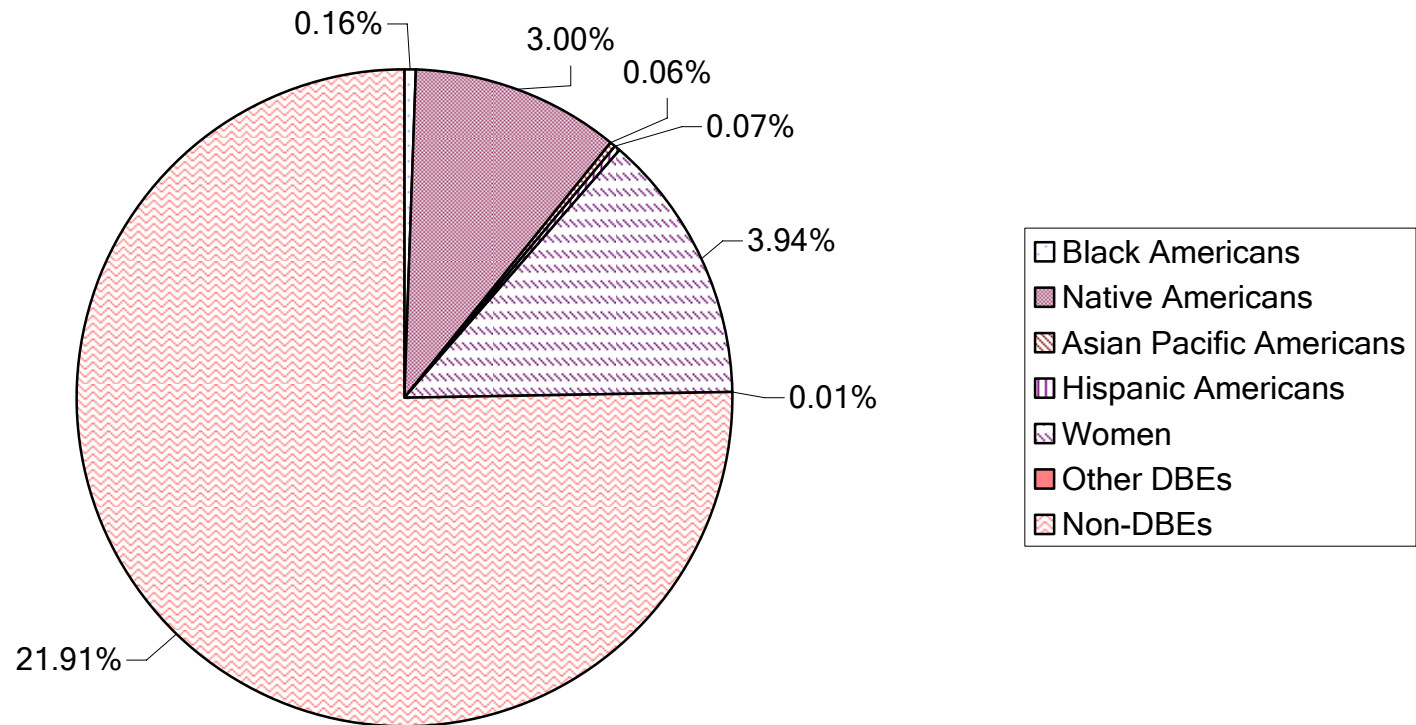
Table D1.30 Business Categories Combined
 Fiscal Years 2000-2006
 Subcontractor Utilization FAA, FTA and FHWA
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

MODAL	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
FAA	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$241,039 7.70%	\$0 0.00%	\$241,039 7.70%	\$3,131,763
FTA	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$32,060
FHWA	\$2,411,993 0.16%	\$45,266,417 3.00%	\$961,870 0.06%	\$1,090,401 0.07%	\$59,264,417 3.93%	\$226,338 0.02%	\$109,221,437 7.24%	\$1,508,054,952
Total	\$2,411,993 0.16%	\$45,266,417 3.00%	\$961,870 0.06%	\$1,090,401 0.07%	\$59,505,456 3.94%	\$226,338 0.01%	\$109,462,476 7.24%	\$1,511,218,775

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Figure D1.2 Business Categories Combined
Fiscal Years 2000-2006
Subcontractor Utilization
Ethnicity Classification
Montana Department of Transportation



Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Table D1.31 Business Categories Combined
Fiscal Years 2000-2006
Subcontractor Utilization
Number of Contracts
Ethnicity Classification
Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Non-DBEs	Total Contracts
2000	27 5.67%	39 8.19%	1 0.21%	4 0.84%	118 24.79%	0 0.00%	189 39.71%	287 60.29%	476
2001	23 3.81%	56 9.27%	0 0.00%	7 1.16%	139 23.01%	3 0.50%	228 37.75%	376 62.25%	604
2002	4 0.72%	44 7.90%	0 0.00%	4 0.72%	139 24.96%	0 0.00%	191 34.29%	366 65.71%	557
2003	0 0.00%	31 6.43%	0 0.00%	2 0.41%	121 25.10%	1 0.21%	155 32.16%	327 67.84%	482
2004	0 0.00%	44 8.54%	0 0.00%	2 0.39%	166 32.23%	0 0.00%	212 41.17%	303 58.83%	515
2005	0 0.00%	33 8.87%	0 0.00%	4 1.08%	114 30.65%	0 0.00%	151 40.59%	221 59.41%	372
2006	0 0.00%	37 7.54%	1 0.20%	0 0.00%	154 31.36%	0 0.00%	192 39.10%	299 60.90%	491
Total Contracts	54 1.54%	284 8.12%	2 0.06%	23 0.66%	951 27.19%	4 0.11%	1,318 37.69%	2,179 62.31%	3,497

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Table D1.32 Business Categories Combined
 Fiscal Years 2000-2006
 Subcontractor Utilization
 Number of Firms
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Non-DBEs	Total Firms
2000	1 0.59%	3 1.78%	1 0.59%	1 0.59%	29 17.16%	0 0.00%	35 20.71%	134 79.29%	169
2001	1 0.51%	3 1.54%	0 0.00%	3 1.54%	31 15.90%	1 0.51%	39 20.00%	156 80.00%	195
2002	1 0.50%	1 0.50%	0 0.00%	4 1.98%	31 15.35%	0 0.00%	37 18.32%	165 81.68%	202
2003	0 0.00%	3 1.64%	0 0.00%	1 0.55%	24 13.11%	1 0.55%	29 15.85%	154 84.15%	183
2004	0 0.00%	6 3.41%	0 0.00%	2 1.14%	28 15.91%	0 0.00%	36 20.45%	140 79.55%	176
2005	0 0.00%	3 2.14%	0 0.00%	2 1.43%	24 17.14%	0 0.00%	29 20.71%	111 79.29%	140
2006	0 0.00%	5 3.38%	1 0.68%	0 0.00%	22 14.86%	0 0.00%	28 18.92%	120 81.08%	148
Total Firms	3 0.25%	24 1.98%	2 0.16%	13 1.07%	189 15.58%	2 0.16%	233 19.21%	980 80.79%	1,213

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Table D1.33 Business Categories Combined
 Fiscal Years 2000-2006
 Subcontractor Utilization
 Individual Firms
 Ethnicity Classification
 Montana Department of Transportation

Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Non-DBEs	Total Firms
1 0.18%	12 2.12%	2 0.35%	4 0.71%	55 9.72%	1 0.18%	491 86.75%	566

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

**Table D1.34 Business Categories Combined
Fiscal Years 2000-2006
Subcontractor Utilization
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation**

	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBE Dollars
Total Subcontract Dollars	\$2,411,993	\$45,266,417	\$961,870	\$1,090,401	\$59,505,456	\$226,338	\$109,462,476
Percent of Total Contract Dollars	0.16%	3.00%	0.06%	0.07%	3.94%	0.01%	7.24%
Percent of Subcontracts	1.54%	8.12%	0.06%	0.66%	27.19%	0.11%	37.69%
Percent of Firms Utilized	0.18%	2.12%	0.35%	0.71%	9.72%	0.18%	13.25%

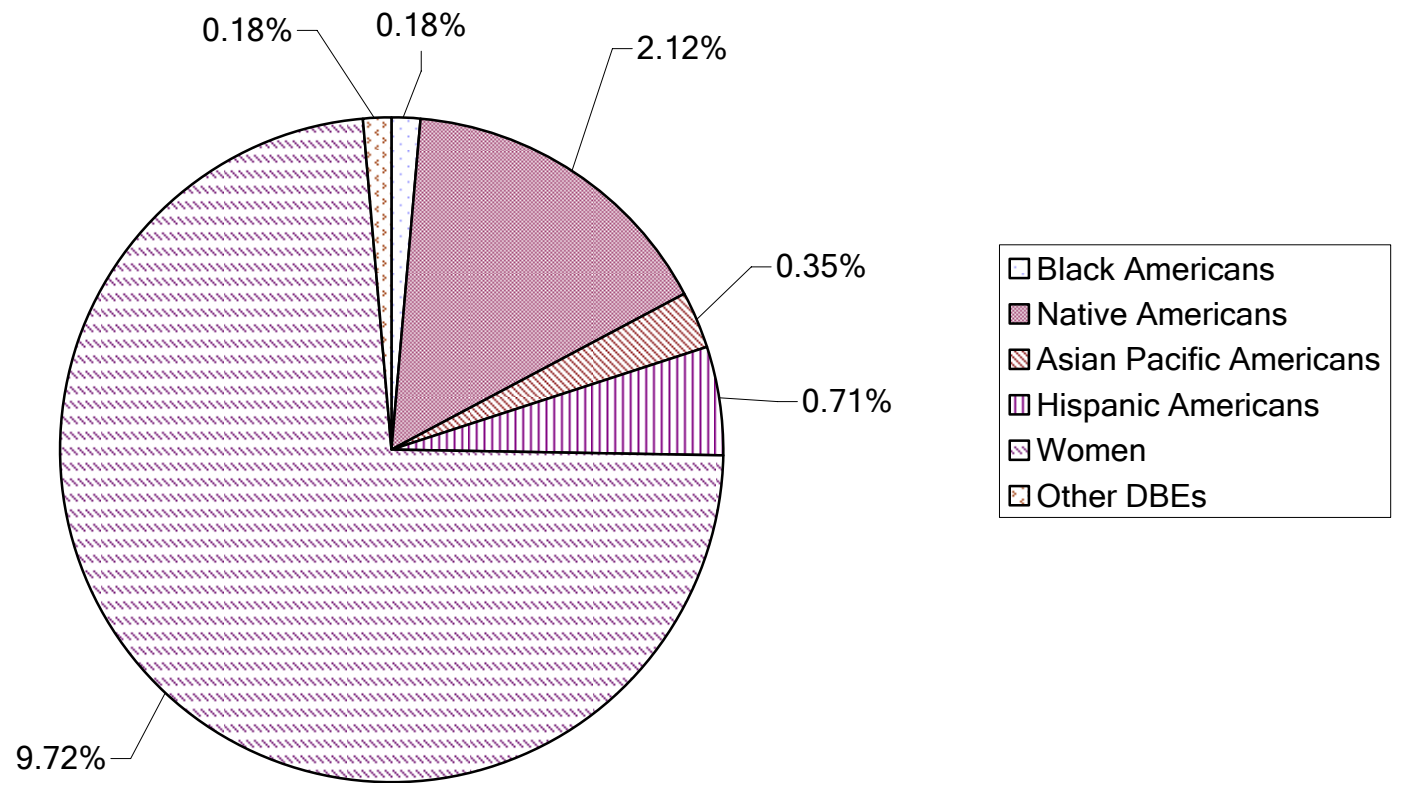
Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
Note: Total dollars awarded may not equal the total due to rounding

**Table D1.35 Business Categories Combined
Fiscal Years 2000-2006
Subcontractor Utilization - Contracts & Firms
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation**

	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	DBE Totals
DBE Subcontract Dollars	\$2,411,993	\$45,266,417	\$961,870	\$1,090,401	\$59,505,456	\$226,338	\$109,462,476
Percent of DBE Subcontract Dollars	2.20%	41.35%	0.88%	1.00%	54.36%	0.21%	100%
Percent of Total Contract Dollars	0.16%	3.00%	0.06%	0.07%	3.94%	0.01%	7.24%
SubContracts Total	54	284	2	23	951	4	1,318
Percent of Contracts	4.10%	21.55%	0.15%	1.75%	72.15%	0.30%	100%
Individual Firms Utilized	1	12	2	4	55	1	75
Percent of Firms	1.33%	16.00%	2.67%	5.33%	73.33%	1.33%	100%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.
Note: Total dollars awarded may not equal the total due to rounding

Figure D1.3 Business Categories Combined
Fiscal Years 2000-2006
Subcontractor Utilization
Individual Firms
Ethnicity Classification
Montana Department of Transportation



Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Table D1.36 Business Categories Combined
Fiscal Years 2000-2006
Subcontractor Utilization_DISTRICTS
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

DISTRICTS	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
DISTRICT 1	\$508,003 0.16%	\$5,735,644 1.86%	\$49,047 0.02%	\$141,406 0.05%	\$13,799,963 4.48%	\$0 0.00%	\$20,234,062 6.57%	\$307,922,390
DISTRICT 2	\$588,375 0.21%	\$9,562,220 3.38%	\$0 0.00%	\$0 0.00%	\$11,574,405 4.09%	\$0 0.00%	\$21,725,000 7.67%	\$283,199,924
DISTRICT 3	\$190,276 0.08%	\$3,635,863 1.50%	\$0 0.00%	\$25,344 0.01%	\$13,843,298 5.71%	\$0 0.00%	\$17,694,781 7.30%	\$242,338,365
DISTRICT 4	\$297,578 0.08%	\$14,090,331 3.94%	\$0 0.00%	\$871,606 0.24%	\$10,475,346 2.93%	\$226,338 0.06%	\$25,961,199 7.27%	\$357,259,910
DISTRICT 5	\$827,762 0.35%	\$12,089,042 5.15%	\$912,823 0.39%	\$6,935 0.00%	\$8,908,328 3.80%	\$0 0.00%	\$22,744,889 9.70%	\$234,515,972
MULTIPLE DISTRICTS*	\$0 0.00%	\$132,101 1.36%	\$0 0.00%	\$0 0.00%	\$336,703 3.47%	\$0 0.00%	\$468,804 4.84%	\$9,689,690
HEADQUARTERS	\$0 0.00%	\$21,216 0.03%	\$0 0.00%	\$45,110 0.06%	\$550,678 0.77%	\$0 0.00%	\$617,003 0.87%	\$71,241,235
STATEWIDE	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$16,737 0.33%	\$0 0.00%	\$16,737 0.33%	\$5,051,290
Total	\$2,411,993 0.16%	\$45,266,417 3.00%	\$961,870 0.06%	\$1,090,401 0.07%	\$59,505,456 3.94%	\$226,338 0.01%	\$109,462,476 7.24%	\$1,511,218,775

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

* Multiple Districts includes contracts awarded during the study period where work was performed in multiple districts

Table D1.37 Business Categories Combined
 Fiscal Years 2000-2006
 Subcontractor Utilization_DISTRICT 1 (Missoula)
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$304,673 0.83%	\$247,665 0.68%	\$49,047 0.13%	\$0 0.00%	\$1,130,688 3.09%	\$0 0.00%	\$1,732,072 4.74%	\$36,538,972
2001	\$203,330 0.76%	\$327,929 1.22%	\$0 0.00%	\$1,880 0.01%	\$699,620 2.60%	\$0 0.00%	\$1,232,759 4.58%	\$26,902,142
2002	\$0 0.00%	\$1,274,587 3.27%	\$0 0.00%	\$18,900 0.05%	\$884,866 2.27%	\$0 0.00%	\$2,178,353 5.59%	\$39,001,105
2003	\$0 0.00%	\$540,477 1.64%	\$0 0.00%	\$0 0.00%	\$1,272,172 3.87%	\$0 0.00%	\$1,812,649 5.51%	\$32,881,066
2004	\$0 0.00%	\$945,776 2.19%	\$0 0.00%	\$120,626 0.28%	\$1,211,969 2.81%	\$0 0.00%	\$2,278,370 5.27%	\$43,206,724
2005	\$0 0.00%	\$1,555,995 2.59%	\$0 0.00%	\$0 0.00%	\$6,036,174 10.03%	\$0 0.00%	\$7,592,170 12.62%	\$60,165,258
2006	\$0 0.00%	\$843,216 1.22%	\$0 0.00%	\$0 0.00%	\$2,564,473 3.70%	\$0 0.00%	\$3,407,689 4.92%	\$69,227,123
Total	\$508,003 0.16%	\$5,735,644 1.86%	\$49,047 0.02%	\$141,406 0.05%	\$13,799,963 4.48%	\$0 0.00%	\$20,234,062 6.57%	\$307,922,390

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

Table D1.38 Business Categories Combined
Fiscal Years 2000-2006
Subcontractor Utilization_DISTRICT 2 (Butte)
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$366,009 0.61%	\$1,888,078 3.15%	\$0 0.00%	\$0 0.00%	\$1,795,867 3.00%	\$0 0.00%	\$4,049,953 6.76%	\$59,894,330
2001	\$144,903 0.36%	\$1,635,427 4.02%	\$0 0.00%	\$0 0.00%	\$957,580 2.36%	\$0 0.00%	\$2,737,910 6.73%	\$40,656,308
2002	\$77,464 0.18%	\$934,921 2.12%	\$0 0.00%	\$0 0.00%	\$2,418,431 5.49%	\$0 0.00%	\$3,430,816 7.79%	\$44,036,108
2003	\$0 0.00%	\$1,551,678 3.87%	\$0 0.00%	\$0 0.00%	\$979,838 2.44%	\$0 0.00%	\$2,531,516 6.31%	\$40,143,376
2004	\$0 0.00%	\$742,956 3.20%	\$0 0.00%	\$0 0.00%	\$1,768,725 7.62%	\$0 0.00%	\$2,511,681 10.83%	\$23,197,201
2005	\$0 0.00%	\$2,085,012 4.15%	\$0 0.00%	\$0 0.00%	\$2,141,889 4.26%	\$0 0.00%	\$4,226,901 8.41%	\$50,269,117
2006	\$0 0.00%	\$724,149 2.90%	\$0 0.00%	\$0 0.00%	\$1,512,074 6.05%	\$0 0.00%	\$2,236,224 8.94%	\$25,003,483
Total	\$588,375 0.21%	\$9,562,220 3.38%	\$0 0.00%	\$0 0.00%	\$11,574,405 4.09%	\$0 0.00%	\$21,725,000 7.67%	\$283,199,924

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D1.39 Business Categories Combined
 Fiscal Years 2000-2006
 Subcontractor Utilization_DISTRICT 3 (Great Falls)
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$67,493 0.26%	\$415,831 1.57%	\$0 0.00%	\$0 0.00%	\$1,257,843 4.76%	\$0 0.00%	\$1,741,167 6.59%	\$26,441,058
2001	\$0 0.00%	\$695,648 2.51%	\$0 0.00%	\$0 0.00%	\$1,988,247 7.18%	\$0 0.00%	\$2,683,895 9.69%	\$27,699,397
2002	\$122,783 0.26%	\$1,254,855 2.68%	\$0 0.00%	\$0 0.00%	\$1,724,929 3.68%	\$0 0.00%	\$3,102,566 6.62%	\$46,867,549
2003	\$0 0.00%	\$133,556 0.33%	\$0 0.00%	\$0 0.00%	\$2,574,768 6.29%	\$0 0.00%	\$2,708,324 6.62%	\$40,906,035
2004	\$0 0.00%	\$186,581 0.49%	\$0 0.00%	\$0 0.00%	\$2,418,449 6.37%	\$0 0.00%	\$2,605,029 6.86%	\$37,973,445
2005	\$0 0.00%	\$604,010 1.89%	\$0 0.00%	\$25,344 0.08%	\$1,250,327 3.91%	\$0 0.00%	\$1,879,681 5.87%	\$32,009,221
2006	\$0 0.00%	\$345,383 1.13%	\$0 0.00%	\$0 0.00%	\$2,628,736 8.64%	\$0 0.00%	\$2,974,118 9.77%	\$30,441,661
Total	\$190,276 0.08%	\$3,635,863 1.50%	\$0 0.00%	\$25,344 0.01%	\$13,843,298 5.71%	\$0 0.00%	\$17,694,781 7.30%	\$242,338,365

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D1.40 Business Categories Combined
Fiscal Years 2000-2006
Subcontractor Utilization_DISTRICT 4 (Glendive)
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$172,661 0.51%	\$1,307,293 3.84%	\$0 0.00%	\$100,006 0.29%	\$1,757,493 5.17%	\$0 0.00%	\$3,337,453 9.81%	\$34,008,987
2001	\$124,917 0.16%	\$3,049,224 3.80%	\$0 0.00%	\$110,318 0.14%	\$2,092,598 2.61%	\$202,338 0.25%	\$5,579,395 6.95%	\$80,286,461
2002	\$0 0.00%	\$2,032,549 6.13%	\$0 0.00%	\$35,370 0.11%	\$959,120 2.89%	\$0 0.00%	\$3,027,039 9.14%	\$33,132,238
2003	\$0 0.00%	\$1,278,039 1.87%	\$0 0.00%	\$274,644 0.40%	\$1,259,665 1.85%	\$24,000 0.04%	\$2,836,348 4.16%	\$68,212,423
2004	\$0 0.00%	\$2,832,986 4.80%	\$0 0.00%	\$35,640 0.06%	\$1,429,355 2.42%	\$0 0.00%	\$4,297,981 7.28%	\$59,039,199
2005	\$0 0.00%	\$2,076,146 3.91%	\$0 0.00%	\$315,628 0.59%	\$1,678,626 3.16%	\$0 0.00%	\$4,070,400 7.66%	\$53,121,814
2006	\$0 0.00%	\$1,514,095 5.14%	\$0 0.00%	\$0 0.00%	\$1,298,489 4.41%	\$0 0.00%	\$2,812,583 9.55%	\$29,458,787
Total	\$297,578 0.08%	\$14,090,331 3.94%	\$0 0.00%	\$871,606 0.24%	\$10,475,346 2.93%	\$226,338 0.06%	\$25,961,199 7.27%	\$357,259,910

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D1.41 Business Categories Combined
Fiscal Years 2000-2006
Subcontractor Utilization, DISTRICT 5 (Billings)
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$198,376 0.80%	\$1,056,019 4.27%	\$0 0.00%	\$0 0.00%	\$463,826 1.88%	\$0 0.00%	\$1,718,221 6.95%	\$24,735,597
2001	\$624,441 1.45%	\$2,381,241 5.52%	\$0 0.00%	\$0 0.00%	\$1,058,547 2.45%	\$0 0.00%	\$4,064,229 9.42%	\$43,124,530
2002	\$4,944 0.02%	\$1,346,084 6.06%	\$0 0.00%	\$6,935 0.03%	\$1,080,213 4.86%	\$0 0.00%	\$2,438,177 10.98%	\$22,206,165
2003	\$0 0.00%	\$280,344 0.77%	\$0 0.00%	\$0 0.00%	\$765,992 2.11%	\$0 0.00%	\$1,046,337 2.88%	\$36,282,620
2004	\$0 0.00%	\$1,441,506 4.23%	\$0 0.00%	\$0 0.00%	\$1,551,521 4.55%	\$0 0.00%	\$2,993,027 8.78%	\$34,079,279
2005	\$0 0.00%	\$1,041,019 7.53%	\$0 0.00%	\$0 0.00%	\$330,756 2.39%	\$0 0.00%	\$1,371,775 9.92%	\$13,831,059
2006	\$0 0.00%	\$4,542,827 7.54%	\$912,823 1.51%	\$0 0.00%	\$3,657,473 6.07%	\$0 0.00%	\$9,113,123 15.12%	\$60,256,721
Total	\$827,762 0.35%	\$12,089,042 5.15%	\$912,823 0.39%	\$6,935 0.00%	\$8,908,328 3.80%	\$0 0.00%	\$22,744,889 9.70%	\$234,515,972

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D1.42 Business Categories Combined
 Fiscal Years 2000-2006
 Subcontractor Utilization_MULTIPLE DISTRICTS
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$105,386
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$37,188
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$135,022 2.38%	\$0 0.00%	\$135,022 2.38%	\$5,662,803
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$13,131 6.64%	\$0 0.00%	\$13,131 6.64%	\$197,621
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$57,375 17.72%	\$0 0.00%	\$57,375 17.72%	\$323,729
2006	\$0 0.00%	\$132,101 3.93%	\$0 0.00%	\$0 0.00%	\$131,175 3.90%	\$0 0.00%	\$263,276 7.83%	\$3,362,963
Total	\$0 0.00%	\$132,101 1.36%	\$0 0.00%	\$0 0.00%	\$336,703 3.47%	\$0 0.00%	\$468,804 4.84%	\$9,689,690

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D1.43 Business Categories Combined
 Fiscal Years 2000-2006
 Subcontractor Utilization HEADQUARTERS
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$182,946 3.56%	\$0 0.00%	\$182,946 3.56%	\$5,132,526
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$36,274 0.25%	\$156,611 1.07%	\$0 0.00%	\$192,885 1.32%	\$14,573,830
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$8,836 0.11%	\$35,795 0.45%	\$0 0.00%	\$44,631 0.56%	\$7,948,815
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$2,175 0.02%	\$0 0.00%	\$2,175 0.02%	\$11,786,082
2004	\$0 0.00%	\$21,216 0.17%	\$0 0.00%	\$0 0.00%	\$131,097 1.05%	\$0 0.00%	\$152,312 1.23%	\$12,432,205
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$42,054 0.41%	\$0 0.00%	\$42,054 0.41%	\$10,360,616
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$9,007,161
Total	\$0 0.00%	\$21,216 0.03%	\$0 0.00%	\$45,110 0.06%	\$550,678 0.77%	\$0 0.00%	\$617,003 0.87%	\$71,241,235

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D1.44 Business Categories Combined
 Fiscal Years 2000-2006
 Subcontractor Utilization_STATEWIDE
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$16,737 0.89%	\$0 0.00%	\$16,737 0.89%	\$1,876,594
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$50,000
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,163,000
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,834,696
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$100,000
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$27,000
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$16,737 0.33%	\$0 0.00%	\$16,737 0.33%	\$5,051,290

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D1.45 Business Categories Combined
Fiscal Years 2000-2006
Subcontractor Utilization Threshold
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Threshold	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Non-DBEs	Total Dollars Awarded
\$150,000 or Less	\$1,992,769	\$10,534,525	\$49,047	\$620,825	\$30,549,745	\$226,338	\$43,973,250	\$55,046,317	\$99,019,567
# of Subcontracts	53	193	1	21	861	4	1,133	1,707	2,840
Percent of Dollars	2.01%	10.64%	0.05%	0.63%	30.85%	0.23%	44.41%	55.59%	
Percent of Subcontracts	1.87%	6.80%	0.04%	0.74%	30.32%	0.14%	39.89%	60.11%	
\$150,001 to \$350,000	\$0	\$12,907,044	\$0	\$469,576	\$15,034,893	\$0	\$28,411,513	\$58,978,910	\$87,390,423
# of Subcontracts	0	53	0	2	67	0	122	257	379
Percent of Dollars	0.00%	14.77%	0.00%	0.54%	17.20%	0.00%	32.51%	67.49%	
Percent of Subcontracts	0.00%	13.98%	0.00%	0.53%	17.68%	0.00%	32.19%	67.81%	
\$350,001 to \$750,000	\$419,224	\$14,470,450	\$0	\$0	\$10,014,484	\$0	\$24,904,158	\$65,675,527	\$90,579,684
# of Subcontracts	1	30	0	0	20	0	51	132	183
Percent of Dollars	0.46%	15.98%	0.00%	0.00%	11.06%	0.00%	27.49%	72.51%	
Percent of Subcontracts	0.55%	16.39%	0.00%	0.00%	10.93%	0.00%	27.87%	72.13%	
\$750,001 to \$1,000,000	\$0	\$5,088,305	\$912,823	\$0	\$1,689,706	\$0	\$7,690,833	\$19,353,625	\$27,044,458
# of Subcontracts	0	6	1	0	2	0	9	22	31
Percent of Dollars	0.00%	18.81%	3.38%	0.00%	6.25%	0.00%	28.44%	71.56%	
Percent of Subcontracts	0.00%	19.35%	3.23%	0.00%	6.45%	0.00%	29.03%	70.97%	
\$1,000,001 to \$5,000,000	\$0	\$2,266,093	\$0	\$0	\$2,216,628	\$0	\$4,482,721	\$108,605,284	\$113,088,005
# of Subcontracts	0	2	0	0	1	0	3	57	60
Percent of Dollars	0.00%	2.00%	0.00%	0.00%	1.96%	0.00%	3.96%	96.04%	
Percent of Subcontracts	0.00%	3.33%	0.00%	0.00%	1.67%	0.00%	5.00%	95.00%	
Above \$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$23,505,374	\$23,505,374
# of Subcontracts	0	0	0	0	0	0	0	4	4
Percent of Dollars	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	
Percent of Subcontracts	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	
Total	\$2,411,993	\$45,266,417	\$961,870	\$1,090,401	\$59,505,456	\$226,338	\$109,462,476	\$331,165,035	\$440,627,511

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D1.46 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2000								
2000	10663	\$706,184.00	\$0.00	0.00%	\$11,151.00	1.58%	\$11,151.00	1.58%
2000	10665	\$73,303.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10743	\$135,053.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10748	\$487,155.78	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10749	\$2,855,883.42	\$0.00	0.00%	\$311,250.23	10.90%	\$311,250.23	10.90%
2000	10750	\$4,617,267.91	\$0.00	0.00%	\$292,873.67	6.34%	\$292,873.67	6.34%
2000	10783	\$246,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10784	\$387,727.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10785	\$217,144.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10909	\$584,289.00	\$0.00	0.00%	\$48,833.00	8.36%	\$48,833.00	8.36%
2000	12227	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12258	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12264	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12266	\$19,300.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12267	\$120,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12268	\$239,994.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12272	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12280	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12281	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12296	\$120,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12310	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12319	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12320	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12321	\$105,386.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12322	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12335	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12347	\$170,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12356	\$691,036.00	\$0.00	0.00%	\$109,764.56	15.88%	\$109,764.56	15.88%
2000	12397	\$207,616.00	\$0.00	0.00%	\$5,186.25	2.50%	\$5,186.25	2.50%
2000	12399	\$448,661.00	\$0.00	0.00%	\$16,737.12	3.73%	\$16,737.12	3.73%
2000	12416	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12442	\$527,536.00	\$0.00	0.00%	\$8,011.09	1.52%	\$8,011.09	1.52%
2000	12541	\$72,532.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12622	\$2,381,609.30	\$0.00	0.00%	\$135,150.94	5.67%	\$135,150.94	5.67%
2000	12629	\$408,006.48	\$0.00	0.00%	\$42,030.70	10.30%	\$42,030.70	10.30%
2000	12635	\$15,566.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12636	\$11,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12637	\$69,807.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12638	\$57,316.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12639	\$15,980.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12640	\$76,427.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12641	\$77,765.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12642	\$28,809.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12643	\$76,818.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12645	\$35,531.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12646	\$55,089.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	13034	\$83,867.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	13093	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	13095	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	13116	\$1,213,050.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14153	\$6,171,378.67	\$0.00	0.00%	\$1,272,033.47	20.61%	\$1,272,033.47	20.61%
2000	14159	\$3,145,343.10	\$0.00	0.00%	\$364,686.09	11.59%	\$364,686.09	11.59%
2000	14170	\$1,558,795.55	\$0.00	0.00%	\$82,308.78	5.28%	\$82,308.78	5.28%
2000	14184	\$134,270.60	\$0.00	0.00%	\$16,270.08	12.12%	\$16,270.08	12.12%
2000	14194	\$1,426,028.03	\$0.00	0.00%	\$42,958.04	3.01%	\$42,958.04	3.01%
2000	14202	\$1,673,064.46	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.46 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2000								
2000	14212	\$62,115.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14217	\$173,675.00	\$0.00	0.00%	\$17,800.00	10.25%	\$17,800.00	10.25%
2000	14224	\$1,248,556.05	\$0.00	0.00%	\$152,793.80	12.24%	\$152,793.80	12.24%
2000	14229	\$224,046.63	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14243	\$512,220.40	\$0.00	0.00%	\$37,697.30	7.36%	\$37,697.30	7.36%
2000	14247	\$52,704.33	\$0.00	0.00%	\$11,885.40	22.55%	\$11,885.40	22.55%
2000	14254	\$5,713,400.93	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14257	\$1,092,153.75	\$0.00	0.00%	\$61,978.24	5.67%	\$61,978.24	5.67%
2000	14266	\$448,846.44	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14268	\$1,264,433.15	\$0.00	0.00%	\$152,795.33	12.08%	\$152,795.33	12.08%
2000	14285	\$326,326.26	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14288	\$2,624,902.52	\$0.00	0.00%	\$20,905.29	0.80%	\$20,905.29	0.80%
2000	14291	\$349,326.44	\$0.00	0.00%	\$132,347.87	37.89%	\$132,347.87	37.89%
2000	14293	\$624,361.02	\$0.00	0.00%	\$15,200.30	2.43%	\$15,200.30	2.43%
2000	14323	\$182,483.00	\$0.00	0.00%	\$45,400.90	24.88%	\$45,400.90	24.88%
2000	14330	\$3,243,283.29	\$0.00	0.00%	\$735,911.41	22.69%	\$735,911.41	22.69%
2000	14337	\$4,840,000.99	\$0.00	0.00%	\$184,324.48	3.81%	\$184,324.48	3.81%
2000	14348	\$173,737.50	\$0.00	0.00%	\$51,758.92	29.79%	\$51,758.92	29.79%
2000	14351	\$300,275.00	\$0.00	0.00%	\$10,538.00	3.51%	\$10,538.00	3.51%
2000	14357	\$541,581.70	\$0.00	0.00%	\$72,444.35	13.38%	\$72,444.35	13.38%
2000	14363	\$217,542.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14369	\$579,413.16	\$0.00	0.00%	\$91,317.90	15.76%	\$91,317.90	15.76%
2000	14370	\$147,217.05	\$0.00	0.00%	\$6,343.00	4.31%	\$6,343.00	4.31%
2000	14376	\$11,306,051.05	\$0.00	0.00%	\$888,467.90	7.86%	\$888,467.90	7.86%
2000	14382	\$976,726.60	\$0.00	0.00%	\$6,355.16	0.65%	\$6,355.16	0.65%
2000	14383	\$67,219.85	\$0.00	0.00%	\$11,357.72	16.90%	\$11,357.72	16.90%
2000	14387	\$1,419,850.73	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14395	\$1,249,585.30	\$0.00	0.00%	\$39,564.66	3.17%	\$39,564.66	3.17%
2000	14400	\$461,212.80	\$0.00	0.00%	\$73,265.40	15.89%	\$73,265.40	15.89%
2000	14411	\$1,138,408.37	\$0.00	0.00%	\$79,755.04	7.01%	\$79,755.04	7.01%
2000	14426	\$70,607.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14430	\$2,174,378.61	\$0.00	0.00%	\$220,609.38	10.15%	\$220,609.38	10.15%
2000	14435	\$3,122,719.13	\$0.00	0.00%	\$245,923.53	7.88%	\$245,923.53	7.88%
2000	14439	\$1,348,187.66	\$0.00	0.00%	\$308,974.49	22.92%	\$308,974.49	22.92%
2000	14444	\$8,891,442.77	\$0.00	0.00%	\$856,297.08	9.63%	\$856,297.08	9.63%
2000	14449	\$462,392.10	\$0.00	0.00%	\$91,286.04	19.74%	\$91,286.04	19.74%
2000	14459	\$1,664,141.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14464	\$5,321,021.13	\$0.00	0.00%	\$857,043.40	16.11%	\$857,043.40	16.11%
2000	14465	\$2,417,850.17	\$0.00	0.00%	\$77,862.33	3.22%	\$77,862.33	3.22%
2000	14471	\$2,535,897.29	\$0.00	0.00%	\$184,785.79	7.29%	\$184,785.79	7.29%
2000	14477	\$1,582,675.84	\$0.00	0.00%	\$141,102.60	8.92%	\$141,102.60	8.92%
2000	14492	\$1,508,781.95	\$0.00	0.00%	\$226,918.30	15.04%	\$226,918.30	15.04%
2000	14510	\$1,062,068.30	\$0.00	0.00%	\$42,607.12	4.01%	\$42,607.12	4.01%
2000	14520	\$365,630.26	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14527	\$6,078,234.65	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14532	\$4,655,180.11	\$0.00	0.00%	\$54,520.00	1.17%	\$54,520.00	1.17%
2000	14542	\$1,234,691.00	\$0.00	0.00%	\$104,743.34	8.48%	\$104,743.34	8.48%
2000	14569	\$328,622.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14571	\$817,817.17	\$0.00	0.00%	\$2,655.50	0.32%	\$2,655.50	0.32%
2000	14579	\$2,582,575.36	\$0.00	0.00%	\$269,533.20	10.44%	\$269,533.20	10.44%
2000	14584	\$411,571.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14599	\$977,391.80	\$0.00	0.00%	\$21,762.45	2.23%	\$21,762.45	2.23%
2000	14600	\$7,084,784.14	\$0.00	0.00%	\$630,495.27	8.90%	\$630,495.27	8.90%
2000	14615	\$7,017,632.35	\$0.00	0.00%	\$400,771.15	5.71%	\$400,771.15	5.71%
2000	14617	\$4,171,266.88	\$0.00	0.00%	\$524,693.71	12.58%	\$524,693.71	12.58%
2000	14622	\$1,874,523.34	\$0.00	0.00%	\$199,335.50	10.63%	\$199,335.50	10.63%

Table D1.46 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2000								
2000	14636	\$2,693,265.24	\$0.00	0.00%	\$96,727.56	3.59%	\$96,727.56	3.59%
2000	14637	\$1,570,313.30	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14640	\$11,889.60	\$0.00	0.00%	\$5,761.50	48.46%	\$5,761.50	48.46%
2000	14644	\$2,270,871.72	\$0.00	0.00%	\$25,761.50	1.13%	\$25,761.50	1.13%
2000	14645	\$648,971.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14650	\$3,266,693.80	\$0.00	0.00%	\$258,434.70	7.91%	\$258,434.70	7.91%
2000	14655	\$2,121,212.12	\$0.00	0.00%	\$60,652.00	2.86%	\$60,652.00	2.86%
2000	14665	\$68,923.74	\$0.00	0.00%	\$3,719.00	5.40%	\$3,719.00	5.40%
2000	14669	\$823,781.62	\$0.00	0.00%	\$29,696.44	3.60%	\$29,696.44	3.60%
2000	14694	\$1,848,513.37	\$0.00	0.00%	\$14,229.33	0.77%	\$14,229.33	0.77%
2000	14695	\$63,499.81	\$0.00	0.00%	\$7,010.70	11.04%	\$7,010.70	11.04%
2000	14699	\$348,072.51	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14728	\$402,625.08	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14729	\$4,202,581.45	\$0.00	0.00%	\$150,397.92	3.58%	\$150,397.92	3.58%
2000	14788	\$1,149,997.65	\$0.00	0.00%	\$194,457.55	16.91%	\$194,457.55	16.91%
2000	14790	\$2,548,462.73	\$0.00	0.00%	\$166,128.48	6.52%	\$166,128.48	6.52%
2000	14805	\$67,362.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14819	\$363,359.18	\$0.00	0.00%	\$118,065.10	32.49%	\$118,065.10	32.49%
2000	14822	\$708,178.03	\$0.00	0.00%	\$236,099.54	33.34%	\$236,099.54	33.34%
2000	14834	\$7,022,656.75	\$0.00	0.00%	\$110,966.64	1.58%	\$110,966.64	1.58%
2000	14885	\$35,166.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14886	\$36,247.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14887	\$84,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14888	\$38,450.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14889	\$46,731.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14890	\$95,465.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14891	\$15,300.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14892	\$21,921.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14893	\$31,347.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14894	\$17,596.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15335	\$282,102.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15344	\$394,060.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15346	\$272,107.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15348	\$333,220.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15351	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15355	\$448,325.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15356	\$252,873.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15363	\$199,220.00	\$0.00	0.00%	\$63,000.00	31.62%	\$63,000.00	31.62%
2000	15373	\$5,234,262.15	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15492	\$429,512.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15518	\$83,333.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15631	\$84,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15659	\$40,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20004	\$8,477.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20005	\$61,036.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20006	\$44,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20007	\$772,000.00	\$0.00	0.00%	\$76,836.00	9.95%	\$76,836.00	9.95%
2000	20008	\$273,007.20	\$0.00	0.00%	\$39,232.00	14.37%	\$39,232.00	14.37%
2000	20009	\$194,963.15	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20017	\$5,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20018	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20019	\$892,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20020	\$173,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20048	\$44,568.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2000		\$188,733,451	\$0	0.00%	\$12,778,550	6.77%	\$12,778,550	6.77%

Table D1.46 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	10670	\$53,462.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10674	\$205,242.00	\$0.00	0.00%	\$7,478.02	3.64%	\$7,478.02	3.64%
2001	10677	\$405,813.00	\$0.00	0.00%	\$58,689.13	14.46%	\$58,689.13	14.46%
2001	10678	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10680	\$974,908.00	\$0.00	0.00%	\$13,947.00	1.43%	\$13,947.00	1.43%
2001	10683	\$366,991.00	\$0.00	0.00%	\$26,440.05	7.20%	\$26,440.05	7.20%
2001	10684	\$686,476.00	\$0.00	0.00%	\$12,608.00	1.84%	\$12,608.00	1.84%
2001	10686	\$37,188.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10690	\$360,193.00	\$0.00	0.00%	\$10,000.00	2.78%	\$10,000.00	2.78%
2001	10693	\$295,324.00	\$0.00	0.00%	\$8,800.00	2.98%	\$8,800.00	2.98%
2001	10694	\$180,331.00	\$0.00	0.00%	\$19,227.46	10.66%	\$19,227.46	10.66%
2001	10695	\$69,953.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10696	\$1,573,995.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10697	\$463,037.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10817	\$10,642,286.75	\$0.00	0.00%	\$496,709.05	4.67%	\$496,709.05	4.67%
2001	10863	\$3,153,678.10	\$315,367.81	10.00%	\$582,331.57	18.47%	\$266,963.76	8.47%
2001	11374	\$214,029.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	11375	\$294,625.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	11376	\$234,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12133	\$216,476.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12139	\$779,801.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12230	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12233	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12236	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12255	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12261	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12269	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12287	\$62,614.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12288	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12289	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12295	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12304	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12313	\$95,827.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12315	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12472	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12493	\$120,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12514	\$217,855.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12518	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12548	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12565	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12618	\$374,973.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12623	\$67,394.36	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12630	\$6,027,748.65	\$0.00	0.00%	\$343,024.89	5.69%	\$343,024.89	5.69%
2001	12631	\$177,858.53	\$0.00	0.00%	\$31,091.16	17.48%	\$31,091.16	17.48%
2001	12979	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13222	\$600,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13250	\$178,589.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13259	\$53,462.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13264	\$798,539.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13451	\$586,708.00	\$0.00	0.00%	\$31,860.32	5.43%	\$31,860.32	5.43%
2001	13544	\$67,990.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13643	\$299,288.00	\$0.00	0.00%	\$8,800.00	2.94%	\$8,800.00	2.94%
2001	13748	\$337,955.00	\$0.00	0.00%	\$2,513.17	0.74%	\$2,513.17	0.74%
2001	13801	\$179,895.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13809	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14154	\$3,273,863.55	\$163,693.18	5.00%	\$89,533.90	2.73%	(\$74,159.28)	-2.27%

Table D1.46 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	14160	\$213,639.00	\$2,136.39	1.00%	\$10,521.00	4.92%	\$8,384.61	3.92%
2001	14178	\$362,642.40	\$0.00	0.00%	\$20,502.40	5.65%	\$20,502.40	5.65%
2001	14190	\$348,225.00	\$24,375.75	7.00%	\$45,764.53	13.14%	\$21,388.78	6.14%
2001	14195	\$7,095,157.81	\$0.00	0.00%	\$237,144.05	3.34%	\$237,144.05	3.34%
2001	14203	\$1,765,771.78	\$0.00	0.00%	\$369,944.85	20.95%	\$369,944.85	20.95%
2001	14208	\$4,293,493.46	\$214,674.67	5.00%	\$348,875.58	8.13%	\$134,200.91	3.13%
2001	14213	\$2,137,276.20	\$0.00	0.00%	\$122,723.40	5.74%	\$122,723.40	5.74%
2001	14218	\$3,798,195.46	\$0.00	0.00%	\$155,147.70	4.08%	\$155,147.70	4.08%
2001	14225	\$5,243,251.21	\$0.00	0.00%	\$481,540.40	9.18%	\$481,540.40	9.18%
2001	14230	\$3,217,379.18	\$0.00	0.00%	\$374,175.35	11.63%	\$374,175.35	11.63%
2001	14231	\$2,691,176.35	\$0.00	0.00%	\$117,244.59	4.36%	\$117,244.59	4.36%
2001	14238	\$9,038,202.05	\$0.00	0.00%	\$222,656.25	2.46%	\$222,656.25	2.46%
2001	14244	\$871,751.20	\$0.00	0.00%	\$106,123.28	12.17%	\$106,123.28	12.17%
2001	14248	\$149,511.91	\$0.00	0.00%	\$9,191.00	6.15%	\$9,191.00	6.15%
2001	14251	\$122,620.10	\$0.00	0.00%	\$22,121.00	18.04%	\$22,121.00	18.04%
2001	14258	\$3,142,391.51	\$0.00	0.00%	\$1,020,856.58	32.49%	\$1,020,856.58	32.49%
2001	14269	\$837,948.12	\$0.00	0.00%	\$52,414.22	6.26%	\$52,414.22	6.26%
2001	14273	\$5,343,464.13	\$0.00	0.00%	\$336,729.16	6.30%	\$336,729.16	6.30%
2001	14274	\$356,356.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14280	\$1,486,070.90	\$0.00	0.00%	\$113,524.00	7.64%	\$113,524.00	7.64%
2001	14290	\$2,833,761.20	\$0.00	0.00%	\$57,851.74	2.04%	\$57,851.74	2.04%
2001	14298	\$6,485,033.71	\$0.00	0.00%	\$470,406.30	7.25%	\$470,406.30	7.25%
2001	14308	\$782,576.85	\$0.00	0.00%	\$161,370.26	20.62%	\$161,370.26	20.62%
2001	14313	\$6,409,592.00	\$0.00	0.00%	\$221,396.60	3.45%	\$221,396.60	3.45%
2001	14319	\$1,904,197.52	\$0.00	0.00%	\$127,244.64	6.68%	\$127,244.64	6.68%
2001	14342	\$2,159,610.25	\$0.00	0.00%	\$199,371.99	9.23%	\$199,371.99	9.23%
2001	14349	\$4,929,743.00	\$123,243.58	2.50%	\$489,970.62	9.94%	\$366,727.05	7.44%
2001	14352	\$1,266,323.72	\$31,658.09	2.50%	\$49,593.91	3.92%	\$17,935.82	1.42%
2001	14364	\$1,593,197.35	\$15,931.97	1.00%	\$185,961.44	11.67%	\$170,029.47	10.67%
2001	14371	\$818,783.58	\$40,939.18	5.00%	\$58,025.31	7.09%	\$17,086.13	2.09%
2001	14389	\$1,935,631.51	\$0.00	0.00%	\$244,938.84	12.65%	\$244,938.84	12.65%
2001	14396	\$2,855,014.29	\$0.00	0.00%	\$59,560.59	2.09%	\$59,560.59	2.09%
2001	14412	\$3,099,999.99	\$0.00	0.00%	\$515,151.53	16.62%	\$515,151.53	16.62%
2001	14431	\$3,222,322.07	\$161,116.10	5.00%	\$386,744.96	12.00%	\$225,628.86	7.00%
2001	14440	\$2,718,446.78	\$163,106.81	6.00%	\$311,195.93	11.45%	\$148,089.12	5.45%
2001	14445	\$25,275.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14453	\$2,909,949.80	\$0.00	0.00%	\$319,531.27	10.98%	\$319,531.27	10.98%
2001	14478	\$2,980,506.55	\$89,415.20	3.00%	\$262,404.44	8.80%	\$172,989.24	5.80%
2001	14482	\$600,557.93	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14488	\$289,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14506	\$1,236,836.60	\$24,736.73	2.00%	\$32,657.17	2.64%	\$7,920.44	0.64%
2001	14516	\$6,131,635.16	\$0.00	0.00%	\$810,017.10	13.21%	\$810,017.10	13.21%
2001	14522	\$3,614,321.10	\$0.00	0.00%	\$375,221.68	10.38%	\$375,221.68	10.38%
2001	14543	\$703,871.60	\$0.00	0.00%	\$83,610.32	11.88%	\$83,610.32	11.88%
2001	14548	\$2,252,774.83	\$157,694.24	7.00%	\$289,097.00	12.83%	\$131,402.76	5.83%
2001	14549	\$32,035.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14553	\$548,016.69	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14556	\$315,450.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14563	\$115,682.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14566	\$8,831,903.05	\$0.00	0.00%	\$110,902.92	1.26%	\$110,902.92	1.26%
2001	14573	\$8,527,271.35	\$0.00	0.00%	\$433,257.12	5.08%	\$433,257.12	5.08%
2001	14605	\$1,085,190.99	\$0.00	0.00%	\$81,949.83	7.55%	\$81,949.83	7.55%
2001	14610	\$1,952,930.00	\$48,823.25	2.50%	\$89,456.00	4.58%	\$40,632.75	2.08%
2001	14616	\$2,779,868.30	\$138,993.42	5.00%	\$134,337.30	4.83%	(\$4,656.12)	-0.17%
2001	14618	\$19,697.26	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14623	\$3,399,299.65	\$0.00	0.00%	\$467,000.96	13.74%	\$467,000.96	13.74%

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Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	14626	\$345,707.19	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14630	\$1,749,409.23	\$0.00	0.00%	\$97,745.55	5.59%	\$97,745.55	5.59%
2001	14632	\$1,240,230.82	\$0.00	0.00%	\$263,870.16	21.28%	\$263,870.16	21.28%
2001	14641	\$1,588,107.47	\$0.00	0.00%	\$153,301.00	9.65%	\$153,301.00	9.65%
2001	14656	\$19,311.97	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14662	\$64,985.70	\$0.00	0.00%	\$3,716.10	5.72%	\$3,716.10	5.72%
2001	14666	\$1,672,569.45	\$0.00	0.00%	\$131,049.94	7.84%	\$131,049.94	7.84%
2001	14670	\$592,949.00	\$17,788.47	3.00%	\$53,550.00	9.03%	\$35,761.53	6.03%
2001	14677	\$3,225,039.44	\$0.00	0.00%	\$371,123.92	11.51%	\$371,123.92	11.51%
2001	14690	\$2,360,221.12	\$0.00	0.00%	\$570,343.27	24.16%	\$570,343.27	24.16%
2001	14703	\$3,185,411.65	\$0.00	0.00%	\$197,529.20	6.20%	\$197,529.20	6.20%
2001	14707	\$230,825.88	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14714	\$377,345.33	\$5,660.18	1.50%	\$33,023.43	8.75%	\$27,363.25	7.25%
2001	14719	\$855,650.52	\$0.00	0.00%	\$12,630.24	1.48%	\$12,630.24	1.48%
2001	14725	\$149,193.82	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14787	\$38,829.60	\$0.00	0.00%	\$13,518.35	34.81%	\$13,518.35	34.81%
2001	14798	\$289,933.50	\$0.00	0.00%	\$3,586.50	1.24%	\$3,586.50	1.24%
2001	14804	\$3,883,120.10	\$0.00	0.00%	\$253,949.67	6.54%	\$253,949.67	6.54%
2001	14811	\$463,172.63	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14815	\$376,354.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14821	\$678,566.50	\$0.00	0.00%	\$76,540.63	11.28%	\$76,540.63	11.28%
2001	14832	\$1,237,273.00	\$0.00	0.00%	\$35,716.40	2.89%	\$35,716.40	2.89%
2001	14837	\$2,837,364.08	\$0.00	0.00%	\$443,527.93	15.63%	\$443,527.93	15.63%
2001	14840	\$921,217.21	\$27,636.52	3.00%	\$101,518.00	11.02%	\$73,881.48	8.02%
2001	14849	\$7,682,909.91	\$0.00	0.00%	\$439,121.49	5.72%	\$439,121.49	5.72%
2001	14854	\$7,480.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14860	\$14,499.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14863	\$222,979.30	\$0.00	0.00%	\$5,617.50	2.52%	\$5,617.50	2.52%
2001	14865	\$562,009.66	\$0.00	0.00%	\$16,668.00	2.97%	\$16,668.00	2.97%
2001	14869	\$794,861.25	\$79,486.13	10.00%	\$92,933.35	11.69%	\$13,447.23	1.69%
2001	14895	\$15,084.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14896	\$119,208.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14898	\$17,766.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14899	\$359,636.00	\$0.00	0.00%	\$29,950.00	8.33%	\$29,950.00	8.33%
2001	14900	\$156,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14901	\$24,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14902	\$28,800.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14903	\$91,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14904	\$91,172.90	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14906	\$107,316.39	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14909	\$82,191.04	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14910	\$46,667.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14913	\$70,601.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14914	\$337,494.94	\$0.00	0.00%	\$42,500.00	12.59%	\$42,500.00	12.59%
2001	14916	\$464,430.00	\$0.00	0.00%	\$14,980.55	3.23%	\$14,980.55	3.23%
2001	14917	\$627,379.74	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14918	\$410,607.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14919	\$476,120.54	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14920	\$1,288,527.83	\$0.00	0.00%	\$20,738.28	1.61%	\$20,738.28	1.61%
2001	14922	\$58,823.13	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14923	\$60,657.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14924	\$64,900.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14925	\$18,475.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14927	\$19,662.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14928	\$535,130.80	\$0.00	0.00%	\$47,193.00	8.82%	\$47,193.00	8.82%
2001	14929	\$59,711.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

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 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	14930	\$24,027.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14931	\$32,911.29	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14932	\$45,099.82	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14933	\$37,100.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14934	\$59,264.22	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14935	\$37,609.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14936	\$31,297.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14937	\$28,697.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14938	\$33,381.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14939	\$18,960.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14943	\$13,299.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14944	\$156,340.80	\$0.00	0.00%	\$17,000.00	10.87%	\$17,000.00	10.87%
2001	14945	\$124,262.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14946	\$11,225.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14947	\$37,886.08	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14948	\$35,388.55	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14949	\$69,527.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14950	\$49,739.68	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14952	\$56,686.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14953	\$31,640.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15312	\$17,790.57	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15336	\$365,801.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15338	\$486,693.75	\$0.00	0.00%	\$9,650.00	1.98%	\$9,650.00	1.98%
2001	15342	\$229,950.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15347	\$334,575.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15349	\$538,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15352	\$437,485.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15416	\$88,214.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15417	\$45,936.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15464	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15498	\$68,830.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15555	\$410,864.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15579	\$74,987.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15620	\$1,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15628	\$6,060.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15678	\$25,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20010	\$183,364.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20021	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20022	\$85,116.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20024	\$33,126.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20025	\$600,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20026	\$32,012.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20027	\$335,333.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20028	\$374,329.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20029	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20031	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2001		\$233,329,856	\$1,846,478	0.79%	\$16,491,073	7.07%	\$14,644,596	6.28%
2002								
2002	10701	\$349,629.00	\$0.00	0.00%	\$17,623.88	5.04%	\$17,623.88	5.04%
2002	10704	\$1,251,948.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	10706	\$1,086,208.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	10708	\$999,153.00	\$0.00	0.00%	\$37,121.65	3.72%	\$37,121.65	3.72%
2002	10710	\$700,315.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	10711	\$2,426,156.00	\$0.00	0.00%	\$71,199.36	2.93%	\$71,199.36	2.93%
2002	10712	\$1,265,145.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	10715	\$1,316,800.00	\$0.00	0.00%	\$16,288.72	1.24%	\$16,288.72	1.24%

Table D1.46 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2002								
2002	11402	\$180,481.55	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	11428	\$2,797,999.00	\$0.00	0.00%	\$59,003.00	2.11%	\$59,003.00	2.11%
2002	11468	\$452,642.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	11469	\$323,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12270	\$59,051.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12273	\$50,006.00	\$0.00	0.00%	\$5,775.00	11.55%	\$5,775.00	11.55%
2002	12316	\$51,687.00	\$0.00	0.00%	\$5,595.50	10.83%	\$5,595.50	10.83%
2002	12324	\$71,218.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12325	\$80,396.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12326	\$65,021.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12327	\$96,898.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12334	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12337	\$44,813.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12349	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12405	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12434	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12444	\$192,777.00	\$0.00	0.00%	\$3,920.43	2.03%	\$3,920.43	2.03%
2002	12452	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12473	\$351,035.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12476	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12486	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12499	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12519	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12549	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12554	\$1,344,964.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12624	\$1,687,791.13	\$0.00	0.00%	\$79,994.80	4.74%	\$79,994.80	4.74%
2002	12632	\$1,927,582.65	\$0.00	0.00%	\$235,671.68	12.23%	\$235,671.68	12.23%
2002	12718	\$28,276.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12719	\$546,096.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12720	\$155,355.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12721	\$74,045.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12722	\$23,324.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12723	\$49,968.76	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12724	\$141,872.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12725	\$127,429.29	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12726	\$16,488.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12727	\$99,075.51	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12728	\$56,623.32	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12729	\$594,352.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12730	\$70,228.74	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12731	\$36,309.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13168	\$5,100.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13200	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13225	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13354	\$239,923.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13362	\$423,337.00	\$0.00	0.00%	\$225.00	0.05%	\$225.00	0.05%
2002	13418	\$493,164.05	\$0.00	0.00%	\$8,656.78	1.76%	\$8,656.78	1.76%
2002	13515	\$103,602.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13517	\$1,748,470.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13705	\$733,296.00	\$0.00	0.00%	\$65,271.82	8.90%	\$65,271.82	8.90%
2002	13721	\$1,477,891.00	\$0.00	0.00%	\$11,466.00	0.78%	\$11,466.00	0.78%
2002	13733	\$1,082,120.00	\$0.00	0.00%	\$25.00	0.00%	\$25.00	0.00%
2002	14121	\$230,743.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14155	\$5,165,344.40	\$0.00	0.00%	\$293,661.44	5.69%	\$293,661.44	5.69%
2002	14161	\$672,462.20	\$0.00	0.00%	\$103,986.97	15.46%	\$103,986.97	15.46%
2002	14165	\$3,788,162.47	\$378,816.25	10.00%	\$470,984.00	12.43%	\$92,167.75	2.43%

Table D1.46 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2002								
2002	14171	\$1,132,245.20	\$0.00	0.00%	\$39,237.00	3.47%	\$39,237.00	3.47%
2002	14185	\$9,073,542.63	\$317,573.99	3.50%	\$1,038,052.92	11.44%	\$720,478.93	7.94%
2002	14191	\$158,158.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14192	\$24,444.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14197	\$11,751,483.71	\$470,059.35	4.00%	\$594,909.23	5.06%	\$124,849.88	1.06%
2002	14226	\$3,680,204.78	\$0.00	0.00%	\$602,328.34	16.37%	\$602,328.34	16.37%
2002	14239	\$671,353.80	\$0.00	0.00%	\$30,676.68	4.57%	\$30,676.68	4.57%
2002	14245	\$1,709,133.75	\$85,456.69	5.00%	\$242,907.98	14.21%	\$157,451.29	9.21%
2002	14255	\$37,540.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14256	\$81,131.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14264	\$1,309,071.00	\$0.00	0.00%	\$95,856.70	7.32%	\$95,856.70	7.32%
2002	14267	\$307,216.08	\$0.00	0.00%	\$8,149.35	2.65%	\$8,149.35	2.65%
2002	14270	\$1,062,712.20	\$0.00	0.00%	\$56,400.00	5.31%	\$56,400.00	5.31%
2002	14275	\$768,551.70	\$0.00	0.00%	\$40,205.30	5.23%	\$40,205.30	5.23%
2002	14283	\$1,061,094.49	\$0.00	0.00%	\$3,368.85	0.32%	\$3,368.85	0.32%
2002	14315	\$998,351.23	\$0.00	0.00%	\$115,351.62	11.55%	\$115,351.62	11.55%
2002	14326	\$567,375.95	\$0.00	0.00%	\$52,522.46	9.26%	\$52,522.46	9.26%
2002	14338	\$434,434.00	\$0.00	0.00%	\$138,559.00	31.89%	\$138,559.00	31.89%
2002	14343	\$3,975,011.53	\$0.00	0.00%	\$55,027.58	1.38%	\$55,027.58	1.38%
2002	14353	\$8,088,006.45	\$0.00	0.00%	\$156,375.85	1.93%	\$156,375.85	1.93%
2002	14372	\$966,215.25	\$28,986.46	3.00%	\$85,422.16	8.84%	\$56,435.70	5.84%
2002	14377	\$4,064,873.88	\$203,243.69	5.00%	\$366,057.00	9.01%	\$162,813.31	4.01%
2002	14378	\$547,392.50	\$0.00	0.00%	\$3,692.75	0.67%	\$3,692.75	0.67%
2002	14390	\$332,068.90	\$0.00	0.00%	\$7,434.45	2.24%	\$7,434.45	2.24%
2002	14413	\$907,773.55	\$0.00	0.00%	\$66,991.90	7.38%	\$66,991.90	7.38%
2002	14418	\$182,102.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14422	\$85,871.47	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14436	\$881,874.22	\$44,093.71	5.00%	\$258,881.85	29.36%	\$214,788.14	24.36%
2002	14437	\$399,379.00	\$13,978.27	3.50%	\$32,181.67	8.06%	\$18,203.41	4.56%
2002	14441	\$1,863,412.48	\$18,634.12	1.00%	\$45,150.20	2.42%	\$26,516.08	1.42%
2002	14454	\$2,147,208.45	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14472	\$293,309.20	\$0.00	0.00%	\$69,887.00	23.83%	\$69,887.00	23.83%
2002	14483	\$97,565.00	\$0.00	0.00%	\$7,934.00	8.13%	\$7,934.00	8.13%
2002	14507	\$532,279.39	\$53,227.94	10.00%	\$76,592.50	14.39%	\$23,364.56	4.39%
2002	14511	\$6,597,489.70	\$0.00	0.00%	\$417,556.59	6.33%	\$417,556.59	6.33%
2002	14523	\$4,678,082.80	\$374,246.62	8.00%	\$566,756.57	12.12%	\$192,509.95	4.12%
2002	14533	\$598,191.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14538	\$2,326,680.79	\$0.00	0.00%	\$398,168.79	17.11%	\$398,168.79	17.11%
2002	14544	\$1,769,836.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14558	\$1,027,040.50	\$0.00	0.00%	\$259,201.74	25.24%	\$259,201.74	25.24%
2002	14564	\$1,199,336.36	\$35,980.09	3.00%	\$64,452.69	5.37%	\$28,472.60	2.37%
2002	14567	\$656,349.10	\$0.00	0.00%	\$57,247.12	8.72%	\$57,247.12	8.72%
2002	14574	\$3,761,168.04	\$150,446.72	4.00%	\$422,670.18	11.24%	\$272,223.46	7.24%
2002	14585	\$209,040.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14601	\$766,230.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14606	\$1,648,429.40	\$0.00	0.00%	\$168,582.10	10.23%	\$168,582.10	10.23%
2002	14611	\$2,174,091.04	\$0.00	0.00%	\$190,694.45	8.77%	\$190,694.45	8.77%
2002	14627	\$479,149.80	\$14,374.49	3.00%	\$57,351.05	11.97%	\$42,976.56	8.97%
2002	14642	\$270,839.09	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14646	\$536,689.28	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14651	\$696,137.64	\$0.00	0.00%	\$45,580.26	6.55%	\$45,580.26	6.55%
2002	14657	\$3,814,172.68	\$0.00	0.00%	\$556,665.98	14.59%	\$556,665.98	14.59%
2002	14663	\$3,346,378.56	\$0.00	0.00%	\$388,820.30	11.62%	\$388,820.30	11.62%
2002	14671	\$4,003,627.27	\$0.00	0.00%	\$68,172.26	1.70%	\$68,172.26	1.70%
2002	14673	\$4,178,086.04	\$250,685.16	6.00%	\$275,238.61	6.59%	\$24,553.45	0.59%
2002	14697	\$4,754,718.83	\$0.00	0.00%	\$456,288.10	9.60%	\$456,288.10	9.60%

Table D1.46 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2002								
2002	14700	\$728,692.90	\$0.00	0.00%	\$219,640.30	30.14%	\$219,640.30	30.14%
2002	14709	\$5,981,696.53	\$0.00	0.00%	\$562,385.70	9.40%	\$562,385.70	9.40%
2002	14716	\$1,263,320.80	\$0.00	0.00%	\$89,893.00	7.12%	\$89,893.00	7.12%
2002	14720	\$256,564.00	\$0.00	0.00%	\$70,009.42	27.29%	\$70,009.42	27.29%
2002	14727	\$1,232,464.20	\$61,623.21	5.00%	\$84,880.45	6.89%	\$23,257.24	1.89%
2002	14793	\$5,843,595.47	\$321,397.75	5.50%	\$518,259.78	8.87%	\$196,862.03	3.37%
2002	14794	\$1,373,103.70	\$0.00	0.00%	\$196,837.60	14.34%	\$196,837.60	14.34%
2002	14799	\$87,391.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14802	\$222,734.80	\$0.00	0.00%	\$7,000.00	3.14%	\$7,000.00	3.14%
2002	14812	\$1,285,752.60	\$0.00	0.00%	\$347,357.00	27.02%	\$347,357.00	27.02%
2002	14818	\$1,290,517.88	\$103,241.43	8.00%	\$115,678.07	8.96%	\$12,436.64	0.96%
2002	14829	\$396,111.80	\$0.00	0.00%	\$34,816.80	8.79%	\$34,816.80	8.79%
2002	14833	\$5,690,493.89	\$170,714.82	3.00%	\$546,515.56	9.60%	\$375,800.74	6.60%
2002	14841	\$236,401.60	\$0.00	0.00%	\$65,174.00	27.57%	\$65,174.00	27.57%
2002	14845	\$491,987.75	\$0.00	0.00%	\$79,452.60	16.15%	\$79,452.60	16.15%
2002	14847	\$41,510.63	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14857	\$238,368.53	\$0.00	0.00%	\$41,262.00	17.31%	\$41,262.00	17.31%
2002	14864	\$1,360,183.92	\$0.00	0.00%	\$134,501.09	9.89%	\$134,501.09	9.89%
2002	14875	\$4,697,074.40	\$140,912.23	3.00%	\$327,042.21	6.96%	\$186,129.98	3.96%
2002	14876	\$867,703.05	\$21,692.58	2.50%	\$37,478.00	4.32%	\$15,785.42	1.82%
2002	14951	\$10,084.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14954	\$27,670.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15031	\$10,540.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15032	\$3,599.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15033	\$7,977.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15034	\$72,607.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15035	\$21,200.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15036	\$802,231.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15037	\$40,865.12	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15040	\$3,421.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15041	\$5,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15042	\$94,825.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15043	\$55,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15044	\$19,549.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15112	\$102,760.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15113	\$11,469.33	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15115	\$2,475.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15116	\$99,626.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15118	\$35,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15119	\$8,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15120	\$52,458.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15121	\$16,754.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15122	\$57,287.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15124	\$32,895.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15125	\$681,693.70	\$0.00	0.00%	\$31,000.00	4.55%	\$31,000.00	4.55%
2002	15126	\$145,250.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15127	\$67,051.16	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15129	\$51,466.32	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15132	\$14,900.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15133	\$126,148.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15265	\$19,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15471	\$163,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15473	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15523	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15529	\$170,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15571	\$78,488.80	\$0.00	0.00%	\$13,457.80	17.15%	\$13,457.80	17.15%

Table D1.46 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2002								
2002	15572	\$83,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15573	\$299,230.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15574	\$389,425.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15575	\$499,917.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15576	\$153,718.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15577	\$268,370.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15578	\$279,475.00	\$0.00	0.00%	\$79,800.00	28.55%	\$79,800.00	28.55%
2002	20011	\$11,612,453.19	\$0.00	0.00%	\$584,090.00	5.03%	\$584,090.00	5.03%
2002	20032	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	20033	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2002		\$200,017,782	\$3,259,386	1.63%	\$14,356,603.54	7.18%	\$11,097,218	5.55%
2003								
2003	10306	\$5,124,868.55	\$128,121.71	2.50%	\$486,108.51	9.49%	\$357,986.80	6.99%
2003	10650	\$1,342,264.43	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	10717	\$127,347.00	\$0.00	0.00%	\$184.00	0.14%	\$184.00	0.14%
2003	10718	\$155,398.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	10985	\$8,322,645.75	\$166,452.92	2.00%	\$448,246.01	5.39%	\$281,793.10	3.39%
2003	11268	\$2,966,207.40	\$118,648.30	4.00%	\$215,328.30	7.26%	\$96,680.00	3.26%
2003	11507	\$491,197.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	11514	\$12,542,542.68	\$250,850.85	2.00%	\$355,164.19	2.83%	\$104,313.34	0.83%
2003	11762	\$310,515.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12231	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12257	\$82,257.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12317	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12338	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12344	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12348	\$148,338.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12394	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12404	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12414	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12424	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12426	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12427	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12445	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12455	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12461	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12463	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12464	\$94,121.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12474	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12475	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12501	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12503	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12515	\$800,547.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12516	\$299,998.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12528	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12529	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12535	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12536	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12537	\$894,371.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12569	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12577	\$197,621.00	\$0.00	0.00%	\$13,131.03	6.64%	\$13,131.03	6.64%
2003	12625	\$94,362.45	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12633	\$8,292,962.06	\$248,788.86	3.00%	\$291,558.56	3.52%	\$42,769.70	0.52%
2003	12732	\$91,784.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12733	\$68,571.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12734	\$57,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.46 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2003								
2003	12735	\$44,820.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12736	\$26,650.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12737	\$53,173.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12738	\$33,444.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12739	\$18,682.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12740	\$32,410.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12741	\$290,864.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12742	\$1,024,882.00	\$0.00	0.00%	\$45,498.00	4.44%	\$45,498.00	4.44%
2003	12743	\$259,456.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12744	\$180,694.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12745	\$19,223.36	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12746	\$129,062.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12747	\$289,492.00	\$0.00	0.00%	\$25,950.00	8.96%	\$25,950.00	8.96%
2003	12749	\$22,185.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12750	\$30,999.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12751	\$213,350.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12752	\$183,751.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12753	\$165,956.46	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12754	\$231,916.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12755	\$359,544.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12756	\$688,039.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12757	\$350,577.67	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12758	\$262,484.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12759	\$370,134.79	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12760	\$312,072.03	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12761	\$532,813.66	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12762	\$73,425.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12763	\$68,048.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12764	\$73,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12765	\$98,288.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12766	\$40,832.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12767	\$75,067.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12768	\$420,341.20	\$0.00	0.00%	\$47,698.00	11.35%	\$47,698.00	11.35%
2003	12769	\$69,957.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12771	\$205,862.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12772	\$32,921.88	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12773	\$164,850.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12774	\$33,008.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12775	\$82,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12776	\$33,200.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12777	\$9,700.69	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12778	\$14,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12788	\$278,147.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12831	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13230	\$7,486.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13321	\$125,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13334	\$6,896.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13415	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13439	\$20,755.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13461	\$62,505.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13659	\$514,275.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13668	\$288,262.00	\$0.00	0.00%	\$4,489.01	1.56%	\$4,489.01	1.56%
2003	13706	\$156,784.00	\$0.00	0.00%	\$1,852.93	1.18%	\$1,852.93	1.18%
2003	13949	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14146	\$9,760,512.57	\$195,210.25	2.00%	\$576,126.94	5.90%	\$380,916.69	3.90%
2003	14162	\$93,610.48	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.46 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2003								
2003	14166	\$353,989.00	\$17,699.45	5.00%	\$100,101.58	28.28%	\$82,402.13	23.28%
2003	14179	\$16,306,928.23	\$0.00	0.00%	\$711,307.77	4.36%	\$711,307.77	4.36%
2003	14180	\$512,548.90	\$0.00	0.00%	\$11,250.00	2.19%	\$11,250.00	2.19%
2003	14186	\$323,670.21	\$0.00	0.00%	\$21,988.15	6.79%	\$21,988.15	6.79%
2003	14187	\$7,529,803.18	\$150,596.06	2.00%	\$674,406.45	8.96%	\$523,810.39	6.96%
2003	14205	\$5,322,348.78	\$53,223.49	1.00%	\$144,660.05	2.72%	\$91,436.56	1.72%
2003	14214	\$3,049,966.82	\$76,249.17	2.50%	\$154,152.22	5.05%	\$77,903.05	2.55%
2003	14219	\$3,849,800.00	\$76,996.00	2.00%	\$240,204.66	6.24%	\$163,208.66	4.24%
2003	14233	\$11,067.37	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14240	\$2,350,695.60	\$82,274.35	3.50%	\$282,333.57	12.01%	\$200,059.22	8.51%
2003	14249	\$1,213,362.90	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14252	\$802,508.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14271	\$136,791.68	\$0.00	0.00%	\$9,820.00	7.18%	\$9,820.00	7.18%
2003	14276	\$340,800.34	\$0.00	0.00%	\$27,983.00	8.21%	\$27,983.00	8.21%
2003	14281	\$377,432.00	\$0.00	0.00%	\$19,500.00	5.17%	\$19,500.00	5.17%
2003	14306	\$236,962.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14310	\$239,526.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14327	\$471,471.92	\$21,216.24	4.50%	\$55,113.60	11.69%	\$33,897.36	7.19%
2003	14332	\$889,151.15	\$8,891.51	1.00%	\$28,708.19	3.23%	\$19,816.68	2.23%
2003	14344	\$2,177,751.18	\$0.00	0.00%	\$139,714.32	6.42%	\$139,714.32	6.42%
2003	14359	\$118,326.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14366	\$508,267.32	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14379	\$614,104.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14384	\$1,141,993.75	\$0.00	0.00%	\$49,210.96	4.31%	\$49,210.96	4.31%
2003	14391	\$4,818,862.88	\$240,943.14	5.00%	\$671,348.00	13.93%	\$430,404.86	8.93%
2003	14397	\$28,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14423	\$749,722.40	\$0.00	0.00%	\$53,167.73	7.09%	\$53,167.73	7.09%
2003	14432	\$895,060.26	\$17,901.21	2.00%	\$127,967.62	14.30%	\$110,066.41	12.30%
2003	14442	\$142,559.01	\$0.00	0.00%	\$6,235.84	4.37%	\$6,235.84	4.37%
2003	14446	\$417,335.05	\$0.00	0.00%	\$14,042.66	3.36%	\$14,042.66	3.36%
2003	14447	\$612,919.90	\$0.00	0.00%	\$43,759.35	7.14%	\$43,759.35	7.14%
2003	14450	\$713,537.85	\$21,406.14	3.00%	\$47,006.00	6.59%	\$25,599.86	3.59%
2003	14455	\$1,351,557.67	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14460	\$1,777,055.23	\$0.00	0.00%	\$37,483.37	2.11%	\$37,483.37	2.11%
2003	14473	\$51,568.70	\$0.00	0.00%	\$3,385.20	6.56%	\$3,385.20	6.56%
2003	14479	\$242,523.15	\$0.00	0.00%	\$19,516.11	8.05%	\$19,516.11	8.05%
2003	14484	\$931,425.00	\$0.00	0.00%	\$60,831.50	6.53%	\$60,831.50	6.53%
2003	14490	\$10,894,156.33	\$435,766.25	4.00%	\$541,084.69	4.97%	\$105,318.44	0.97%
2003	14513	\$207,615.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14524	\$1,197,964.41	\$0.00	0.00%	\$50,318.00	4.20%	\$50,318.00	4.20%
2003	14539	\$557,223.97	\$0.00	0.00%	\$33,258.82	5.97%	\$33,258.82	5.97%
2003	14545	\$1,155,161.35	\$23,103.23	2.00%	\$110,007.87	9.52%	\$86,904.64	7.52%
2003	14551	\$364,592.00	\$0.00	0.00%	\$17,210.27	4.72%	\$17,210.27	4.72%
2003	14554	\$1,658,566.84	\$0.00	0.00%	\$47,477.96	2.86%	\$47,477.96	2.86%
2003	14559	\$213,026.30	\$0.00	0.00%	\$11,484.55	5.39%	\$11,484.55	5.39%
2003	14575	\$38,029.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14602	\$641,993.82	\$0.00	0.00%	\$54,134.72	8.43%	\$54,134.72	8.43%
2003	14607	\$143,501.50	\$0.00	0.00%	\$21,636.67	15.08%	\$21,636.67	15.08%
2003	14612	\$358,629.53	\$0.00	0.00%	\$23,654.59	6.60%	\$23,654.59	6.60%
2003	14624	\$7,841,903.40	\$235,257.10	3.00%	\$246,409.09	3.14%	\$11,151.99	0.14%
2003	14634	\$1,511,562.69	\$0.00	0.00%	\$18,340.55	1.21%	\$18,340.55	1.21%
2003	14652	\$93,451.70	\$0.00	0.00%	\$20,016.00	21.42%	\$20,016.00	21.42%
2003	14658	\$4,083,989.36	\$163,359.57	4.00%	\$555,744.25	13.61%	\$392,384.68	9.61%
2003	14667	\$509,543.77	\$7,643.16	1.50%	\$11,490.00	2.25%	\$3,846.84	0.75%
2003	14674	\$2,075,364.52	\$103,768.23	5.00%	\$186,497.32	8.99%	\$82,729.09	3.99%
2003	14675	\$496,721.45	\$0.00	0.00%	\$67,485.79	13.59%	\$67,485.79	13.59%

Table D1.46 Business Categories Combined
Fiscal Years 2000-2006
Project Goal Utilization Analysis (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2003								
2003	14691	\$193,371.25	\$0.00	0.00%	\$44,435.91	22.98%	\$44,435.91	22.98%
2003	14705	\$427,643.96	\$0.00	0.00%	\$13,824.10	3.23%	\$13,824.10	3.23%
2003	14710	\$1,827,316.32	\$0.00	0.00%	\$66,124.00	3.62%	\$66,124.00	3.62%
2003	14717	\$785,517.58	\$0.00	0.00%	\$166,802.90	21.23%	\$166,802.90	21.23%
2003	14721	\$10,099,237.96	\$302,977.14	3.00%	\$313,408.34	3.10%	\$10,431.20	0.10%
2003	14810	\$224,500.90	\$0.00	0.00%	\$6,031.45	2.69%	\$6,031.45	2.69%
2003	14826	\$10,940,051.92	\$0.00	0.00%	\$588,115.13	5.38%	\$588,115.13	5.38%
2003	14835	\$2,940,415.08	\$0.00	0.00%	\$25,691.50	0.87%	\$25,691.50	0.87%
2003	14838	\$3,590,287.06	\$143,611.48	4.00%	\$453,000.57	12.62%	\$309,389.09	8.62%
2003	14848	\$8,685,411.08	\$0.00	0.00%	\$179,112.18	2.06%	\$179,112.18	2.06%
2003	14859	\$2,624,935.16	\$0.00	0.00%	\$285,050.52	10.86%	\$285,050.52	10.86%
2003	14867	\$366,453.00	\$0.00	0.00%	\$31,236.40	8.52%	\$31,236.40	8.52%
2003	14878	\$15,196,471.43	\$227,947.07	1.50%	\$112,507.22	0.74%	(\$115,439.85)	-0.76%
2003	14882	\$2,143,195.89	\$64,295.88	3.00%	\$309,102.72	14.42%	\$244,806.84	11.42%
2003	15039	\$244,743.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15135	\$28,694.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15136	\$12,800.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15137	\$191,442.87	\$0.00	0.00%	\$36,326.00	18.97%	\$36,326.00	18.97%
2003	15142	\$226,980.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15401	\$243,825.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15418	\$387,147.00	\$0.00	0.00%	\$138.00	0.04%	\$138.00	0.04%
2003	15456	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15457	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15534	\$381,440.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15535	\$578,293.38	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15536	\$460,520.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15537	\$502,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15538	\$200,612.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15539	\$480,030.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15540	\$346,110.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15541	\$624,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15544	\$94,943.85	\$0.00	0.00%	\$12,213.00	12.86%	\$12,213.00	12.86%
2003	15632	\$89,900.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15654	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15663	\$13,764.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15665	\$257,567.21	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15666	\$152,972.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	20001	\$461,181.34	\$0.00	0.00%	\$24,575.00	5.33%	\$24,575.00	5.33%
2003	20013	\$338,623.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	20034	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2003		\$230,409,223	\$3,583,199	1.56%	\$10,950,479	4.75%	\$7,367,281	3.20%
2004								
2004	10235	\$10,157,639.24	\$0.00	0.00%	\$796,054.74	7.84%	\$796,054.74	7.84%
2004	10237	\$3,630,714.30	\$0.00	0.00%	\$459,216.35	12.65%	\$459,216.35	12.65%
2004	10303	\$487,185.47	\$0.00	0.00%	\$16,190.04	3.32%	\$16,190.04	3.32%
2004	11028	\$118,468.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11109	\$1,398,321.06	\$27,966.42	2.00%	\$89,302.39	6.39%	\$61,335.97	4.39%
2004	11133	\$510,833.53	\$0.00	0.00%	\$73,757.00	14.44%	\$73,757.00	14.44%
2004	11138	\$83,082.42	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11151	\$620,067.88	\$0.00	0.00%	\$84,434.00	13.62%	\$84,434.00	13.62%
2004	11313	\$62,875.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11314	\$20,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11590	\$3,366,136.70	\$100,984.10	3.00%	\$203,980.09	6.06%	\$102,995.99	3.06%
2004	11599	\$82,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11627	\$10,836,412.66	\$0.00	0.00%	\$625,481.85	5.77%	\$625,481.85	5.77%
2004	11644	\$1,488,080.20	\$0.00	0.00%	\$223,195.78	15.00%	\$223,195.78	15.00%

Table D1.46 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004								
2004	11662	\$418,612.95	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11668	\$1,511,990.92	\$0.00	0.00%	\$237,108.58	15.68%	\$237,108.58	15.68%
2004	11740	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12277	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12283	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12290	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12297	\$231,593.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12330	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12350	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12360	\$452,845.00	\$0.00	0.00%	\$13,749.20	3.04%	\$13,749.20	3.04%
2004	12363	\$201,140.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12429	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12435	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12436	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12449	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12453	\$200,000.00	\$0.00	0.00%	\$50,001.45	25.00%	\$50,001.45	25.00%
2004	12454	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12465	\$22,534.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12466	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12469	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12471	\$170,482.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12477	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12478	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12479	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12487	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12507	\$400,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12508	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12509	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12517	\$299,998.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12520	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12521	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12538	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12545	\$358,452.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12550	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12557	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12570	\$1,495,928.00	\$0.00	0.00%	\$4,300.00	0.29%	\$4,300.00	0.29%
2004	12626	\$39,840.71	\$0.00	0.00%	\$1,002.00	2.52%	\$1,002.00	2.52%
2004	12634	\$223,194.40	\$0.00	0.00%	\$51,675.65	23.15%	\$51,675.65	23.15%
2004	12780	\$891,090.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12781	\$86,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12782	\$622,153.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12783	\$68,080.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12784	\$44,340.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12786	\$59,697.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12787	\$99,046.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12789	\$123,629.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12790	\$73,472.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12791	\$198,855.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12792	\$226,499.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12793	\$240,153.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12794	\$74,614.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12795	\$32,872.96	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12796	\$55,293.54	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12797	\$42,468.49	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12798	\$128,300.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12799	\$527,714.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.46 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004								
2004	12800	\$138,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12801	\$62,955.58	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12802	\$47,464.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12803	\$98,086.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12804	\$69,101.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12805	\$1,061,891.63	\$0.00	0.00%	\$36,050.00	3.39%	\$36,050.00	3.39%
2004	12806	\$44,775.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12807	\$121,517.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12808	\$119,856.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12809	\$379,398.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12810	\$215,370.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12811	\$113,340.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12812	\$33,289.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12813	\$87,179.30	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12814	\$179,058.61	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12815	\$174,709.92	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12816	\$622,645.57	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12817	\$136,540.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12818	\$690,196.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12819	\$154,464.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12820	\$62,338.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12821	\$217,160.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12822	\$165,111.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12823	\$32,290.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	13318	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	13663	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	13780	\$3,576,685.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	13836	\$465,600.00	\$0.00	0.00%	\$4,708.18	1.01%	\$4,708.18	1.01%
2004	14023	\$372,139.00	\$0.00	0.00%	\$32,177.76	8.65%	\$32,177.76	8.65%
2004	14065	\$101,945.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14087	\$518,736.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14167	\$1,520,497.00	\$0.00	0.00%	\$465,185.02	30.59%	\$465,185.02	30.59%
2004	14177	\$2,335,725.09	\$46,714.50	2.00%	\$158,780.18	6.80%	\$112,065.68	4.80%
2004	14181	\$42,369.48	\$0.00	0.00%	\$4,700.00	11.09%	\$4,700.00	11.09%
2004	14199	\$138,913.66	\$0.00	0.00%	\$3,200.00	2.30%	\$3,200.00	2.30%
2004	14209	\$161,467.70	\$0.00	0.00%	\$5,350.00	3.31%	\$5,350.00	3.31%
2004	14215	\$858,808.00	\$0.00	0.00%	\$79,352.50	9.24%	\$79,352.50	9.24%
2004	14221	\$1,348,344.75	\$0.00	0.00%	\$236,483.34	17.54%	\$236,483.34	17.54%
2004	14227	\$1,125,844.99	\$0.00	0.00%	\$145,153.70	12.89%	\$145,153.70	12.89%
2004	14234	\$2,001,307.56	\$0.00	0.00%	\$84,703.54	4.23%	\$84,703.54	4.23%
2004	14241	\$2,111,111.11	\$0.00	0.00%	\$304,910.16	14.44%	\$304,910.16	14.44%
2004	14246	\$11,393,247.52	\$455,729.90	4.00%	\$484,596.80	4.25%	\$28,866.90	0.25%
2004	14250	\$1,937,326.38	\$0.00	0.00%	\$159,292.90	8.22%	\$159,292.90	8.22%
2004	14253	\$2,828,282.82	\$0.00	0.00%	\$40,800.91	1.44%	\$40,800.91	1.44%
2004	14272	\$1,282,410.64	\$0.00	0.00%	\$290,431.34	22.65%	\$290,431.34	22.65%
2004	14279	\$8,725,914.52	\$261,777.44	3.00%	\$359,931.69	4.12%	\$98,154.25	1.12%
2004	14296	\$828,102.22	\$0.00	0.00%	\$61,609.02	7.44%	\$61,609.02	7.44%
2004	14311	\$136,255.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14316	\$1,702,651.71	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14317	\$178,997.23	\$0.00	0.00%	\$9,576.50	5.35%	\$9,576.50	5.35%
2004	14328	\$165,026.93	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14339	\$765,430.40	\$0.00	0.00%	\$101,265.04	13.23%	\$101,265.04	13.23%
2004	14345	\$933,099.37	\$0.00	0.00%	\$97,893.52	10.49%	\$97,893.52	10.49%
2004	14355	\$429,919.20	\$0.00	0.00%	\$43,478.43	10.11%	\$43,478.43	10.11%
2004	14367	\$3,054,394.15	\$0.00	0.00%	\$103,863.01	3.40%	\$103,863.01	3.40%
2004	14374	\$979,979.00	\$0.00	0.00%	\$26,177.00	2.67%	\$26,177.00	2.67%

Table D1.46 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004								
2004	14385	\$4,257,148.20	\$63,857.22	1.50%	\$405,410.70	9.52%	\$341,553.48	8.02%
2004	14392	\$455,575.96	\$0.00	0.00%	\$8,550.00	1.88%	\$8,550.00	1.88%
2004	14398	\$7,135,189.18	\$142,703.78	2.00%	\$704,821.02	9.88%	\$562,117.24	7.88%
2004	14415	\$698,912.63	\$0.00	0.00%	\$149,804.66	21.43%	\$149,804.66	21.43%
2004	14419	\$32,947.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14424	\$368,593.27	\$0.00	0.00%	\$9,140.00	2.48%	\$9,140.00	2.48%
2004	14428	\$106,136.00	\$0.00	0.00%	\$24,517.70	23.10%	\$24,517.70	23.10%
2004	14433	\$1,221,802.02	\$0.00	0.00%	\$202,163.19	16.55%	\$202,163.19	16.55%
2004	14451	\$1,699,691.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14456	\$719,430.80	\$0.00	0.00%	\$245,155.30	34.08%	\$245,155.30	34.08%
2004	14468	\$1,226,634.59	\$0.00	0.00%	\$58,988.90	4.81%	\$58,988.90	4.81%
2004	14474	\$373,479.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14491	\$196,586.59	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14505	\$2,266,446.40	\$0.00	0.00%	\$367,251.93	16.20%	\$367,251.93	16.20%
2004	14508	\$111,637.47	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14509	\$138,981.91	\$0.00	0.00%	\$39,739.79	28.59%	\$39,739.79	28.59%
2004	14517	\$1,086,721.65	\$0.00	0.00%	\$33,483.42	3.08%	\$33,483.42	3.08%
2004	14525	\$183,304.12	\$0.00	0.00%	\$8,745.00	4.77%	\$8,745.00	4.77%
2004	14529	\$44,538.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14534	\$767,346.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14560	\$976,423.19	\$0.00	0.00%	\$157,558.40	16.14%	\$157,558.40	16.14%
2004	14568	\$3,005,239.80	\$150,261.99	5.00%	\$235,783.28	7.85%	\$85,521.29	2.85%
2004	14570	\$272,190.72	\$0.00	0.00%	\$3,097.00	1.14%	\$3,097.00	1.14%
2004	14597	\$16,344,308.00	\$490,329.24	3.00%	\$815,715.34	4.99%	\$325,386.10	1.99%
2004	14613	\$706,726.20	\$0.00	0.00%	\$199,238.64	28.19%	\$199,238.64	28.19%
2004	14620	\$343,140.70	\$0.00	0.00%	\$25,630.04	7.47%	\$25,630.04	7.47%
2004	14629	\$395,084.93	\$0.00	0.00%	\$38,060.12	9.63%	\$38,060.12	9.63%
2004	14638	\$5,453,284.96	\$0.00	0.00%	\$337,411.85	6.19%	\$337,411.85	6.19%
2004	14647	\$3,599,050.97	\$0.00	0.00%	\$423,715.76	11.77%	\$423,715.76	11.77%
2004	14653	\$220,087.20	\$0.00	0.00%	\$38,494.50	17.49%	\$38,494.50	17.49%
2004	14659	\$259,227.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14664	\$144,910.10	\$0.00	0.00%	\$14,889.70	10.28%	\$14,889.70	10.28%
2004	14672	\$798,774.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14692	\$23,994.78	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14698	\$268,818.32	\$0.00	0.00%	\$22,507.58	8.37%	\$22,507.58	8.37%
2004	14701	\$656,038.90	\$0.00	0.00%	\$265,769.37	40.51%	\$265,769.37	40.51%
2004	14706	\$317,049.16	\$0.00	0.00%	\$69,433.11	21.90%	\$69,433.11	21.90%
2004	14711	\$3,362,747.86	\$67,254.96	2.00%	\$135,495.06	4.03%	\$68,240.10	2.03%
2004	14718	\$673,427.20	\$0.00	0.00%	\$23,727.23	3.52%	\$23,727.23	3.52%
2004	14726	\$559,459.80	\$0.00	0.00%	\$73,480.31	13.13%	\$73,480.31	13.13%
2004	14736	\$574,865.42	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14737	\$615,630.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14739	\$206,934.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14740	\$35,600.68	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14742	\$280,055.50	\$0.00	0.00%	\$21,762.00	7.77%	\$21,762.00	7.77%
2004	14744	\$27,786.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14746	\$140,189.50	\$0.00	0.00%	\$18,275.00	13.04%	\$18,275.00	13.04%
2004	14748	\$32,441.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14778	\$5,375,598.00	\$0.00	0.00%	\$165,409.25	3.08%	\$165,409.25	3.08%
2004	14808	\$1,732,222.00	\$0.00	0.00%	\$417,593.55	24.11%	\$417,593.55	24.11%
2004	14816	\$845,400.00	\$0.00	0.00%	\$233,443.58	27.61%	\$233,443.58	27.61%
2004	14827	\$1,399,999.89	\$0.00	0.00%	\$221,991.29	15.86%	\$221,991.29	15.86%
2004	14830	\$859,176.90	\$0.00	0.00%	\$229,273.73	26.69%	\$229,273.73	26.69%
2004	14839	\$6,656,254.59	\$266,250.18	4.00%	\$594,451.35	8.93%	\$328,201.17	4.93%
2004	14853	\$2,884,747.30	\$0.00	0.00%	\$63,227.08	2.19%	\$63,227.08	2.19%
2004	14858	\$732,835.62	\$0.00	0.00%	\$8,710.43	1.19%	\$8,710.43	1.19%

Table D1.46 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004								
2004	14861	\$750,661.74	\$15,013.23	2.00%	\$138,612.48	18.47%	\$123,599.25	16.47%
2004	14862	\$2,943,531.68	\$58,870.63	2.00%	\$688,266.27	23.38%	\$629,395.64	21.38%
2004	15145	\$278,146.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15148	\$172,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15151	\$37,228.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15152	\$37,750.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15154	\$7,651.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15156	\$103,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15157	\$15,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15159	\$148,134.14	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15160	\$636,884.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15161	\$357,984.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15162	\$451,301.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15163	\$510,324.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15166	\$270,130.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15168	\$9,750.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15170	\$41,588.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15175	\$46,948.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15179	\$215,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15267	\$44,340.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15268	\$57,448.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15270	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15281	\$5,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15405	\$524,913.06	\$0.00	0.00%	\$34,811.03	6.63%	\$34,811.03	6.63%
2004	15409	\$18,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15419	\$1,455,258.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15453	\$400,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15479	\$137,281.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15480	\$1,113,729.22	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15481	\$9,242.69	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15482	\$8,820.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15483	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	20000	\$4,724,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	20012	\$7,011,751.04	\$0.00	0.00%	\$595,675.00	8.50%	\$595,675.00	8.50%
2004	20035	\$35,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2004		\$211,762,750	\$2,147,714	1.01%	\$14,838,401	7.01%	\$12,690,687	5.99%
2005								
2005	10325	\$153,992.25	\$0.00	0.00%	\$92,395.20	60.00%	\$92,395.20	60.00%
2005	10328	\$10,889,187.09	\$326,675.61	3.00%	\$773,423.43	7.10%	\$446,747.82	4.10%
2005	10344	\$338,888.00	\$0.00	0.00%	\$47,471.45	14.01%	\$47,471.45	14.01%
2005	10346	\$6,581,042.75	\$263,241.71	4.00%	\$671,167.78	10.20%	\$407,926.07	6.20%
2005	10637	\$7,425,189.79	\$0.00	0.00%	\$2,750,614.41	37.04%	\$2,750,614.41	37.04%
2005	10644	\$493,926.28	\$0.00	0.00%	\$57,032.42	11.55%	\$57,032.42	11.55%
2005	10938	\$2,633,932.98	\$0.00	0.00%	\$232,667.00	8.83%	\$232,667.00	8.83%
2005	10971	\$3,857,908.00	\$0.00	0.00%	\$591,976.00	15.34%	\$591,976.00	15.34%
2005	10982	\$4,395,688.15	\$0.00	0.00%	\$124,977.00	2.84%	\$124,977.00	2.84%
2005	11070	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11080	\$4,999.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11082	\$20,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11198	\$151,445.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11200	\$52,552.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11205	\$87,125.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11207	\$363,984.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11208	\$4,444.92	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11236	\$10,950.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11237	\$23,984.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.46 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2005								
2005	11238	\$3,889.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11351	\$2,832,552.94	\$42,488.29	1.50%	\$256,653.35	9.06%	\$214,165.06	7.56%
2005	12383	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12430	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12510	\$15,653.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12551	\$51,267.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12579	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12849	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12853	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13070	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13304	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13448	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13465	\$410,335.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13466	\$141,449.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13547	\$14,216.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13549	\$158,190.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13559	\$2,215,013.00	\$0.00	0.00%	\$38,430.00	1.73%	\$38,430.00	1.73%
2005	13576	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13597	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13603	\$27,519.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13604	\$48,286.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13605	\$49,987.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13608	\$211,353.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13609	\$102,787.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13621	\$119,859.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13674	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13686	\$471,532.00	\$0.00	0.00%	\$14,025.00	2.97%	\$14,025.00	2.97%
2005	13697	\$175,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13707	\$1,380,021.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13708	\$196,992.00	\$0.00	0.00%	\$25,344.46	12.87%	\$25,344.46	12.87%
2005	13722	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13725	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13726	\$125,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13729	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13730	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13736	\$229,440.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13737	\$853,895.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13750	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13763	\$193,963.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13778	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13783	\$109,353.00	\$0.00	0.00%	\$3,624.22	3.31%	\$3,624.22	3.31%
2005	13795	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13796	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13802	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13814	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13815	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14003	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14151	\$1,322,664.40	\$0.00	0.00%	\$205,885.45	15.57%	\$205,885.45	15.57%
2005	14156	\$14,144,681.18	\$353,617.03	2.50%	\$881,363.67	6.23%	\$527,746.64	3.73%
2005	14174	\$971,061.20	\$0.00	0.00%	\$88,197.37	9.08%	\$88,197.37	9.08%
2005	14175	\$92,215.30	\$0.00	0.00%	\$8,732.29	9.47%	\$8,732.29	9.47%
2005	14182	\$299,273.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14188	\$1,409,247.17	\$0.00	0.00%	\$68,574.82	4.87%	\$68,574.82	4.87%
2005	14200	\$378,877.95	\$0.00	0.00%	\$20,039.66	5.29%	\$20,039.66	5.29%
2005	14210	\$679,140.84	\$0.00	0.00%	\$88,800.00	13.08%	\$88,800.00	13.08%
2005	14216	\$11,733,454.74	\$469,338.19	4.00%	\$519,150.50	4.42%	\$49,812.31	0.42%

Table D1.46 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2005								
2005	14222	\$1,915,392.32	\$0.00	0.00%	\$214,323.61	11.19%	\$214,323.61	11.19%
2005	14235	\$169,600.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14265	\$3,036,735.90	\$0.00	0.00%	\$615,041.07	20.25%	\$615,041.07	20.25%
2005	14284	\$323,728.88	\$0.00	0.00%	\$57,374.65	17.72%	\$57,374.65	17.72%
2005	14318	\$719,102.75	\$0.00	0.00%	\$15,748.03	2.19%	\$15,748.03	2.19%
2005	14346	\$9,329,695.60	\$373,187.82	4.00%	\$498,978.65	5.35%	\$125,790.83	1.35%
2005	14350	\$865,078.75	\$0.00	0.00%	\$39,404.55	4.56%	\$39,404.55	4.56%
2005	14356	\$441,533.21	\$0.00	0.00%	\$85,417.38	19.35%	\$85,417.38	19.35%
2005	14361	\$53,011.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14375	\$2,237,893.60	\$0.00	0.00%	\$87,783.78	3.92%	\$87,783.78	3.92%
2005	14380	\$126,407.75	\$0.00	0.00%	\$10,159.80	8.04%	\$10,159.80	8.04%
2005	14381	\$174,800.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14393	\$99,999.98	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14429	\$985,200.39	\$0.00	0.00%	\$149,025.30	15.13%	\$149,025.30	15.13%
2005	14452	\$2,877,140.31	\$0.00	0.00%	\$172,303.46	5.99%	\$172,303.46	5.99%
2005	14462	\$15,182,258.00	\$986,846.77	6.50%	\$1,079,911.56	7.11%	\$93,064.79	0.61%
2005	14469	\$1,384,236.90	\$0.00	0.00%	\$75,234.81	5.44%	\$75,234.81	5.44%
2005	14475	\$9,715,157.34	\$340,030.51	3.50%	\$504,246.77	5.19%	\$164,216.26	1.69%
2005	14486	\$3,020,361.64	\$0.00	0.00%	\$311,847.70	10.32%	\$311,847.70	10.32%
2005	14499	\$6,666,169.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14514	\$469,285.50	\$0.00	0.00%	\$84,750.00	18.06%	\$84,750.00	18.06%
2005	14518	\$1,616,872.14	\$0.00	0.00%	\$163,948.27	10.14%	\$163,948.27	10.14%
2005	14519	\$6,150,369.98	\$0.00	0.00%	\$83,922.30	1.36%	\$83,922.30	1.36%
2005	14535	\$402,789.15	\$0.00	0.00%	\$29,671.64	7.37%	\$29,671.64	7.37%
2005	14546	\$7,075,237.02	\$283,009.48	4.00%	\$1,771,678.33	25.04%	\$1,488,668.85	21.04%
2005	14552	\$1,272,559.42	\$0.00	0.00%	\$387,430.55	30.44%	\$387,430.55	30.44%
2005	14577	\$256,990.56	\$0.00	0.00%	\$6,915.00	2.69%	\$6,915.00	2.69%
2005	14582	\$494,643.34	\$0.00	0.00%	\$50,739.70	10.26%	\$50,739.70	10.26%
2005	14608	\$7,026,333.73	\$281,053.35	4.00%	\$1,137,714.17	16.19%	\$856,660.82	12.19%
2005	14614	\$487,404.35	\$0.00	0.00%	\$90,825.35	18.63%	\$90,825.35	18.63%
2005	14648	\$12,629,376.65	\$189,440.65	1.50%	\$1,662,932.08	13.17%	\$1,473,491.43	11.67%
2005	14660	\$190,499.92	\$0.00	0.00%	\$40,188.60	21.10%	\$40,188.60	21.10%
2005	14712	\$2,741,447.57	\$41,121.71	1.50%	\$48,564.53	1.77%	\$7,442.82	0.27%
2005	14723	\$178,728.12	\$0.00	0.00%	\$32,952.80	18.44%	\$32,952.80	18.44%
2005	14751	\$321,268.11	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14791	\$13,980,595.90	\$419,417.88	3.00%	\$1,026,039.49	7.34%	\$606,621.61	4.34%
2005	14796	\$717,684.93	\$0.00	0.00%	\$98,611.80	13.74%	\$98,611.80	13.74%
2005	14800	\$358,367.44	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14814	\$52,443.70	\$0.00	0.00%	\$8,820.00	16.82%	\$8,820.00	16.82%
2005	14831	\$1,353,193.58	\$0.00	0.00%	\$121,552.95	8.98%	\$121,552.95	8.98%
2005	14843	\$1,716,882.08	\$25,753.23	1.50%	\$60,489.57	3.52%	\$34,736.34	2.02%
2005	14846	\$2,187,253.40	\$0.00	0.00%	\$49,346.71	2.26%	\$49,346.71	2.26%
2005	14940	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15149	\$60,368.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15176	\$219,948.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15186	\$54,749.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15190	\$14,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15193	\$6,070.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15197	\$81,907.11	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15198	\$293,363.28	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15199	\$55,100.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15200	\$99,207.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15201	\$320,107.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15202	\$1,054,421.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15204	\$335,969.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15205	\$765,421.30	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.46 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2005								
2005	15208	\$74,352.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15209	\$167,037.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15210	\$164,982.48	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15211	\$99,888.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15213	\$166,650.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15214	\$9,953.44	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15221	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15223	\$291,811.79	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15226	\$4,260.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15286	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15289	\$6,733.22	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15290	\$6,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15408	\$63,935.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15412	\$238,909.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15433	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15437	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15451	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15454	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15465	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15466	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15469	\$18,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15470	\$21,240.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15652	\$25,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15661	\$67,250.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15667	\$128,669.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15668	\$1,992,707.38	\$0.00	0.00%	\$241,038.62	12.10%	\$241,038.62	12.10%
2005	15682	\$35,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15685	\$60,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20002	\$402,320.12	\$0.00	0.00%	\$74,477.07	18.51%	\$74,477.07	18.51%
2005	20003	\$6,382,494.90	\$191,474.85	3.00%	\$490,399.78	7.68%	\$298,924.93	4.68%
2005	20036	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20037	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20038	\$600,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20039	\$365,981.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20040	\$60,368.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2005		\$220,180,814	\$4,586,697	2.08%	\$19,240,356	8.74%	\$14,653,659	6.66%
2006								
2006	10286	\$865,000.40	\$0.00	0.00%	\$228,849.05	26.46%	\$228,849.05	26.46%
2006	10359	\$1,076,066.09	\$0.00	0.00%	\$130,661.14	12.14%	\$130,661.14	12.14%
2006	10543	\$1,136,422.00	\$0.00	0.00%	\$36,403.87	3.20%	\$36,403.87	3.20%
2006	10585	\$9,973,924.02	\$0.00	0.00%	\$437,443.84	4.39%	\$437,443.84	4.39%
2006	10724	\$88,625.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	10981	\$75,293.48	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11002	\$96,430.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11007	\$175,373.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11041	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11049	\$177,140.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11092	\$596,813.31	\$0.00	0.00%	\$110,952.81	18.59%	\$110,952.81	18.59%
2006	11162	\$941,314.49	\$0.00	0.00%	\$75,028.00	7.97%	\$75,028.00	7.97%
2006	12593	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13325	\$400,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13409	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13495	\$400,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13594	\$947,236.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13622	\$68,293.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13662	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.46 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2006								
2006	13684	\$391,394.00	\$0.00	0.00%	\$3,007.95	0.77%	\$3,007.95	0.77%
2006	13685	\$324,261.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13690	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13691	\$205,460.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13693	\$156,223.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13694	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13699	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13738	\$128,502.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13739	\$228,176.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13740	\$2,212,216.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13741	\$239,705.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13742	\$378,110.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13743	\$1,788,921.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13753	\$72,639.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13764	\$156,784.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13765	\$185,159.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13766	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13785	\$95,334.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13792	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13813	\$155,113.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14152	\$2,394,265.30	\$0.00	0.00%	\$499,045.62	20.84%	\$499,045.62	20.84%
2006	14157	\$1,164,822.00	\$0.00	0.00%	\$116,344.00	9.99%	\$116,344.00	9.99%
2006	14163	\$44,978.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14169	\$3,680,244.50	\$0.00	0.00%	\$1,151,451.85	31.29%	\$1,151,451.85	31.29%
2006	14183	\$66,756.60	\$0.00	0.00%	\$45,741.00	68.52%	\$45,741.00	68.52%
2006	14189	\$99,989.78	\$0.00	0.00%	\$2,865.00	2.87%	\$2,865.00	2.87%
2006	14196	\$289,081.10	\$0.00	0.00%	\$7,844.96	2.71%	\$7,844.96	2.71%
2006	14201	\$17,269,806.85	\$0.00	0.00%	\$629,827.35	3.65%	\$629,827.35	3.65%
2006	14207	\$5,123,200.18	\$102,464.00	2.00%	\$384,194.12	7.50%	\$281,730.12	5.50%
2006	14211	\$494,638.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14223	\$1,150,598.85	\$0.00	0.00%	\$241,982.35	21.03%	\$241,982.35	21.03%
2006	14228	\$651,995.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14236	\$1,237,968.62	\$0.00	0.00%	\$32,181.40	2.60%	\$32,181.40	2.60%
2006	14242	\$23,418.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14260	\$1,179,117.91	\$0.00	0.00%	\$250,589.72	21.25%	\$250,589.72	21.25%
2006	14289	\$735,119.10	\$0.00	0.00%	\$199,626.41	27.16%	\$199,626.41	27.16%
2006	14292	\$28,597.52	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14297	\$1,701,921.15	\$0.00	0.00%	\$198,778.19	11.68%	\$198,778.19	11.68%
2006	14307	\$356,492.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14312	\$10,719,453.61	\$0.00	0.00%	\$266,010.52	2.48%	\$266,010.52	2.48%
2006	14322	\$14,275,836.12	\$571,033.44	4.00%	\$2,236,108.37	15.66%	\$1,665,074.93	11.66%
2006	14324	\$525,061.92	\$0.00	0.00%	\$110,794.54	21.10%	\$110,794.54	21.10%
2006	14329	\$18,129,388.77	\$0.00	0.00%	\$1,094,946.47	6.04%	\$1,094,946.47	6.04%
2006	14333	\$1,392,974.46	\$0.00	0.00%	\$331,173.75	23.77%	\$331,173.75	23.77%
2006	14335	\$235,449.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14336	\$398,831.09	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14341	\$963,068.75	\$0.00	0.00%	\$31,694.95	3.29%	\$31,694.95	3.29%
2006	14347	\$1,626,636.18	\$0.00	0.00%	\$245,254.20	15.08%	\$245,254.20	15.08%
2006	14362	\$169,458.84	\$0.00	0.00%	\$11,860.00	7.00%	\$11,860.00	7.00%
2006	14368	\$625,792.90	\$0.00	0.00%	\$67,025.81	10.71%	\$67,025.81	10.71%
2006	14386	\$6,974,633.45	\$0.00	0.00%	\$121,832.00	1.75%	\$121,832.00	1.75%
2006	14388	\$2,687,869.20	\$0.00	0.00%	\$256,964.53	9.56%	\$256,964.53	9.56%
2006	14394	\$204,022.49	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14399	\$4,169,138.13	\$0.00	0.00%	\$965,728.86	23.16%	\$965,728.86	23.16%
2006	14416	\$1,502,436.30	\$0.00	0.00%	\$184,732.90	12.30%	\$184,732.90	12.30%
2006	14425	\$1,598,204.50	\$0.00	0.00%	\$140,863.49	8.81%	\$140,863.49	8.81%

Table D1.46 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2006								
2006	14434	\$367,778.00	\$0.00	0.00%	\$95,643.20	26.01%	\$95,643.20	26.01%
2006	14448	\$173,817.18	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14461	\$5,781,910.77	\$115,638.22	2.00%	\$1,297,433.21	22.44%	\$1,181,794.99	20.44%
2006	14463	\$896,116.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14470	\$3,249,999.90	\$0.00	0.00%	\$247,467.64	7.61%	\$247,467.64	7.61%
2006	14476	\$3,362,963.08	\$0.00	0.00%	\$263,275.90	7.83%	\$263,275.90	7.83%
2006	14480	\$1,269,043.00	\$0.00	0.00%	\$78,925.46	6.22%	\$78,925.46	6.22%
2006	14515	\$108,681.00	\$0.00	0.00%	\$45,000.00	41.41%	\$45,000.00	41.41%
2006	14521	\$1,386,401.40	\$0.00	0.00%	\$246,542.42	17.78%	\$246,542.42	17.78%
2006	14526	\$865,429.21	\$0.00	0.00%	\$47,485.10	5.49%	\$47,485.10	5.49%
2006	14536	\$24,999.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14541	\$2,204,251.30	\$0.00	0.00%	\$312,979.11	14.20%	\$312,979.11	14.20%
2006	14547	\$80,573.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14555	\$107,283.30	\$0.00	0.00%	\$22,971.30	21.41%	\$22,971.30	21.41%
2006	14562	\$812,302.35	\$0.00	0.00%	\$158,932.00	19.57%	\$158,932.00	19.57%
2006	14578	\$1,198,486.33	\$0.00	0.00%	\$132,069.33	11.02%	\$132,069.33	11.02%
2006	14583	\$211,821.79	\$0.00	0.00%	\$32,777.89	15.47%	\$32,777.89	15.47%
2006	14603	\$116,749.53	\$0.00	0.00%	\$30,492.25	26.12%	\$30,492.25	26.12%
2006	14609	\$919,728.10	\$0.00	0.00%	\$147,751.23	16.06%	\$147,751.23	16.06%
2006	14621	\$1,373,719.65	\$0.00	0.00%	\$143,187.62	10.42%	\$143,187.62	10.42%
2006	14631	\$3,934,732.70	\$0.00	0.00%	\$476,072.26	12.10%	\$476,072.26	12.10%
2006	14639	\$432,263.00	\$0.00	0.00%	\$71,767.80	16.60%	\$71,767.80	16.60%
2006	14649	\$1,077,656.60	\$0.00	0.00%	\$137,588.15	12.77%	\$137,588.15	12.77%
2006	14654	\$12,386,373.16	\$0.00	0.00%	\$1,489,649.46	12.03%	\$1,489,649.46	12.03%
2006	14661	\$1,160,100.00	\$0.00	0.00%	\$69,614.40	6.00%	\$69,614.40	6.00%
2006	14678	\$294,378.88	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14693	\$1,250,246.35	\$0.00	0.00%	\$129,849.47	10.39%	\$129,849.47	10.39%
2006	14713	\$452,336.60	\$0.00	0.00%	\$80,770.00	17.86%	\$80,770.00	17.86%
2006	14724	\$1,299,899.92	\$0.00	0.00%	\$566,070.00	43.55%	\$566,070.00	43.55%
2006	14743	\$274,786.00	\$0.00	0.00%	\$17,100.00	6.22%	\$17,100.00	6.22%
2006	14786	\$290,774.83	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14806	\$1,581,198.45	\$0.00	0.00%	\$180,608.68	11.42%	\$180,608.68	11.42%
2006	14807	\$555,555.55	\$0.00	0.00%	\$94,191.41	16.95%	\$94,191.41	16.95%
2006	14809	\$515,522.76	\$0.00	0.00%	\$118,326.56	22.95%	\$118,326.56	22.95%
2006	14820	\$2,068,791.50	\$0.00	0.00%	\$208,423.27	10.07%	\$208,423.27	10.07%
2006	14823	\$777,947.05	\$0.00	0.00%	\$98,855.38	12.71%	\$98,855.38	12.71%
2006	14825	\$741,414.53	\$0.00	0.00%	\$172,829.12	23.31%	\$172,829.12	23.31%
2006	14836	\$296,440.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14844	\$1,030,555.25	\$0.00	0.00%	\$36,552.40	3.55%	\$36,552.40	3.55%
2006	14851	\$2,339,444.30	\$0.00	0.00%	\$127,822.08	5.46%	\$127,822.08	5.46%
2006	14866	\$1,073,508.39	\$0.00	0.00%	\$159,364.15	14.85%	\$159,364.15	14.85%
2006	14871	\$1,680,945.38	\$0.00	0.00%	\$209,236.84	12.45%	\$209,236.84	12.45%
2006	14872	\$6,941,342.05	\$0.00	0.00%	\$752,100.25	10.84%	\$752,100.25	10.84%
2006	14874	\$1,157,709.00	\$0.00	0.00%	\$181,021.13	15.64%	\$181,021.13	15.64%
2006	14877	\$168,961.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14879	\$10,357,139.76	\$0.00	0.00%	\$534,190.85	5.16%	\$534,190.85	5.16%
2006	14884	\$1,381,614.40	\$0.00	0.00%	\$178,551.98	12.92%	\$178,551.98	12.92%
2006	15232	\$89,522.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15235	\$7,100.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15244	\$344,139.96	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15245	\$406,601.06	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15246	\$423,954.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15247	\$300,403.35	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15248	\$494,836.35	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15249	\$548,022.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15250	\$475,400.77	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.46 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2006								
2006	15251	\$557,830.46	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15252	\$626,340.61	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15253	\$606,359.71	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15256	\$54,743.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15293	\$6,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15294	\$15,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15424	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15425	\$20,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15427	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15429	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15430	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15434	\$175,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15435	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15436	\$175,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15438	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15441	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15442	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15444	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15447	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15448	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15488	\$6,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15495	\$147,900.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15638	\$350,673.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15639	\$4,999.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15640	\$4,999.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15647	\$341,596.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15649	\$258,350.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15662	\$121,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20014	\$5,387,493.87	\$0.00	0.00%	\$248,124.00	4.61%	\$248,124.00	4.61%
2006	20015	\$2,282,744.96	\$0.00	0.00%	\$317,591.00	13.91%	\$317,591.00	13.91%
2006	20042	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20043	\$175,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20044	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20045	\$29,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20046	\$38,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2006		\$226,784,899	\$789,136	0.35%	\$20,807,013	9.17%	\$20,017,878	8.83%
TOTALS FY 2000-2006		\$1,511,218,775	\$16,212,608	1.07%	\$109,462,476	7.24%	\$93,249,867	6.17%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D1.46 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
Goal Analysis						
2000						
\$188,733,451	\$0	0.00%	\$12,778,550	6.77%	\$12,778,550	6.77%
2001						
\$233,329,856	\$1,846,478	0.79%	\$16,491,073	7.07%	\$14,644,596	6.28%
2002						
\$200,017,782	\$3,259,386	1.63%	\$14,356,604	7.18%	\$11,097,218	5.55%
2003						
\$230,409,223	\$3,583,199	1.56%	\$10,950,479	4.75%	\$7,367,281	3.20%
2004						
\$211,762,750	\$2,147,714	1.01%	\$14,838,401	7.01%	\$12,690,687	5.99%
2005						
\$220,180,814	\$4,586,697	2.08%	\$19,240,356	8.74%	\$14,653,659	6.66%
2006						
\$226,784,899	\$789,136	0.35%	\$20,807,013	9.17%	\$20,017,878	8.83%
Overall						
\$1,511,218,775	\$16,212,608	1.07%	\$109,462,476	7.24%	\$93,249,867	6.17%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D1.47 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2000								
2000	10663	\$706,184.00	\$0.00	0.00%	\$11,151.00	1.58%	\$11,151.00	1.58%
2000	10665	\$73,303.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10743	\$135,053.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10748	\$487,155.78	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10749	\$2,855,883.42	\$0.00	0.00%	\$311,250.23	10.90%	\$311,250.23	10.90%
2000	10750	\$4,617,267.91	\$0.00	0.00%	\$292,873.67	6.34%	\$292,873.67	6.34%
2000	10783	\$246,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10784	\$387,727.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10785	\$217,144.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10909	\$584,289.00	\$0.00	0.00%	\$48,833.00	8.36%	\$48,833.00	8.36%
2000	12227	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12258	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12264	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12266	\$19,300.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12267	\$120,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12268	\$239,994.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12272	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12280	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12281	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12296	\$120,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12310	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12319	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12320	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12321	\$105,386.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12322	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12335	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12347	\$170,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12356	\$691,036.00	\$0.00	0.00%	\$109,764.56	15.88%	\$109,764.56	15.88%
2000	12397	\$207,616.00	\$0.00	0.00%	\$5,186.25	2.50%	\$5,186.25	2.50%
2000	12399	\$448,661.00	\$0.00	0.00%	\$16,737.12	3.73%	\$16,737.12	3.73%
2000	12416	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12442	\$527,536.00	\$0.00	0.00%	\$8,011.09	1.52%	\$8,011.09	1.52%
2000	12541	\$72,532.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12622	\$2,381,609.30	\$0.00	0.00%	\$135,150.94	5.67%	\$135,150.94	5.67%
2000	12629	\$408,006.48	\$0.00	0.00%	\$42,030.70	10.30%	\$42,030.70	10.30%
2000	12635	\$15,566.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12636	\$11,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12637	\$69,807.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12638	\$57,316.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12639	\$15,980.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12640	\$76,427.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12641	\$77,765.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12642	\$28,809.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12643	\$76,818.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12645	\$35,531.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12646	\$55,089.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	13034	\$83,867.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	13093	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	13095	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	13116	\$1,213,050.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14153	\$6,171,378.67	\$0.00	0.00%	\$1,272,033.47	20.61%	\$1,272,033.47	20.61%
2000	14159	\$3,145,343.10	\$0.00	0.00%	\$364,686.09	11.59%	\$364,686.09	11.59%
2000	14170	\$1,558,795.55	\$0.00	0.00%	\$82,308.78	5.28%	\$82,308.78	5.28%
2000	14184	\$134,270.60	\$0.00	0.00%	\$16,270.08	12.12%	\$16,270.08	12.12%
2000	14194	\$1,426,028.03	\$0.00	0.00%	\$42,958.04	3.01%	\$42,958.04	3.01%
2000	14202	\$1,673,064.46	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14212	\$62,115.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.47 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2000								
2000	14217	\$173,675.00	\$0.00	0.00%	\$17,800.00	10.25%	\$17,800.00	10.25%
2000	14224	\$1,248,556.05	\$0.00	0.00%	\$152,793.80	12.24%	\$152,793.80	12.24%
2000	14229	\$224,046.63	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14243	\$512,220.40	\$0.00	0.00%	\$37,697.30	7.36%	\$37,697.30	7.36%
2000	14247	\$52,704.33	\$0.00	0.00%	\$11,885.40	22.55%	\$11,885.40	22.55%
2000	14254	\$5,713,400.93	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14257	\$1,092,153.75	\$0.00	0.00%	\$61,978.24	5.67%	\$61,978.24	5.67%
2000	14266	\$448,846.44	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14268	\$1,264,433.15	\$0.00	0.00%	\$152,795.33	12.08%	\$152,795.33	12.08%
2000	14285	\$326,326.26	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14288	\$2,624,902.52	\$0.00	0.00%	\$20,905.29	0.80%	\$20,905.29	0.80%
2000	14291	\$349,326.44	\$0.00	0.00%	\$132,347.87	37.89%	\$132,347.87	37.89%
2000	14293	\$624,361.02	\$0.00	0.00%	\$15,200.30	2.43%	\$15,200.30	2.43%
2000	14323	\$182,483.00	\$0.00	0.00%	\$45,400.90	24.88%	\$45,400.90	24.88%
2000	14330	\$3,243,283.29	\$0.00	0.00%	\$735,911.41	22.69%	\$735,911.41	22.69%
2000	14337	\$4,840,000.99	\$0.00	0.00%	\$184,324.48	3.81%	\$184,324.48	3.81%
2000	14348	\$173,737.50	\$0.00	0.00%	\$51,758.92	29.79%	\$51,758.92	29.79%
2000	14351	\$300,275.00	\$0.00	0.00%	\$10,538.00	3.51%	\$10,538.00	3.51%
2000	14357	\$541,581.70	\$0.00	0.00%	\$72,444.35	13.38%	\$72,444.35	13.38%
2000	14363	\$217,542.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14369	\$579,413.16	\$0.00	0.00%	\$91,317.90	15.76%	\$91,317.90	15.76%
2000	14370	\$147,217.05	\$0.00	0.00%	\$6,343.00	4.31%	\$6,343.00	4.31%
2000	14376	\$11,306,051.05	\$0.00	0.00%	\$888,467.90	7.86%	\$888,467.90	7.86%
2000	14382	\$976,726.60	\$0.00	0.00%	\$6,355.16	0.65%	\$6,355.16	0.65%
2000	14383	\$67,219.85	\$0.00	0.00%	\$11,357.72	16.90%	\$11,357.72	16.90%
2000	14387	\$1,419,850.73	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14395	\$1,249,585.30	\$0.00	0.00%	\$39,564.66	3.17%	\$39,564.66	3.17%
2000	14400	\$461,212.80	\$0.00	0.00%	\$73,265.40	15.89%	\$73,265.40	15.89%
2000	14411	\$1,138,408.37	\$0.00	0.00%	\$79,755.04	7.01%	\$79,755.04	7.01%
2000	14426	\$70,607.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14430	\$2,174,378.61	\$0.00	0.00%	\$220,609.38	10.15%	\$220,609.38	10.15%
2000	14435	\$3,122,719.13	\$0.00	0.00%	\$245,923.53	7.88%	\$245,923.53	7.88%
2000	14439	\$1,348,187.66	\$0.00	0.00%	\$308,974.49	22.92%	\$308,974.49	22.92%
2000	14444	\$8,891,442.77	\$0.00	0.00%	\$856,297.08	9.63%	\$856,297.08	9.63%
2000	14449	\$462,392.10	\$0.00	0.00%	\$91,286.04	19.74%	\$91,286.04	19.74%
2000	14459	\$1,664,141.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14464	\$5,321,021.13	\$0.00	0.00%	\$857,043.40	16.11%	\$857,043.40	16.11%
2000	14465	\$2,417,850.17	\$0.00	0.00%	\$77,862.33	3.22%	\$77,862.33	3.22%
2000	14471	\$2,535,897.29	\$0.00	0.00%	\$184,785.79	7.29%	\$184,785.79	7.29%
2000	14477	\$1,582,675.84	\$0.00	0.00%	\$141,102.60	8.92%	\$141,102.60	8.92%
2000	14492	\$1,508,781.95	\$0.00	0.00%	\$226,918.30	15.04%	\$226,918.30	15.04%
2000	14510	\$1,062,068.30	\$0.00	0.00%	\$42,607.12	4.01%	\$42,607.12	4.01%
2000	14520	\$365,630.26	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14527	\$6,078,234.65	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14532	\$4,655,180.11	\$0.00	0.00%	\$54,520.00	1.17%	\$54,520.00	1.17%
2000	14542	\$1,234,691.00	\$0.00	0.00%	\$104,743.34	8.48%	\$104,743.34	8.48%
2000	14569	\$328,622.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14571	\$817,817.17	\$0.00	0.00%	\$2,655.50	0.32%	\$2,655.50	0.32%
2000	14579	\$2,582,575.36	\$0.00	0.00%	\$269,533.20	10.44%	\$269,533.20	10.44%
2000	14584	\$411,571.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14599	\$977,391.80	\$0.00	0.00%	\$21,762.45	2.23%	\$21,762.45	2.23%
2000	14600	\$7,084,784.14	\$0.00	0.00%	\$630,495.27	8.90%	\$630,495.27	8.90%
2000	14615	\$7,017,632.35	\$0.00	0.00%	\$400,771.15	5.71%	\$400,771.15	5.71%
2000	14617	\$4,171,266.88	\$0.00	0.00%	\$524,693.71	12.58%	\$524,693.71	12.58%
2000	14622	\$1,874,523.34	\$0.00	0.00%	\$199,335.50	10.63%	\$199,335.50	10.63%
2000	14636	\$2,693,265.24	\$0.00	0.00%	\$96,727.56	3.59%	\$96,727.56	3.59%
2000	14637	\$1,570,313.30	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.47 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2000								
2000	14640	\$11,889.60	\$0.00	0.00%	\$5,761.50	48.46%	\$5,761.50	48.46%
2000	14644	\$2,270,871.72	\$0.00	0.00%	\$25,761.50	1.13%	\$25,761.50	1.13%
2000	14645	\$648,971.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14650	\$3,266,693.80	\$0.00	0.00%	\$258,434.70	7.91%	\$258,434.70	7.91%
2000	14655	\$2,121,212.12	\$0.00	0.00%	\$60,652.00	2.86%	\$60,652.00	2.86%
2000	14665	\$68,923.74	\$0.00	0.00%	\$3,719.00	5.40%	\$3,719.00	5.40%
2000	14669	\$823,781.62	\$0.00	0.00%	\$29,696.44	3.60%	\$29,696.44	3.60%
2000	14694	\$1,848,513.37	\$0.00	0.00%	\$14,229.33	0.77%	\$14,229.33	0.77%
2000	14695	\$63,499.81	\$0.00	0.00%	\$7,010.70	11.04%	\$7,010.70	11.04%
2000	14699	\$348,072.51	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14728	\$402,625.08	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14729	\$4,202,581.45	\$0.00	0.00%	\$150,397.92	3.58%	\$150,397.92	3.58%
2000	14788	\$1,149,997.65	\$0.00	0.00%	\$194,457.55	16.91%	\$194,457.55	16.91%
2000	14790	\$2,548,462.73	\$0.00	0.00%	\$166,128.48	6.52%	\$166,128.48	6.52%
2000	14805	\$67,362.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14819	\$363,359.18	\$0.00	0.00%	\$118,065.10	32.49%	\$118,065.10	32.49%
2000	14822	\$708,178.03	\$0.00	0.00%	\$236,099.54	33.34%	\$236,099.54	33.34%
2000	14834	\$7,022,656.75	\$0.00	0.00%	\$110,966.64	1.58%	\$110,966.64	1.58%
2000	14885	\$35,166.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14886	\$36,247.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14887	\$84,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14888	\$38,450.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14889	\$46,731.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14890	\$95,465.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14891	\$15,300.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14892	\$21,921.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14893	\$31,347.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14894	\$17,596.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15335	\$282,102.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15344	\$394,060.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15346	\$272,107.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15348	\$333,220.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15351	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15355	\$448,325.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15356	\$252,873.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15363	\$199,220.00	\$0.00	0.00%	\$63,000.00	31.62%	\$63,000.00	31.62%
2000	15373	\$5,234,262.15	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15492	\$429,512.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15518	\$83,333.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15631	\$84,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15659	\$40,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20004	\$8,477.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20005	\$61,036.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20006	\$44,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20007	\$772,000.00	\$0.00	0.00%	\$76,836.00	9.95%	\$76,836.00	9.95%
2000	20008	\$273,007.20	\$0.00	0.00%	\$39,232.00	14.37%	\$39,232.00	14.37%
2000	20009	\$194,963.15	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20017	\$5,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20018	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20019	\$892,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20020	\$173,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20048	\$44,568.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2000		\$188,733,451	\$0	0.00%	\$12,778,550	6.77%	\$12,778,550	6.77%
2001								
2001	10670	\$53,462.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10674	\$205,242.00	\$0.00	0.00%	\$7,478.02	3.64%	\$7,478.02	3.64%
2001	10677	\$405,813.00	\$0.00	0.00%	\$58,689.13	14.46%	\$58,689.13	14.46%

Table D1.47 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	10678	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10680	\$974,908.00	\$0.00	0.00%	\$13,947.00	1.43%	\$13,947.00	1.43%
2001	10683	\$366,991.00	\$0.00	0.00%	\$26,440.05	7.20%	\$26,440.05	7.20%
2001	10684	\$686,476.00	\$0.00	0.00%	\$12,608.00	1.84%	\$12,608.00	1.84%
2001	10686	\$37,188.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10690	\$360,193.00	\$0.00	0.00%	\$10,000.00	2.78%	\$10,000.00	2.78%
2001	10693	\$295,324.00	\$0.00	0.00%	\$8,800.00	2.98%	\$8,800.00	2.98%
2001	10694	\$180,331.00	\$0.00	0.00%	\$19,227.46	10.66%	\$19,227.46	10.66%
2001	10695	\$69,953.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10696	\$1,573,995.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10697	\$463,037.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10817	\$10,642,286.75	\$0.00	0.00%	\$496,709.05	4.67%	\$496,709.05	4.67%
2001	11374	\$214,029.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	11375	\$294,625.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	11376	\$234,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12133	\$216,476.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12139	\$779,801.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12230	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12233	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12236	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12255	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12261	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12269	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12287	\$62,614.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12288	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12289	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12295	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12304	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12313	\$95,827.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12315	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12472	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12493	\$120,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12514	\$217,855.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12518	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12548	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12565	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12618	\$374,973.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12623	\$67,394.36	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12630	\$6,027,748.65	\$0.00	0.00%	\$343,024.89	5.69%	\$343,024.89	5.69%
2001	12631	\$177,858.53	\$0.00	0.00%	\$31,091.16	17.48%	\$31,091.16	17.48%
2001	12979	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13222	\$600,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13250	\$178,589.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13259	\$53,462.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13264	\$798,539.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13451	\$586,708.00	\$0.00	0.00%	\$31,860.32	5.43%	\$31,860.32	5.43%
2001	13544	\$67,990.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13643	\$299,288.00	\$0.00	0.00%	\$8,800.00	2.94%	\$8,800.00	2.94%
2001	13748	\$337,955.00	\$0.00	0.00%	\$2,513.17	0.74%	\$2,513.17	0.74%
2001	13801	\$179,895.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13809	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14178	\$362,642.40	\$0.00	0.00%	\$20,502.40	5.65%	\$20,502.40	5.65%
2001	14195	\$7,095,157.81	\$0.00	0.00%	\$237,144.05	3.34%	\$237,144.05	3.34%
2001	14203	\$1,765,771.78	\$0.00	0.00%	\$369,944.85	20.95%	\$369,944.85	20.95%
2001	14213	\$2,137,276.20	\$0.00	0.00%	\$122,723.40	5.74%	\$122,723.40	5.74%
2001	14218	\$3,798,195.46	\$0.00	0.00%	\$155,147.70	4.08%	\$155,147.70	4.08%
2001	14225	\$5,243,251.21	\$0.00	0.00%	\$481,540.40	9.18%	\$481,540.40	9.18%

Table D1.47 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	14230	\$3,217,379.18	\$0.00	0.00%	\$374,175.35	11.63%	\$374,175.35	11.63%
2001	14231	\$2,691,176.35	\$0.00	0.00%	\$117,244.59	4.36%	\$117,244.59	4.36%
2001	14238	\$9,038,202.05	\$0.00	0.00%	\$222,656.25	2.46%	\$222,656.25	2.46%
2001	14244	\$871,751.20	\$0.00	0.00%	\$106,123.28	12.17%	\$106,123.28	12.17%
2001	14248	\$149,511.91	\$0.00	0.00%	\$9,191.00	6.15%	\$9,191.00	6.15%
2001	14251	\$122,620.10	\$0.00	0.00%	\$22,121.00	18.04%	\$22,121.00	18.04%
2001	14258	\$3,142,391.51	\$0.00	0.00%	\$1,020,856.58	32.49%	\$1,020,856.58	32.49%
2001	14269	\$837,948.12	\$0.00	0.00%	\$52,414.22	6.26%	\$52,414.22	6.26%
2001	14273	\$5,343,464.13	\$0.00	0.00%	\$336,729.16	6.30%	\$336,729.16	6.30%
2001	14274	\$356,356.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14280	\$1,486,070.90	\$0.00	0.00%	\$113,524.00	7.64%	\$113,524.00	7.64%
2001	14290	\$2,833,761.20	\$0.00	0.00%	\$57,851.74	2.04%	\$57,851.74	2.04%
2001	14298	\$6,485,033.71	\$0.00	0.00%	\$470,406.30	7.25%	\$470,406.30	7.25%
2001	14308	\$782,576.85	\$0.00	0.00%	\$161,370.26	20.62%	\$161,370.26	20.62%
2001	14313	\$6,409,592.00	\$0.00	0.00%	\$221,396.60	3.45%	\$221,396.60	3.45%
2001	14319	\$1,904,197.52	\$0.00	0.00%	\$127,244.64	6.68%	\$127,244.64	6.68%
2001	14342	\$2,159,610.25	\$0.00	0.00%	\$199,371.99	9.23%	\$199,371.99	9.23%
2001	14389	\$1,935,631.51	\$0.00	0.00%	\$244,938.84	12.65%	\$244,938.84	12.65%
2001	14396	\$2,855,014.29	\$0.00	0.00%	\$59,560.59	2.09%	\$59,560.59	2.09%
2001	14412	\$3,099,999.99	\$0.00	0.00%	\$515,151.53	16.62%	\$515,151.53	16.62%
2001	14445	\$25,275.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14453	\$2,909,949.80	\$0.00	0.00%	\$319,531.27	10.98%	\$319,531.27	10.98%
2001	14482	\$600,557.93	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14488	\$289,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14516	\$6,131,635.16	\$0.00	0.00%	\$810,017.10	13.21%	\$810,017.10	13.21%
2001	14522	\$3,614,321.10	\$0.00	0.00%	\$375,221.68	10.38%	\$375,221.68	10.38%
2001	14543	\$703,871.60	\$0.00	0.00%	\$83,610.32	11.88%	\$83,610.32	11.88%
2001	14549	\$32,035.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14553	\$548,016.69	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14556	\$315,450.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14563	\$115,682.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14566	\$8,831,903.05	\$0.00	0.00%	\$110,902.92	1.26%	\$110,902.92	1.26%
2001	14573	\$8,527,271.35	\$0.00	0.00%	\$433,257.12	5.08%	\$433,257.12	5.08%
2001	14605	\$1,085,190.99	\$0.00	0.00%	\$81,949.83	7.55%	\$81,949.83	7.55%
2001	14618	\$19,697.26	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14623	\$3,399,299.65	\$0.00	0.00%	\$467,000.96	13.74%	\$467,000.96	13.74%
2001	14626	\$345,707.19	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14630	\$1,749,409.23	\$0.00	0.00%	\$97,745.55	5.59%	\$97,745.55	5.59%
2001	14632	\$1,240,230.82	\$0.00	0.00%	\$263,870.16	21.28%	\$263,870.16	21.28%
2001	14641	\$1,588,107.47	\$0.00	0.00%	\$153,301.00	9.65%	\$153,301.00	9.65%
2001	14656	\$19,311.97	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14662	\$64,985.70	\$0.00	0.00%	\$3,716.10	5.72%	\$3,716.10	5.72%
2001	14666	\$1,672,569.45	\$0.00	0.00%	\$131,049.94	7.84%	\$131,049.94	7.84%
2001	14677	\$3,225,039.44	\$0.00	0.00%	\$371,123.92	11.51%	\$371,123.92	11.51%
2001	14690	\$2,360,221.12	\$0.00	0.00%	\$570,343.27	24.16%	\$570,343.27	24.16%
2001	14703	\$3,185,411.65	\$0.00	0.00%	\$197,529.20	6.20%	\$197,529.20	6.20%
2001	14707	\$230,825.88	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14719	\$855,650.52	\$0.00	0.00%	\$12,630.24	1.48%	\$12,630.24	1.48%
2001	14725	\$149,193.82	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14787	\$38,829.60	\$0.00	0.00%	\$13,518.35	34.81%	\$13,518.35	34.81%
2001	14798	\$289,933.50	\$0.00	0.00%	\$3,586.50	1.24%	\$3,586.50	1.24%
2001	14804	\$3,883,120.10	\$0.00	0.00%	\$253,949.67	6.54%	\$253,949.67	6.54%
2001	14811	\$463,172.63	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14815	\$376,354.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14821	\$678,566.50	\$0.00	0.00%	\$76,540.63	11.28%	\$76,540.63	11.28%
2001	14832	\$1,237,273.00	\$0.00	0.00%	\$35,716.40	2.89%	\$35,716.40	2.89%
2001	14837	\$2,837,364.08	\$0.00	0.00%	\$443,527.93	15.63%	\$443,527.93	15.63%

Table D1.47 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	14849	\$7,682,909.91	\$0.00	0.00%	\$439,121.49	5.72%	\$439,121.49	5.72%
2001	14854	\$7,480.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14860	\$14,499.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14863	\$222,979.30	\$0.00	0.00%	\$5,617.50	2.52%	\$5,617.50	2.52%
2001	14865	\$562,009.66	\$0.00	0.00%	\$16,668.00	2.97%	\$16,668.00	2.97%
2001	14895	\$15,084.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14896	\$119,208.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14898	\$17,766.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14899	\$359,636.00	\$0.00	0.00%	\$29,950.00	8.33%	\$29,950.00	8.33%
2001	14900	\$156,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14901	\$24,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14902	\$28,800.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14903	\$91,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14904	\$91,172.90	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14906	\$107,316.39	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14909	\$82,191.04	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14910	\$46,667.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14913	\$70,601.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14914	\$337,494.94	\$0.00	0.00%	\$42,500.00	12.59%	\$42,500.00	12.59%
2001	14916	\$464,430.00	\$0.00	0.00%	\$14,980.55	3.23%	\$14,980.55	3.23%
2001	14917	\$627,379.74	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14918	\$410,607.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14919	\$476,120.54	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14920	\$1,288,527.83	\$0.00	0.00%	\$20,738.28	1.61%	\$20,738.28	1.61%
2001	14922	\$58,823.13	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14923	\$60,657.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14924	\$64,900.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14925	\$18,475.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14927	\$19,662.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14928	\$535,130.80	\$0.00	0.00%	\$47,193.00	8.82%	\$47,193.00	8.82%
2001	14929	\$59,711.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14930	\$24,027.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14931	\$32,911.29	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14932	\$45,099.82	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14933	\$37,100.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14934	\$59,264.22	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14935	\$37,609.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14936	\$31,297.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14937	\$28,697.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14938	\$33,381.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14939	\$18,960.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14943	\$13,299.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14944	\$156,340.80	\$0.00	0.00%	\$17,000.00	10.87%	\$17,000.00	10.87%
2001	14945	\$124,262.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14946	\$11,225.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14947	\$37,886.08	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14948	\$35,388.55	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14949	\$69,527.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14950	\$49,739.68	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14952	\$56,686.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14953	\$31,640.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15312	\$17,790.57	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15336	\$365,801.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15338	\$486,693.75	\$0.00	0.00%	\$9,650.00	1.98%	\$9,650.00	1.98%
2001	15342	\$229,950.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15347	\$334,575.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15349	\$538,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.47 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	15352	\$437,485.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15416	\$88,214.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15417	\$45,936.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15464	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15498	\$68,830.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15555	\$410,864.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15579	\$74,987.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15620	\$1,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15628	\$6,060.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15678	\$25,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20010	\$183,364.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20021	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20022	\$85,116.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20024	\$33,126.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20025	\$600,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20026	\$32,012.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20027	\$335,333.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20028	\$374,329.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20029	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20031	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2001		\$193,608,851	\$0	0.00%	\$12,843,578	6.63%	\$12,843,578	6.63%
2002								
2002	10701	\$349,629.00	\$0.00	0.00%	\$17,623.88	5.04%	\$17,623.88	5.04%
2002	10704	\$1,251,948.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	10706	\$1,086,208.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	10708	\$999,153.00	\$0.00	0.00%	\$37,121.65	3.72%	\$37,121.65	3.72%
2002	10710	\$700,315.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	10711	\$2,426,156.00	\$0.00	0.00%	\$71,199.36	2.93%	\$71,199.36	2.93%
2002	10712	\$1,265,145.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	10715	\$1,316,800.00	\$0.00	0.00%	\$16,288.72	1.24%	\$16,288.72	1.24%
2002	11402	\$180,481.55	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	11428	\$2,797,999.00	\$0.00	0.00%	\$59,003.00	2.11%	\$59,003.00	2.11%
2002	11468	\$452,642.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	11469	\$323,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12270	\$59,051.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12273	\$50,006.00	\$0.00	0.00%	\$5,775.00	11.55%	\$5,775.00	11.55%
2002	12316	\$51,687.00	\$0.00	0.00%	\$5,595.50	10.83%	\$5,595.50	10.83%
2002	12324	\$71,218.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12325	\$80,396.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12326	\$65,021.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12327	\$96,898.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12334	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12337	\$44,813.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12349	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12405	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12434	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12444	\$192,777.00	\$0.00	0.00%	\$3,920.43	2.03%	\$3,920.43	2.03%
2002	12452	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12473	\$351,035.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12476	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12486	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12499	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12519	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12549	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12554	\$1,344,964.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12624	\$1,687,791.13	\$0.00	0.00%	\$79,994.80	4.74%	\$79,994.80	4.74%
2002	12632	\$1,927,582.65	\$0.00	0.00%	\$235,671.68	12.23%	\$235,671.68	12.23%

Table D1.47 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2002								
2002	12718	\$28,276.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12719	\$546,096.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12720	\$155,355.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12721	\$74,045.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12722	\$23,324.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12723	\$49,968.76	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12724	\$141,872.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12725	\$127,429.29	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12726	\$16,488.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12727	\$99,075.51	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12728	\$56,623.32	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12729	\$594,352.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12730	\$70,228.74	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12731	\$36,309.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13168	\$5,100.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13200	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13225	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13354	\$239,923.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13362	\$423,337.00	\$0.00	0.00%	\$225.00	0.05%	\$225.00	0.05%
2002	13418	\$493,164.05	\$0.00	0.00%	\$8,656.78	1.76%	\$8,656.78	1.76%
2002	13515	\$103,602.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13517	\$1,748,470.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13705	\$733,296.00	\$0.00	0.00%	\$65,271.82	8.90%	\$65,271.82	8.90%
2002	13721	\$1,477,891.00	\$0.00	0.00%	\$11,466.00	0.78%	\$11,466.00	0.78%
2002	13733	\$1,082,120.00	\$0.00	0.00%	\$25.00	0.00%	\$25.00	0.00%
2002	14121	\$230,743.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14155	\$5,165,344.40	\$0.00	0.00%	\$293,661.44	5.69%	\$293,661.44	5.69%
2002	14161	\$672,462.20	\$0.00	0.00%	\$103,986.97	15.46%	\$103,986.97	15.46%
2002	14171	\$1,132,245.20	\$0.00	0.00%	\$39,237.00	3.47%	\$39,237.00	3.47%
2002	14191	\$158,158.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14192	\$24,444.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14226	\$3,680,204.78	\$0.00	0.00%	\$602,328.34	16.37%	\$602,328.34	16.37%
2002	14239	\$671,353.80	\$0.00	0.00%	\$30,676.68	4.57%	\$30,676.68	4.57%
2002	14255	\$37,540.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14256	\$81,131.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14264	\$1,309,071.00	\$0.00	0.00%	\$95,856.70	7.32%	\$95,856.70	7.32%
2002	14267	\$307,216.08	\$0.00	0.00%	\$8,149.35	2.65%	\$8,149.35	2.65%
2002	14270	\$1,062,712.20	\$0.00	0.00%	\$56,400.00	5.31%	\$56,400.00	5.31%
2002	14275	\$768,551.70	\$0.00	0.00%	\$40,205.30	5.23%	\$40,205.30	5.23%
2002	14283	\$1,061,094.49	\$0.00	0.00%	\$3,368.85	0.32%	\$3,368.85	0.32%
2002	14315	\$998,351.23	\$0.00	0.00%	\$115,351.62	11.55%	\$115,351.62	11.55%
2002	14326	\$567,375.95	\$0.00	0.00%	\$52,522.46	9.26%	\$52,522.46	9.26%
2002	14338	\$434,434.00	\$0.00	0.00%	\$138,559.00	31.89%	\$138,559.00	31.89%
2002	14343	\$3,975,011.53	\$0.00	0.00%	\$55,027.58	1.38%	\$55,027.58	1.38%
2002	14353	\$8,088,006.45	\$0.00	0.00%	\$156,375.85	1.93%	\$156,375.85	1.93%
2002	14378	\$547,392.50	\$0.00	0.00%	\$3,692.75	0.67%	\$3,692.75	0.67%
2002	14390	\$332,068.90	\$0.00	0.00%	\$7,434.45	2.24%	\$7,434.45	2.24%
2002	14413	\$907,773.55	\$0.00	0.00%	\$66,991.90	7.38%	\$66,991.90	7.38%
2002	14418	\$182,102.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14422	\$85,871.47	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14454	\$2,147,208.45	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14472	\$293,309.20	\$0.00	0.00%	\$69,887.00	23.83%	\$69,887.00	23.83%
2002	14483	\$97,565.00	\$0.00	0.00%	\$7,934.00	8.13%	\$7,934.00	8.13%
2002	14511	\$6,597,489.70	\$0.00	0.00%	\$417,556.59	6.33%	\$417,556.59	6.33%
2002	14533	\$598,191.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14538	\$2,326,680.79	\$0.00	0.00%	\$398,168.79	17.11%	\$398,168.79	17.11%
2002	14544	\$1,769,836.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.47 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2002								
2002	14558	\$1,027,040.50	\$0.00	0.00%	\$259,201.74	25.24%	\$259,201.74	25.24%
2002	14567	\$656,349.10	\$0.00	0.00%	\$57,247.12	8.72%	\$57,247.12	8.72%
2002	14585	\$209,040.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14601	\$766,230.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14606	\$1,648,429.40	\$0.00	0.00%	\$168,582.10	10.23%	\$168,582.10	10.23%
2002	14611	\$2,174,091.04	\$0.00	0.00%	\$190,694.45	8.77%	\$190,694.45	8.77%
2002	14642	\$270,839.09	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14646	\$536,689.28	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14651	\$696,137.64	\$0.00	0.00%	\$45,580.26	6.55%	\$45,580.26	6.55%
2002	14657	\$3,814,172.68	\$0.00	0.00%	\$556,665.98	14.59%	\$556,665.98	14.59%
2002	14663	\$3,346,378.56	\$0.00	0.00%	\$388,820.30	11.62%	\$388,820.30	11.62%
2002	14671	\$4,003,627.27	\$0.00	0.00%	\$68,172.26	1.70%	\$68,172.26	1.70%
2002	14697	\$4,754,718.83	\$0.00	0.00%	\$456,288.10	9.60%	\$456,288.10	9.60%
2002	14700	\$728,692.90	\$0.00	0.00%	\$219,640.30	30.14%	\$219,640.30	30.14%
2002	14709	\$5,981,696.53	\$0.00	0.00%	\$562,385.70	9.40%	\$562,385.70	9.40%
2002	14716	\$1,263,320.80	\$0.00	0.00%	\$89,893.00	7.12%	\$89,893.00	7.12%
2002	14720	\$256,564.00	\$0.00	0.00%	\$70,009.42	27.29%	\$70,009.42	27.29%
2002	14794	\$1,373,103.70	\$0.00	0.00%	\$196,837.60	14.34%	\$196,837.60	14.34%
2002	14799	\$87,391.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14802	\$222,734.80	\$0.00	0.00%	\$7,000.00	3.14%	\$7,000.00	3.14%
2002	14812	\$1,285,752.60	\$0.00	0.00%	\$347,357.00	27.02%	\$347,357.00	27.02%
2002	14829	\$396,111.80	\$0.00	0.00%	\$34,816.80	8.79%	\$34,816.80	8.79%
2002	14841	\$236,401.60	\$0.00	0.00%	\$65,174.00	27.57%	\$65,174.00	27.57%
2002	14845	\$491,987.75	\$0.00	0.00%	\$79,452.60	16.15%	\$79,452.60	16.15%
2002	14847	\$41,510.63	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14857	\$238,368.53	\$0.00	0.00%	\$41,262.00	17.31%	\$41,262.00	17.31%
2002	14864	\$1,360,183.92	\$0.00	0.00%	\$134,501.09	9.89%	\$134,501.09	9.89%
2002	14951	\$10,084.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14954	\$27,670.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15031	\$10,540.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15032	\$3,599.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15033	\$7,977.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15034	\$72,607.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15035	\$21,200.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15036	\$802,231.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15037	\$40,865.12	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15040	\$3,421.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15041	\$5,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15042	\$94,825.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15043	\$55,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15044	\$19,549.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15112	\$102,760.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15113	\$11,469.33	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15115	\$2,475.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15116	\$99,626.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15118	\$35,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15119	\$8,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15120	\$52,458.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15121	\$16,754.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15122	\$57,287.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15124	\$32,895.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15125	\$681,693.70	\$0.00	0.00%	\$31,000.00	4.55%	\$31,000.00	4.55%
2002	15126	\$145,250.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15127	\$67,051.16	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15129	\$51,466.32	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15132	\$14,900.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15133	\$126,148.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.47 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2002								
2002	15265	\$19,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15471	\$163,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15473	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15523	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15529	\$170,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15571	\$78,488.80	\$0.00	0.00%	\$13,457.80	17.15%	\$13,457.80	17.15%
2002	15572	\$83,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15573	\$299,230.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15574	\$389,425.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15575	\$499,917.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15576	\$153,718.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15577	\$268,370.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15578	\$279,475.00	\$0.00	0.00%	\$79,800.00	28.55%	\$79,800.00	28.55%
2002	20011	\$11,612,453.19	\$0.00	0.00%	\$584,090.00	5.03%	\$584,090.00	5.03%
2002	20032	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	20033	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2002		\$131,069,754	\$0	0.00%	\$8,129,140.86	6.20%	\$8,129,141	6.20%
2003								
2003	10650	\$1,342,264.43	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	10717	\$127,347.00	\$0.00	0.00%	\$184.00	0.14%	\$184.00	0.14%
2003	10718	\$155,398.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	11507	\$491,197.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	11762	\$310,515.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12231	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12257	\$82,257.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12317	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12338	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12344	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12348	\$148,338.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12394	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12404	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12414	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12424	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12426	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12427	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12445	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12455	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12461	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12463	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12464	\$94,121.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12474	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12475	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12501	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12503	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12515	\$800,547.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12516	\$299,998.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12528	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12529	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12535	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12536	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12537	\$894,371.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12569	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12577	\$197,621.00	\$0.00	0.00%	\$13,131.03	6.64%	\$13,131.03	6.64%
2003	12625	\$94,362.45	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12732	\$91,784.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12733	\$68,571.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12734	\$57,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.47 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2003								
2003	12735	\$44,820.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12736	\$26,650.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12737	\$53,173.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12738	\$33,444.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12739	\$18,682.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12740	\$32,410.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12741	\$290,864.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12742	\$1,024,882.00	\$0.00	0.00%	\$45,498.00	4.44%	\$45,498.00	4.44%
2003	12743	\$259,456.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12744	\$180,694.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12745	\$19,223.36	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12746	\$129,062.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12747	\$289,492.00	\$0.00	0.00%	\$25,950.00	8.96%	\$25,950.00	8.96%
2003	12749	\$22,185.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12750	\$30,999.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12751	\$213,350.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12752	\$183,751.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12753	\$165,956.46	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12754	\$231,916.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12755	\$359,544.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12756	\$688,039.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12757	\$350,577.67	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12758	\$262,484.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12759	\$370,134.79	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12760	\$312,072.03	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12761	\$532,813.66	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12762	\$73,425.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12763	\$68,048.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12764	\$73,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12765	\$98,288.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12766	\$40,832.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12767	\$75,067.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12768	\$420,341.20	\$0.00	0.00%	\$47,698.00	11.35%	\$47,698.00	11.35%
2003	12769	\$69,957.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12771	\$205,862.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12772	\$32,921.88	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12773	\$164,850.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12774	\$33,008.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12775	\$82,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12776	\$33,200.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12777	\$9,700.69	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12778	\$14,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12788	\$278,147.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12831	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13230	\$7,486.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13321	\$125,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13334	\$6,896.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13415	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13439	\$20,755.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13461	\$62,505.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13659	\$514,275.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13668	\$288,262.00	\$0.00	0.00%	\$4,489.01	1.56%	\$4,489.01	1.56%
2003	13706	\$156,784.00	\$0.00	0.00%	\$1,852.93	1.18%	\$1,852.93	1.18%
2003	13949	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14162	\$93,610.48	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14179	\$16,306,928.23	\$0.00	0.00%	\$711,307.77	4.36%	\$711,307.77	4.36%
2003	14180	\$512,548.90	\$0.00	0.00%	\$11,250.00	2.19%	\$11,250.00	2.19%

Table D1.47 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2003								
2003	14186	\$323,670.21	\$0.00	0.00%	\$21,988.15	6.79%	\$21,988.15	6.79%
2003	14233	\$11,067.37	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14249	\$1,213,362.90	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14252	\$802,508.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14271	\$136,791.68	\$0.00	0.00%	\$9,820.00	7.18%	\$9,820.00	7.18%
2003	14276	\$340,800.34	\$0.00	0.00%	\$27,983.00	8.21%	\$27,983.00	8.21%
2003	14281	\$377,432.00	\$0.00	0.00%	\$19,500.00	5.17%	\$19,500.00	5.17%
2003	14306	\$236,962.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14310	\$239,526.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14344	\$2,177,751.18	\$0.00	0.00%	\$139,714.32	6.42%	\$139,714.32	6.42%
2003	14359	\$118,326.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14366	\$508,267.32	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14379	\$614,104.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14384	\$1,141,993.75	\$0.00	0.00%	\$49,210.96	4.31%	\$49,210.96	4.31%
2003	14397	\$28,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14423	\$749,722.40	\$0.00	0.00%	\$53,167.73	7.09%	\$53,167.73	7.09%
2003	14442	\$142,559.01	\$0.00	0.00%	\$6,235.84	4.37%	\$6,235.84	4.37%
2003	14446	\$417,335.05	\$0.00	0.00%	\$14,042.66	3.36%	\$14,042.66	3.36%
2003	14447	\$612,919.90	\$0.00	0.00%	\$43,759.35	7.14%	\$43,759.35	7.14%
2003	14455	\$1,351,557.67	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14460	\$1,777,055.23	\$0.00	0.00%	\$37,483.37	2.11%	\$37,483.37	2.11%
2003	14473	\$51,568.70	\$0.00	0.00%	\$3,385.20	6.56%	\$3,385.20	6.56%
2003	14479	\$242,523.15	\$0.00	0.00%	\$19,516.11	8.05%	\$19,516.11	8.05%
2003	14484	\$931,425.00	\$0.00	0.00%	\$60,831.50	6.53%	\$60,831.50	6.53%
2003	14513	\$207,615.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14524	\$1,197,964.41	\$0.00	0.00%	\$50,318.00	4.20%	\$50,318.00	4.20%
2003	14539	\$557,223.97	\$0.00	0.00%	\$33,258.82	5.97%	\$33,258.82	5.97%
2003	14551	\$364,592.00	\$0.00	0.00%	\$17,210.27	4.72%	\$17,210.27	4.72%
2003	14554	\$1,658,566.84	\$0.00	0.00%	\$47,477.96	2.86%	\$47,477.96	2.86%
2003	14559	\$213,026.30	\$0.00	0.00%	\$11,484.55	5.39%	\$11,484.55	5.39%
2003	14575	\$38,029.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14602	\$641,993.82	\$0.00	0.00%	\$54,134.72	8.43%	\$54,134.72	8.43%
2003	14607	\$143,501.50	\$0.00	0.00%	\$21,636.67	15.08%	\$21,636.67	15.08%
2003	14612	\$358,629.53	\$0.00	0.00%	\$23,654.59	6.60%	\$23,654.59	6.60%
2003	14634	\$1,511,562.69	\$0.00	0.00%	\$18,340.55	1.21%	\$18,340.55	1.21%
2003	14652	\$93,451.70	\$0.00	0.00%	\$20,016.00	21.42%	\$20,016.00	21.42%
2003	14675	\$496,721.45	\$0.00	0.00%	\$67,485.79	13.59%	\$67,485.79	13.59%
2003	14691	\$193,371.25	\$0.00	0.00%	\$44,435.91	22.98%	\$44,435.91	22.98%
2003	14705	\$427,643.96	\$0.00	0.00%	\$13,824.10	3.23%	\$13,824.10	3.23%
2003	14710	\$1,827,316.32	\$0.00	0.00%	\$66,124.00	3.62%	\$66,124.00	3.62%
2003	14717	\$785,517.58	\$0.00	0.00%	\$166,802.90	21.23%	\$166,802.90	21.23%
2003	14810	\$224,500.90	\$0.00	0.00%	\$6,031.45	2.69%	\$6,031.45	2.69%
2003	14826	\$10,940,051.92	\$0.00	0.00%	\$588,115.13	5.38%	\$588,115.13	5.38%
2003	14835	\$2,940,415.08	\$0.00	0.00%	\$25,691.50	0.87%	\$25,691.50	0.87%
2003	14848	\$8,685,411.08	\$0.00	0.00%	\$179,112.18	2.06%	\$179,112.18	2.06%
2003	14859	\$2,624,935.16	\$0.00	0.00%	\$285,050.52	10.86%	\$285,050.52	10.86%
2003	14867	\$366,453.00	\$0.00	0.00%	\$31,236.40	8.52%	\$31,236.40	8.52%
2003	15039	\$244,743.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15135	\$28,694.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15136	\$12,800.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15137	\$191,442.87	\$0.00	0.00%	\$36,326.00	18.97%	\$36,326.00	18.97%
2003	15142	\$226,980.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15401	\$243,825.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15418	\$387,147.00	\$0.00	0.00%	\$138.00	0.04%	\$138.00	0.04%
2003	15456	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15457	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15534	\$381,440.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.47 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2003								
2003	15535	\$578,293.38	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15536	\$460,520.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15537	\$502,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15538	\$200,612.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15539	\$480,030.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15540	\$346,110.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15541	\$624,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15544	\$94,943.85	\$0.00	0.00%	\$12,213.00	12.86%	\$12,213.00	12.86%
2003	15632	\$89,900.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15654	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15663	\$13,764.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15665	\$257,567.21	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15666	\$152,972.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	20001	\$461,181.34	\$0.00	0.00%	\$24,575.00	5.33%	\$24,575.00	5.33%
2003	20013	\$338,623.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	20034	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2003		\$95,565,485	\$0	0.00%	\$3,212,693	3.36%	\$3,212,693	3.36%
2004								
2004	10235	\$10,157,639.24	\$0.00	0.00%	\$796,054.74	7.84%	\$796,054.74	7.84%
2004	10237	\$3,630,714.30	\$0.00	0.00%	\$459,216.35	12.65%	\$459,216.35	12.65%
2004	10303	\$487,185.47	\$0.00	0.00%	\$16,190.04	3.32%	\$16,190.04	3.32%
2004	11028	\$118,468.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11133	\$510,833.53	\$0.00	0.00%	\$73,757.00	14.44%	\$73,757.00	14.44%
2004	11138	\$83,082.42	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11151	\$620,067.88	\$0.00	0.00%	\$84,434.00	13.62%	\$84,434.00	13.62%
2004	11313	\$62,875.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11314	\$20,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11599	\$82,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11627	\$10,836,412.66	\$0.00	0.00%	\$625,481.85	5.77%	\$625,481.85	5.77%
2004	11644	\$1,488,080.20	\$0.00	0.00%	\$223,195.78	15.00%	\$223,195.78	15.00%
2004	11662	\$418,612.95	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11668	\$1,511,990.92	\$0.00	0.00%	\$237,108.58	15.68%	\$237,108.58	15.68%
2004	11740	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12277	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12283	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12290	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12297	\$231,593.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12330	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12350	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12360	\$452,845.00	\$0.00	0.00%	\$13,749.20	3.04%	\$13,749.20	3.04%
2004	12363	\$201,140.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12429	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12435	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12436	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12449	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12453	\$200,000.00	\$0.00	0.00%	\$50,001.45	25.00%	\$50,001.45	25.00%
2004	12454	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12465	\$22,534.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12466	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12469	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12471	\$170,482.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12477	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12478	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12479	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12487	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12507	\$400,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12508	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.47 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004								
2004	12509	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12517	\$299,998.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12520	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12521	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12538	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12545	\$358,452.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12550	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12557	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12570	\$1,495,928.00	\$0.00	0.00%	\$4,300.00	0.29%	\$4,300.00	0.29%
2004	12626	\$39,840.71	\$0.00	0.00%	\$1,002.00	2.52%	\$1,002.00	2.52%
2004	12634	\$223,194.40	\$0.00	0.00%	\$51,675.65	23.15%	\$51,675.65	23.15%
2004	12780	\$891,090.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12781	\$86,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12782	\$622,153.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12783	\$68,080.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12784	\$44,340.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12786	\$59,697.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12787	\$99,046.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12789	\$123,629.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12790	\$73,472.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12791	\$198,855.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12792	\$226,499.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12793	\$240,153.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12794	\$74,614.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12795	\$32,872.96	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12796	\$55,293.54	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12797	\$42,468.49	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12798	\$128,300.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12799	\$527,714.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12800	\$138,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12801	\$62,955.58	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12802	\$47,464.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12803	\$98,086.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12804	\$69,101.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12805	\$1,061,891.63	\$0.00	0.00%	\$36,050.00	3.39%	\$36,050.00	3.39%
2004	12806	\$44,775.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12807	\$121,517.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12808	\$119,856.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12809	\$379,398.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12810	\$215,370.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12811	\$113,340.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12812	\$33,289.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12813	\$87,179.30	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12814	\$179,058.61	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12815	\$174,709.92	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12816	\$622,645.57	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12817	\$136,540.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12818	\$690,196.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12819	\$154,464.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12820	\$62,338.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12821	\$217,160.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12822	\$165,111.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12823	\$32,290.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	13318	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	13663	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	13780	\$3,576,685.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	13836	\$465,600.00	\$0.00	0.00%	\$4,708.18	1.01%	\$4,708.18	1.01%

Table D1.47 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004								
2004	14023	\$372,139.00	\$0.00	0.00%	\$32,177.76	8.65%	\$32,177.76	8.65%
2004	14065	\$101,945.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14087	\$518,736.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14167	\$1,520,497.00	\$0.00	0.00%	\$465,185.02	30.59%	\$465,185.02	30.59%
2004	14181	\$42,369.48	\$0.00	0.00%	\$4,700.00	11.09%	\$4,700.00	11.09%
2004	14199	\$138,913.66	\$0.00	0.00%	\$3,200.00	2.30%	\$3,200.00	2.30%
2004	14209	\$161,467.70	\$0.00	0.00%	\$5,350.00	3.31%	\$5,350.00	3.31%
2004	14215	\$858,808.00	\$0.00	0.00%	\$79,352.50	9.24%	\$79,352.50	9.24%
2004	14221	\$1,348,344.75	\$0.00	0.00%	\$236,483.34	17.54%	\$236,483.34	17.54%
2004	14227	\$1,125,844.99	\$0.00	0.00%	\$145,153.70	12.89%	\$145,153.70	12.89%
2004	14234	\$2,001,307.56	\$0.00	0.00%	\$84,703.54	4.23%	\$84,703.54	4.23%
2004	14241	\$2,111,111.11	\$0.00	0.00%	\$304,910.16	14.44%	\$304,910.16	14.44%
2004	14250	\$1,937,326.38	\$0.00	0.00%	\$159,292.90	8.22%	\$159,292.90	8.22%
2004	14253	\$2,828,282.82	\$0.00	0.00%	\$40,800.91	1.44%	\$40,800.91	1.44%
2004	14272	\$1,282,410.64	\$0.00	0.00%	\$290,431.34	22.65%	\$290,431.34	22.65%
2004	14296	\$828,102.22	\$0.00	0.00%	\$61,609.02	7.44%	\$61,609.02	7.44%
2004	14311	\$136,255.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14316	\$1,702,651.71	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14317	\$178,997.23	\$0.00	0.00%	\$9,576.50	5.35%	\$9,576.50	5.35%
2004	14328	\$165,026.93	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14339	\$765,430.40	\$0.00	0.00%	\$101,265.04	13.23%	\$101,265.04	13.23%
2004	14345	\$933,099.37	\$0.00	0.00%	\$97,893.52	10.49%	\$97,893.52	10.49%
2004	14355	\$429,919.20	\$0.00	0.00%	\$43,478.43	10.11%	\$43,478.43	10.11%
2004	14367	\$3,054,394.15	\$0.00	0.00%	\$103,863.01	3.40%	\$103,863.01	3.40%
2004	14374	\$979,979.00	\$0.00	0.00%	\$26,177.00	2.67%	\$26,177.00	2.67%
2004	14392	\$455,575.96	\$0.00	0.00%	\$8,550.00	1.88%	\$8,550.00	1.88%
2004	14415	\$698,912.63	\$0.00	0.00%	\$149,804.66	21.43%	\$149,804.66	21.43%
2004	14419	\$32,947.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14424	\$368,593.27	\$0.00	0.00%	\$9,140.00	2.48%	\$9,140.00	2.48%
2004	14428	\$106,136.00	\$0.00	0.00%	\$24,517.70	23.10%	\$24,517.70	23.10%
2004	14433	\$1,221,802.02	\$0.00	0.00%	\$202,163.19	16.55%	\$202,163.19	16.55%
2004	14451	\$1,699,691.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14456	\$719,430.80	\$0.00	0.00%	\$245,155.30	34.08%	\$245,155.30	34.08%
2004	14468	\$1,226,634.59	\$0.00	0.00%	\$58,988.90	4.81%	\$58,988.90	4.81%
2004	14474	\$373,479.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14491	\$196,586.59	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14505	\$2,266,446.40	\$0.00	0.00%	\$367,251.93	16.20%	\$367,251.93	16.20%
2004	14508	\$111,637.47	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14509	\$138,981.91	\$0.00	0.00%	\$39,739.79	28.59%	\$39,739.79	28.59%
2004	14517	\$1,086,721.65	\$0.00	0.00%	\$33,483.42	3.08%	\$33,483.42	3.08%
2004	14525	\$183,304.12	\$0.00	0.00%	\$8,745.00	4.77%	\$8,745.00	4.77%
2004	14529	\$44,538.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14534	\$767,346.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14560	\$976,423.19	\$0.00	0.00%	\$157,558.40	16.14%	\$157,558.40	16.14%
2004	14570	\$272,190.72	\$0.00	0.00%	\$3,097.00	1.14%	\$3,097.00	1.14%
2004	14613	\$706,726.20	\$0.00	0.00%	\$199,238.64	28.19%	\$199,238.64	28.19%
2004	14620	\$343,140.70	\$0.00	0.00%	\$25,630.04	7.47%	\$25,630.04	7.47%
2004	14629	\$395,084.93	\$0.00	0.00%	\$38,060.12	9.63%	\$38,060.12	9.63%
2004	14638	\$5,453,284.96	\$0.00	0.00%	\$337,411.85	6.19%	\$337,411.85	6.19%
2004	14647	\$3,599,050.97	\$0.00	0.00%	\$423,715.76	11.77%	\$423,715.76	11.77%
2004	14653	\$220,087.20	\$0.00	0.00%	\$38,494.50	17.49%	\$38,494.50	17.49%
2004	14659	\$259,227.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14664	\$144,910.10	\$0.00	0.00%	\$14,889.70	10.28%	\$14,889.70	10.28%
2004	14672	\$798,774.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14692	\$23,994.78	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14698	\$268,818.32	\$0.00	0.00%	\$22,507.58	8.37%	\$22,507.58	8.37%
2004	14701	\$656,038.90	\$0.00	0.00%	\$265,769.37	40.51%	\$265,769.37	40.51%

Table D1.47 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004								
2004	14706	\$317,049.16	\$0.00	0.00%	\$69,433.11	21.90%	\$69,433.11	21.90%
2004	14718	\$673,427.20	\$0.00	0.00%	\$23,727.23	3.52%	\$23,727.23	3.52%
2004	14726	\$559,459.80	\$0.00	0.00%	\$73,480.31	13.13%	\$73,480.31	13.13%
2004	14736	\$574,865.42	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14737	\$615,630.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14739	\$206,934.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14740	\$35,600.68	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14742	\$280,055.50	\$0.00	0.00%	\$21,762.00	7.77%	\$21,762.00	7.77%
2004	14744	\$27,786.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14746	\$140,189.50	\$0.00	0.00%	\$18,275.00	13.04%	\$18,275.00	13.04%
2004	14748	\$32,441.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14778	\$5,375,598.00	\$0.00	0.00%	\$165,409.25	3.08%	\$165,409.25	3.08%
2004	14808	\$1,732,222.00	\$0.00	0.00%	\$417,593.55	24.11%	\$417,593.55	24.11%
2004	14816	\$845,400.00	\$0.00	0.00%	\$233,443.58	27.61%	\$233,443.58	27.61%
2004	14827	\$1,399,999.89	\$0.00	0.00%	\$221,991.29	15.86%	\$221,991.29	15.86%
2004	14830	\$859,176.90	\$0.00	0.00%	\$229,273.73	26.69%	\$229,273.73	26.69%
2004	14853	\$2,884,747.30	\$0.00	0.00%	\$63,227.08	2.19%	\$63,227.08	2.19%
2004	14858	\$732,835.62	\$0.00	0.00%	\$8,710.43	1.19%	\$8,710.43	1.19%
2004	15145	\$278,146.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15148	\$172,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15151	\$37,228.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15152	\$37,750.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15154	\$7,651.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15156	\$103,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15157	\$15,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15159	\$148,134.14	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15160	\$636,884.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15161	\$357,984.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15162	\$451,301.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15163	\$510,324.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15166	\$270,130.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15168	\$9,750.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15170	\$41,588.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15175	\$46,948.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15179	\$215,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15267	\$44,340.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15268	\$57,448.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15270	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15281	\$5,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15405	\$524,913.06	\$0.00	0.00%	\$34,811.03	6.63%	\$34,811.03	6.63%
2004	15409	\$18,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15419	\$1,455,258.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15453	\$400,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15479	\$137,281.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15480	\$1,113,729.22	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15481	\$9,242.69	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15482	\$8,820.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15483	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	20000	\$4,724,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	20012	\$7,011,751.04	\$0.00	0.00%	\$595,675.00	8.50%	\$595,675.00	8.50%
2004	20035	\$35,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2004		\$140,088,324	\$0	0.00%	\$9,823,254	7.01%	\$9,823,254	7.01%
2005								
2005	10325	\$153,992.25	\$0.00	0.00%	\$92,395.20	60.00%	\$92,395.20	60.00%
2005	10344	\$338,888.00	\$0.00	0.00%	\$47,471.45	14.01%	\$47,471.45	14.01%
2005	10637	\$7,425,189.79	\$0.00	0.00%	\$2,750,614.41	37.04%	\$2,750,614.41	37.04%
2005	10644	\$493,926.28	\$0.00	0.00%	\$57,032.42	11.55%	\$57,032.42	11.55%

Table D1.47 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2005								
2005	10938	\$2,633,932.98	\$0.00	0.00%	\$232,667.00	8.83%	\$232,667.00	8.83%
2005	10971	\$3,857,908.00	\$0.00	0.00%	\$591,976.00	15.34%	\$591,976.00	15.34%
2005	10982	\$4,395,688.15	\$0.00	0.00%	\$124,977.00	2.84%	\$124,977.00	2.84%
2005	11070	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11080	\$4,999.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11082	\$20,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11198	\$151,445.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11200	\$52,552.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11205	\$87,125.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11207	\$363,984.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11208	\$4,444.92	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11236	\$10,950.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11237	\$23,984.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11238	\$3,889.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12383	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12430	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12510	\$15,653.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12551	\$51,267.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12579	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12849	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12853	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13070	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13304	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13448	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13465	\$410,335.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13466	\$141,449.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13547	\$14,216.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13549	\$158,190.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13559	\$2,215,013.00	\$0.00	0.00%	\$38,430.00	1.73%	\$38,430.00	1.73%
2005	13576	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13597	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13603	\$27,519.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13604	\$48,286.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13605	\$49,987.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13608	\$211,353.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13609	\$102,787.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13621	\$119,859.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13674	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13686	\$471,532.00	\$0.00	0.00%	\$14,025.00	2.97%	\$14,025.00	2.97%
2005	13697	\$175,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13707	\$1,380,021.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13708	\$196,992.00	\$0.00	0.00%	\$25,344.46	12.87%	\$25,344.46	12.87%
2005	13722	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13725	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13726	\$125,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13729	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13730	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13736	\$229,440.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13737	\$853,895.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13750	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13763	\$193,963.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13778	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13783	\$109,353.00	\$0.00	0.00%	\$3,624.22	3.31%	\$3,624.22	3.31%
2005	13795	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13796	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13802	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13814	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.47 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2005								
2005	13815	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14003	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14151	\$1,322,664.40	\$0.00	0.00%	\$205,885.45	15.57%	\$205,885.45	15.57%
2005	14174	\$971,061.20	\$0.00	0.00%	\$88,197.37	9.08%	\$88,197.37	9.08%
2005	14175	\$92,215.30	\$0.00	0.00%	\$8,732.29	9.47%	\$8,732.29	9.47%
2005	14182	\$299,273.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14188	\$1,409,247.17	\$0.00	0.00%	\$68,574.82	4.87%	\$68,574.82	4.87%
2005	14200	\$378,877.95	\$0.00	0.00%	\$20,039.66	5.29%	\$20,039.66	5.29%
2005	14210	\$679,140.84	\$0.00	0.00%	\$88,800.00	13.08%	\$88,800.00	13.08%
2005	14222	\$1,915,392.32	\$0.00	0.00%	\$214,323.61	11.19%	\$214,323.61	11.19%
2005	14235	\$169,600.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14265	\$3,036,735.90	\$0.00	0.00%	\$615,041.07	20.25%	\$615,041.07	20.25%
2005	14284	\$323,728.88	\$0.00	0.00%	\$57,374.65	17.72%	\$57,374.65	17.72%
2005	14318	\$719,102.75	\$0.00	0.00%	\$15,748.03	2.19%	\$15,748.03	2.19%
2005	14350	\$865,078.75	\$0.00	0.00%	\$39,404.55	4.56%	\$39,404.55	4.56%
2005	14356	\$441,533.21	\$0.00	0.00%	\$85,417.38	19.35%	\$85,417.38	19.35%
2005	14361	\$53,011.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14375	\$2,237,893.60	\$0.00	0.00%	\$87,783.78	3.92%	\$87,783.78	3.92%
2005	14380	\$126,407.75	\$0.00	0.00%	\$10,159.80	8.04%	\$10,159.80	8.04%
2005	14381	\$174,800.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14393	\$99,999.98	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14429	\$985,200.39	\$0.00	0.00%	\$149,025.30	15.13%	\$149,025.30	15.13%
2005	14452	\$2,877,140.31	\$0.00	0.00%	\$172,303.46	5.99%	\$172,303.46	5.99%
2005	14469	\$1,384,236.90	\$0.00	0.00%	\$75,234.81	5.44%	\$75,234.81	5.44%
2005	14486	\$3,020,361.64	\$0.00	0.00%	\$311,847.70	10.32%	\$311,847.70	10.32%
2005	14499	\$6,666,169.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14514	\$469,285.50	\$0.00	0.00%	\$84,750.00	18.06%	\$84,750.00	18.06%
2005	14518	\$1,616,872.14	\$0.00	0.00%	\$163,948.27	10.14%	\$163,948.27	10.14%
2005	14519	\$6,150,369.98	\$0.00	0.00%	\$83,922.30	1.36%	\$83,922.30	1.36%
2005	14535	\$402,789.15	\$0.00	0.00%	\$29,671.64	7.37%	\$29,671.64	7.37%
2005	14552	\$1,272,559.42	\$0.00	0.00%	\$387,430.55	30.44%	\$387,430.55	30.44%
2005	14577	\$256,990.56	\$0.00	0.00%	\$6,915.00	2.69%	\$6,915.00	2.69%
2005	14582	\$494,643.34	\$0.00	0.00%	\$50,739.70	10.26%	\$50,739.70	10.26%
2005	14614	\$487,404.35	\$0.00	0.00%	\$90,825.35	18.63%	\$90,825.35	18.63%
2005	14660	\$190,499.92	\$0.00	0.00%	\$40,188.60	21.10%	\$40,188.60	21.10%
2005	14723	\$178,728.12	\$0.00	0.00%	\$32,952.80	18.44%	\$32,952.80	18.44%
2005	14751	\$321,268.11	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14796	\$717,684.93	\$0.00	0.00%	\$98,611.80	13.74%	\$98,611.80	13.74%
2005	14800	\$358,367.44	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14814	\$52,443.70	\$0.00	0.00%	\$8,820.00	16.82%	\$8,820.00	16.82%
2005	14831	\$1,353,193.58	\$0.00	0.00%	\$121,552.95	8.98%	\$121,552.95	8.98%
2005	14846	\$2,187,253.40	\$0.00	0.00%	\$49,346.71	2.26%	\$49,346.71	2.26%
2005	14940	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15149	\$60,368.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15176	\$219,948.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15186	\$54,749.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15190	\$14,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15193	\$6,070.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15197	\$81,907.11	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15198	\$293,363.28	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15199	\$55,100.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15200	\$99,207.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15201	\$320,107.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15202	\$1,054,421.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15204	\$335,969.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15205	\$765,421.30	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15208	\$74,352.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.47 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2005								
2005	15209	\$167,037.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15210	\$164,982.48	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15211	\$99,888.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15213	\$166,650.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15214	\$9,953.44	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15221	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15223	\$291,811.79	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15226	\$4,260.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15286	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15289	\$6,733.22	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15290	\$6,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15408	\$63,935.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15412	\$238,909.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15433	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15437	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15451	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15454	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15465	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15466	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15469	\$18,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15470	\$21,240.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15652	\$25,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15661	\$67,250.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15667	\$128,669.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15668	\$1,992,707.38	\$0.00	0.00%	\$241,038.62	12.10%	\$241,038.62	12.10%
2005	15682	\$35,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15685	\$60,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20002	\$402,320.12	\$0.00	0.00%	\$74,477.07	18.51%	\$74,477.07	18.51%
2005	20036	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20037	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20038	\$600,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20039	\$365,981.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20040	\$60,368.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2005		\$88,220,417	\$0	0.00%	\$7,857,642	8.91%	\$7,857,642	8.91%
2006								
2006	10286	\$865,000.40	\$0.00	0.00%	\$228,849.05	26.46%	\$228,849.05	26.46%
2006	10359	\$1,076,066.09	\$0.00	0.00%	\$130,661.14	12.14%	\$130,661.14	12.14%
2006	10543	\$1,136,422.00	\$0.00	0.00%	\$36,403.87	3.20%	\$36,403.87	3.20%
2006	10585	\$9,973,924.02	\$0.00	0.00%	\$437,443.84	4.39%	\$437,443.84	4.39%
2006	10724	\$88,625.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	10981	\$75,293.48	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11002	\$96,430.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11007	\$175,373.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11041	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11049	\$177,140.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11092	\$596,813.31	\$0.00	0.00%	\$110,952.81	18.59%	\$110,952.81	18.59%
2006	11162	\$941,314.49	\$0.00	0.00%	\$75,028.00	7.97%	\$75,028.00	7.97%
2006	12593	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13325	\$400,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13409	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13495	\$400,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13594	\$947,236.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13622	\$68,293.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13662	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13684	\$391,394.00	\$0.00	0.00%	\$3,007.95	0.77%	\$3,007.95	0.77%
2006	13685	\$324,261.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13690	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.47 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2006								
2006	13691	\$205,460.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13693	\$156,223.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13694	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13699	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13738	\$128,502.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13739	\$228,176.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13740	\$2,212,216.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13741	\$239,705.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13742	\$378,110.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13743	\$1,788,921.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13753	\$72,639.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13764	\$156,784.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13765	\$185,159.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13766	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13785	\$95,334.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13792	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13813	\$155,113.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14152	\$2,394,265.30	\$0.00	0.00%	\$499,045.62	20.84%	\$499,045.62	20.84%
2006	14157	\$1,164,822.00	\$0.00	0.00%	\$116,344.00	9.99%	\$116,344.00	9.99%
2006	14163	\$44,978.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14169	\$3,680,244.50	\$0.00	0.00%	\$1,151,451.85	31.29%	\$1,151,451.85	31.29%
2006	14183	\$66,756.60	\$0.00	0.00%	\$45,741.00	68.52%	\$45,741.00	68.52%
2006	14189	\$99,989.78	\$0.00	0.00%	\$2,865.00	2.87%	\$2,865.00	2.87%
2006	14196	\$289,081.10	\$0.00	0.00%	\$7,844.96	2.71%	\$7,844.96	2.71%
2006	14201	\$17,269,806.85	\$0.00	0.00%	\$629,827.35	3.65%	\$629,827.35	3.65%
2006	14211	\$494,638.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14223	\$1,150,598.85	\$0.00	0.00%	\$241,982.35	21.03%	\$241,982.35	21.03%
2006	14228	\$651,995.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14236	\$1,237,968.62	\$0.00	0.00%	\$32,181.40	2.60%	\$32,181.40	2.60%
2006	14242	\$23,418.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14260	\$1,179,117.91	\$0.00	0.00%	\$250,589.72	21.25%	\$250,589.72	21.25%
2006	14289	\$735,119.10	\$0.00	0.00%	\$199,626.41	27.16%	\$199,626.41	27.16%
2006	14292	\$28,597.52	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14297	\$1,701,921.15	\$0.00	0.00%	\$198,778.19	11.68%	\$198,778.19	11.68%
2006	14307	\$356,492.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14312	\$10,719,453.61	\$0.00	0.00%	\$266,010.52	2.48%	\$266,010.52	2.48%
2006	14324	\$525,061.92	\$0.00	0.00%	\$110,794.54	21.10%	\$110,794.54	21.10%
2006	14329	\$18,129,388.77	\$0.00	0.00%	\$1,094,946.47	6.04%	\$1,094,946.47	6.04%
2006	14333	\$1,392,974.46	\$0.00	0.00%	\$331,173.75	23.77%	\$331,173.75	23.77%
2006	14335	\$235,449.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14336	\$398,831.09	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14341	\$963,068.75	\$0.00	0.00%	\$31,694.95	3.29%	\$31,694.95	3.29%
2006	14347	\$1,626,636.18	\$0.00	0.00%	\$245,254.20	15.08%	\$245,254.20	15.08%
2006	14362	\$169,458.84	\$0.00	0.00%	\$11,860.00	7.00%	\$11,860.00	7.00%
2006	14368	\$625,792.90	\$0.00	0.00%	\$67,025.81	10.71%	\$67,025.81	10.71%
2006	14386	\$6,974,633.45	\$0.00	0.00%	\$121,832.00	1.75%	\$121,832.00	1.75%
2006	14388	\$2,687,869.20	\$0.00	0.00%	\$256,964.53	9.56%	\$256,964.53	9.56%
2006	14394	\$204,022.49	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14399	\$4,169,138.13	\$0.00	0.00%	\$965,728.86	23.16%	\$965,728.86	23.16%
2006	14416	\$1,502,436.30	\$0.00	0.00%	\$184,732.90	12.30%	\$184,732.90	12.30%
2006	14425	\$1,598,204.50	\$0.00	0.00%	\$140,863.49	8.81%	\$140,863.49	8.81%
2006	14434	\$367,778.00	\$0.00	0.00%	\$95,643.20	26.01%	\$95,643.20	26.01%
2006	14448	\$173,817.18	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14463	\$896,116.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14470	\$3,249,999.90	\$0.00	0.00%	\$247,467.64	7.61%	\$247,467.64	7.61%
2006	14476	\$3,362,963.08	\$0.00	0.00%	\$263,275.90	7.83%	\$263,275.90	7.83%
2006	14480	\$1,269,043.00	\$0.00	0.00%	\$78,925.46	6.22%	\$78,925.46	6.22%

Table D1.47 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2006								
2006	14515	\$108,681.00	\$0.00	0.00%	\$45,000.00	41.41%	\$45,000.00	41.41%
2006	14521	\$1,386,401.40	\$0.00	0.00%	\$246,542.42	17.78%	\$246,542.42	17.78%
2006	14526	\$865,429.21	\$0.00	0.00%	\$47,485.10	5.49%	\$47,485.10	5.49%
2006	14536	\$24,999.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14541	\$2,204,251.30	\$0.00	0.00%	\$312,979.11	14.20%	\$312,979.11	14.20%
2006	14547	\$80,573.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14555	\$107,283.30	\$0.00	0.00%	\$22,971.30	21.41%	\$22,971.30	21.41%
2006	14562	\$812,302.35	\$0.00	0.00%	\$158,932.00	19.57%	\$158,932.00	19.57%
2006	14578	\$1,198,486.33	\$0.00	0.00%	\$132,069.33	11.02%	\$132,069.33	11.02%
2006	14583	\$211,821.79	\$0.00	0.00%	\$32,777.89	15.47%	\$32,777.89	15.47%
2006	14603	\$116,749.53	\$0.00	0.00%	\$30,492.25	26.12%	\$30,492.25	26.12%
2006	14609	\$919,728.10	\$0.00	0.00%	\$147,751.23	16.06%	\$147,751.23	16.06%
2006	14621	\$1,373,719.65	\$0.00	0.00%	\$143,187.62	10.42%	\$143,187.62	10.42%
2006	14631	\$3,934,732.70	\$0.00	0.00%	\$476,072.26	12.10%	\$476,072.26	12.10%
2006	14639	\$432,263.00	\$0.00	0.00%	\$71,767.80	16.60%	\$71,767.80	16.60%
2006	14649	\$1,077,656.60	\$0.00	0.00%	\$137,588.15	12.77%	\$137,588.15	12.77%
2006	14654	\$12,386,373.16	\$0.00	0.00%	\$1,489,649.46	12.03%	\$1,489,649.46	12.03%
2006	14661	\$1,160,100.00	\$0.00	0.00%	\$69,614.40	6.00%	\$69,614.40	6.00%
2006	14678	\$294,378.88	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14693	\$1,250,246.35	\$0.00	0.00%	\$129,849.47	10.39%	\$129,849.47	10.39%
2006	14713	\$452,336.60	\$0.00	0.00%	\$80,770.00	17.86%	\$80,770.00	17.86%
2006	14724	\$1,299,899.92	\$0.00	0.00%	\$566,070.00	43.55%	\$566,070.00	43.55%
2006	14743	\$274,786.00	\$0.00	0.00%	\$17,100.00	6.22%	\$17,100.00	6.22%
2006	14786	\$290,774.83	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14806	\$1,581,198.45	\$0.00	0.00%	\$180,608.68	11.42%	\$180,608.68	11.42%
2006	14807	\$555,555.55	\$0.00	0.00%	\$94,191.41	16.95%	\$94,191.41	16.95%
2006	14809	\$515,522.76	\$0.00	0.00%	\$118,326.56	22.95%	\$118,326.56	22.95%
2006	14820	\$2,068,791.50	\$0.00	0.00%	\$208,423.27	10.07%	\$208,423.27	10.07%
2006	14823	\$777,947.05	\$0.00	0.00%	\$98,855.38	12.71%	\$98,855.38	12.71%
2006	14825	\$741,414.53	\$0.00	0.00%	\$172,829.12	23.31%	\$172,829.12	23.31%
2006	14836	\$296,440.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14844	\$1,030,555.25	\$0.00	0.00%	\$36,552.40	3.55%	\$36,552.40	3.55%
2006	14851	\$2,339,444.30	\$0.00	0.00%	\$127,822.08	5.46%	\$127,822.08	5.46%
2006	14866	\$1,073,508.39	\$0.00	0.00%	\$159,364.15	14.85%	\$159,364.15	14.85%
2006	14871	\$1,680,945.38	\$0.00	0.00%	\$209,236.84	12.45%	\$209,236.84	12.45%
2006	14872	\$6,941,342.05	\$0.00	0.00%	\$752,100.25	10.84%	\$752,100.25	10.84%
2006	14874	\$1,157,709.00	\$0.00	0.00%	\$181,021.13	15.64%	\$181,021.13	15.64%
2006	14877	\$168,961.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14879	\$10,357,139.76	\$0.00	0.00%	\$534,190.85	5.16%	\$534,190.85	5.16%
2006	14884	\$1,381,614.40	\$0.00	0.00%	\$178,551.98	12.92%	\$178,551.98	12.92%
2006	15232	\$89,522.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15235	\$7,100.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15244	\$344,139.96	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15245	\$406,601.06	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15246	\$423,954.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15247	\$300,403.35	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15248	\$494,836.35	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15249	\$548,022.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15250	\$475,400.77	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15251	\$557,830.46	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15252	\$626,340.61	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15253	\$606,359.71	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15256	\$54,743.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15293	\$6,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15294	\$15,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15424	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15425	\$20,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.47 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2006								
2006	15427	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15429	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15430	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15434	\$175,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15435	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15436	\$175,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15438	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15441	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15442	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15444	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15447	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15448	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15488	\$6,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15495	\$147,900.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15638	\$350,673.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15639	\$4,999.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15640	\$4,999.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15647	\$341,596.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15649	\$258,350.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15662	\$121,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20014	\$5,387,493.87	\$0.00	0.00%	\$248,124.00	4.61%	\$248,124.00	4.61%
2006	20015	\$2,282,744.96	\$0.00	0.00%	\$317,591.00	13.91%	\$317,591.00	13.91%
2006	20042	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20043	\$175,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20044	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20045	\$29,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20046	\$38,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2006		\$201,603,952	\$0	0.00%	\$16,889,278	8.38%	\$16,889,278	8.38%
TOTALS FY 2000-2006		\$1,038,890,234	\$0	0.00%	\$71,534,135	6.89%	\$71,534,135	6.89%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D1.47 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
Goal Analysis						
2000						
\$188,733,451	\$0	0.00%	\$12,778,550	6.77%	\$12,778,550	6.77%
2001						
\$193,608,851	\$0	0.00%	\$12,843,578	6.63%	\$12,843,578	6.63%
2002						
\$131,069,754	\$0	0.00%	\$8,129,141	6.20%	\$8,129,141	6.20%
2003						
\$95,565,485	\$0	0.00%	\$3,212,693	3.36%	\$3,212,693	3.36%
2004						
\$140,088,324	\$0	0.00%	\$9,823,254	7.01%	\$9,823,254	7.01%
2005						
\$88,220,417	\$0	0.00%	\$7,857,642	8.91%	\$7,857,642	8.91%
2006						
\$201,603,952	\$0	0.00%	\$16,889,278	8.38%	\$16,889,278	8.38%
Overall						
\$1,038,890,234	\$0	0.00%	\$71,534,135	6.89%	\$71,534,135	6.89%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D1.48 Business Categories Combined
Fiscal Years 2000-2006
Project Goal Utilization Analysis_RACE CONSCIOUS
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	10863	\$3,153,678.10	\$315,367.81	10.00%	\$582,331.57	18.47%	\$266,963.76	8.47%
2001	14154	\$3,273,863.55	\$163,693.18	5.00%	\$89,533.90	2.73%	(\$74,159.28)	-2.27%
2001	14160	\$213,639.00	\$2,136.39	1.00%	\$10,521.00	4.92%	\$8,384.61	3.92%
2001	14190	\$348,225.00	\$24,375.75	7.00%	\$45,764.53	13.14%	\$21,388.78	6.14%
2001	14208	\$4,293,493.46	\$214,674.67	5.00%	\$348,875.58	8.13%	\$134,200.91	3.13%
2001	14349	\$4,929,743.00	\$123,243.58	2.50%	\$489,970.62	9.94%	\$366,727.05	7.44%
2001	14352	\$1,266,323.72	\$31,658.09	2.50%	\$49,593.91	3.92%	\$17,935.82	1.42%
2001	14364	\$1,593,197.35	\$15,931.97	1.00%	\$185,961.44	11.67%	\$170,029.47	10.67%
2001	14371	\$818,783.58	\$40,939.18	5.00%	\$58,025.31	7.09%	\$17,086.13	2.09%
2001	14431	\$3,222,322.07	\$161,116.10	5.00%	\$386,744.96	12.00%	\$225,628.86	7.00%
2001	14440	\$2,718,446.78	\$163,106.81	6.00%	\$311,195.93	11.45%	\$148,089.12	5.45%
2001	14478	\$2,980,506.55	\$89,415.20	3.00%	\$262,404.44	8.80%	\$172,989.24	5.80%
2001	14506	\$1,236,836.60	\$24,736.73	2.00%	\$32,657.17	2.64%	\$7,920.44	0.64%
2001	14548	\$2,252,774.83	\$157,694.24	7.00%	\$289,097.00	12.83%	\$131,402.76	5.83%
2001	14610	\$1,952,930.00	\$48,823.25	2.50%	\$89,456.00	4.58%	\$40,632.75	2.08%
2001	14616	\$2,779,868.30	\$138,993.42	5.00%	\$134,337.30	4.83%	(\$4,656.12)	-0.17%
2001	14670	\$592,949.00	\$17,788.47	3.00%	\$53,550.00	9.03%	\$35,761.53	6.03%
2001	14714	\$377,345.33	\$5,660.18	1.50%	\$33,023.43	8.75%	\$27,363.25	7.25%
2001	14840	\$921,217.21	\$27,636.52	3.00%	\$101,518.00	11.02%	\$73,881.48	8.02%
2001	14869	\$794,861.25	\$79,486.13	10.00%	\$92,933.35	11.69%	\$13,447.23	1.69%
TOTALS FY 2001		\$39,721,005	\$1,846,478	4.65%	\$3,647,495	9.18%	\$1,801,018	4.53%
2002								
2002	14165	\$3,788,162.47	\$378,816.25	10.00%	\$470,984.00	12.43%	\$92,167.75	2.43%
2002	14185	\$9,073,542.63	\$317,573.99	3.50%	\$1,038,052.92	11.44%	\$720,478.93	7.94%
2002	14197	\$11,751,483.71	\$470,059.35	4.00%	\$594,909.23	5.06%	\$124,849.88	1.06%
2002	14245	\$1,709,133.75	\$85,456.69	5.00%	\$242,907.98	14.21%	\$157,451.29	9.21%
2002	14372	\$966,215.25	\$28,986.46	3.00%	\$85,422.16	8.84%	\$56,435.70	5.84%
2002	14377	\$4,064,873.88	\$203,243.69	5.00%	\$366,057.00	9.01%	\$162,813.31	4.01%
2002	14436	\$881,874.22	\$44,093.71	5.00%	\$258,881.85	29.36%	\$214,788.14	24.36%
2002	14437	\$399,379.00	\$13,978.27	3.50%	\$32,181.67	8.06%	\$18,203.41	4.56%
2002	14441	\$1,863,412.48	\$18,634.12	1.00%	\$45,150.20	2.42%	\$26,516.08	1.42%
2002	14507	\$532,279.39	\$53,227.94	10.00%	\$76,592.50	14.39%	\$23,364.56	4.39%
2002	14523	\$4,678,082.80	\$374,246.62	8.00%	\$566,756.57	12.12%	\$192,509.95	4.12%
2002	14564	\$1,199,336.36	\$35,980.09	3.00%	\$64,452.69	5.37%	\$28,472.60	2.37%
2002	14574	\$3,761,168.04	\$150,446.72	4.00%	\$422,670.18	11.24%	\$272,223.46	7.24%
2002	14627	\$479,149.80	\$14,374.49	3.00%	\$57,351.05	11.97%	\$42,976.56	8.97%
2002	14673	\$4,178,086.04	\$250,685.16	6.00%	\$275,238.61	6.59%	\$24,553.45	0.59%
2002	14727	\$1,232,464.20	\$61,623.21	5.00%	\$84,880.45	6.89%	\$23,257.24	1.89%
2002	14793	\$5,843,595.47	\$321,397.75	5.50%	\$518,259.78	8.87%	\$196,862.03	3.37%
2002	14818	\$1,290,517.88	\$103,241.43	8.00%	\$115,678.07	8.96%	\$12,436.64	0.96%
2002	14833	\$5,690,493.89	\$170,714.82	3.00%	\$546,515.56	9.60%	\$375,800.74	6.60%
2002	14875	\$4,697,074.40	\$140,912.23	3.00%	\$327,042.21	6.96%	\$186,129.98	3.96%
2002	14876	\$867,703.05	\$21,692.58	2.50%	\$37,478.00	4.32%	\$15,785.42	1.82%
TOTALS FY 2002		\$68,948,029	\$3,259,386	4.73%	\$6,227,462.68	9.03%	\$2,968,077	4.30%
2003								
2003	10306	\$5,124,868.55	\$128,121.71	2.50%	\$486,108.51	9.49%	\$357,986.80	6.99%
2003	10985	\$8,322,645.75	\$166,452.92	2.00%	\$448,246.01	5.39%	\$281,793.10	3.39%
2003	11268	\$2,966,207.40	\$118,648.30	4.00%	\$215,328.30	7.26%	\$96,680.00	3.26%
2003	11514	\$12,542,542.68	\$250,850.85	2.00%	\$355,164.19	2.83%	\$104,313.34	0.83%
2003	12633	\$8,292,962.06	\$248,788.86	3.00%	\$291,558.56	3.52%	\$42,769.70	0.52%
2003	14146	\$9,760,512.57	\$195,210.25	2.00%	\$576,126.94	5.90%	\$380,916.69	3.90%
2003	14166	\$353,989.00	\$17,699.45	5.00%	\$100,101.58	28.28%	\$82,402.13	23.28%
2003	14187	\$7,529,803.18	\$150,596.06	2.00%	\$674,406.45	8.96%	\$523,810.39	6.96%
2003	14205	\$5,322,348.78	\$53,223.49	1.00%	\$144,660.05	2.72%	\$91,436.56	1.72%
2003	14214	\$3,049,966.82	\$76,249.17	2.50%	\$154,152.22	5.05%	\$77,903.05	2.55%
2003	14219	\$3,849,800.00	\$76,996.00	2.00%	\$240,204.66	6.24%	\$163,208.66	4.24%

Table D1.48 Business Categories Combined
Fiscal Years 2000-2006
Project Goal Utilization Analysis_RACE CONSCIOUS (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2003								
2003	14240	\$2,350,695.60	\$82,274.35	3.50%	\$282,333.57	12.01%	\$200,059.22	8.51%
2003	14327	\$471,471.92	\$21,216.24	4.50%	\$55,113.60	11.69%	\$33,897.36	7.19%
2003	14332	\$889,151.15	\$8,891.51	1.00%	\$28,708.19	3.23%	\$19,816.68	2.23%
2003	14391	\$4,818,862.88	\$240,943.14	5.00%	\$671,348.00	13.93%	\$430,404.86	8.93%
2003	14432	\$895,060.26	\$17,901.21	2.00%	\$127,967.62	14.30%	\$110,066.41	12.30%
2003	14450	\$713,537.85	\$21,406.14	3.00%	\$47,006.00	6.59%	\$25,599.86	3.59%
2003	14490	\$10,894,156.33	\$435,766.25	4.00%	\$541,084.69	4.97%	\$105,318.44	0.97%
2003	14545	\$1,155,161.35	\$23,103.23	2.00%	\$110,007.87	9.52%	\$86,904.64	7.52%
2003	14624	\$7,841,903.40	\$235,257.10	3.00%	\$246,409.09	3.14%	\$11,151.99	0.14%
2003	14658	\$4,083,989.36	\$163,359.57	4.00%	\$555,744.25	13.61%	\$392,384.68	9.61%
2003	14667	\$509,543.77	\$7,643.16	1.50%	\$11,490.00	2.25%	\$3,846.84	0.75%
2003	14674	\$2,075,364.52	\$103,768.23	5.00%	\$186,497.32	8.99%	\$82,729.09	3.99%
2003	14721	\$10,099,237.96	\$302,977.14	3.00%	\$313,408.34	3.10%	\$10,431.20	0.10%
2003	14838	\$3,590,287.06	\$143,611.48	4.00%	\$453,000.57	12.62%	\$309,389.09	8.62%
2003	14878	\$15,196,471.43	\$227,947.07	1.50%	\$112,507.22	0.74%	(\$115,439.85)	-0.76%
2003	14882	\$2,143,195.89	\$64,295.88	3.00%	\$309,102.72	14.42%	\$244,806.84	11.42%
TOTALS FY 2003		\$134,843,738	\$3,583,199	2.66%	\$7,737,787	5.74%	\$4,154,588	3.08%
2004								
2004	11109	\$1,398,321.06	\$27,966.42	2.00%	\$89,302.39	6.39%	\$61,335.97	4.39%
2004	11590	\$3,366,136.70	\$100,984.10	3.00%	\$203,980.09	6.06%	\$102,995.99	3.06%
2004	14177	\$2,335,725.09	\$46,714.50	2.00%	\$158,780.18	6.80%	\$112,065.68	4.80%
2004	14246	\$11,393,247.52	\$455,729.90	4.00%	\$484,596.80	4.25%	\$28,866.90	0.25%
2004	14279	\$8,725,914.52	\$261,777.44	3.00%	\$359,931.69	4.12%	\$98,154.25	1.12%
2004	14385	\$4,257,148.20	\$63,857.22	1.50%	\$405,410.70	9.52%	\$341,553.48	8.02%
2004	14398	\$7,135,189.18	\$142,703.78	2.00%	\$704,821.02	9.88%	\$562,117.24	7.88%
2004	14568	\$3,005,239.80	\$150,261.99	5.00%	\$235,783.28	7.85%	\$85,521.29	2.85%
2004	14597	\$16,344,308.00	\$490,329.24	3.00%	\$815,715.34	4.99%	\$325,386.10	1.99%
2004	14711	\$3,362,747.86	\$67,254.96	2.00%	\$135,495.06	4.03%	\$68,240.10	2.03%
2004	14839	\$6,656,254.59	\$266,250.18	4.00%	\$594,451.35	8.93%	\$328,201.17	4.93%
2004	14861	\$750,661.74	\$15,013.23	2.00%	\$138,612.48	18.47%	\$123,599.25	16.47%
2004	14862	\$2,943,531.68	\$58,870.63	2.00%	\$688,266.27	23.38%	\$629,395.64	21.38%
TOTALS FY 2004		\$71,674,426	\$2,147,714	3.00%	\$5,015,147	7.00%	\$2,867,433	4.00%
2005								
2005	10328	\$10,889,187.09	\$326,675.61	3.00%	\$773,423.43	7.10%	\$446,747.82	4.10%
2005	10346	\$6,581,042.75	\$263,241.71	4.00%	\$671,167.78	10.20%	\$407,926.07	6.20%
2005	11351	\$2,832,552.94	\$42,488.29	1.50%	\$256,653.35	9.06%	\$214,165.06	7.56%
2005	14156	\$14,144,681.18	\$353,617.03	2.50%	\$881,363.67	6.23%	\$527,746.64	3.73%
2005	14216	\$11,733,454.74	\$469,338.19	4.00%	\$519,150.50	4.42%	\$49,812.31	0.42%
2005	14346	\$9,329,695.60	\$373,187.82	4.00%	\$498,978.65	5.35%	\$125,790.83	1.35%
2005	14462	\$15,182,258.00	\$986,846.77	6.50%	\$1,079,911.56	7.11%	\$93,064.79	0.61%
2005	14475	\$9,715,157.34	\$340,030.51	3.50%	\$504,246.77	5.19%	\$164,216.26	1.69%
2005	14546	\$7,075,237.02	\$283,009.48	4.00%	\$1,771,678.33	25.04%	\$1,488,668.85	21.04%
2005	14608	\$7,026,333.73	\$281,053.35	4.00%	\$1,137,714.17	16.19%	\$856,660.82	12.19%
2005	14648	\$12,629,376.65	\$189,440.65	1.50%	\$1,662,932.08	13.17%	\$1,473,491.43	11.67%
2005	14712	\$2,741,447.57	\$41,121.71	1.50%	\$48,564.53	1.77%	\$7,442.82	0.27%
2005	14791	\$13,980,595.90	\$419,417.88	3.00%	\$1,026,039.49	7.34%	\$606,621.61	4.34%
2005	14843	\$1,716,882.08	\$25,753.23	1.50%	\$60,489.57	3.52%	\$34,736.34	2.02%
2005	20003	\$6,382,494.90	\$191,474.85	3.00%	\$490,399.78	7.68%	\$298,924.93	4.68%
TOTALS FY 2005		\$131,960,397	\$4,586,697	3.48%	\$11,382,714	8.63%	\$6,796,017	5.15%
2006								
2006	14207	\$5,123,200.18	\$102,464.00	2.00%	\$384,194.12	7.50%	\$281,730.12	5.50%
2006	14322	\$14,275,836.12	\$571,033.44	4.00%	\$2,236,108.37	15.66%	\$1,665,074.93	11.66%
2006	14461	\$5,781,910.77	\$115,638.22	2.00%	\$1,297,433.21	22.44%	\$1,181,794.99	20.44%
TOTALS FY 2006		\$25,180,947	\$789,136	3.13%	\$3,917,736	15.56%	\$3,128,600	12.42%
TOTALS FY 2001-2006		\$472,328,541	\$16,212,608	3.43%	\$37,928,341	8.03%	\$21,715,732	4.60%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D1.48 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE CONSCIOUS (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
Goal Analysis						
2000						
\$0	\$0	0.00%	\$0	0.00%	\$0	0.00%
2001						
\$39,721,005	\$1,846,478	4.65%	\$3,647,495	9.18%	\$1,801,018	4.53%
2002						
\$68,948,029	\$3,259,386	4.73%	\$6,227,463	9.03%	\$2,968,077	4.30%
2003						
\$134,843,738	\$3,583,199	2.66%	\$7,737,787	5.74%	\$4,154,588	3.08%
2004						
\$71,674,426	\$2,147,714	3.00%	\$5,015,147	7.00%	\$2,867,433	4.00%
2005						
\$131,960,397	\$4,586,697	3.48%	\$11,382,714	8.63%	\$6,796,017	5.15%
2006						
\$25,180,947	\$789,136	3.13%	\$3,917,736	15.56%	\$3,128,600	12.42%
Overall						
\$472,328,541	\$16,212,608	3.43%	\$37,928,341	8.03%	\$21,715,732	4.60%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D1.49 Business Categories Combined
Fiscal Years 2000-2006
Project Goal Utilization Analysis_FAA
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2000								
2000	15518	\$83,333.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15631	\$84,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15659	\$40,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2000		\$207,933	\$0	0.00%	\$0	0.00%	\$0	0.00%
2002								
2002	15523	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2002		\$100,000	\$0	0.00%	\$0	0.00%	\$0	0.00%
2003								
2003	15632	\$89,900.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15663	\$13,764.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15665	\$257,567.21	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15666	\$152,972.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2003		\$514,203	\$0	0.00%	\$0.00	0.00%	\$0	0.00%
2005								
2005	15661	\$67,250.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15667	\$128,669.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15668	\$1,992,707.38	\$0.00	0.00%	\$241,038.62	12.10%	\$241,038.62	12.10%
TOTALS FY 2005		\$2,188,626.88	\$0	0.00%	\$241,039	11.01%	\$241,039	11.01%
2006								
2006	15662	\$121,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2006		\$121,000	\$0			0.00%	\$0	0.00%
TOTALS FY 2000-2006		\$3,131,763	\$0	0.00%	\$241,039	7.70%	\$241,039	7.70%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
Note: Total dollars awarded may not equal the total due to rounding

Table D1.49 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FAA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
Goal Analysis_FAA						
2000						
\$207,933	\$0	0.00%	\$0	0.00%	\$0	0.00%
2002						
\$100,000	\$0	0.00%	\$0	0.00%	\$0	0.00%
2003						
\$514,203	\$0	0.00%	\$0	0.00%	\$0	0.00%
2005						
\$2,188,627	\$0	0.00%	\$241,039	11.01%	\$241,039	11.01%
2006						
\$121,000	\$0	0.00%	\$0	0.00%	\$0	0.00%
Overall						
\$3,131,763	\$0	0.00%	\$241,039	7.70%	\$241,039	7.70%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

Table D1.50 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2000								
2000	10663	\$706,184.00	\$0.00	0.00%	\$11,151.00	1.58%	\$11,151.00	1.58%
2000	10665	\$73,303.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10743	\$135,053.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10748	\$487,155.78	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10749	\$2,855,883.42	\$0.00	0.00%	\$311,250.23	10.90%	\$311,250.23	10.90%
2000	10750	\$4,617,267.91	\$0.00	0.00%	\$292,873.67	6.34%	\$292,873.67	6.34%
2000	10783	\$246,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10784	\$387,727.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10785	\$217,144.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10909	\$584,289.00	\$0.00	0.00%	\$48,833.00	8.36%	\$48,833.00	8.36%
2000	12227	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12258	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12264	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12266	\$19,300.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12267	\$120,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12268	\$239,994.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12272	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12280	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12281	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12296	\$120,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12310	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12319	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12320	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12321	\$105,386.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12322	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12335	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12347	\$170,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12356	\$691,036.00	\$0.00	0.00%	\$109,764.56	15.88%	\$109,764.56	15.88%
2000	12397	\$207,616.00	\$0.00	0.00%	\$5,186.25	2.50%	\$5,186.25	2.50%
2000	12399	\$448,661.00	\$0.00	0.00%	\$16,737.12	3.73%	\$16,737.12	3.73%
2000	12416	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12442	\$527,536.00	\$0.00	0.00%	\$8,011.09	1.52%	\$8,011.09	1.52%
2000	12541	\$72,532.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12622	\$2,381,609.30	\$0.00	0.00%	\$135,150.94	5.67%	\$135,150.94	5.67%
2000	12629	\$408,006.48	\$0.00	0.00%	\$42,030.70	10.30%	\$42,030.70	10.30%
2000	12635	\$15,566.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12636	\$11,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12637	\$69,807.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12638	\$57,316.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12639	\$15,980.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12640	\$76,427.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12641	\$77,765.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12642	\$28,809.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12643	\$76,818.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12645	\$35,531.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12646	\$55,089.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	13034	\$83,867.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	13093	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	13095	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	13116	\$1,213,050.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14153	\$6,171,378.67	\$0.00	0.00%	\$1,272,033.47	20.61%	\$1,272,033.47	20.61%
000	14159	\$3,145,343.10	\$0.00	0.00%	\$364,686.09	11.59%	\$364,686.09	11.59%
2000	14170	\$1,558,795.55	\$0.00	0.00%	\$82,308.78	5.28%	\$82,308.78	5.28%
2000	14184	\$134,270.60	\$0.00	0.00%	\$16,270.08	12.12%	\$16,270.08	12.12%
2000	14194	\$1,426,028.03	\$0.00	0.00%	\$42,958.04	3.01%	\$42,958.04	3.01%
2000	14202	\$1,673,064.46	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.50 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2000								
2000	14212	\$62,115.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14217	\$173,675.00	\$0.00	0.00%	\$17,800.00	10.25%	\$17,800.00	10.25%
2000	14224	\$1,248,556.05	\$0.00	0.00%	\$152,793.80	12.24%	\$152,793.80	12.24%
2000	14229	\$224,046.63	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14243	\$512,220.40	\$0.00	0.00%	\$37,697.30	7.36%	\$37,697.30	7.36%
2000	14247	\$52,704.33	\$0.00	0.00%	\$11,885.40	22.55%	\$11,885.40	22.55%
2000	14254	\$5,713,400.93	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14257	\$1,092,153.75	\$0.00	0.00%	\$61,978.24	5.67%	\$61,978.24	5.67%
2000	14266	\$448,846.44	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14268	\$1,264,433.15	\$0.00	0.00%	\$152,795.33	12.08%	\$152,795.33	12.08%
2000	14285	\$326,326.26	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14288	\$2,624,902.52	\$0.00	0.00%	\$20,905.29	0.80%	\$20,905.29	0.80%
2000	14291	\$349,326.44	\$0.00	0.00%	\$132,347.87	37.89%	\$132,347.87	37.89%
2000	14293	\$624,361.02	\$0.00	0.00%	\$15,200.30	2.43%	\$15,200.30	2.43%
2000	14323	\$182,483.00	\$0.00	0.00%	\$45,400.90	24.88%	\$45,400.90	24.88%
2000	14330	\$3,243,283.29	\$0.00	0.00%	\$735,911.41	22.69%	\$735,911.41	22.69%
2000	14337	\$4,840,000.99	\$0.00	0.00%	\$184,324.48	3.81%	\$184,324.48	3.81%
2000	14348	\$173,737.50	\$0.00	0.00%	\$51,758.92	29.79%	\$51,758.92	29.79%
2000	14351	\$300,275.00	\$0.00	0.00%	\$10,538.00	3.51%	\$10,538.00	3.51%
2000	14357	\$541,581.70	\$0.00	0.00%	\$72,444.35	13.38%	\$72,444.35	13.38%
2000	14363	\$217,542.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14369	\$579,413.16	\$0.00	0.00%	\$91,317.90	15.76%	\$91,317.90	15.76%
2000	14370	\$147,217.05	\$0.00	0.00%	\$6,343.00	4.31%	\$6,343.00	4.31%
2000	14376	\$11,306,051.05	\$0.00	0.00%	\$888,467.90	7.86%	\$888,467.90	7.86%
2000	14382	\$976,726.60	\$0.00	0.00%	\$6,355.16	0.65%	\$6,355.16	0.65%
2000	14383	\$67,219.85	\$0.00	0.00%	\$11,357.72	16.90%	\$11,357.72	16.90%
2000	14387	\$1,419,850.73	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14395	\$1,249,585.30	\$0.00	0.00%	\$39,564.66	3.17%	\$39,564.66	3.17%
2000	14400	\$461,212.80	\$0.00	0.00%	\$73,265.40	15.89%	\$73,265.40	15.89%
2000	14411	\$1,138,408.37	\$0.00	0.00%	\$79,755.04	7.01%	\$79,755.04	7.01%
2000	14426	\$70,607.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14430	\$2,174,378.61	\$0.00	0.00%	\$220,609.38	10.15%	\$220,609.38	10.15%
2000	14435	\$3,122,719.13	\$0.00	0.00%	\$245,923.53	7.88%	\$245,923.53	7.88%
2000	14439	\$1,348,187.66	\$0.00	0.00%	\$308,974.49	22.92%	\$308,974.49	22.92%
2000	14444	\$8,891,442.77	\$0.00	0.00%	\$856,297.08	9.63%	\$856,297.08	9.63%
2000	14449	\$462,392.10	\$0.00	0.00%	\$91,286.04	19.74%	\$91,286.04	19.74%
2000	14459	\$1,664,141.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14464	\$5,321,021.13	\$0.00	0.00%	\$857,043.40	16.11%	\$857,043.40	16.11%
2000	14465	\$2,417,850.17	\$0.00	0.00%	\$77,862.33	3.22%	\$77,862.33	3.22%
2000	14471	\$2,535,897.29	\$0.00	0.00%	\$184,785.79	7.29%	\$184,785.79	7.29%
2000	14477	\$1,582,675.84	\$0.00	0.00%	\$141,102.60	8.92%	\$141,102.60	8.92%
2000	14492	\$1,508,781.95	\$0.00	0.00%	\$226,918.30	15.04%	\$226,918.30	15.04%
2000	14510	\$1,062,068.30	\$0.00	0.00%	\$42,607.12	4.01%	\$42,607.12	4.01%
2000	14520	\$365,630.26	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14527	\$6,078,234.65	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14532	\$4,655,180.11	\$0.00	0.00%	\$54,520.00	1.17%	\$54,520.00	1.17%
2000	14542	\$1,234,691.00	\$0.00	0.00%	\$104,743.34	8.48%	\$104,743.34	8.48%
2000	14569	\$328,622.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14571	\$817,817.17	\$0.00	0.00%	\$2,655.50	0.32%	\$2,655.50	0.32%
2000	14579	\$2,582,575.36	\$0.00	0.00%	\$269,533.20	10.44%	\$269,533.20	10.44%
2000	14584	\$411,571.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14599	\$977,391.80	\$0.00	0.00%	\$21,762.45	2.23%	\$21,762.45	2.23%
2000	14600	\$7,084,784.14	\$0.00	0.00%	\$630,495.27	8.90%	\$630,495.27	8.90%
2000	14615	\$7,017,632.35	\$0.00	0.00%	\$400,771.15	5.71%	\$400,771.15	5.71%
2000	14617	\$4,171,266.88	\$0.00	0.00%	\$524,693.71	12.58%	\$524,693.71	12.58%
2000	14622	\$1,874,523.34	\$0.00	0.00%	\$199,335.50	10.63%	\$199,335.50	10.63%

Table D1.50 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2000								
2000	14636	\$2,693,265.24	\$0.00	0.00%	\$96,727.56	3.59%	\$96,727.56	3.59%
2000	14637	\$1,570,313.30	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14640	\$11,889.60	\$0.00	0.00%	\$5,761.50	48.46%	\$5,761.50	48.46%
2000	14644	\$2,270,871.72	\$0.00	0.00%	\$25,761.50	1.13%	\$25,761.50	1.13%
2000	14645	\$648,971.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14650	\$3,266,693.80	\$0.00	0.00%	\$258,434.70	7.91%	\$258,434.70	7.91%
2000	14655	\$2,121,212.12	\$0.00	0.00%	\$60,652.00	2.86%	\$60,652.00	2.86%
2000	14665	\$68,923.74	\$0.00	0.00%	\$3,719.00	5.40%	\$3,719.00	5.40%
2000	14669	\$823,781.62	\$0.00	0.00%	\$29,696.44	3.60%	\$29,696.44	3.60%
2000	14694	\$1,848,513.37	\$0.00	0.00%	\$14,229.33	0.77%	\$14,229.33	0.77%
2000	14695	\$63,499.81	\$0.00	0.00%	\$7,010.70	11.04%	\$7,010.70	11.04%
2000	14699	\$348,072.51	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14728	\$402,625.08	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14729	\$4,202,581.45	\$0.00	0.00%	\$150,397.92	3.58%	\$150,397.92	3.58%
2000	14788	\$1,149,997.65	\$0.00	0.00%	\$194,457.55	16.91%	\$194,457.55	16.91%
2000	14790	\$2,548,462.73	\$0.00	0.00%	\$166,128.48	6.52%	\$166,128.48	6.52%
2000	14805	\$67,362.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14819	\$363,359.18	\$0.00	0.00%	\$118,065.10	32.49%	\$118,065.10	32.49%
2000	14822	\$708,178.03	\$0.00	0.00%	\$236,099.54	33.34%	\$236,099.54	33.34%
2000	14834	\$7,022,656.75	\$0.00	0.00%	\$110,966.64	1.58%	\$110,966.64	1.58%
2000	14885	\$35,166.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14886	\$36,247.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14887	\$84,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14888	\$38,450.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14889	\$46,731.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14890	\$95,465.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14891	\$15,300.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14892	\$21,921.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14893	\$31,347.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14894	\$17,596.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15335	\$282,102.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15344	\$394,060.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15346	\$272,107.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15348	\$333,220.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15351	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15355	\$448,325.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15356	\$252,873.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15363	\$199,220.00	\$0.00	0.00%	\$63,000.00	31.62%	\$63,000.00	31.62%
2000	15373	\$5,234,262.15	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15492	\$429,512.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20004	\$8,477.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20005	\$61,036.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20006	\$44,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20007	\$772,000.00	\$0.00	0.00%	\$76,836.00	9.95%	\$76,836.00	9.95%
2000	20008	\$273,007.20	\$0.00	0.00%	\$39,232.00	14.37%	\$39,232.00	14.37%
2000	20009	\$194,963.15	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20017	\$5,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20018	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20019	\$892,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20020	\$173,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20048	\$44,568.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2000		\$188,525,518	\$0	0.00%	\$12,778,550	6.78%	\$12,778,550	6.78%
2001								
2001	10670	\$53,462.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10674	\$205,242.00	\$0.00	0.00%	\$7,478.02	3.64%	\$7,478.02	3.64%
2001	10677	\$405,813.00	\$0.00	0.00%	\$58,689.13	14.46%	\$58,689.13	14.46%

Table D1.50 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	10678	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10680	\$974,908.00	\$0.00	0.00%	\$13,947.00	1.43%	\$13,947.00	1.43%
2001	10683	\$366,991.00	\$0.00	0.00%	\$26,440.05	7.20%	\$26,440.05	7.20%
2001	10684	\$686,476.00	\$0.00	0.00%	\$12,608.00	1.84%	\$12,608.00	1.84%
2001	10686	\$37,188.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10690	\$360,193.00	\$0.00	0.00%	\$10,000.00	2.78%	\$10,000.00	2.78%
2001	10693	\$295,324.00	\$0.00	0.00%	\$8,800.00	2.98%	\$8,800.00	2.98%
2001	10694	\$180,331.00	\$0.00	0.00%	\$19,227.46	10.66%	\$19,227.46	10.66%
2001	10695	\$69,953.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10696	\$1,573,995.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10697	\$463,037.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10817	\$10,642,286.75	\$0.00	0.00%	\$496,709.05	4.67%	\$496,709.05	4.67%
2001	10863	\$3,153,678.10	\$315,367.81	10.00%	\$582,331.57	18.47%	\$266,963.76	8.47%
2001	11374	\$214,029.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	11375	\$294,625.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	11376	\$234,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12133	\$216,476.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12139	\$779,801.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12230	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12233	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12236	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12255	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12261	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12269	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12287	\$62,614.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12288	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12289	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12295	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12304	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12313	\$95,827.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12315	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12472	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12493	\$120,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12514	\$217,855.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12518	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12548	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12565	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12618	\$374,973.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12623	\$67,394.36	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12630	\$6,027,748.65	\$0.00	0.00%	\$343,024.89	5.69%	\$343,024.89	5.69%
2001	12631	\$177,858.53	\$0.00	0.00%	\$31,091.16	17.48%	\$31,091.16	17.48%
2001	12979	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13222	\$600,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13250	\$178,589.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13259	\$53,462.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13264	\$798,539.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13451	\$586,708.00	\$0.00	0.00%	\$31,860.32	5.43%	\$31,860.32	5.43%
2001	13544	\$67,990.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13643	\$299,288.00	\$0.00	0.00%	\$8,800.00	2.94%	\$8,800.00	2.94%
2001	13748	\$337,955.00	\$0.00	0.00%	\$2,513.17	0.74%	\$2,513.17	0.74%
2001	13801	\$179,895.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13809	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14154	\$3,273,863.55	\$163,693.18	5.00%	\$89,533.90	2.73%	(\$74,159.28)	-2.27%
2001	14160	\$213,639.00	\$2,136.39	1.00%	\$10,521.00	4.92%	\$8,384.61	3.92%
2001	14178	\$362,642.40	\$0.00	0.00%	\$20,502.40	5.65%	\$20,502.40	5.65%
2001	14190	\$348,225.00	\$24,375.75	7.00%	\$45,764.53	13.14%	\$21,388.78	6.14%

Table D1.50 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	14195	\$7,095,157.81	\$0.00	0.00%	\$237,144.05	3.34%	\$237,144.05	3.34%
2001	14203	\$1,765,771.78	\$0.00	0.00%	\$369,944.85	20.95%	\$369,944.85	20.95%
2001	14208	\$4,293,493.46	\$214,674.67	5.00%	\$348,875.58	8.13%	\$134,200.91	3.13%
2001	14213	\$2,137,276.20	\$0.00	0.00%	\$122,723.40	5.74%	\$122,723.40	5.74%
2001	14218	\$3,798,195.46	\$0.00	0.00%	\$155,147.70	4.08%	\$155,147.70	4.08%
2001	14225	\$5,243,251.21	\$0.00	0.00%	\$481,540.40	9.18%	\$481,540.40	9.18%
2001	14230	\$3,217,379.18	\$0.00	0.00%	\$374,175.35	11.63%	\$374,175.35	11.63%
2001	14231	\$2,691,176.35	\$0.00	0.00%	\$117,244.59	4.36%	\$117,244.59	4.36%
2001	14238	\$9,038,202.05	\$0.00	0.00%	\$222,656.25	2.46%	\$222,656.25	2.46%
2001	14244	\$871,751.20	\$0.00	0.00%	\$106,123.28	12.17%	\$106,123.28	12.17%
2001	14248	\$149,511.91	\$0.00	0.00%	\$9,191.00	6.15%	\$9,191.00	6.15%
2001	14251	\$122,620.10	\$0.00	0.00%	\$22,121.00	18.04%	\$22,121.00	18.04%
2001	14258	\$3,142,391.51	\$0.00	0.00%	\$1,020,856.58	32.49%	\$1,020,856.58	32.49%
2001	14269	\$837,948.12	\$0.00	0.00%	\$52,414.22	6.26%	\$52,414.22	6.26%
2001	14273	\$5,343,464.13	\$0.00	0.00%	\$336,729.16	6.30%	\$336,729.16	6.30%
2001	14274	\$356,356.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14280	\$1,486,070.90	\$0.00	0.00%	\$113,524.00	7.64%	\$113,524.00	7.64%
2001	14290	\$2,833,761.20	\$0.00	0.00%	\$57,851.74	2.04%	\$57,851.74	2.04%
2001	14298	\$6,485,033.71	\$0.00	0.00%	\$470,406.30	7.25%	\$470,406.30	7.25%
2001	14308	\$782,576.85	\$0.00	0.00%	\$161,370.26	20.62%	\$161,370.26	20.62%
2001	14313	\$6,409,592.00	\$0.00	0.00%	\$221,396.60	3.45%	\$221,396.60	3.45%
2001	14319	\$1,904,197.52	\$0.00	0.00%	\$127,244.64	6.68%	\$127,244.64	6.68%
2001	14342	\$2,159,610.25	\$0.00	0.00%	\$199,371.99	9.23%	\$199,371.99	9.23%
2001	14349	\$4,929,743.00	\$123,243.58	2.50%	\$489,970.62	9.94%	\$366,727.05	7.44%
2001	14352	\$1,266,323.72	\$31,658.09	2.50%	\$49,593.91	3.92%	\$17,935.82	1.42%
2001	14364	\$1,593,197.35	\$15,931.97	1.00%	\$185,961.44	11.67%	\$170,029.47	10.67%
2001	14371	\$818,783.58	\$40,939.18	5.00%	\$58,025.31	7.09%	\$17,086.13	2.09%
2001	14389	\$1,935,631.51	\$0.00	0.00%	\$244,938.84	12.65%	\$244,938.84	12.65%
2001	14396	\$2,855,014.29	\$0.00	0.00%	\$59,560.59	2.09%	\$59,560.59	2.09%
2001	14412	\$3,099,999.99	\$0.00	0.00%	\$515,151.53	16.62%	\$515,151.53	16.62%
2001	14431	\$3,222,322.07	\$161,116.10	5.00%	\$386,744.96	12.00%	\$225,628.86	7.00%
2001	14440	\$2,718,446.78	\$163,106.81	6.00%	\$311,195.93	11.45%	\$148,089.12	5.45%
2001	14445	\$25,275.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14453	\$2,909,949.80	\$0.00	0.00%	\$319,531.27	10.98%	\$319,531.27	10.98%
2001	14478	\$2,980,506.55	\$89,415.20	3.00%	\$262,404.44	8.80%	\$172,989.24	5.80%
2001	14482	\$600,557.93	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14488	\$289,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14506	\$1,236,836.60	\$24,736.73	2.00%	\$32,657.17	2.64%	\$7,920.44	0.64%
2001	14516	\$6,131,635.16	\$0.00	0.00%	\$810,017.10	13.21%	\$810,017.10	13.21%
2001	14522	\$3,614,321.10	\$0.00	0.00%	\$375,221.68	10.38%	\$375,221.68	10.38%
2001	14543	\$703,871.60	\$0.00	0.00%	\$83,610.32	11.88%	\$83,610.32	11.88%
2001	14548	\$2,252,774.83	\$157,694.24	7.00%	\$289,097.00	12.83%	\$131,402.76	5.83%
2001	14549	\$32,035.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14553	\$548,016.69	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14556	\$315,450.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14563	\$115,682.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14566	\$8,831,903.05	\$0.00	0.00%	\$110,902.92	1.26%	\$110,902.92	1.26%
2001	14573	\$8,527,271.35	\$0.00	0.00%	\$433,257.12	5.08%	\$433,257.12	5.08%
2001	14605	\$1,085,190.99	\$0.00	0.00%	\$81,949.83	7.55%	\$81,949.83	7.55%
2001	14610	\$1,952,930.00	\$48,823.25	2.50%	\$89,456.00	4.58%	\$40,632.75	2.08%
2001	14616	\$2,779,868.30	\$138,993.42	5.00%	\$134,337.30	4.83%	(\$4,656.12)	-0.17%
2001	14618	\$19,697.26	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14623	\$3,399,299.65	\$0.00	0.00%	\$467,000.96	13.74%	\$467,000.96	13.74%
2001	14626	\$345,707.19	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14630	\$1,749,409.23	\$0.00	0.00%	\$97,745.55	5.59%	\$97,745.55	5.59%
2001	14632	\$1,240,230.82	\$0.00	0.00%	\$263,870.16	21.28%	\$263,870.16	21.28%

Table D1.50 Business Categories Combined
Fiscal Years 2000-2006
Project Goal Utilization Analysis_FHWA (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	14641	\$1,588,107.47	\$0.00	0.00%	\$153,301.00	9.65%	\$153,301.00	9.65%
2001	14656	\$19,311.97	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14662	\$64,985.70	\$0.00	0.00%	\$3,716.10	5.72%	\$3,716.10	5.72%
2001	14666	\$1,672,569.45	\$0.00	0.00%	\$131,049.94	7.84%	\$131,049.94	7.84%
2001	14670	\$592,949.00	\$17,788.47	3.00%	\$53,550.00	9.03%	\$35,761.53	6.03%
2001	14677	\$3,225,039.44	\$0.00	0.00%	\$371,123.92	11.51%	\$371,123.92	11.51%
2001	14690	\$2,360,221.12	\$0.00	0.00%	\$570,343.27	24.16%	\$570,343.27	24.16%
2001	14703	\$3,185,411.65	\$0.00	0.00%	\$197,529.20	6.20%	\$197,529.20	6.20%
2001	14707	\$230,825.88	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14714	\$377,345.33	\$5,660.18	1.50%	\$33,023.43	8.75%	\$27,363.25	7.25%
2001	14719	\$855,650.52	\$0.00	0.00%	\$12,630.24	1.48%	\$12,630.24	1.48%
2001	14725	\$149,193.82	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14787	\$38,829.60	\$0.00	0.00%	\$13,518.35	34.81%	\$13,518.35	34.81%
2001	14798	\$289,933.50	\$0.00	0.00%	\$3,586.50	1.24%	\$3,586.50	1.24%
2001	14804	\$3,883,120.10	\$0.00	0.00%	\$253,949.67	6.54%	\$253,949.67	6.54%
2001	14811	\$463,172.63	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14815	\$376,354.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14821	\$678,566.50	\$0.00	0.00%	\$76,540.63	11.28%	\$76,540.63	11.28%
2001	14832	\$1,237,273.00	\$0.00	0.00%	\$35,716.40	2.89%	\$35,716.40	2.89%
2001	14837	\$2,837,364.08	\$0.00	0.00%	\$443,527.93	15.63%	\$443,527.93	15.63%
2001	14840	\$921,217.21	\$27,636.52	3.00%	\$101,518.00	11.02%	\$73,881.48	8.02%
2001	14849	\$7,682,909.91	\$0.00	0.00%	\$439,121.49	5.72%	\$439,121.49	5.72%
2001	14854	\$7,480.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14860	\$14,499.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14863	\$222,979.30	\$0.00	0.00%	\$5,617.50	2.52%	\$5,617.50	2.52%
2001	14865	\$562,009.66	\$0.00	0.00%	\$16,668.00	2.97%	\$16,668.00	2.97%
2001	14869	\$794,861.25	\$79,486.13	10.00%	\$92,933.35	11.69%	\$13,447.23	1.69%
2001	14895	\$15,084.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14896	\$119,208.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14898	\$17,766.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14899	\$359,636.00	\$0.00	0.00%	\$29,950.00	8.33%	\$29,950.00	8.33%
2001	14900	\$156,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14901	\$24,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14902	\$28,800.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14903	\$91,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14904	\$91,172.90	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14906	\$107,316.39	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14909	\$82,191.04	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14910	\$46,667.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14913	\$70,601.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14914	\$337,494.94	\$0.00	0.00%	\$42,500.00	12.59%	\$42,500.00	12.59%
2001	14916	\$464,430.00	\$0.00	0.00%	\$14,980.55	3.23%	\$14,980.55	3.23%
2001	14917	\$627,379.74	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14918	\$410,607.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14919	\$476,120.54	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14920	\$1,288,527.83	\$0.00	0.00%	\$20,738.28	1.61%	\$20,738.28	1.61%
2001	14922	\$58,823.13	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14923	\$60,657.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14924	\$64,900.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14925	\$18,475.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14927	\$19,662.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14928	\$535,130.80	\$0.00	0.00%	\$47,193.00	8.82%	\$47,193.00	8.82%
2001	14929	\$59,711.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14930	\$24,027.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14931	\$32,911.29	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14932	\$45,099.82	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.50 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	14933	\$37,100.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14934	\$59,264.22	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14935	\$37,609.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14936	\$31,297.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14937	\$28,697.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14938	\$33,381.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14939	\$18,960.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14943	\$13,299.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14944	\$156,340.80	\$0.00	0.00%	\$17,000.00	10.87%	\$17,000.00	10.87%
2001	14945	\$124,262.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14946	\$11,225.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14947	\$37,886.08	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14948	\$35,388.55	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14949	\$69,527.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14950	\$49,739.68	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14952	\$56,686.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14953	\$31,640.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15312	\$17,790.57	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15336	\$365,801.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15338	\$486,693.75	\$0.00	0.00%	\$9,650.00	1.98%	\$9,650.00	1.98%
2001	15342	\$229,950.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15347	\$334,575.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15349	\$538,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15352	\$437,485.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15416	\$88,214.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15417	\$45,936.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15464	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15498	\$68,830.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15555	\$410,864.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15579	\$74,987.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20010	\$183,364.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20021	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20022	\$85,116.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20024	\$33,126.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20025	\$600,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20026	\$32,012.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20027	\$335,333.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20028	\$374,329.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20029	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20031	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2001		\$233,297,796	\$1,846,478	0.79%	\$16,491,073	7.07%	\$14,644,596	6.28%
2002								
2002	10701	\$349,629.00	\$0.00	0.00%	\$17,623.88	5.04%	\$17,623.88	5.04%
2002	10704	\$1,251,948.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	10706	\$1,086,208.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	10708	\$999,153.00	\$0.00	0.00%	\$37,121.65	3.72%	\$37,121.65	3.72%
2002	10710	\$700,315.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	10711	\$2,426,156.00	\$0.00	0.00%	\$71,199.36	2.93%	\$71,199.36	2.93%
2002	10712	\$1,265,145.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	10715	\$1,316,800.00	\$0.00	0.00%	\$16,288.72	1.24%	\$16,288.72	1.24%
2002	11402	\$180,481.55	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	11428	\$2,797,999.00	\$0.00	0.00%	\$59,003.00	2.11%	\$59,003.00	2.11%
2002	11468	\$452,642.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	11469	\$323,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12270	\$59,051.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12273	\$50,006.00	\$0.00	0.00%	\$5,775.00	11.55%	\$5,775.00	11.55%

Table D1.50 Business Categories Combined
Fiscal Years 2000-2006
Project Goal Utilization Analysis_FHWA (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2002								
2002	12316	\$51,687.00	\$0.00	0.00%	\$5,595.50	10.83%	\$5,595.50	10.83%
2002	12324	\$71,218.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12325	\$80,396.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12326	\$65,021.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12327	\$96,898.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12334	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12337	\$44,813.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12349	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12405	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12434	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12444	\$192,777.00	\$0.00	0.00%	\$3,920.43	2.03%	\$3,920.43	2.03%
2002	12452	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12473	\$351,035.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12476	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12486	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12499	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12519	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12549	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12554	\$1,344,964.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12624	\$1,687,791.13	\$0.00	0.00%	\$79,994.80	4.74%	\$79,994.80	4.74%
2002	12632	\$1,927,582.65	\$0.00	0.00%	\$235,671.68	12.23%	\$235,671.68	12.23%
2002	12718	\$28,276.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12719	\$546,096.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12720	\$155,355.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12721	\$74,045.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12722	\$23,324.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12723	\$49,968.76	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12724	\$141,872.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12725	\$127,429.29	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12726	\$16,488.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12727	\$99,075.51	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12728	\$56,623.32	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12729	\$594,352.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12730	\$70,228.74	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12731	\$36,309.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13168	\$5,100.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13200	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13225	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13354	\$239,923.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13362	\$423,337.00	\$0.00	0.00%	\$225.00	0.05%	\$225.00	0.05%
2002	13418	\$493,164.05	\$0.00	0.00%	\$8,656.78	1.76%	\$8,656.78	1.76%
2002	13515	\$103,602.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13517	\$1,748,470.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13705	\$733,296.00	\$0.00	0.00%	\$65,271.82	8.90%	\$65,271.82	8.90%
2002	13721	\$1,477,891.00	\$0.00	0.00%	\$11,466.00	0.78%	\$11,466.00	0.78%
2002	13733	\$1,082,120.00	\$0.00	0.00%	\$25.00	0.00%	\$25.00	0.00%
2002	14121	\$230,743.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14155	\$5,165,344.40	\$0.00	0.00%	\$293,661.44	5.69%	\$293,661.44	5.69%
2002	14161	\$672,462.20	\$0.00	0.00%	\$103,986.97	15.46%	\$103,986.97	15.46%
2002	14165	\$3,788,162.47	\$378,816.25	10.00%	\$470,984.00	12.43%	\$92,167.75	2.43%
2002	14171	\$1,132,245.20	\$0.00	0.00%	\$39,237.00	3.47%	\$39,237.00	3.47%
2002	14185	\$9,073,542.63	\$317,573.99	3.50%	\$1,038,052.92	11.44%	\$720,478.93	7.94%
2002	14191	\$158,158.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14192	\$24,444.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14197	\$11,751,483.71	\$470,059.35	4.00%	\$594,909.23	5.06%	\$124,849.88	1.06%
2002	14226	\$3,680,204.78	\$0.00	0.00%	\$602,328.34	16.37%	\$602,328.34	16.37%

Table D1.50 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2002								
2002	14239	\$671,353.80	\$0.00	0.00%	\$30,676.68	4.57%	\$30,676.68	4.57%
2002	14245	\$1,709,133.75	\$85,456.69	5.00%	\$242,907.98	14.21%	\$157,451.29	9.21%
2002	14255	\$37,540.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14256	\$81,131.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14264	\$1,309,071.00	\$0.00	0.00%	\$95,856.70	7.32%	\$95,856.70	7.32%
2002	14267	\$307,216.08	\$0.00	0.00%	\$8,149.35	2.65%	\$8,149.35	2.65%
2002	14270	\$1,062,712.20	\$0.00	0.00%	\$56,400.00	5.31%	\$56,400.00	5.31%
2002	14275	\$768,551.70	\$0.00	0.00%	\$40,205.30	5.23%	\$40,205.30	5.23%
2002	14283	\$1,061,094.49	\$0.00	0.00%	\$3,368.85	0.32%	\$3,368.85	0.32%
2002	14315	\$998,351.23	\$0.00	0.00%	\$115,351.62	11.55%	\$115,351.62	11.55%
2002	14326	\$567,375.95	\$0.00	0.00%	\$52,522.46	9.26%	\$52,522.46	9.26%
2002	14338	\$434,434.00	\$0.00	0.00%	\$138,559.00	31.89%	\$138,559.00	31.89%
2002	14343	\$3,975,011.53	\$0.00	0.00%	\$55,027.58	1.38%	\$55,027.58	1.38%
2002	14353	\$8,088,006.45	\$0.00	0.00%	\$156,375.85	1.93%	\$156,375.85	1.93%
2002	14372	\$966,215.25	\$28,986.46	3.00%	\$85,422.16	8.84%	\$56,435.70	5.84%
2002	14377	\$4,064,873.88	\$203,243.69	5.00%	\$366,057.00	9.01%	\$162,813.31	4.01%
2002	14378	\$547,392.50	\$0.00	0.00%	\$3,692.75	0.67%	\$3,692.75	0.67%
2002	14390	\$332,068.90	\$0.00	0.00%	\$7,434.45	2.24%	\$7,434.45	2.24%
2002	14413	\$907,773.55	\$0.00	0.00%	\$66,991.90	7.38%	\$66,991.90	7.38%
2002	14418	\$182,102.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14422	\$85,871.47	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14436	\$881,874.22	\$44,093.71	5.00%	\$258,881.85	29.36%	\$214,788.14	24.36%
2002	14437	\$399,379.00	\$13,978.27	3.50%	\$32,181.67	8.06%	\$18,203.41	4.56%
2002	14441	\$1,863,412.48	\$18,634.12	1.00%	\$45,150.20	2.42%	\$26,516.08	1.42%
2002	14454	\$2,147,208.45	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14472	\$293,309.20	\$0.00	0.00%	\$69,887.00	23.83%	\$69,887.00	23.83%
2002	14483	\$97,565.00	\$0.00	0.00%	\$7,934.00	8.13%	\$7,934.00	8.13%
2002	14507	\$532,279.39	\$53,227.94	10.00%	\$76,592.50	14.39%	\$23,364.56	4.39%
2002	14511	\$6,597,489.70	\$0.00	0.00%	\$417,556.59	6.33%	\$417,556.59	6.33%
2002	14523	\$4,678,082.80	\$374,246.62	8.00%	\$566,756.57	12.12%	\$192,509.95	4.12%
2002	14533	\$598,191.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14538	\$2,326,680.79	\$0.00	0.00%	\$398,168.79	17.11%	\$398,168.79	17.11%
2002	14544	\$1,769,836.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14558	\$1,027,040.50	\$0.00	0.00%	\$259,201.74	25.24%	\$259,201.74	25.24%
2002	14564	\$1,199,336.36	\$35,980.09	3.00%	\$64,452.69	5.37%	\$28,472.60	2.37%
2002	14567	\$656,349.10	\$0.00	0.00%	\$57,247.12	8.72%	\$57,247.12	8.72%
2002	14574	\$3,761,168.04	\$150,446.72	4.00%	\$422,670.18	11.24%	\$272,223.46	7.24%
2002	14585	\$209,040.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14601	\$766,230.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14606	\$1,648,429.40	\$0.00	0.00%	\$168,582.10	10.23%	\$168,582.10	10.23%
2002	14611	\$2,174,091.04	\$0.00	0.00%	\$190,694.45	8.77%	\$190,694.45	8.77%
2002	14627	\$479,149.80	\$14,374.49	3.00%	\$57,351.05	11.97%	\$42,976.56	8.97%
2002	14642	\$270,839.09	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14646	\$536,689.28	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14651	\$696,137.64	\$0.00	0.00%	\$45,580.26	6.55%	\$45,580.26	6.55%
2002	14657	\$3,814,172.68	\$0.00	0.00%	\$556,665.98	14.59%	\$556,665.98	14.59%
2002	14663	\$3,346,378.56	\$0.00	0.00%	\$388,820.30	11.62%	\$388,820.30	11.62%
2002	14671	\$4,003,627.27	\$0.00	0.00%	\$68,172.26	1.70%	\$68,172.26	1.70%
2002	14673	\$4,178,086.04	\$250,685.16	6.00%	\$275,238.61	6.59%	\$24,553.45	0.59%
2002	14697	\$4,754,718.83	\$0.00	0.00%	\$456,288.10	9.60%	\$456,288.10	9.60%
2002	14700	\$728,692.90	\$0.00	0.00%	\$219,640.30	30.14%	\$219,640.30	30.14%
2002	14709	\$5,981,696.53	\$0.00	0.00%	\$562,385.70	9.40%	\$562,385.70	9.40%
2002	14716	\$1,263,320.80	\$0.00	0.00%	\$89,893.00	7.12%	\$89,893.00	7.12%
2002	14720	\$256,564.00	\$0.00	0.00%	\$70,009.42	27.29%	\$70,009.42	27.29%
2002	14727	\$1,232,464.20	\$61,623.21	5.00%	\$84,880.45	6.89%	\$23,257.24	1.89%
2002	14793	\$5,843,595.47	\$321,397.75	5.50%	\$518,259.78	8.87%	\$196,862.03	3.37%

Table D1.50 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2002								
2002	14794	\$1,373,103.70	\$0.00	0.00%	\$196,837.60	14.34%	\$196,837.60	14.34%
2002	14799	\$87,391.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14802	\$222,734.80	\$0.00	0.00%	\$7,000.00	3.14%	\$7,000.00	3.14%
2002	14812	\$1,285,752.60	\$0.00	0.00%	\$347,357.00	27.02%	\$347,357.00	27.02%
2002	14818	\$1,290,517.88	\$103,241.43	8.00%	\$115,678.07	8.96%	\$12,436.64	0.96%
2002	14829	\$396,111.80	\$0.00	0.00%	\$34,816.80	8.79%	\$34,816.80	8.79%
2002	14833	\$5,690,493.89	\$170,714.82	3.00%	\$546,515.56	9.60%	\$375,800.74	6.60%
2002	14841	\$236,401.60	\$0.00	0.00%	\$65,174.00	27.57%	\$65,174.00	27.57%
2002	14845	\$491,987.75	\$0.00	0.00%	\$79,452.60	16.15%	\$79,452.60	16.15%
2002	14847	\$41,510.63	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14857	\$238,368.53	\$0.00	0.00%	\$41,262.00	17.31%	\$41,262.00	17.31%
2002	14864	\$1,360,183.92	\$0.00	0.00%	\$134,501.09	9.89%	\$134,501.09	9.89%
2002	14875	\$4,697,074.40	\$140,912.23	3.00%	\$327,042.21	6.96%	\$186,129.98	3.96%
2002	14876	\$867,703.05	\$21,692.58	2.50%	\$37,478.00	4.32%	\$15,785.42	1.82%
2002	14951	\$10,084.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14954	\$27,670.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15031	\$10,540.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15032	\$3,599.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15033	\$7,977.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15034	\$72,607.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15035	\$21,200.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15036	\$802,231.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15037	\$40,865.12	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15040	\$3,421.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15041	\$5,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15042	\$94,825.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15043	\$55,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15044	\$19,549.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15112	\$102,760.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15113	\$11,469.33	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15115	\$2,475.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15116	\$99,626.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15118	\$35,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15119	\$8,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15120	\$52,458.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15121	\$16,754.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15122	\$57,287.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15124	\$32,895.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15125	\$681,693.70	\$0.00	0.00%	\$31,000.00	4.55%	\$31,000.00	4.55%
2002	15126	\$145,250.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15127	\$67,051.16	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15129	\$51,466.32	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15132	\$14,900.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15133	\$126,148.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15265	\$19,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15471	\$163,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15473	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15529	\$170,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15571	\$78,488.80	\$0.00	0.00%	\$13,457.80	17.15%	\$13,457.80	17.15%
2002	15572	\$83,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15573	\$299,230.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15574	\$389,425.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15575	\$499,917.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15576	\$153,718.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15577	\$268,370.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15578	\$279,475.00	\$0.00	0.00%	\$79,800.00	28.55%	\$79,800.00	28.55%

Table D1.50 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2002								
2002	20011	\$11,612,453.19	\$0.00	0.00%	\$584,090.00	5.03%	\$584,090.00	5.03%
2002	20032	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	20033	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2002		\$199,917,782	\$3,259,386	1.63%	\$14,356,603.54	7.18%	\$11,097,218	5.55%
2003								
2003	10306	\$5,124,868.55	\$128,121.71	2.50%	\$486,108.51	9.49%	\$357,986.80	6.99%
2003	10650	\$1,342,264.43	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	10717	\$127,347.00	\$0.00	0.00%	\$184.00	0.14%	\$184.00	0.14%
2003	10718	\$155,398.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	10985	\$8,322,645.75	\$166,452.92	2.00%	\$448,246.01	5.39%	\$281,793.10	3.39%
2003	11268	\$2,966,207.40	\$118,648.30	4.00%	\$215,328.30	7.26%	\$96,680.00	3.26%
2003	11507	\$491,197.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	11514	\$12,542,542.68	\$250,850.85	2.00%	\$355,164.19	2.83%	\$104,313.34	0.83%
2003	11762	\$310,515.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12231	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12257	\$82,257.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12317	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12338	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12344	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12348	\$148,338.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12394	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12404	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12414	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12424	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12426	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12427	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12445	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12455	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12461	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12463	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12464	\$94,121.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12474	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12475	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12501	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12503	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12515	\$800,547.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12516	\$299,998.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12528	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12529	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12535	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12536	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12537	\$894,371.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12569	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12577	\$197,621.00	\$0.00	0.00%	\$13,131.03	6.64%	\$13,131.03	6.64%
2003	12625	\$94,362.45	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12633	\$8,292,962.06	\$248,788.86	3.00%	\$291,558.56	3.52%	\$42,769.70	0.52%
2003	12732	\$91,784.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12733	\$68,571.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12734	\$57,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12735	\$44,820.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12736	\$26,650.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12737	\$53,173.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12738	\$33,444.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12739	\$18,682.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12740	\$32,410.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12741	\$290,864.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.50 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2003								
2003	12742	\$1,024,882.00	\$0.00	0.00%	\$45,498.00	4.44%	\$45,498.00	4.44%
2003	12743	\$259,456.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12744	\$180,694.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12745	\$19,223.36	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12746	\$129,062.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12747	\$289,492.00	\$0.00	0.00%	\$25,950.00	8.96%	\$25,950.00	8.96%
2003	12749	\$22,185.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12750	\$30,999.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12751	\$213,350.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12752	\$183,751.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12753	\$165,956.46	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12754	\$231,916.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12755	\$359,544.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12756	\$688,039.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12757	\$350,577.67	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12758	\$262,484.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12759	\$370,134.79	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12760	\$312,072.03	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12761	\$532,813.66	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12762	\$73,425.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12763	\$68,048.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12764	\$73,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12765	\$98,288.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12766	\$40,832.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12767	\$75,067.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12768	\$420,341.20	\$0.00	0.00%	\$47,698.00	11.35%	\$47,698.00	11.35%
2003	12769	\$69,957.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12771	\$205,862.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12772	\$32,921.88	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12773	\$164,850.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12774	\$33,008.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12775	\$82,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12776	\$33,200.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12777	\$9,700.69	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12778	\$14,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12788	\$278,147.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12831	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13230	\$7,486.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13321	\$125,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13334	\$6,896.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13415	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13439	\$20,755.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13461	\$62,505.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13659	\$514,275.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13668	\$288,262.00	\$0.00	0.00%	\$4,489.01	1.56%	\$4,489.01	1.56%
2003	13706	\$156,784.00	\$0.00	0.00%	\$1,852.93	1.18%	\$1,852.93	1.18%
2003	13949	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14146	\$9,760,512.57	\$195,210.25	2.00%	\$576,126.94	5.90%	\$380,916.69	3.90%
2003	14162	\$93,610.48	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14166	\$353,989.00	\$17,699.45	5.00%	\$100,101.58	28.28%	\$82,402.13	23.28%
2003	14179	\$16,306,928.23	\$0.00	0.00%	\$711,307.77	4.36%	\$711,307.77	4.36%
2003	14180	\$512,548.90	\$0.00	0.00%	\$11,250.00	2.19%	\$11,250.00	2.19%
2003	14186	\$323,670.21	\$0.00	0.00%	\$21,988.15	6.79%	\$21,988.15	6.79%
2003	14187	\$7,529,803.18	\$150,596.06	2.00%	\$674,406.45	8.96%	\$523,810.39	6.96%
2003	14205	\$5,322,348.78	\$53,223.49	1.00%	\$144,660.05	2.72%	\$91,436.56	1.72%
2003	14214	\$3,049,966.82	\$76,249.17	2.50%	\$154,152.22	5.05%	\$77,903.05	2.55%

Table D1.50 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2003								
2003	14219	\$3,849,800.00	\$76,996.00	2.00%	\$240,204.66	6.24%	\$163,208.66	4.24%
2003	14233	\$11,067.37	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14240	\$2,350,695.60	\$82,274.35	3.50%	\$282,333.57	12.01%	\$200,059.22	8.51%
2003	14249	\$1,213,362.90	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14252	\$802,508.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14271	\$136,791.68	\$0.00	0.00%	\$9,820.00	7.18%	\$9,820.00	7.18%
2003	14276	\$340,800.34	\$0.00	0.00%	\$27,983.00	8.21%	\$27,983.00	8.21%
2003	14281	\$377,432.00	\$0.00	0.00%	\$19,500.00	5.17%	\$19,500.00	5.17%
2003	14306	\$236,962.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14310	\$239,526.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14327	\$471,471.92	\$21,216.24	4.50%	\$55,113.60	11.69%	\$33,897.36	7.19%
2003	14332	\$889,151.15	\$8,891.51	1.00%	\$28,708.19	3.23%	\$19,816.68	2.23%
2003	14344	\$2,177,751.18	\$0.00	0.00%	\$139,714.32	6.42%	\$139,714.32	6.42%
2003	14359	\$118,326.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14366	\$508,267.32	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14379	\$614,104.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14384	\$1,141,993.75	\$0.00	0.00%	\$49,210.96	4.31%	\$49,210.96	4.31%
2003	14391	\$4,818,862.88	\$240,943.14	5.00%	\$671,348.00	13.93%	\$430,404.86	8.93%
2003	14397	\$28,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14423	\$749,722.40	\$0.00	0.00%	\$53,167.73	7.09%	\$53,167.73	7.09%
2003	14432	\$895,060.26	\$17,901.21	2.00%	\$127,967.62	14.30%	\$110,066.41	12.30%
2003	14442	\$142,559.01	\$0.00	0.00%	\$6,235.84	4.37%	\$6,235.84	4.37%
2003	14446	\$417,335.05	\$0.00	0.00%	\$14,042.66	3.36%	\$14,042.66	3.36%
2003	14447	\$612,919.90	\$0.00	0.00%	\$43,759.35	7.14%	\$43,759.35	7.14%
2003	14450	\$713,537.85	\$21,406.14	3.00%	\$47,006.00	6.59%	\$25,599.86	3.59%
2003	14455	\$1,351,557.67	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14460	\$1,777,055.23	\$0.00	0.00%	\$37,483.37	2.11%	\$37,483.37	2.11%
2003	14473	\$51,568.70	\$0.00	0.00%	\$3,385.20	6.56%	\$3,385.20	6.56%
2003	14479	\$242,523.15	\$0.00	0.00%	\$19,516.11	8.05%	\$19,516.11	8.05%
2003	14484	\$931,425.00	\$0.00	0.00%	\$60,831.50	6.53%	\$60,831.50	6.53%
2003	14490	\$10,894,156.33	\$435,766.25	4.00%	\$541,084.69	4.97%	\$105,318.44	0.97%
2003	14513	\$207,615.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14524	\$1,197,964.41	\$0.00	0.00%	\$50,318.00	4.20%	\$50,318.00	4.20%
2003	14539	\$557,223.97	\$0.00	0.00%	\$33,258.82	5.97%	\$33,258.82	5.97%
2003	14545	\$1,155,161.35	\$23,103.23	2.00%	\$110,007.87	9.52%	\$86,904.64	7.52%
2003	14551	\$364,592.00	\$0.00	0.00%	\$17,210.27	4.72%	\$17,210.27	4.72%
2003	14554	\$1,658,566.84	\$0.00	0.00%	\$47,477.96	2.86%	\$47,477.96	2.86%
2003	14559	\$213,026.30	\$0.00	0.00%	\$11,484.55	5.39%	\$11,484.55	5.39%
2003	14575	\$38,029.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14602	\$641,993.82	\$0.00	0.00%	\$54,134.72	8.43%	\$54,134.72	8.43%
2003	14607	\$143,501.50	\$0.00	0.00%	\$21,636.67	15.08%	\$21,636.67	15.08%
2003	14612	\$358,629.53	\$0.00	0.00%	\$23,654.59	6.60%	\$23,654.59	6.60%
2003	14624	\$7,841,903.40	\$235,257.10	3.00%	\$246,409.09	3.14%	\$11,151.99	0.14%
2003	14634	\$1,511,562.69	\$0.00	0.00%	\$18,340.55	1.21%	\$18,340.55	1.21%
2003	14652	\$93,451.70	\$0.00	0.00%	\$20,016.00	21.42%	\$20,016.00	21.42%
2003	14658	\$4,083,989.36	\$163,359.57	4.00%	\$555,744.25	13.61%	\$392,384.68	9.61%
2003	14667	\$509,543.77	\$7,643.16	1.50%	\$11,490.00	2.25%	\$3,846.84	0.75%
2003	14674	\$2,075,364.52	\$103,768.23	5.00%	\$186,497.32	8.99%	\$82,729.09	3.99%
2003	14675	\$496,721.45	\$0.00	0.00%	\$67,485.79	13.59%	\$67,485.79	13.59%
2003	14691	\$193,371.25	\$0.00	0.00%	\$44,435.91	22.98%	\$44,435.91	22.98%
2003	14705	\$427,643.96	\$0.00	0.00%	\$13,824.10	3.23%	\$13,824.10	3.23%
2003	14710	\$1,827,316.32	\$0.00	0.00%	\$66,124.00	3.62%	\$66,124.00	3.62%
2003	14717	\$785,517.58	\$0.00	0.00%	\$166,802.90	21.23%	\$166,802.90	21.23%
2003	14721	\$10,099,237.96	\$302,977.14	3.00%	\$313,408.34	3.10%	\$10,431.20	0.10%
2003	14810	\$224,500.90	\$0.00	0.00%	\$6,031.45	2.69%	\$6,031.45	2.69%
2003	14826	\$10,940,051.92	\$0.00	0.00%	\$588,115.13	5.38%	\$588,115.13	5.38%

Table D1.50 Business Categories Combined
Fiscal Years 2000-2006
Project Goal Utilization Analysis_FHWA (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2003								
2003	14835	\$2,940,415.08	\$0.00	0.00%	\$25,691.50	0.87%	\$25,691.50	0.87%
2003	14838	\$3,590,287.06	\$143,611.48	4.00%	\$453,000.57	12.62%	\$309,389.09	8.62%
2003	14848	\$8,685,411.08	\$0.00	0.00%	\$179,112.18	2.06%	\$179,112.18	2.06%
2003	14859	\$2,624,935.16	\$0.00	0.00%	\$285,050.52	10.86%	\$285,050.52	10.86%
2003	14867	\$366,453.00	\$0.00	0.00%	\$31,236.40	8.52%	\$31,236.40	8.52%
2003	14878	\$15,196,471.43	\$227,947.07	1.50%	\$112,507.22	0.74%	(\$115,439.85)	-0.76%
2003	14882	\$2,143,195.89	\$64,295.88	3.00%	\$309,102.72	14.42%	\$244,806.84	11.42%
2003	15039	\$244,743.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15135	\$28,694.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15136	\$12,800.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15137	\$191,442.87	\$0.00	0.00%	\$36,326.00	18.97%	\$36,326.00	18.97%
2003	15142	\$226,980.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15401	\$243,825.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15418	\$387,147.00	\$0.00	0.00%	\$138.00	0.04%	\$138.00	0.04%
2003	15456	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15457	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15534	\$381,440.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15535	\$578,293.38	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15536	\$460,520.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15537	\$502,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15538	\$200,612.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15539	\$480,030.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15540	\$346,110.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15541	\$624,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15544	\$94,943.85	\$0.00	0.00%	\$12,213.00	12.86%	\$12,213.00	12.86%
2003	15654	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	20001	\$461,181.34	\$0.00	0.00%	\$24,575.00	5.33%	\$24,575.00	5.33%
2003	20013	\$338,623.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	20034	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2003		\$229,895,020	\$3,583,199	1.56%	\$10,950,479	4.76%	\$7,367,281	3.20%
2004								
2004	10235	\$10,157,639.24	\$0.00	0.00%	\$796,054.74	7.84%	\$796,054.74	7.84%
2004	10237	\$3,630,714.30	\$0.00	0.00%	\$459,216.35	12.65%	\$459,216.35	12.65%
2004	10303	\$487,185.47	\$0.00	0.00%	\$16,190.04	3.32%	\$16,190.04	3.32%
2004	11028	\$118,468.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11109	\$1,398,321.06	\$27,966.42	2.00%	\$89,302.39	6.39%	\$61,335.97	4.39%
2004	11133	\$510,833.53	\$0.00	0.00%	\$73,757.00	14.44%	\$73,757.00	14.44%
2004	11138	\$83,082.42	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11151	\$620,067.88	\$0.00	0.00%	\$84,434.00	13.62%	\$84,434.00	13.62%
2004	11313	\$62,875.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11314	\$20,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11590	\$3,366,136.70	\$100,984.10	3.00%	\$203,980.09	6.06%	\$102,995.99	3.06%
2004	11599	\$82,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11627	\$10,836,412.66	\$0.00	0.00%	\$625,481.85	5.77%	\$625,481.85	5.77%
2004	11644	\$1,488,080.20	\$0.00	0.00%	\$223,195.78	15.00%	\$223,195.78	15.00%
2004	11662	\$418,612.95	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11668	\$1,511,990.92	\$0.00	0.00%	\$237,108.58	15.68%	\$237,108.58	15.68%
2004	11740	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12277	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12283	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12290	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12297	\$231,593.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12330	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12350	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12360	\$452,845.00	\$0.00	0.00%	\$13,749.20	3.04%	\$13,749.20	3.04%
2004	12363	\$201,140.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.50 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004								
2004	12429	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12435	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12436	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12449	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12453	\$200,000.00	\$0.00	0.00%	\$50,001.45	25.00%	\$50,001.45	25.00%
2004	12454	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12465	\$22,534.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12466	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12469	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12471	\$170,482.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12477	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12478	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12479	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12487	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12507	\$400,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12508	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12509	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12517	\$299,998.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12520	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12521	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12538	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12545	\$358,452.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12550	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12557	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12570	\$1,495,928.00	\$0.00	0.00%	\$4,300.00	0.29%	\$4,300.00	0.29%
2004	12626	\$39,840.71	\$0.00	0.00%	\$1,002.00	2.52%	\$1,002.00	2.52%
2004	12634	\$223,194.40	\$0.00	0.00%	\$51,675.65	23.15%	\$51,675.65	23.15%
2004	12780	\$891,090.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12781	\$86,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12782	\$622,153.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12783	\$68,080.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12784	\$44,340.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12786	\$59,697.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12787	\$99,046.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12789	\$123,629.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12790	\$73,472.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12791	\$198,855.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12792	\$226,499.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12793	\$240,153.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12794	\$74,614.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12795	\$32,872.96	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12796	\$55,293.54	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12797	\$42,468.49	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12798	\$128,300.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12799	\$527,714.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12800	\$138,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12801	\$62,955.58	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12802	\$47,464.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12803	\$98,086.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12804	\$69,101.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12805	\$1,061,891.63	\$0.00	0.00%	\$36,050.00	3.39%	\$36,050.00	3.39%
2004	12806	\$44,775.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12807	\$121,517.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12808	\$119,856.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12809	\$379,398.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12810	\$215,370.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.50 Business Categories Combined
Fiscal Years 2000-2006
Project Goal Utilization Analysis_FHWA (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004								
2004	12811	\$113,340.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12812	\$33,289.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12813	\$87,179.30	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12814	\$179,058.61	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12815	\$174,709.92	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12816	\$622,645.57	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12817	\$136,540.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12818	\$690,196.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12819	\$154,464.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12820	\$62,338.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12821	\$217,160.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12822	\$165,111.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12823	\$32,290.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	13318	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	13663	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	13780	\$3,576,685.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	13836	\$465,600.00	\$0.00	0.00%	\$4,708.18	1.01%	\$4,708.18	1.01%
2004	14023	\$372,139.00	\$0.00	0.00%	\$32,177.76	8.65%	\$32,177.76	8.65%
2004	14065	\$101,945.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14087	\$518,736.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14167	\$1,520,497.00	\$0.00	0.00%	\$465,185.02	30.59%	\$465,185.02	30.59%
2004	14177	\$2,335,725.09	\$46,714.50	2.00%	\$158,780.18	6.80%	\$112,065.68	4.80%
2004	14181	\$42,369.48	\$0.00	0.00%	\$4,700.00	11.09%	\$4,700.00	11.09%
2004	14199	\$138,913.66	\$0.00	0.00%	\$3,200.00	2.30%	\$3,200.00	2.30%
2004	14209	\$161,467.70	\$0.00	0.00%	\$5,350.00	3.31%	\$5,350.00	3.31%
2004	14215	\$858,808.00	\$0.00	0.00%	\$79,352.50	9.24%	\$79,352.50	9.24%
2004	14221	\$1,348,344.75	\$0.00	0.00%	\$236,483.34	17.54%	\$236,483.34	17.54%
2004	14227	\$1,125,844.99	\$0.00	0.00%	\$145,153.70	12.89%	\$145,153.70	12.89%
2004	14234	\$2,001,307.56	\$0.00	0.00%	\$84,703.54	4.23%	\$84,703.54	4.23%
2004	14241	\$2,111,111.11	\$0.00	0.00%	\$304,910.16	14.44%	\$304,910.16	14.44%
2004	14246	\$11,393,247.52	\$455,729.90	4.00%	\$484,596.80	4.25%	\$28,866.90	0.25%
2004	14250	\$1,937,326.38	\$0.00	0.00%	\$159,292.90	8.22%	\$159,292.90	8.22%
2004	14253	\$2,828,282.82	\$0.00	0.00%	\$40,800.91	1.44%	\$40,800.91	1.44%
2004	14272	\$1,282,410.64	\$0.00	0.00%	\$290,431.34	22.65%	\$290,431.34	22.65%
2004	14279	\$8,725,914.52	\$261,777.44	3.00%	\$359,931.69	4.12%	\$98,154.25	1.12%
2004	14296	\$828,102.22	\$0.00	0.00%	\$61,609.02	7.44%	\$61,609.02	7.44%
2004	14311	\$136,255.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14316	\$1,702,651.71	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14317	\$178,997.23	\$0.00	0.00%	\$9,576.50	5.35%	\$9,576.50	5.35%
2004	14328	\$165,026.93	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14339	\$765,430.40	\$0.00	0.00%	\$101,265.04	13.23%	\$101,265.04	13.23%
2004	14345	\$933,099.37	\$0.00	0.00%	\$97,893.52	10.49%	\$97,893.52	10.49%
2004	14355	\$429,919.20	\$0.00	0.00%	\$43,478.43	10.11%	\$43,478.43	10.11%
2004	14367	\$3,054,394.15	\$0.00	0.00%	\$103,863.01	3.40%	\$103,863.01	3.40%
2004	14374	\$979,979.00	\$0.00	0.00%	\$26,177.00	2.67%	\$26,177.00	2.67%
2004	14385	\$4,257,148.20	\$63,857.22	1.50%	\$405,410.70	9.52%	\$341,553.48	8.02%
2004	14392	\$455,575.96	\$0.00	0.00%	\$8,550.00	1.88%	\$8,550.00	1.88%
2004	14398	\$7,135,189.18	\$142,703.78	2.00%	\$704,821.02	9.88%	\$562,117.24	7.88%
2004	14415	\$698,912.63	\$0.00	0.00%	\$149,804.66	21.43%	\$149,804.66	21.43%
2004	14419	\$32,947.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14424	\$368,593.27	\$0.00	0.00%	\$9,140.00	2.48%	\$9,140.00	2.48%
2004	14428	\$106,136.00	\$0.00	0.00%	\$24,517.70	23.10%	\$24,517.70	23.10%
2004	14433	\$1,221,802.02	\$0.00	0.00%	\$202,163.19	16.55%	\$202,163.19	16.55%
2004	14451	\$1,699,691.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14456	\$719,430.80	\$0.00	0.00%	\$245,155.30	34.08%	\$245,155.30	34.08%
2004	14468	\$1,226,634.59	\$0.00	0.00%	\$58,988.90	4.81%	\$58,988.90	4.81%

Table D1.50 Business Categories Combined
Fiscal Years 2000-2006
Project Goal Utilization Analysis_FHWA (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004								
2004	14474	\$373,479.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14491	\$196,586.59	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14505	\$2,266,446.40	\$0.00	0.00%	\$367,251.93	16.20%	\$367,251.93	16.20%
2004	14508	\$111,637.47	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14509	\$138,981.91	\$0.00	0.00%	\$39,739.79	28.59%	\$39,739.79	28.59%
2004	14517	\$1,086,721.65	\$0.00	0.00%	\$33,483.42	3.08%	\$33,483.42	3.08%
2004	14525	\$183,304.12	\$0.00	0.00%	\$8,745.00	4.77%	\$8,745.00	4.77%
2004	14529	\$44,538.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14534	\$767,346.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14560	\$976,423.19	\$0.00	0.00%	\$157,558.40	16.14%	\$157,558.40	16.14%
2004	14568	\$3,005,239.80	\$150,261.99	5.00%	\$235,783.28	7.85%	\$85,521.29	2.85%
2004	14570	\$272,190.72	\$0.00	0.00%	\$3,097.00	1.14%	\$3,097.00	1.14%
2004	14597	\$16,344,308.00	\$490,329.24	3.00%	\$815,715.34	4.99%	\$325,386.10	1.99%
2004	14613	\$706,726.20	\$0.00	0.00%	\$199,238.64	28.19%	\$199,238.64	28.19%
2004	14620	\$343,140.70	\$0.00	0.00%	\$25,630.04	7.47%	\$25,630.04	7.47%
2004	14629	\$395,084.93	\$0.00	0.00%	\$38,060.12	9.63%	\$38,060.12	9.63%
2004	14638	\$5,453,284.96	\$0.00	0.00%	\$337,411.85	6.19%	\$337,411.85	6.19%
2004	14647	\$3,599,050.97	\$0.00	0.00%	\$423,715.76	11.77%	\$423,715.76	11.77%
2004	14653	\$220,087.20	\$0.00	0.00%	\$38,494.50	17.49%	\$38,494.50	17.49%
2004	14659	\$259,227.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14664	\$144,910.10	\$0.00	0.00%	\$14,889.70	10.28%	\$14,889.70	10.28%
2004	14672	\$798,774.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14692	\$23,994.78	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14698	\$268,818.32	\$0.00	0.00%	\$22,507.58	8.37%	\$22,507.58	8.37%
2004	14701	\$656,038.90	\$0.00	0.00%	\$265,769.37	40.51%	\$265,769.37	40.51%
2004	14706	\$317,049.16	\$0.00	0.00%	\$69,433.11	21.90%	\$69,433.11	21.90%
2004	14711	\$3,362,747.86	\$67,254.96	2.00%	\$135,495.06	4.03%	\$68,240.10	2.03%
2004	14718	\$673,427.20	\$0.00	0.00%	\$23,727.23	3.52%	\$23,727.23	3.52%
2004	14726	\$559,459.80	\$0.00	0.00%	\$73,480.31	13.13%	\$73,480.31	13.13%
2004	14736	\$574,865.42	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14737	\$615,630.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14739	\$206,934.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14740	\$35,600.68	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14742	\$280,055.50	\$0.00	0.00%	\$21,762.00	7.77%	\$21,762.00	7.77%
2004	14744	\$27,786.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14746	\$140,189.50	\$0.00	0.00%	\$18,275.00	13.04%	\$18,275.00	13.04%
2004	14748	\$32,441.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14778	\$5,375,598.00	\$0.00	0.00%	\$165,409.25	3.08%	\$165,409.25	3.08%
2004	14808	\$1,732,222.00	\$0.00	0.00%	\$417,593.55	24.11%	\$417,593.55	24.11%
2004	14816	\$845,400.00	\$0.00	0.00%	\$233,443.58	27.61%	\$233,443.58	27.61%
2004	14827	\$1,399,999.89	\$0.00	0.00%	\$221,991.29	15.86%	\$221,991.29	15.86%
2004	14830	\$859,176.90	\$0.00	0.00%	\$229,273.73	26.69%	\$229,273.73	26.69%
2004	14839	\$6,656,254.59	\$266,250.18	4.00%	\$594,451.35	8.93%	\$328,201.17	4.93%
2004	14853	\$2,884,747.30	\$0.00	0.00%	\$63,227.08	2.19%	\$63,227.08	2.19%
2004	14858	\$732,835.62	\$0.00	0.00%	\$8,710.43	1.19%	\$8,710.43	1.19%
2004	14861	\$750,661.74	\$15,013.23	2.00%	\$138,612.48	18.47%	\$123,599.25	16.47%
2004	14862	\$2,943,531.68	\$58,870.63	2.00%	\$688,266.27	23.38%	\$629,395.64	21.38%
2004	15145	\$278,146.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15148	\$172,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15151	\$37,228.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15152	\$37,750.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15154	\$7,651.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15156	\$103,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15157	\$15,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15159	\$148,134.14	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15160	\$636,884.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.50 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004								
2004	15161	\$357,984.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15162	\$451,301.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15163	\$510,324.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15166	\$270,130.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15168	\$9,750.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15170	\$41,588.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15175	\$46,948.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15179	\$215,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15267	\$44,340.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15268	\$57,448.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15270	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15281	\$5,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15405	\$524,913.06	\$0.00	0.00%	\$34,811.03	6.63%	\$34,811.03	6.63%
2004	15409	\$18,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15419	\$1,455,258.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15453	\$400,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15479	\$137,281.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15480	\$1,113,729.22	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15481	\$9,242.69	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15482	\$8,820.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15483	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	20000	\$4,724,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	20012	\$7,011,751.04	\$0.00	0.00%	\$595,675.00	8.50%	\$595,675.00	8.50%
2004	20035	\$35,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2004		\$211,762,750	\$2,147,714	1.01%	\$14,838,401	7.01%	\$12,690,687	5.99%
2005								
2005	10325	\$153,992.25	\$0.00	0.00%	\$92,395.20	60.00%	\$92,395.20	60.00%
2005	10328	\$10,889,187.09	\$326,675.61	3.00%	\$773,423.43	7.10%	\$446,747.82	4.10%
2005	10344	\$338,888.00	\$0.00	0.00%	\$47,471.45	14.01%	\$47,471.45	14.01%
2005	10346	\$6,581,042.75	\$263,241.71	4.00%	\$671,167.78	10.20%	\$407,926.07	6.20%
2005	10637	\$7,425,189.79	\$0.00	0.00%	\$2,750,614.41	37.04%	\$2,750,614.41	37.04%
2005	10644	\$493,926.28	\$0.00	0.00%	\$57,032.42	11.55%	\$57,032.42	11.55%
2005	10938	\$2,633,932.98	\$0.00	0.00%	\$232,667.00	8.83%	\$232,667.00	8.83%
2005	10971	\$3,857,908.00	\$0.00	0.00%	\$591,976.00	15.34%	\$591,976.00	15.34%
2005	10982	\$4,395,688.15	\$0.00	0.00%	\$124,977.00	2.84%	\$124,977.00	2.84%
2005	11070	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11080	\$4,999.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11082	\$20,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11198	\$151,445.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11200	\$52,552.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11205	\$87,125.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11207	\$363,984.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11208	\$4,444.92	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11236	\$10,950.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11237	\$23,984.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11238	\$3,889.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11351	\$2,832,552.94	\$42,488.29	1.50%	\$256,653.35	9.06%	\$214,165.06	7.56%
2005	12383	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12430	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12510	\$15,653.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12551	\$51,267.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12579	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12849	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12853	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13070	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13304	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.50 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2005								
2005	13448	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13465	\$410,335.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13466	\$141,449.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13547	\$14,216.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13549	\$158,190.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13559	\$2,215,013.00	\$0.00	0.00%	\$38,430.00	1.73%	\$38,430.00	1.73%
2005	13576	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13597	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13603	\$27,519.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13604	\$48,286.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13605	\$49,987.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13608	\$211,353.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13609	\$102,787.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13621	\$119,859.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13674	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13686	\$471,532.00	\$0.00	0.00%	\$14,025.00	2.97%	\$14,025.00	2.97%
2005	13697	\$175,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13707	\$1,380,021.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13708	\$196,992.00	\$0.00	0.00%	\$25,344.46	12.87%	\$25,344.46	12.87%
2005	13722	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13725	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13726	\$125,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13729	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13730	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13736	\$229,440.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13737	\$853,895.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13750	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13763	\$193,963.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13778	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13783	\$109,353.00	\$0.00	0.00%	\$3,624.22	3.31%	\$3,624.22	3.31%
2005	13795	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13796	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13802	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13814	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13815	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14003	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14151	\$1,322,664.40	\$0.00	0.00%	\$205,885.45	15.57%	\$205,885.45	15.57%
2005	14156	\$14,144,681.18	\$353,617.03	2.50%	\$881,363.67	6.23%	\$527,746.64	3.73%
2005	14174	\$971,061.20	\$0.00	0.00%	\$88,197.37	9.08%	\$88,197.37	9.08%
2005	14175	\$92,215.30	\$0.00	0.00%	\$8,732.29	9.47%	\$8,732.29	9.47%
2005	14182	\$299,273.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14188	\$1,409,247.17	\$0.00	0.00%	\$68,574.82	4.87%	\$68,574.82	4.87%
2005	14200	\$378,877.95	\$0.00	0.00%	\$20,039.66	5.29%	\$20,039.66	5.29%
2005	14210	\$679,140.84	\$0.00	0.00%	\$88,800.00	13.08%	\$88,800.00	13.08%
2005	14216	\$11,733,454.74	\$469,338.19	4.00%	\$519,150.50	4.42%	\$49,812.31	0.42%
2005	14222	\$1,915,392.32	\$0.00	0.00%	\$214,323.61	11.19%	\$214,323.61	11.19%
2005	14235	\$169,600.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14265	\$3,036,735.90	\$0.00	0.00%	\$615,041.07	20.25%	\$615,041.07	20.25%
2005	14284	\$323,728.88	\$0.00	0.00%	\$57,374.65	17.72%	\$57,374.65	17.72%
2005	14318	\$719,102.75	\$0.00	0.00%	\$15,748.03	2.19%	\$15,748.03	2.19%
2005	14346	\$9,329,695.60	\$373,187.82	4.00%	\$498,978.65	5.35%	\$125,790.83	1.35%
2005	14350	\$865,078.75	\$0.00	0.00%	\$39,404.55	4.56%	\$39,404.55	4.56%
2005	14356	\$441,533.21	\$0.00	0.00%	\$85,417.38	19.35%	\$85,417.38	19.35%
2005	14361	\$53,011.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14375	\$2,237,893.60	\$0.00	0.00%	\$87,783.78	3.92%	\$87,783.78	3.92%
2005	14380	\$126,407.75	\$0.00	0.00%	\$10,159.80	8.04%	\$10,159.80	8.04%

Table D1.50 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2005								
2005	14381	\$174,800.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14393	\$99,999.98	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14429	\$985,200.39	\$0.00	0.00%	\$149,025.30	15.13%	\$149,025.30	15.13%
2005	14452	\$2,877,140.31	\$0.00	0.00%	\$172,303.46	5.99%	\$172,303.46	5.99%
2005	14462	\$15,182,258.00	\$986,846.77	6.50%	\$1,079,911.56	7.11%	\$93,064.79	0.61%
2005	14469	\$1,384,236.90	\$0.00	0.00%	\$75,234.81	5.44%	\$75,234.81	5.44%
2005	14475	\$9,715,157.34	\$340,030.51	3.50%	\$504,246.77	5.19%	\$164,216.26	1.69%
2005	14486	\$3,020,361.64	\$0.00	0.00%	\$311,847.70	10.32%	\$311,847.70	10.32%
2005	14499	\$6,666,169.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14514	\$469,285.50	\$0.00	0.00%	\$84,750.00	18.06%	\$84,750.00	18.06%
2005	14518	\$1,616,872.14	\$0.00	0.00%	\$163,948.27	10.14%	\$163,948.27	10.14%
2005	14519	\$6,150,369.98	\$0.00	0.00%	\$83,922.30	1.36%	\$83,922.30	1.36%
2005	14535	\$402,789.15	\$0.00	0.00%	\$29,671.64	7.37%	\$29,671.64	7.37%
2005	14546	\$7,075,237.02	\$283,009.48	4.00%	\$1,771,678.33	25.04%	\$1,488,668.85	21.04%
2005	14552	\$1,272,559.42	\$0.00	0.00%	\$387,430.55	30.44%	\$387,430.55	30.44%
2005	14577	\$256,990.56	\$0.00	0.00%	\$6,915.00	2.69%	\$6,915.00	2.69%
2005	14582	\$494,643.34	\$0.00	0.00%	\$50,739.70	10.26%	\$50,739.70	10.26%
2005	14608	\$7,026,333.73	\$281,053.35	4.00%	\$1,137,714.17	16.19%	\$856,660.82	12.19%
2005	14614	\$487,404.35	\$0.00	0.00%	\$90,825.35	18.63%	\$90,825.35	18.63%
2005	14648	\$12,629,376.65	\$189,440.65	1.50%	\$1,662,932.08	13.17%	\$1,473,491.43	11.67%
2005	14660	\$190,499.92	\$0.00	0.00%	\$40,188.60	21.10%	\$40,188.60	21.10%
2005	14712	\$2,741,447.57	\$41,121.71	1.50%	\$48,564.53	1.77%	\$7,442.82	0.27%
2005	14723	\$178,728.12	\$0.00	0.00%	\$32,952.80	18.44%	\$32,952.80	18.44%
2005	14751	\$321,268.11	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14791	\$13,980,595.90	\$419,417.88	3.00%	\$1,026,039.49	7.34%	\$606,621.61	4.34%
2005	14796	\$717,684.93	\$0.00	0.00%	\$98,611.80	13.74%	\$98,611.80	13.74%
2005	14800	\$358,367.44	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14814	\$52,443.70	\$0.00	0.00%	\$8,820.00	16.82%	\$8,820.00	16.82%
2005	14831	\$1,353,193.58	\$0.00	0.00%	\$121,552.95	8.98%	\$121,552.95	8.98%
2005	14843	\$1,716,882.08	\$25,753.23	1.50%	\$60,489.57	3.52%	\$34,736.34	2.02%
2005	14846	\$2,187,253.40	\$0.00	0.00%	\$49,346.71	2.26%	\$49,346.71	2.26%
2005	14940	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15149	\$60,368.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15176	\$219,948.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15186	\$54,749.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15190	\$14,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15193	\$6,070.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15197	\$81,907.11	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15198	\$293,363.28	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15199	\$55,100.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15200	\$99,207.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15201	\$320,107.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15202	\$1,054,421.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15204	\$335,969.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15205	\$765,421.30	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15208	\$74,352.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15209	\$167,037.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15210	\$164,982.48	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15211	\$99,888.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15213	\$166,650.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15214	\$9,953.44	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15221	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15223	\$291,811.79	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15226	\$4,260.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15286	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15289	\$6,733.22	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.50 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2005								
2005	15290	\$6,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15408	\$63,935.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15412	\$238,909.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15433	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15437	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15451	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15454	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15465	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15466	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15469	\$18,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15470	\$21,240.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15652	\$25,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15682	\$35,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15685	\$60,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20002	\$402,320.12	\$0.00	0.00%	\$74,477.07	18.51%	\$74,477.07	18.51%
2005	20003	\$6,382,494.90	\$191,474.85	3.00%	\$490,399.78	7.68%	\$298,924.93	4.68%
2005	20036	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20037	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20038	\$600,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20039	\$365,981.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20040	\$60,368.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2005		\$217,992,187	\$4,586,697	2.10%	\$18,999,317	8.72%	\$14,412,620	6.61%
2006								
2006	10286	\$865,000.40	\$0.00	0.00%	\$228,849.05	26.46%	\$228,849.05	26.46%
2006	10359	\$1,076,066.09	\$0.00	0.00%	\$130,661.14	12.14%	\$130,661.14	12.14%
2006	10543	\$1,136,422.00	\$0.00	0.00%	\$36,403.87	3.20%	\$36,403.87	3.20%
2006	10585	\$9,973,924.02	\$0.00	0.00%	\$437,443.84	4.39%	\$437,443.84	4.39%
2006	10724	\$88,625.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	10981	\$75,293.48	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11002	\$96,430.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11007	\$175,373.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11041	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11049	\$177,140.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11092	\$596,813.31	\$0.00	0.00%	\$110,952.81	18.59%	\$110,952.81	18.59%
2006	11162	\$941,314.49	\$0.00	0.00%	\$75,028.00	7.97%	\$75,028.00	7.97%
2006	12593	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13325	\$400,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13409	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13495	\$400,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13594	\$947,236.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13622	\$68,293.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13662	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13684	\$391,394.00	\$0.00	0.00%	\$3,007.95	0.77%	\$3,007.95	0.77%
2006	13685	\$324,261.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13690	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13691	\$205,460.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13693	\$156,223.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13694	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13699	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13738	\$128,502.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13739	\$228,176.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13740	\$2,212,216.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13741	\$239,705.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13742	\$378,110.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13743	\$1,788,921.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13753	\$72,639.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.50 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2006								
2006	13764	\$156,784.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13765	\$185,159.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13766	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13785	\$95,334.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13792	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13813	\$155,113.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14152	\$2,394,265.30	\$0.00	0.00%	\$499,045.62	20.84%	\$499,045.62	20.84%
2006	14157	\$1,164,822.00	\$0.00	0.00%	\$116,344.00	9.99%	\$116,344.00	9.99%
2006	14163	\$44,978.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14169	\$3,680,244.50	\$0.00	0.00%	\$1,151,451.85	31.29%	\$1,151,451.85	31.29%
2006	14183	\$66,756.60	\$0.00	0.00%	\$45,741.00	68.52%	\$45,741.00	68.52%
2006	14189	\$99,989.78	\$0.00	0.00%	\$2,865.00	2.87%	\$2,865.00	2.87%
2006	14196	\$289,081.10	\$0.00	0.00%	\$7,844.96	2.71%	\$7,844.96	2.71%
2006	14201	\$17,269,806.85	\$0.00	0.00%	\$629,827.35	3.65%	\$629,827.35	3.65%
2006	14207	\$5,123,200.18	\$102,464.00	2.00%	\$384,194.12	7.50%	\$281,730.12	5.50%
2006	14211	\$494,638.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14223	\$1,150,598.85	\$0.00	0.00%	\$241,982.35	21.03%	\$241,982.35	21.03%
2006	14228	\$651,995.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14236	\$1,237,968.62	\$0.00	0.00%	\$32,181.40	2.60%	\$32,181.40	2.60%
2006	14242	\$23,418.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14260	\$1,179,117.91	\$0.00	0.00%	\$250,589.72	21.25%	\$250,589.72	21.25%
2006	14289	\$735,119.10	\$0.00	0.00%	\$199,626.41	27.16%	\$199,626.41	27.16%
2006	14292	\$28,597.52	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14297	\$1,701,921.15	\$0.00	0.00%	\$198,778.19	11.68%	\$198,778.19	11.68%
2006	14307	\$356,492.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14312	\$10,719,453.61	\$0.00	0.00%	\$266,010.52	2.48%	\$266,010.52	2.48%
2006	14322	\$14,275,836.12	\$571,033.44	4.00%	\$2,236,108.37	15.66%	\$1,665,074.93	11.66%
2006	14324	\$525,061.92	\$0.00	0.00%	\$110,794.54	21.10%	\$110,794.54	21.10%
2006	14329	\$18,129,388.77	\$0.00	0.00%	\$1,094,946.47	6.04%	\$1,094,946.47	6.04%
2006	14333	\$1,392,974.46	\$0.00	0.00%	\$331,173.75	23.77%	\$331,173.75	23.77%
2006	14335	\$235,449.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14336	\$398,831.09	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14341	\$963,068.75	\$0.00	0.00%	\$31,694.95	3.29%	\$31,694.95	3.29%
2006	14347	\$1,626,636.18	\$0.00	0.00%	\$245,254.20	15.08%	\$245,254.20	15.08%
2006	14362	\$169,458.84	\$0.00	0.00%	\$11,860.00	7.00%	\$11,860.00	7.00%
2006	14368	\$625,792.90	\$0.00	0.00%	\$67,025.81	10.71%	\$67,025.81	10.71%
2006	14386	\$6,974,633.45	\$0.00	0.00%	\$121,832.00	1.75%	\$121,832.00	1.75%
2006	14388	\$2,687,869.20	\$0.00	0.00%	\$256,964.53	9.56%	\$256,964.53	9.56%
2006	14394	\$204,022.49	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14399	\$4,169,138.13	\$0.00	0.00%	\$965,728.86	23.16%	\$965,728.86	23.16%
2006	14416	\$1,502,436.30	\$0.00	0.00%	\$184,732.90	12.30%	\$184,732.90	12.30%
2006	14425	\$1,598,204.50	\$0.00	0.00%	\$140,863.49	8.81%	\$140,863.49	8.81%
2006	14434	\$367,778.00	\$0.00	0.00%	\$95,643.20	26.01%	\$95,643.20	26.01%
2006	14448	\$173,817.18	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14461	\$5,781,910.77	\$115,638.22	2.00%	\$1,297,433.21	22.44%	\$1,181,794.99	20.44%
2006	14463	\$896,116.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14470	\$3,249,999.90	\$0.00	0.00%	\$247,467.64	7.61%	\$247,467.64	7.61%
2006	14476	\$3,362,963.08	\$0.00	0.00%	\$263,275.90	7.83%	\$263,275.90	7.83%
2006	14480	\$1,269,043.00	\$0.00	0.00%	\$78,925.46	6.22%	\$78,925.46	6.22%
2006	14515	\$108,681.00	\$0.00	0.00%	\$45,000.00	41.41%	\$45,000.00	41.41%
2006	14521	\$1,386,401.40	\$0.00	0.00%	\$246,542.42	17.78%	\$246,542.42	17.78%
2006	14526	\$865,429.21	\$0.00	0.00%	\$47,485.10	5.49%	\$47,485.10	5.49%
2006	14536	\$24,999.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14541	\$2,204,251.30	\$0.00	0.00%	\$312,979.11	14.20%	\$312,979.11	14.20%
2006	14547	\$80,573.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14555	\$107,283.30	\$0.00	0.00%	\$22,971.30	21.41%	\$22,971.30	21.41%

Table D1.50 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2006								
2006	14562	\$812,302.35	\$0.00	0.00%	\$158,932.00	19.57%	\$158,932.00	19.57%
2006	14578	\$1,198,486.33	\$0.00	0.00%	\$132,069.33	11.02%	\$132,069.33	11.02%
2006	14583	\$211,821.79	\$0.00	0.00%	\$32,777.89	15.47%	\$32,777.89	15.47%
2006	14603	\$116,749.53	\$0.00	0.00%	\$30,492.25	26.12%	\$30,492.25	26.12%
2006	14609	\$919,728.10	\$0.00	0.00%	\$147,751.23	16.06%	\$147,751.23	16.06%
2006	14621	\$1,373,719.65	\$0.00	0.00%	\$143,187.62	10.42%	\$143,187.62	10.42%
2006	14631	\$3,934,732.70	\$0.00	0.00%	\$476,072.26	12.10%	\$476,072.26	12.10%
2006	14639	\$432,263.00	\$0.00	0.00%	\$71,767.80	16.60%	\$71,767.80	16.60%
2006	14649	\$1,077,656.60	\$0.00	0.00%	\$137,588.15	12.77%	\$137,588.15	12.77%
2006	14654	\$12,386,373.16	\$0.00	0.00%	\$1,489,649.46	12.03%	\$1,489,649.46	12.03%
2006	14661	\$1,160,100.00	\$0.00	0.00%	\$69,614.40	6.00%	\$69,614.40	6.00%
2006	14678	\$294,378.88	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14693	\$1,250,246.35	\$0.00	0.00%	\$129,849.47	10.39%	\$129,849.47	10.39%
2006	14713	\$452,336.60	\$0.00	0.00%	\$80,770.00	17.86%	\$80,770.00	17.86%
2006	14724	\$1,299,899.92	\$0.00	0.00%	\$566,070.00	43.55%	\$566,070.00	43.55%
2006	14743	\$274,786.00	\$0.00	0.00%	\$17,100.00	6.22%	\$17,100.00	6.22%
2006	14786	\$290,774.83	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14806	\$1,581,198.45	\$0.00	0.00%	\$180,608.68	11.42%	\$180,608.68	11.42%
2006	14807	\$555,555.55	\$0.00	0.00%	\$94,191.41	16.95%	\$94,191.41	16.95%
2006	14809	\$515,522.76	\$0.00	0.00%	\$118,326.56	22.95%	\$118,326.56	22.95%
2006	14820	\$2,068,791.50	\$0.00	0.00%	\$208,423.27	10.07%	\$208,423.27	10.07%
2006	14823	\$777,947.05	\$0.00	0.00%	\$98,855.38	12.71%	\$98,855.38	12.71%
2006	14825	\$741,414.53	\$0.00	0.00%	\$172,829.12	23.31%	\$172,829.12	23.31%
2006	14836	\$296,440.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14844	\$1,030,555.25	\$0.00	0.00%	\$36,552.40	3.55%	\$36,552.40	3.55%
2006	14851	\$2,339,444.30	\$0.00	0.00%	\$127,822.08	5.46%	\$127,822.08	5.46%
2006	14866	\$1,073,508.39	\$0.00	0.00%	\$159,364.15	14.85%	\$159,364.15	14.85%
2006	14871	\$1,680,945.38	\$0.00	0.00%	\$209,236.84	12.45%	\$209,236.84	12.45%
2006	14872	\$6,941,342.05	\$0.00	0.00%	\$752,100.25	10.84%	\$752,100.25	10.84%
2006	14874	\$1,157,709.00	\$0.00	0.00%	\$181,021.13	15.64%	\$181,021.13	15.64%
2006	14877	\$168,961.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14879	\$10,357,139.76	\$0.00	0.00%	\$534,190.85	5.16%	\$534,190.85	5.16%
2006	14884	\$1,381,614.40	\$0.00	0.00%	\$178,551.98	12.92%	\$178,551.98	12.92%
2006	15232	\$89,522.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15235	\$7,100.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15244	\$344,139.96	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15245	\$406,601.06	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15246	\$423,954.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15247	\$300,403.35	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15248	\$494,836.35	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15249	\$548,022.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15250	\$475,400.77	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15251	\$557,830.46	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15252	\$626,340.61	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15253	\$606,359.71	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15256	\$54,743.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15293	\$6,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15294	\$15,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15424	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15425	\$20,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15427	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15429	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15430	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15434	\$175,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15435	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15436	\$175,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.50 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2006								
2006	15438	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15441	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15442	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15444	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15447	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15448	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15488	\$6,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15495	\$147,900.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15638	\$350,673.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15639	\$4,999.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15640	\$4,999.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15647	\$341,596.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15649	\$258,350.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20014	\$5,387,493.87	\$0.00	0.00%	\$248,124.00	4.61%	\$248,124.00	4.61%
2006	20015	\$2,282,744.96	\$0.00	0.00%	\$317,591.00	13.91%	\$317,591.00	13.91%
2006	20042	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20043	\$175,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20044	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20045	\$29,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20046	\$38,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2006		\$226,663,899	\$789,136	0.35%	\$20,807,013	9.18%	\$20,017,878	8.83%
TOTALS FY 2000-2006		\$1,508,054,952	\$16,212,608	1.08%	\$109,221,437	7.24%	\$93,008,829	6.17%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D1.50 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
Goal Analysis_FHWA						
2000						
\$188,525,518	\$0	0.00%	\$12,778,550	6.78%	\$12,778,550	6.78%
2001						
\$233,297,796	\$1,846,478	0.79%	\$16,491,073	7.07%	\$14,644,596	6.28%
2002						
\$199,917,782	\$3,259,386	1.63%	\$14,356,604	7.18%	\$11,097,218	5.55%
2003						
\$229,895,020	\$3,583,199	1.56%	\$10,950,479	4.76%	\$7,367,281	3.20%
2004						
\$211,762,750	\$2,147,714	1.01%	\$14,838,401	7.01%	\$12,690,687	5.99%
2005						
\$217,992,187	\$4,586,697	2.10%	\$18,999,317	8.72%	\$14,412,620	6.61%
2006						
\$226,663,899	\$789,136	0.35%	\$20,807,013	9.18%	\$20,017,878	8.83%
Overall						
\$1,508,054,952	\$16,212,608	1.08%	\$109,221,437	7.24%	\$93,008,829	6.17%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

Table D1.51 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2000								
2000	10663	\$706,184.00	\$0.00	0.00%	\$11,151.00	1.58%	\$11,151.00	1.58%
2000	10665	\$73,303.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10743	\$135,053.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10748	\$487,155.78	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10749	\$2,855,883.42	\$0.00	0.00%	\$311,250.23	10.90%	\$311,250.23	10.90%
2000	10750	\$4,617,267.91	\$0.00	0.00%	\$292,873.67	6.34%	\$292,873.67	6.34%
2000	10783	\$246,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10784	\$387,727.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10785	\$217,144.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10909	\$584,289.00	\$0.00	0.00%	\$48,833.00	8.36%	\$48,833.00	8.36%
2000	12227	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12258	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12264	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12266	\$19,300.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12267	\$120,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12268	\$239,994.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12272	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12280	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12281	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12296	\$120,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12310	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12319	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12320	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12321	\$105,386.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12322	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12335	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12347	\$170,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12356	\$691,036.00	\$0.00	0.00%	\$109,764.56	15.88%	\$109,764.56	15.88%
2000	12397	\$207,616.00	\$0.00	0.00%	\$5,186.25	2.50%	\$5,186.25	2.50%
2000	12399	\$448,661.00	\$0.00	0.00%	\$16,737.12	3.73%	\$16,737.12	3.73%
2000	12416	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12442	\$527,536.00	\$0.00	0.00%	\$8,011.09	1.52%	\$8,011.09	1.52%
2000	12541	\$72,532.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12622	\$2,381,609.30	\$0.00	0.00%	\$135,150.94	5.67%	\$135,150.94	5.67%
2000	12629	\$408,006.48	\$0.00	0.00%	\$42,030.70	10.30%	\$42,030.70	10.30%
2000	12635	\$15,566.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12636	\$11,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12637	\$69,807.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12638	\$57,316.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12639	\$15,980.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12640	\$76,427.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12641	\$77,765.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12642	\$28,809.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12643	\$76,818.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12645	\$35,531.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12646	\$55,089.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	13034	\$83,867.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	13093	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	13095	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	13116	\$1,213,050.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14153	\$6,171,378.67	\$0.00	0.00%	\$1,272,033.47	20.61%	\$1,272,033.47	20.61%
2000	14159	\$3,145,343.10	\$0.00	0.00%	\$364,686.09	11.59%	\$364,686.09	11.59%
2000	14170	\$1,558,795.55	\$0.00	0.00%	\$82,308.78	5.28%	\$82,308.78	5.28%
2000	14184	\$134,270.60	\$0.00	0.00%	\$16,270.08	12.12%	\$16,270.08	12.12%
2000	14194	\$1,426,028.03	\$0.00	0.00%	\$42,958.04	3.01%	\$42,958.04	3.01%
2000	14202	\$1,673,064.46	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.51 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2000								
2000	14212	\$62,115.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14217	\$173,675.00	\$0.00	0.00%	\$17,800.00	10.25%	\$17,800.00	10.25%
2000	14224	\$1,248,556.05	\$0.00	0.00%	\$152,793.80	12.24%	\$152,793.80	12.24%
2000	14229	\$224,046.63	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14243	\$512,220.40	\$0.00	0.00%	\$37,697.30	7.36%	\$37,697.30	7.36%
2000	14247	\$52,704.33	\$0.00	0.00%	\$11,885.40	22.55%	\$11,885.40	22.55%
2000	14254	\$5,713,400.93	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14257	\$1,092,153.75	\$0.00	0.00%	\$61,978.24	5.67%	\$61,978.24	5.67%
2000	14266	\$448,846.44	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14268	\$1,264,433.15	\$0.00	0.00%	\$152,795.33	12.08%	\$152,795.33	12.08%
2000	14285	\$326,326.26	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14288	\$2,624,902.52	\$0.00	0.00%	\$20,905.29	0.80%	\$20,905.29	0.80%
2000	14291	\$349,326.44	\$0.00	0.00%	\$132,347.87	37.89%	\$132,347.87	37.89%
2000	14293	\$624,361.02	\$0.00	0.00%	\$15,200.30	2.43%	\$15,200.30	2.43%
2000	14323	\$182,483.00	\$0.00	0.00%	\$45,400.90	24.88%	\$45,400.90	24.88%
2000	14330	\$3,243,283.29	\$0.00	0.00%	\$735,911.41	22.69%	\$735,911.41	22.69%
2000	14337	\$4,840,000.99	\$0.00	0.00%	\$184,324.48	3.81%	\$184,324.48	3.81%
2000	14348	\$173,737.50	\$0.00	0.00%	\$51,758.92	29.79%	\$51,758.92	29.79%
2000	14351	\$300,275.00	\$0.00	0.00%	\$10,538.00	3.51%	\$10,538.00	3.51%
2000	14357	\$541,581.70	\$0.00	0.00%	\$72,444.35	13.38%	\$72,444.35	13.38%
2000	14363	\$217,542.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14369	\$579,413.16	\$0.00	0.00%	\$91,317.90	15.76%	\$91,317.90	15.76%
2000	14370	\$147,217.05	\$0.00	0.00%	\$6,343.00	4.31%	\$6,343.00	4.31%
2000	14376	\$11,306,051.05	\$0.00	0.00%	\$888,467.90	7.86%	\$888,467.90	7.86%
2000	14382	\$976,726.60	\$0.00	0.00%	\$6,355.16	0.65%	\$6,355.16	0.65%
2000	14383	\$67,219.85	\$0.00	0.00%	\$11,357.72	16.90%	\$11,357.72	16.90%
2000	14387	\$1,419,850.73	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14395	\$1,249,585.30	\$0.00	0.00%	\$39,564.66	3.17%	\$39,564.66	3.17%
2000	14400	\$461,212.80	\$0.00	0.00%	\$73,265.40	15.89%	\$73,265.40	15.89%
2000	14411	\$1,138,408.37	\$0.00	0.00%	\$79,755.04	7.01%	\$79,755.04	7.01%
2000	14426	\$70,607.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14430	\$2,174,378.61	\$0.00	0.00%	\$220,609.38	10.15%	\$220,609.38	10.15%
2000	14435	\$3,122,719.13	\$0.00	0.00%	\$245,923.53	7.88%	\$245,923.53	7.88%
2000	14439	\$1,348,187.66	\$0.00	0.00%	\$308,974.49	22.92%	\$308,974.49	22.92%
2000	14444	\$8,891,442.77	\$0.00	0.00%	\$856,297.08	9.63%	\$856,297.08	9.63%
2000	14449	\$462,392.10	\$0.00	0.00%	\$91,286.04	19.74%	\$91,286.04	19.74%
2000	14459	\$1,664,141.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14464	\$5,321,021.13	\$0.00	0.00%	\$857,043.40	16.11%	\$857,043.40	16.11%
2000	14465	\$2,417,850.17	\$0.00	0.00%	\$77,862.33	3.22%	\$77,862.33	3.22%
2000	14471	\$2,535,897.29	\$0.00	0.00%	\$184,785.79	7.29%	\$184,785.79	7.29%
2000	14477	\$1,582,675.84	\$0.00	0.00%	\$141,102.60	8.92%	\$141,102.60	8.92%
2000	14492	\$1,508,781.95	\$0.00	0.00%	\$226,918.30	15.04%	\$226,918.30	15.04%
2000	14510	\$1,062,068.30	\$0.00	0.00%	\$42,607.12	4.01%	\$42,607.12	4.01%
2000	14520	\$365,630.26	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14527	\$6,078,234.65	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14532	\$4,655,180.11	\$0.00	0.00%	\$54,520.00	1.17%	\$54,520.00	1.17%
2000	14542	\$1,234,691.00	\$0.00	0.00%	\$104,743.34	8.48%	\$104,743.34	8.48%
2000	14569	\$328,622.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14571	\$817,817.17	\$0.00	0.00%	\$2,655.50	0.32%	\$2,655.50	0.32%
2000	14579	\$2,582,575.36	\$0.00	0.00%	\$269,533.20	10.44%	\$269,533.20	10.44%
2000	14584	\$411,571.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14599	\$977,391.80	\$0.00	0.00%	\$21,762.45	2.23%	\$21,762.45	2.23%
2000	14600	\$7,084,784.14	\$0.00	0.00%	\$630,495.27	8.90%	\$630,495.27	8.90%
2000	14615	\$7,017,632.35	\$0.00	0.00%	\$400,771.15	5.71%	\$400,771.15	5.71%
2000	14617	\$4,171,266.88	\$0.00	0.00%	\$524,693.71	12.58%	\$524,693.71	12.58%
2000	14622	\$1,874,523.34	\$0.00	0.00%	\$199,335.50	10.63%	\$199,335.50	10.63%

Table D1.51 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2000								
2000	14636	\$2,693,265.24	\$0.00	0.00%	\$96,727.56	3.59%	\$96,727.56	3.59%
2000	14637	\$1,570,313.30	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14640	\$11,889.60	\$0.00	0.00%	\$5,761.50	48.46%	\$5,761.50	48.46%
2000	14644	\$2,270,871.72	\$0.00	0.00%	\$25,761.50	1.13%	\$25,761.50	1.13%
2000	14645	\$648,971.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14650	\$3,266,693.80	\$0.00	0.00%	\$258,434.70	7.91%	\$258,434.70	7.91%
2000	14655	\$2,121,212.12	\$0.00	0.00%	\$60,652.00	2.86%	\$60,652.00	2.86%
2000	14665	\$68,923.74	\$0.00	0.00%	\$3,719.00	5.40%	\$3,719.00	5.40%
2000	14669	\$823,781.62	\$0.00	0.00%	\$29,696.44	3.60%	\$29,696.44	3.60%
2000	14694	\$1,848,513.37	\$0.00	0.00%	\$14,229.33	0.77%	\$14,229.33	0.77%
2000	14695	\$63,499.81	\$0.00	0.00%	\$7,010.70	11.04%	\$7,010.70	11.04%
2000	14699	\$348,072.51	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14728	\$402,625.08	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14729	\$4,202,581.45	\$0.00	0.00%	\$150,397.92	3.58%	\$150,397.92	3.58%
2000	14788	\$1,149,997.65	\$0.00	0.00%	\$194,457.55	16.91%	\$194,457.55	16.91%
2000	14790	\$2,548,462.73	\$0.00	0.00%	\$166,128.48	6.52%	\$166,128.48	6.52%
2000	14805	\$67,362.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14819	\$363,359.18	\$0.00	0.00%	\$118,065.10	32.49%	\$118,065.10	32.49%
2000	14822	\$708,178.03	\$0.00	0.00%	\$236,099.54	33.34%	\$236,099.54	33.34%
2000	14834	\$7,022,656.75	\$0.00	0.00%	\$110,966.64	1.58%	\$110,966.64	1.58%
2000	14885	\$35,166.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14886	\$36,247.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14887	\$84,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14888	\$38,450.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14889	\$46,731.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14890	\$95,465.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14891	\$15,300.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14892	\$21,921.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14893	\$31,347.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14894	\$17,596.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15335	\$282,102.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15344	\$394,060.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15346	\$272,107.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15348	\$333,220.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15351	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15355	\$448,325.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15356	\$252,873.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15363	\$199,220.00	\$0.00	0.00%	\$63,000.00	31.62%	\$63,000.00	31.62%
2000	15373	\$5,234,262.15	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15492	\$429,512.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20004	\$8,477.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20005	\$61,036.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20006	\$44,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20007	\$772,000.00	\$0.00	0.00%	\$76,836.00	9.95%	\$76,836.00	9.95%
2000	20008	\$273,007.20	\$0.00	0.00%	\$39,232.00	14.37%	\$39,232.00	14.37%
2000	20009	\$194,963.15	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20017	\$5,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20018	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20019	\$892,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20020	\$173,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20048	\$44,568.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2000		\$188,525,518	\$0	0.00%	\$12,778,550	6.78%	\$12,778,550	6.78%
2001								
2001	10670	\$53,462.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10674	\$205,242.00	\$0.00	0.00%	\$7,478.02	3.64%	\$7,478.02	3.64%
2001	10677	\$405,813.00	\$0.00	0.00%	\$58,689.13	14.46%	\$58,689.13	14.46%

Table D1.51 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	10678	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10680	\$974,908.00	\$0.00	0.00%	\$13,947.00	1.43%	\$13,947.00	1.43%
2001	10683	\$366,991.00	\$0.00	0.00%	\$26,440.05	7.20%	\$26,440.05	7.20%
2001	10684	\$686,476.00	\$0.00	0.00%	\$12,608.00	1.84%	\$12,608.00	1.84%
2001	10686	\$37,188.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10690	\$360,193.00	\$0.00	0.00%	\$10,000.00	2.78%	\$10,000.00	2.78%
2001	10693	\$295,324.00	\$0.00	0.00%	\$8,800.00	2.98%	\$8,800.00	2.98%
2001	10694	\$180,331.00	\$0.00	0.00%	\$19,227.46	10.66%	\$19,227.46	10.66%
2001	10695	\$69,953.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10696	\$1,573,995.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10697	\$463,037.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10817	\$10,642,286.75	\$0.00	0.00%	\$496,709.05	4.67%	\$496,709.05	4.67%
2001	11374	\$214,029.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	11375	\$294,625.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	11376	\$234,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12133	\$216,476.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12139	\$779,801.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12230	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12233	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12236	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12255	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12261	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12269	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12287	\$62,614.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12288	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12289	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12295	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12304	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12313	\$95,827.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12315	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12472	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12493	\$120,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12514	\$217,855.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12518	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12548	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12565	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12618	\$374,973.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12623	\$67,394.36	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12630	\$6,027,748.65	\$0.00	0.00%	\$343,024.89	5.69%	\$343,024.89	5.69%
2001	12631	\$177,858.53	\$0.00	0.00%	\$31,091.16	17.48%	\$31,091.16	17.48%
2001	12979	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13222	\$600,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13250	\$178,589.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13259	\$53,462.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13264	\$798,539.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13451	\$586,708.00	\$0.00	0.00%	\$31,860.32	5.43%	\$31,860.32	5.43%
2001	13544	\$67,990.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13643	\$299,288.00	\$0.00	0.00%	\$8,800.00	2.94%	\$8,800.00	2.94%
2001	13748	\$337,955.00	\$0.00	0.00%	\$2,513.17	0.74%	\$2,513.17	0.74%
2001	13801	\$179,895.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13809	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14178	\$362,642.40	\$0.00	0.00%	\$20,502.40	5.65%	\$20,502.40	5.65%
2001	14195	\$7,095,157.81	\$0.00	0.00%	\$237,144.05	3.34%	\$237,144.05	3.34%
2001	14203	\$1,765,771.78	\$0.00	0.00%	\$369,944.85	20.95%	\$369,944.85	20.95%
2001	14213	\$2,137,276.20	\$0.00	0.00%	\$122,723.40	5.74%	\$122,723.40	5.74%
2001	14218	\$3,798,195.46	\$0.00	0.00%	\$155,147.70	4.08%	\$155,147.70	4.08%

Table D1.51 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	14225	\$5,243,251.21	\$0.00	0.00%	\$481,540.40	9.18%	\$481,540.40	9.18%
2001	14230	\$3,217,379.18	\$0.00	0.00%	\$374,175.35	11.63%	\$374,175.35	11.63%
2001	14231	\$2,691,176.35	\$0.00	0.00%	\$117,244.59	4.36%	\$117,244.59	4.36%
2001	14238	\$9,038,202.05	\$0.00	0.00%	\$222,656.25	2.46%	\$222,656.25	2.46%
2001	14244	\$871,751.20	\$0.00	0.00%	\$106,123.28	12.17%	\$106,123.28	12.17%
2001	14248	\$149,511.91	\$0.00	0.00%	\$9,191.00	6.15%	\$9,191.00	6.15%
2001	14251	\$122,620.10	\$0.00	0.00%	\$22,121.00	18.04%	\$22,121.00	18.04%
2001	14258	\$3,142,391.51	\$0.00	0.00%	\$1,020,856.58	32.49%	\$1,020,856.58	32.49%
2001	14269	\$837,948.12	\$0.00	0.00%	\$52,414.22	6.26%	\$52,414.22	6.26%
2001	14273	\$5,343,464.13	\$0.00	0.00%	\$336,729.16	6.30%	\$336,729.16	6.30%
2001	14274	\$356,356.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14280	\$1,486,070.90	\$0.00	0.00%	\$113,524.00	7.64%	\$113,524.00	7.64%
2001	14290	\$2,833,761.20	\$0.00	0.00%	\$57,851.74	2.04%	\$57,851.74	2.04%
2001	14298	\$6,485,033.71	\$0.00	0.00%	\$470,406.30	7.25%	\$470,406.30	7.25%
2001	14308	\$782,576.85	\$0.00	0.00%	\$161,370.26	20.62%	\$161,370.26	20.62%
2001	14313	\$6,409,592.00	\$0.00	0.00%	\$221,396.60	3.45%	\$221,396.60	3.45%
2001	14319	\$1,904,197.52	\$0.00	0.00%	\$127,244.64	6.68%	\$127,244.64	6.68%
2001	14342	\$2,159,610.25	\$0.00	0.00%	\$199,371.99	9.23%	\$199,371.99	9.23%
2001	14389	\$1,935,631.51	\$0.00	0.00%	\$244,938.84	12.65%	\$244,938.84	12.65%
2001	14396	\$2,855,014.29	\$0.00	0.00%	\$59,560.59	2.09%	\$59,560.59	2.09%
2001	14412	\$3,099,999.99	\$0.00	0.00%	\$515,151.53	16.62%	\$515,151.53	16.62%
2001	14445	\$25,275.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14453	\$2,909,949.80	\$0.00	0.00%	\$319,531.27	10.98%	\$319,531.27	10.98%
2001	14482	\$600,557.93	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14488	\$289,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14516	\$6,131,635.16	\$0.00	0.00%	\$810,017.10	13.21%	\$810,017.10	13.21%
2001	14522	\$3,614,321.10	\$0.00	0.00%	\$375,221.68	10.38%	\$375,221.68	10.38%
2001	14543	\$703,871.60	\$0.00	0.00%	\$83,610.32	11.88%	\$83,610.32	11.88%
2001	14549	\$32,035.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14553	\$548,016.69	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14556	\$315,450.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14563	\$115,682.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14566	\$8,831,903.05	\$0.00	0.00%	\$110,902.92	1.26%	\$110,902.92	1.26%
2001	14573	\$8,527,271.35	\$0.00	0.00%	\$433,257.12	5.08%	\$433,257.12	5.08%
2001	14605	\$1,085,190.99	\$0.00	0.00%	\$81,949.83	7.55%	\$81,949.83	7.55%
2001	14618	\$19,697.26	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14623	\$3,399,299.65	\$0.00	0.00%	\$467,000.96	13.74%	\$467,000.96	13.74%
2001	14626	\$345,707.19	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14630	\$1,749,409.23	\$0.00	0.00%	\$97,745.55	5.59%	\$97,745.55	5.59%
2001	14632	\$1,240,230.82	\$0.00	0.00%	\$263,870.16	21.28%	\$263,870.16	21.28%
2001	14641	\$1,588,107.47	\$0.00	0.00%	\$153,301.00	9.65%	\$153,301.00	9.65%
2001	14656	\$19,311.97	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14662	\$64,985.70	\$0.00	0.00%	\$3,716.10	5.72%	\$3,716.10	5.72%
2001	14666	\$1,672,569.45	\$0.00	0.00%	\$131,049.94	7.84%	\$131,049.94	7.84%
2001	14677	\$3,225,039.44	\$0.00	0.00%	\$371,123.92	11.51%	\$371,123.92	11.51%
2001	14690	\$2,360,221.12	\$0.00	0.00%	\$570,343.27	24.16%	\$570,343.27	24.16%
2001	14703	\$3,185,411.65	\$0.00	0.00%	\$197,529.20	6.20%	\$197,529.20	6.20%
2001	14707	\$230,825.88	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14719	\$855,650.52	\$0.00	0.00%	\$12,630.24	1.48%	\$12,630.24	1.48%
2001	14725	\$149,193.82	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14787	\$38,829.60	\$0.00	0.00%	\$13,518.35	34.81%	\$13,518.35	34.81%
2001	14798	\$289,933.50	\$0.00	0.00%	\$3,586.50	1.24%	\$3,586.50	1.24%
2001	14804	\$3,883,120.10	\$0.00	0.00%	\$253,949.67	6.54%	\$253,949.67	6.54%
2001	14811	\$463,172.63	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14815	\$376,354.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14821	\$678,566.50	\$0.00	0.00%	\$76,540.63	11.28%	\$76,540.63	11.28%

Table D1.51 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	14832	\$1,237,273.00	\$0.00	0.00%	\$35,716.40	2.89%	\$35,716.40	2.89%
2001	14837	\$2,837,364.08	\$0.00	0.00%	\$443,527.93	15.63%	\$443,527.93	15.63%
2001	14849	\$7,682,909.91	\$0.00	0.00%	\$439,121.49	5.72%	\$439,121.49	5.72%
2001	14854	\$7,480.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14860	\$14,499.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14863	\$222,979.30	\$0.00	0.00%	\$5,617.50	2.52%	\$5,617.50	2.52%
2001	14865	\$562,009.66	\$0.00	0.00%	\$16,668.00	2.97%	\$16,668.00	2.97%
2001	14895	\$15,084.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14896	\$119,208.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14898	\$17,766.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14899	\$359,636.00	\$0.00	0.00%	\$29,950.00	8.33%	\$29,950.00	8.33%
2001	14900	\$156,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14901	\$24,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14902	\$28,800.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14903	\$91,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14904	\$91,172.90	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14906	\$107,316.39	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14909	\$82,191.04	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14910	\$46,667.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14913	\$70,601.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14914	\$337,494.94	\$0.00	0.00%	\$42,500.00	12.59%	\$42,500.00	12.59%
2001	14916	\$464,430.00	\$0.00	0.00%	\$14,980.55	3.23%	\$14,980.55	3.23%
2001	14917	\$627,379.74	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14918	\$410,607.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14919	\$476,120.54	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14920	\$1,288,527.83	\$0.00	0.00%	\$20,738.28	1.61%	\$20,738.28	1.61%
2001	14922	\$58,823.13	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14923	\$60,657.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14924	\$64,900.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14925	\$18,475.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14927	\$19,662.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14928	\$535,130.80	\$0.00	0.00%	\$47,193.00	8.82%	\$47,193.00	8.82%
2001	14929	\$59,711.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14930	\$24,027.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14931	\$32,911.29	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14932	\$45,099.82	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14933	\$37,100.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14934	\$59,264.22	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14935	\$37,609.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14936	\$31,297.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14937	\$28,697.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14938	\$33,381.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14939	\$18,960.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14943	\$13,299.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14944	\$156,340.80	\$0.00	0.00%	\$17,000.00	10.87%	\$17,000.00	10.87%
2001	14945	\$124,262.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14946	\$11,225.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14947	\$37,886.08	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14948	\$35,388.55	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14949	\$69,527.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14950	\$49,739.68	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14952	\$56,686.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14953	\$31,640.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15312	\$17,790.57	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15336	\$365,801.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15338	\$486,693.75	\$0.00	0.00%	\$9,650.00	1.98%	\$9,650.00	1.98%

Table D1.51 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	15342	\$229,950.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15347	\$334,575.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15349	\$538,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15352	\$437,485.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15416	\$88,214.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15417	\$45,936.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15464	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15498	\$68,830.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15555	\$410,864.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15579	\$74,987.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20010	\$183,364.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20021	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20022	\$85,116.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20024	\$33,126.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20025	\$600,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20026	\$32,012.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20027	\$335,333.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20028	\$374,329.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20029	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20031	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2001		\$193,576,791	\$0	0.00%	\$12,843,578	6.63%	\$12,843,578	6.63%
2002								
2002	10701	\$349,629.00	\$0.00	0.00%	\$17,623.88	5.04%	\$17,623.88	5.04%
2002	10704	\$1,251,948.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	10706	\$1,086,208.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	10708	\$999,153.00	\$0.00	0.00%	\$37,121.65	3.72%	\$37,121.65	3.72%
2002	10710	\$700,315.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	10711	\$2,426,156.00	\$0.00	0.00%	\$71,199.36	2.93%	\$71,199.36	2.93%
2002	10712	\$1,265,145.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	10715	\$1,316,800.00	\$0.00	0.00%	\$16,288.72	1.24%	\$16,288.72	1.24%
2002	11402	\$180,481.55	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	11428	\$2,797,999.00	\$0.00	0.00%	\$59,003.00	2.11%	\$59,003.00	2.11%
2002	11468	\$452,642.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	11469	\$323,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12270	\$59,051.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12273	\$50,006.00	\$0.00	0.00%	\$5,775.00	11.55%	\$5,775.00	11.55%
2002	12316	\$51,687.00	\$0.00	0.00%	\$5,595.50	10.83%	\$5,595.50	10.83%
2002	12324	\$71,218.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12325	\$80,396.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12326	\$65,021.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12327	\$96,898.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12334	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12337	\$44,813.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12349	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12405	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12434	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12444	\$192,777.00	\$0.00	0.00%	\$3,920.43	2.03%	\$3,920.43	2.03%
2002	12452	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12473	\$351,035.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12476	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12486	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12499	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12519	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12549	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12554	\$1,344,964.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12624	\$1,687,791.13	\$0.00	0.00%	\$79,994.80	4.74%	\$79,994.80	4.74%

Table D1.51 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2002								
2002	12632	\$1,927,582.65	\$0.00	0.00%	\$235,671.68	12.23%	\$235,671.68	12.23%
2002	12718	\$28,276.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12719	\$546,096.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12720	\$155,355.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12721	\$74,045.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12722	\$23,324.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12723	\$49,968.76	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12724	\$141,872.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12725	\$127,429.29	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12726	\$16,488.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12727	\$99,075.51	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12728	\$56,623.32	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12729	\$594,352.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12730	\$70,228.74	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12731	\$36,309.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13168	\$5,100.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13200	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13225	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13354	\$239,923.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13362	\$423,337.00	\$0.00	0.00%	\$225.00	0.05%	\$225.00	0.05%
2002	13418	\$493,164.05	\$0.00	0.00%	\$8,656.78	1.76%	\$8,656.78	1.76%
2002	13515	\$103,602.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13517	\$1,748,470.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13705	\$733,296.00	\$0.00	0.00%	\$65,271.82	8.90%	\$65,271.82	8.90%
2002	13721	\$1,477,891.00	\$0.00	0.00%	\$11,466.00	0.78%	\$11,466.00	0.78%
2002	13733	\$1,082,120.00	\$0.00	0.00%	\$25.00	0.00%	\$25.00	0.00%
2002	14121	\$230,743.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14155	\$5,165,344.40	\$0.00	0.00%	\$293,661.44	5.69%	\$293,661.44	5.69%
2002	14161	\$672,462.20	\$0.00	0.00%	\$103,986.97	15.46%	\$103,986.97	15.46%
2002	14171	\$1,132,245.20	\$0.00	0.00%	\$39,237.00	3.47%	\$39,237.00	3.47%
2002	14191	\$158,158.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14192	\$24,444.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14226	\$3,680,204.78	\$0.00	0.00%	\$602,328.34	16.37%	\$602,328.34	16.37%
2002	14239	\$671,353.80	\$0.00	0.00%	\$30,676.68	4.57%	\$30,676.68	4.57%
2002	14255	\$37,540.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14256	\$81,131.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14264	\$1,309,071.00	\$0.00	0.00%	\$95,856.70	7.32%	\$95,856.70	7.32%
2002	14267	\$307,216.08	\$0.00	0.00%	\$8,149.35	2.65%	\$8,149.35	2.65%
2002	14270	\$1,062,712.20	\$0.00	0.00%	\$56,400.00	5.31%	\$56,400.00	5.31%
2002	14275	\$768,551.70	\$0.00	0.00%	\$40,205.30	5.23%	\$40,205.30	5.23%
2002	14283	\$1,061,094.49	\$0.00	0.00%	\$3,368.85	0.32%	\$3,368.85	0.32%
2002	14315	\$998,351.23	\$0.00	0.00%	\$115,351.62	11.55%	\$115,351.62	11.55%
2002	14326	\$567,375.95	\$0.00	0.00%	\$52,522.46	9.26%	\$52,522.46	9.26%
2002	14338	\$434,434.00	\$0.00	0.00%	\$138,559.00	31.89%	\$138,559.00	31.89%
2002	14343	\$3,975,011.53	\$0.00	0.00%	\$55,027.58	1.38%	\$55,027.58	1.38%
2002	14353	\$8,088,006.45	\$0.00	0.00%	\$156,375.85	1.93%	\$156,375.85	1.93%
2002	14378	\$547,392.50	\$0.00	0.00%	\$3,692.75	0.67%	\$3,692.75	0.67%
2002	14390	\$332,068.90	\$0.00	0.00%	\$7,434.45	2.24%	\$7,434.45	2.24%
2002	14413	\$907,773.55	\$0.00	0.00%	\$66,991.90	7.38%	\$66,991.90	7.38%
2002	14418	\$182,102.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14422	\$85,871.47	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14454	\$2,147,208.45	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14472	\$293,309.20	\$0.00	0.00%	\$69,887.00	23.83%	\$69,887.00	23.83%
2002	14483	\$97,565.00	\$0.00	0.00%	\$7,934.00	8.13%	\$7,934.00	8.13%
2002	14511	\$6,597,489.70	\$0.00	0.00%	\$417,556.59	6.33%	\$417,556.59	6.33%
2002	14533	\$598,191.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.51 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2002								
2002	14538	\$2,326,680.79	\$0.00	0.00%	\$398,168.79	17.11%	\$398,168.79	17.11%
2002	14544	\$1,769,836.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14558	\$1,027,040.50	\$0.00	0.00%	\$259,201.74	25.24%	\$259,201.74	25.24%
2002	14567	\$656,349.10	\$0.00	0.00%	\$57,247.12	8.72%	\$57,247.12	8.72%
2002	14585	\$209,040.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14601	\$766,230.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14606	\$1,648,429.40	\$0.00	0.00%	\$168,582.10	10.23%	\$168,582.10	10.23%
2002	14611	\$2,174,091.04	\$0.00	0.00%	\$190,694.45	8.77%	\$190,694.45	8.77%
2002	14642	\$270,839.09	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14646	\$536,689.28	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14651	\$696,137.64	\$0.00	0.00%	\$45,580.26	6.55%	\$45,580.26	6.55%
2002	14657	\$3,814,172.68	\$0.00	0.00%	\$556,665.98	14.59%	\$556,665.98	14.59%
2002	14663	\$3,346,378.56	\$0.00	0.00%	\$388,820.30	11.62%	\$388,820.30	11.62%
2002	14671	\$4,003,627.27	\$0.00	0.00%	\$68,172.26	1.70%	\$68,172.26	1.70%
2002	14697	\$4,754,718.83	\$0.00	0.00%	\$456,288.10	9.60%	\$456,288.10	9.60%
2002	14700	\$728,692.90	\$0.00	0.00%	\$219,640.30	30.14%	\$219,640.30	30.14%
2002	14709	\$5,981,696.53	\$0.00	0.00%	\$562,385.70	9.40%	\$562,385.70	9.40%
2002	14716	\$1,263,320.80	\$0.00	0.00%	\$89,893.00	7.12%	\$89,893.00	7.12%
2002	14720	\$256,564.00	\$0.00	0.00%	\$70,009.42	27.29%	\$70,009.42	27.29%
2002	14794	\$1,373,103.70	\$0.00	0.00%	\$196,837.60	14.34%	\$196,837.60	14.34%
2002	14799	\$87,391.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14802	\$222,734.80	\$0.00	0.00%	\$7,000.00	3.14%	\$7,000.00	3.14%
2002	14812	\$1,285,752.60	\$0.00	0.00%	\$347,357.00	27.02%	\$347,357.00	27.02%
2002	14829	\$396,111.80	\$0.00	0.00%	\$34,816.80	8.79%	\$34,816.80	8.79%
2002	14841	\$236,401.60	\$0.00	0.00%	\$65,174.00	27.57%	\$65,174.00	27.57%
2002	14845	\$491,987.75	\$0.00	0.00%	\$79,452.60	16.15%	\$79,452.60	16.15%
2002	14847	\$41,510.63	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14857	\$238,368.53	\$0.00	0.00%	\$41,262.00	17.31%	\$41,262.00	17.31%
2002	14864	\$1,360,183.92	\$0.00	0.00%	\$134,501.09	9.89%	\$134,501.09	9.89%
2002	14951	\$10,084.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14954	\$27,670.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15031	\$10,540.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15032	\$3,599.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15033	\$7,977.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15034	\$72,607.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15035	\$21,200.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15036	\$802,231.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15037	\$40,865.12	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15040	\$3,421.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15041	\$5,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15042	\$94,825.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15043	\$55,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15044	\$19,549.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15112	\$102,760.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15113	\$11,469.33	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15115	\$2,475.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15116	\$99,626.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15118	\$35,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15119	\$8,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15120	\$52,458.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15121	\$16,754.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15122	\$57,287.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15124	\$32,895.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15125	\$681,693.70	\$0.00	0.00%	\$31,000.00	4.55%	\$31,000.00	4.55%
2002	15126	\$145,250.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15127	\$67,051.16	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

MONTANA DEPARTMENT OF TRANSPORTATION
Disparity and Availability Study

Table D1.51 Business Categories Combined
Fiscal Years 2000-2006
Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2002								
2002	15129	\$51,466.32	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15132	\$14,900.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15133	\$126,148.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15265	\$19,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15471	\$163,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15473	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15529	\$170,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15571	\$78,488.80	\$0.00	0.00%	\$13,457.80	17.15%	\$13,457.80	17.15%
2002	15572	\$83,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15573	\$299,230.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15574	\$389,425.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15575	\$499,917.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15576	\$153,718.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15577	\$268,370.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15578	\$279,475.00	\$0.00	0.00%	\$79,800.00	28.55%	\$79,800.00	28.55%
2002	20011	\$11,612,453.19	\$0.00	0.00%	\$584,090.00	5.03%	\$584,090.00	5.03%
2002	20032	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	20033	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2002		\$130,969,754	\$0	0.00%	\$8,129,140.86	6.21%	\$8,129,141	6.21%
2003								
2003	10650	\$1,342,264.43	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	10717	\$127,347.00	\$0.00	0.00%	\$184.00	0.14%	\$184.00	0.14%
2003	10718	\$155,398.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	11507	\$491,197.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	11762	\$310,515.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12231	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12257	\$82,257.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12317	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12338	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12344	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12348	\$148,338.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12394	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12404	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12414	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12424	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12426	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12427	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12445	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12455	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12461	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12463	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12464	\$94,121.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12474	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12475	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12501	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12503	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12515	\$800,547.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12516	\$299,998.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12528	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12529	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12535	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12536	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12537	\$894,371.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12569	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12577	\$197,621.00	\$0.00	0.00%	\$13,131.03	6.64%	\$13,131.03	6.64%
2003	12625	\$94,362.45	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.51 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2003								
2003	12732	\$91,784.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12733	\$68,571.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12734	\$57,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12735	\$44,820.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12736	\$26,650.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12737	\$53,173.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12738	\$33,444.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12739	\$18,682.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12740	\$32,410.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12741	\$290,864.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12742	\$1,024,882.00	\$0.00	0.00%	\$45,498.00	4.44%	\$45,498.00	4.44%
2003	12743	\$259,456.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12744	\$180,694.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12745	\$19,223.36	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12746	\$129,062.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12747	\$289,492.00	\$0.00	0.00%	\$25,950.00	8.96%	\$25,950.00	8.96%
2003	12749	\$22,185.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12750	\$30,999.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12751	\$213,350.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12752	\$183,751.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12753	\$165,956.46	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12754	\$231,916.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12755	\$359,544.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12756	\$688,039.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12757	\$350,577.67	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12758	\$262,484.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12759	\$370,134.79	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12760	\$312,072.03	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12761	\$532,813.66	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12762	\$73,425.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12763	\$68,048.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12764	\$73,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12765	\$98,288.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12766	\$40,832.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12767	\$75,067.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12768	\$420,341.20	\$0.00	0.00%	\$47,698.00	11.35%	\$47,698.00	11.35%
2003	12769	\$69,957.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12771	\$205,862.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12772	\$32,921.88	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12773	\$164,850.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12774	\$33,008.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12775	\$82,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12776	\$33,200.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12777	\$9,700.69	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12778	\$14,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12788	\$278,147.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12831	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13230	\$7,486.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13321	\$125,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13334	\$6,896.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13415	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13439	\$20,755.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13461	\$62,505.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13659	\$514,275.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13668	\$288,262.00	\$0.00	0.00%	\$4,489.01	1.56%	\$4,489.01	1.56%
2003	13706	\$156,784.00	\$0.00	0.00%	\$1,852.93	1.18%	\$1,852.93	1.18%

Table D1.51 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2003								
2003	13949	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14162	\$93,610.48	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14179	\$16,306,928.23	\$0.00	0.00%	\$711,307.77	4.36%	\$711,307.77	4.36%
2003	14180	\$512,548.90	\$0.00	0.00%	\$11,250.00	2.19%	\$11,250.00	2.19%
2003	14186	\$323,670.21	\$0.00	0.00%	\$21,988.15	6.79%	\$21,988.15	6.79%
2003	14233	\$11,067.37	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14249	\$1,213,362.90	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14252	\$802,508.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14271	\$136,791.68	\$0.00	0.00%	\$9,820.00	7.18%	\$9,820.00	7.18%
2003	14276	\$340,800.34	\$0.00	0.00%	\$27,983.00	8.21%	\$27,983.00	8.21%
2003	14281	\$377,432.00	\$0.00	0.00%	\$19,500.00	5.17%	\$19,500.00	5.17%
2003	14306	\$236,962.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14310	\$239,526.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14344	\$2,177,751.18	\$0.00	0.00%	\$139,714.32	6.42%	\$139,714.32	6.42%
2003	14359	\$118,326.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14366	\$508,267.32	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14379	\$614,104.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14384	\$1,141,993.75	\$0.00	0.00%	\$49,210.96	4.31%	\$49,210.96	4.31%
2003	14397	\$28,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14423	\$749,722.40	\$0.00	0.00%	\$53,167.73	7.09%	\$53,167.73	7.09%
2003	14442	\$142,559.01	\$0.00	0.00%	\$6,235.84	4.37%	\$6,235.84	4.37%
2003	14446	\$417,335.05	\$0.00	0.00%	\$14,042.66	3.36%	\$14,042.66	3.36%
2003	14447	\$612,919.90	\$0.00	0.00%	\$43,759.35	7.14%	\$43,759.35	7.14%
2003	14455	\$1,351,557.67	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14460	\$1,777,055.23	\$0.00	0.00%	\$37,483.37	2.11%	\$37,483.37	2.11%
2003	14473	\$51,568.70	\$0.00	0.00%	\$3,385.20	6.56%	\$3,385.20	6.56%
2003	14479	\$242,523.15	\$0.00	0.00%	\$19,516.11	8.05%	\$19,516.11	8.05%
2003	14484	\$931,425.00	\$0.00	0.00%	\$60,831.50	6.53%	\$60,831.50	6.53%
2003	14513	\$207,615.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14524	\$1,197,964.41	\$0.00	0.00%	\$50,318.00	4.20%	\$50,318.00	4.20%
2003	14539	\$557,223.97	\$0.00	0.00%	\$33,258.82	5.97%	\$33,258.82	5.97%
2003	14551	\$364,592.00	\$0.00	0.00%	\$17,210.27	4.72%	\$17,210.27	4.72%
2003	14554	\$1,658,566.84	\$0.00	0.00%	\$47,477.96	2.86%	\$47,477.96	2.86%
2003	14559	\$213,026.30	\$0.00	0.00%	\$11,484.55	5.39%	\$11,484.55	5.39%
2003	14575	\$38,029.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14602	\$641,993.82	\$0.00	0.00%	\$54,134.72	8.43%	\$54,134.72	8.43%
2003	14607	\$143,501.50	\$0.00	0.00%	\$21,636.67	15.08%	\$21,636.67	15.08%
2003	14612	\$358,629.53	\$0.00	0.00%	\$23,654.59	6.60%	\$23,654.59	6.60%
2003	14634	\$1,511,562.69	\$0.00	0.00%	\$18,340.55	1.21%	\$18,340.55	1.21%
2003	14652	\$93,451.70	\$0.00	0.00%	\$20,016.00	21.42%	\$20,016.00	21.42%
2003	14675	\$496,721.45	\$0.00	0.00%	\$67,485.79	13.59%	\$67,485.79	13.59%
2003	14691	\$193,371.25	\$0.00	0.00%	\$44,435.91	22.98%	\$44,435.91	22.98%
2003	14705	\$427,643.96	\$0.00	0.00%	\$13,824.10	3.23%	\$13,824.10	3.23%
2003	14710	\$1,827,316.32	\$0.00	0.00%	\$66,124.00	3.62%	\$66,124.00	3.62%
2003	14717	\$785,517.58	\$0.00	0.00%	\$166,802.90	21.23%	\$166,802.90	21.23%
2003	14810	\$224,500.90	\$0.00	0.00%	\$6,031.45	2.69%	\$6,031.45	2.69%
2003	14826	\$10,940,051.92	\$0.00	0.00%	\$588,115.13	5.38%	\$588,115.13	5.38%
2003	14835	\$2,940,415.08	\$0.00	0.00%	\$25,691.50	0.87%	\$25,691.50	0.87%
2003	14848	\$8,685,411.08	\$0.00	0.00%	\$179,112.18	2.06%	\$179,112.18	2.06%
2003	14859	\$2,624,935.16	\$0.00	0.00%	\$285,050.52	10.86%	\$285,050.52	10.86%
2003	14867	\$366,453.00	\$0.00	0.00%	\$31,236.40	8.52%	\$31,236.40	8.52%
2003	15039	\$244,743.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15135	\$28,694.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15136	\$12,800.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15137	\$191,442.87	\$0.00	0.00%	\$36,326.00	18.97%	\$36,326.00	18.97%
2003	15142	\$226,980.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

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 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2003								
2003	15401	\$243,825.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15418	\$387,147.00	\$0.00	0.00%	\$138.00	0.04%	\$138.00	0.04%
2003	15456	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15457	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15534	\$381,440.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15535	\$578,293.38	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15536	\$460,520.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15537	\$502,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15538	\$200,612.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15539	\$480,030.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15540	\$346,110.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15541	\$624,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15544	\$94,943.85	\$0.00	0.00%	\$12,213.00	12.86%	\$12,213.00	12.86%
2003	15654	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	20001	\$461,181.34	\$0.00	0.00%	\$24,575.00	5.33%	\$24,575.00	5.33%
2003	20013	\$338,623.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	20034	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2003		\$95,051,282	\$0	0.00%	\$3,212,693	3.38%	\$3,212,693	3.38%
2004								
2004	10235	\$10,157,639.24	\$0.00	0.00%	\$796,054.74	7.84%	\$796,054.74	7.84%
2004	10237	\$3,630,714.30	\$0.00	0.00%	\$459,216.35	12.65%	\$459,216.35	12.65%
2004	10303	\$487,185.47	\$0.00	0.00%	\$16,190.04	3.32%	\$16,190.04	3.32%
2004	11028	\$118,468.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11133	\$510,833.53	\$0.00	0.00%	\$73,757.00	14.44%	\$73,757.00	14.44%
2004	11138	\$83,082.42	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11151	\$620,067.88	\$0.00	0.00%	\$84,434.00	13.62%	\$84,434.00	13.62%
2004	11313	\$62,875.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11314	\$20,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11599	\$82,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11627	\$10,836,412.66	\$0.00	0.00%	\$625,481.85	5.77%	\$625,481.85	5.77%
2004	11644	\$1,488,080.20	\$0.00	0.00%	\$223,195.78	15.00%	\$223,195.78	15.00%
2004	11662	\$418,612.95	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11668	\$1,511,990.92	\$0.00	0.00%	\$237,108.58	15.68%	\$237,108.58	15.68%
2004	11740	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12277	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12283	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12290	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12297	\$231,593.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12330	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12350	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12360	\$452,845.00	\$0.00	0.00%	\$13,749.20	3.04%	\$13,749.20	3.04%
2004	12363	\$201,140.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12429	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12435	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12436	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12449	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12453	\$200,000.00	\$0.00	0.00%	\$50,001.45	25.00%	\$50,001.45	25.00%
2004	12454	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12465	\$22,534.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12466	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12469	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12471	\$170,482.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12477	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12478	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12479	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12487	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

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 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004								
2004	12507	\$400,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12508	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12509	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12517	\$299,998.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12520	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12521	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12538	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12545	\$358,452.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12550	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12557	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12570	\$1,495,928.00	\$0.00	0.00%	\$4,300.00	0.29%	\$4,300.00	0.29%
2004	12626	\$39,840.71	\$0.00	0.00%	\$1,002.00	2.52%	\$1,002.00	2.52%
2004	12634	\$223,194.40	\$0.00	0.00%	\$51,675.65	23.15%	\$51,675.65	23.15%
2004	12780	\$891,090.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12781	\$86,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12782	\$622,153.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12783	\$68,080.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12784	\$44,340.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12786	\$59,697.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12787	\$99,046.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12789	\$123,629.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12790	\$73,472.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12791	\$198,855.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12792	\$226,499.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12793	\$240,153.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12794	\$74,614.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12795	\$32,872.96	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12796	\$55,293.54	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12797	\$42,468.49	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12798	\$128,300.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12799	\$527,714.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12800	\$138,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12801	\$62,955.58	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12802	\$47,464.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12803	\$98,086.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12804	\$69,101.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12805	\$1,061,891.63	\$0.00	0.00%	\$36,050.00	3.39%	\$36,050.00	3.39%
2004	12806	\$44,775.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12807	\$121,517.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12808	\$119,856.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12809	\$379,398.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12810	\$215,370.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12811	\$113,340.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12812	\$33,289.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12813	\$87,179.30	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12814	\$179,058.61	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12815	\$174,709.92	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12816	\$622,645.57	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12817	\$136,540.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12818	\$690,196.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12819	\$154,464.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12820	\$62,338.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12821	\$217,160.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12822	\$165,111.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12823	\$32,290.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	13318	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.51 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004								
2004	13663	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	13780	\$3,576,685.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	13836	\$465,600.00	\$0.00	0.00%	\$4,708.18	1.01%	\$4,708.18	1.01%
2004	14023	\$372,139.00	\$0.00	0.00%	\$32,177.76	8.65%	\$32,177.76	8.65%
2004	14065	\$101,945.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14087	\$518,736.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14167	\$1,520,497.00	\$0.00	0.00%	\$465,185.02	30.59%	\$465,185.02	30.59%
2004	14181	\$42,369.48	\$0.00	0.00%	\$4,700.00	11.09%	\$4,700.00	11.09%
2004	14199	\$138,913.66	\$0.00	0.00%	\$3,200.00	2.30%	\$3,200.00	2.30%
2004	14209	\$161,467.70	\$0.00	0.00%	\$5,350.00	3.31%	\$5,350.00	3.31%
2004	14215	\$858,808.00	\$0.00	0.00%	\$79,352.50	9.24%	\$79,352.50	9.24%
2004	14221	\$1,348,344.75	\$0.00	0.00%	\$236,483.34	17.54%	\$236,483.34	17.54%
2004	14227	\$1,125,844.99	\$0.00	0.00%	\$145,153.70	12.89%	\$145,153.70	12.89%
2004	14234	\$2,001,307.56	\$0.00	0.00%	\$84,703.54	4.23%	\$84,703.54	4.23%
2004	14241	\$2,111,111.11	\$0.00	0.00%	\$304,910.16	14.44%	\$304,910.16	14.44%
2004	14250	\$1,937,326.38	\$0.00	0.00%	\$159,292.90	8.22%	\$159,292.90	8.22%
2004	14253	\$2,828,282.82	\$0.00	0.00%	\$40,800.91	1.44%	\$40,800.91	1.44%
2004	14272	\$1,282,410.64	\$0.00	0.00%	\$290,431.34	22.65%	\$290,431.34	22.65%
2004	14296	\$828,102.22	\$0.00	0.00%	\$61,609.02	7.44%	\$61,609.02	7.44%
2004	14311	\$136,255.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14316	\$1,702,651.71	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14317	\$178,997.23	\$0.00	0.00%	\$9,576.50	5.35%	\$9,576.50	5.35%
2004	14328	\$165,026.93	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14339	\$765,430.40	\$0.00	0.00%	\$101,265.04	13.23%	\$101,265.04	13.23%
2004	14345	\$933,099.37	\$0.00	0.00%	\$97,893.52	10.49%	\$97,893.52	10.49%
2004	14355	\$429,919.20	\$0.00	0.00%	\$43,478.43	10.11%	\$43,478.43	10.11%
2004	14367	\$3,054,394.15	\$0.00	0.00%	\$103,863.01	3.40%	\$103,863.01	3.40%
2004	14374	\$979,979.00	\$0.00	0.00%	\$26,177.00	2.67%	\$26,177.00	2.67%
2004	14392	\$455,575.96	\$0.00	0.00%	\$8,550.00	1.88%	\$8,550.00	1.88%
2004	14415	\$698,912.63	\$0.00	0.00%	\$149,804.66	21.43%	\$149,804.66	21.43%
2004	14419	\$32,947.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14424	\$368,593.27	\$0.00	0.00%	\$9,140.00	2.48%	\$9,140.00	2.48%
2004	14428	\$106,136.00	\$0.00	0.00%	\$24,517.70	23.10%	\$24,517.70	23.10%
2004	14433	\$1,221,802.02	\$0.00	0.00%	\$202,163.19	16.55%	\$202,163.19	16.55%
2004	14451	\$1,699,691.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14456	\$719,430.80	\$0.00	0.00%	\$245,155.30	34.08%	\$245,155.30	34.08%
2004	14468	\$1,226,634.59	\$0.00	0.00%	\$58,988.90	4.81%	\$58,988.90	4.81%
2004	14474	\$373,479.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14491	\$196,586.59	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14505	\$2,266,446.40	\$0.00	0.00%	\$367,251.93	16.20%	\$367,251.93	16.20%
2004	14508	\$111,637.47	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14509	\$138,981.91	\$0.00	0.00%	\$39,739.79	28.59%	\$39,739.79	28.59%
2004	14517	\$1,086,721.65	\$0.00	0.00%	\$33,483.42	3.08%	\$33,483.42	3.08%
2004	14525	\$183,304.12	\$0.00	0.00%	\$8,745.00	4.77%	\$8,745.00	4.77%
2004	14529	\$44,538.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14534	\$767,346.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14560	\$976,423.19	\$0.00	0.00%	\$157,558.40	16.14%	\$157,558.40	16.14%
2004	14570	\$272,190.72	\$0.00	0.00%	\$3,097.00	1.14%	\$3,097.00	1.14%
2004	14613	\$706,726.20	\$0.00	0.00%	\$199,238.64	28.19%	\$199,238.64	28.19%
2004	14620	\$343,140.70	\$0.00	0.00%	\$25,630.04	7.47%	\$25,630.04	7.47%
2004	14629	\$395,084.93	\$0.00	0.00%	\$38,060.12	9.63%	\$38,060.12	9.63%
2004	14638	\$5,453,284.96	\$0.00	0.00%	\$337,411.85	6.19%	\$337,411.85	6.19%
2004	14647	\$3,599,050.97	\$0.00	0.00%	\$423,715.76	11.77%	\$423,715.76	11.77%
2004	14653	\$220,087.20	\$0.00	0.00%	\$38,494.50	17.49%	\$38,494.50	17.49%
2004	14659	\$259,227.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14664	\$144,910.10	\$0.00	0.00%	\$14,889.70	10.28%	\$14,889.70	10.28%

Table D1.51 Business Categories Combined
Fiscal Years 2000-2006
Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004								
2004	14672	\$798,774.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14692	\$23,994.78	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14698	\$268,818.32	\$0.00	0.00%	\$22,507.58	8.37%	\$22,507.58	8.37%
2004	14701	\$656,038.90	\$0.00	0.00%	\$265,769.37	40.51%	\$265,769.37	40.51%
2004	14706	\$317,049.16	\$0.00	0.00%	\$69,433.11	21.90%	\$69,433.11	21.90%
2004	14718	\$673,427.20	\$0.00	0.00%	\$23,727.23	3.52%	\$23,727.23	3.52%
2004	14726	\$559,459.80	\$0.00	0.00%	\$73,480.31	13.13%	\$73,480.31	13.13%
2004	14736	\$574,865.42	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14737	\$615,630.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14739	\$206,934.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14740	\$35,600.68	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14742	\$280,055.50	\$0.00	0.00%	\$21,762.00	7.77%	\$21,762.00	7.77%
2004	14744	\$27,786.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14746	\$140,189.50	\$0.00	0.00%	\$18,275.00	13.04%	\$18,275.00	13.04%
2004	14748	\$32,441.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14778	\$5,375,598.00	\$0.00	0.00%	\$165,409.25	3.08%	\$165,409.25	3.08%
2004	14808	\$1,732,222.00	\$0.00	0.00%	\$417,593.55	24.11%	\$417,593.55	24.11%
2004	14816	\$845,400.00	\$0.00	0.00%	\$233,443.58	27.61%	\$233,443.58	27.61%
2004	14827	\$1,399,999.89	\$0.00	0.00%	\$221,991.29	15.86%	\$221,991.29	15.86%
2004	14830	\$859,176.90	\$0.00	0.00%	\$229,273.73	26.69%	\$229,273.73	26.69%
2004	14853	\$2,884,747.30	\$0.00	0.00%	\$63,227.08	2.19%	\$63,227.08	2.19%
2004	14858	\$732,835.62	\$0.00	0.00%	\$8,710.43	1.19%	\$8,710.43	1.19%
2004	15145	\$278,146.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15148	\$172,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15151	\$37,228.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15152	\$37,750.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15154	\$7,651.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15156	\$103,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15157	\$15,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15159	\$148,134.14	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15160	\$636,884.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15161	\$357,984.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15162	\$451,301.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15163	\$510,324.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15166	\$270,130.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15168	\$9,750.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15170	\$41,588.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15175	\$46,948.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15179	\$215,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15267	\$44,340.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15268	\$57,448.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15270	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15281	\$5,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15405	\$524,913.06	\$0.00	0.00%	\$34,811.03	6.63%	\$34,811.03	6.63%
2004	15409	\$18,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15419	\$1,455,258.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15453	\$400,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15479	\$137,281.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15480	\$1,113,729.22	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15481	\$9,242.69	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15482	\$8,820.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15483	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	20000	\$4,724,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	20012	\$7,011,751.04	\$0.00	0.00%	\$595,675.00	8.50%	\$595,675.00	8.50%
2004	20035	\$35,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2004		\$140,088,324	\$0	0.00%	\$9,823,254	7.01%	\$9,823,254	7.01%

Table D1.51 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2005								
2005	10325	\$153,992.25	\$0.00	0.00%	\$92,395.20	60.00%	\$92,395.20	60.00%
2005	10344	\$338,888.00	\$0.00	0.00%	\$47,471.45	14.01%	\$47,471.45	14.01%
2005	10637	\$7,425,189.79	\$0.00	0.00%	\$2,750,614.41	37.04%	\$2,750,614.41	37.04%
2005	10644	\$493,926.28	\$0.00	0.00%	\$57,032.42	11.55%	\$57,032.42	11.55%
2005	10938	\$2,633,932.98	\$0.00	0.00%	\$232,667.00	8.83%	\$232,667.00	8.83%
2005	10971	\$3,857,908.00	\$0.00	0.00%	\$591,976.00	15.34%	\$591,976.00	15.34%
2005	10982	\$4,395,688.15	\$0.00	0.00%	\$124,977.00	2.84%	\$124,977.00	2.84%
2005	11070	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11080	\$4,999.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11082	\$20,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11198	\$151,445.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11200	\$52,552.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11205	\$87,125.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11207	\$363,984.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11208	\$4,444.92	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11236	\$10,950.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11237	\$23,984.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11238	\$3,889.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12383	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12430	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12510	\$15,653.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12551	\$51,267.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12579	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12849	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12853	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13070	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13304	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13448	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13465	\$410,335.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13466	\$141,449.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13547	\$14,216.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13549	\$158,190.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13559	\$2,215,013.00	\$0.00	0.00%	\$38,430.00	1.73%	\$38,430.00	1.73%
2005	13576	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13597	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13603	\$27,519.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13604	\$48,286.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13605	\$49,987.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13608	\$211,353.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13609	\$102,787.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13621	\$119,859.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13674	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13686	\$471,532.00	\$0.00	0.00%	\$14,025.00	2.97%	\$14,025.00	2.97%
2005	13697	\$175,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13707	\$1,380,021.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13708	\$196,992.00	\$0.00	0.00%	\$25,344.46	12.87%	\$25,344.46	12.87%
2005	13722	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13725	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13726	\$125,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13729	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13730	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13736	\$229,440.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13737	\$853,895.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13750	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13763	\$193,963.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13778	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.51 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2005								
2005	13783	\$109,353.00	\$0.00	0.00%	\$3,624.22	3.31%	\$3,624.22	3.31%
2005	13795	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13796	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13802	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13814	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13815	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14003	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14151	\$1,322,664.40	\$0.00	0.00%	\$205,885.45	15.57%	\$205,885.45	15.57%
2005	14174	\$971,061.20	\$0.00	0.00%	\$88,197.37	9.08%	\$88,197.37	9.08%
2005	14175	\$92,215.30	\$0.00	0.00%	\$8,732.29	9.47%	\$8,732.29	9.47%
2005	14182	\$299,273.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14188	\$1,409,247.17	\$0.00	0.00%	\$68,574.82	4.87%	\$68,574.82	4.87%
2005	14200	\$378,877.95	\$0.00	0.00%	\$20,039.66	5.29%	\$20,039.66	5.29%
2005	14210	\$679,140.84	\$0.00	0.00%	\$88,800.00	13.08%	\$88,800.00	13.08%
2005	14222	\$1,915,392.32	\$0.00	0.00%	\$214,323.61	11.19%	\$214,323.61	11.19%
2005	14235	\$169,600.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14265	\$3,036,735.90	\$0.00	0.00%	\$615,041.07	20.25%	\$615,041.07	20.25%
2005	14284	\$323,728.88	\$0.00	0.00%	\$57,374.65	17.72%	\$57,374.65	17.72%
2005	14318	\$719,102.75	\$0.00	0.00%	\$15,748.03	2.19%	\$15,748.03	2.19%
2005	14350	\$865,078.75	\$0.00	0.00%	\$39,404.55	4.56%	\$39,404.55	4.56%
2005	14356	\$441,533.21	\$0.00	0.00%	\$85,417.38	19.35%	\$85,417.38	19.35%
2005	14361	\$53,011.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14375	\$2,237,893.60	\$0.00	0.00%	\$87,783.78	3.92%	\$87,783.78	3.92%
2005	14380	\$126,407.75	\$0.00	0.00%	\$10,159.80	8.04%	\$10,159.80	8.04%
2005	14381	\$174,800.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14393	\$99,999.98	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14429	\$985,200.39	\$0.00	0.00%	\$149,025.30	15.13%	\$149,025.30	15.13%
2005	14452	\$2,877,140.31	\$0.00	0.00%	\$172,303.46	5.99%	\$172,303.46	5.99%
2005	14469	\$1,384,236.90	\$0.00	0.00%	\$75,234.81	5.44%	\$75,234.81	5.44%
2005	14486	\$3,020,361.64	\$0.00	0.00%	\$311,847.70	10.32%	\$311,847.70	10.32%
2005	14499	\$6,666,169.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14514	\$469,285.50	\$0.00	0.00%	\$84,750.00	18.06%	\$84,750.00	18.06%
2005	14518	\$1,616,872.14	\$0.00	0.00%	\$163,948.27	10.14%	\$163,948.27	10.14%
2005	14519	\$6,150,369.98	\$0.00	0.00%	\$83,922.30	1.36%	\$83,922.30	1.36%
2005	14535	\$402,789.15	\$0.00	0.00%	\$29,671.64	7.37%	\$29,671.64	7.37%
2005	14552	\$1,272,559.42	\$0.00	0.00%	\$387,430.55	30.44%	\$387,430.55	30.44%
2005	14577	\$256,990.56	\$0.00	0.00%	\$6,915.00	2.69%	\$6,915.00	2.69%
2005	14582	\$494,643.34	\$0.00	0.00%	\$50,739.70	10.26%	\$50,739.70	10.26%
2005	14614	\$487,404.35	\$0.00	0.00%	\$90,825.35	18.63%	\$90,825.35	18.63%
2005	14660	\$190,499.92	\$0.00	0.00%	\$40,188.60	21.10%	\$40,188.60	21.10%
2005	14723	\$178,728.12	\$0.00	0.00%	\$32,952.80	18.44%	\$32,952.80	18.44%
2005	14751	\$321,268.11	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14796	\$717,684.93	\$0.00	0.00%	\$98,611.80	13.74%	\$98,611.80	13.74%
2005	14800	\$358,367.44	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14814	\$52,443.70	\$0.00	0.00%	\$8,820.00	16.82%	\$8,820.00	16.82%
2005	14831	\$1,353,193.58	\$0.00	0.00%	\$121,552.95	8.98%	\$121,552.95	8.98%
2005	14846	\$2,187,253.40	\$0.00	0.00%	\$49,346.71	2.26%	\$49,346.71	2.26%
2005	14940	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15149	\$60,368.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15176	\$219,948.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15186	\$54,749.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15190	\$14,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15193	\$6,070.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15197	\$81,907.11	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15198	\$293,363.28	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15199	\$55,100.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.51 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2005								
2005	15200	\$99,207.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15201	\$320,107.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15202	\$1,054,421.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15204	\$335,969.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15205	\$765,421.30	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15208	\$74,352.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15209	\$167,037.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15210	\$164,982.48	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15211	\$99,888.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15213	\$166,650.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15214	\$9,953.44	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15221	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15223	\$291,811.79	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15226	\$4,260.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15286	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15289	\$6,733.22	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15290	\$6,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15408	\$63,935.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15412	\$238,909.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15433	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15437	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15451	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15454	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15465	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15466	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15469	\$18,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15470	\$21,240.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15652	\$25,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15682	\$35,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15685	\$60,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20002	\$402,320.12	\$0.00	0.00%	\$74,477.07	18.51%	\$74,477.07	18.51%
2005	20036	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20037	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20038	\$600,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20039	\$365,981.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20040	\$60,368.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2005		\$86,031,790	\$0	0.00%	\$7,616,604	8.85%	\$7,616,604	8.85%
2006								
2006	10286	\$865,000.40	\$0.00	0.00%	\$228,849.05	26.46%	\$228,849.05	26.46%
2006	10359	\$1,076,066.09	\$0.00	0.00%	\$130,661.14	12.14%	\$130,661.14	12.14%
2006	10543	\$1,136,422.00	\$0.00	0.00%	\$36,403.87	3.20%	\$36,403.87	3.20%
2006	10585	\$9,973,924.02	\$0.00	0.00%	\$437,443.84	4.39%	\$437,443.84	4.39%
2006	10724	\$88,625.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	10981	\$75,293.48	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11002	\$96,430.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11007	\$175,373.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11041	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11049	\$177,140.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11092	\$596,813.31	\$0.00	0.00%	\$110,952.81	18.59%	\$110,952.81	18.59%
2006	11162	\$941,314.49	\$0.00	0.00%	\$75,028.00	7.97%	\$75,028.00	7.97%
2006	12593	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13325	\$400,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13409	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13495	\$400,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13594	\$947,236.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13622	\$68,293.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.51 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2006								
2006	13662	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13684	\$391,394.00	\$0.00	0.00%	\$3,007.95	0.77%	\$3,007.95	0.77%
2006	13685	\$324,261.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13690	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13691	\$205,460.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13693	\$156,223.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13694	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13699	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13738	\$128,502.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13739	\$228,176.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13740	\$2,212,216.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13741	\$239,705.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13742	\$378,110.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13743	\$1,788,921.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13753	\$72,639.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13764	\$156,784.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13765	\$185,159.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13766	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13785	\$95,334.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13792	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13813	\$155,113.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14152	\$2,394,265.30	\$0.00	0.00%	\$499,045.62	20.84%	\$499,045.62	20.84%
2006	14157	\$1,164,822.00	\$0.00	0.00%	\$116,344.00	9.99%	\$116,344.00	9.99%
2006	14163	\$44,978.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14169	\$3,680,244.50	\$0.00	0.00%	\$1,151,451.85	31.29%	\$1,151,451.85	31.29%
2006	14183	\$66,756.60	\$0.00	0.00%	\$45,741.00	68.52%	\$45,741.00	68.52%
2006	14189	\$99,989.78	\$0.00	0.00%	\$2,865.00	2.87%	\$2,865.00	2.87%
2006	14196	\$289,081.10	\$0.00	0.00%	\$7,844.96	2.71%	\$7,844.96	2.71%
2006	14201	\$17,269,806.85	\$0.00	0.00%	\$629,827.35	3.65%	\$629,827.35	3.65%
2006	14211	\$494,638.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14223	\$1,150,598.85	\$0.00	0.00%	\$241,982.35	21.03%	\$241,982.35	21.03%
2006	14228	\$651,995.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14236	\$1,237,968.62	\$0.00	0.00%	\$32,181.40	2.60%	\$32,181.40	2.60%
2006	14242	\$23,418.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14260	\$1,179,117.91	\$0.00	0.00%	\$250,589.72	21.25%	\$250,589.72	21.25%
2006	14289	\$735,119.10	\$0.00	0.00%	\$199,626.41	27.16%	\$199,626.41	27.16%
2006	14292	\$28,597.52	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14297	\$1,701,921.15	\$0.00	0.00%	\$198,778.19	11.68%	\$198,778.19	11.68%
2006	14307	\$356,492.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14312	\$10,719,453.61	\$0.00	0.00%	\$266,010.52	2.48%	\$266,010.52	2.48%
2006	14324	\$525,061.92	\$0.00	0.00%	\$110,794.54	21.10%	\$110,794.54	21.10%
2006	14329	\$18,129,388.77	\$0.00	0.00%	\$1,094,946.47	6.04%	\$1,094,946.47	6.04%
2006	14333	\$1,392,974.46	\$0.00	0.00%	\$331,173.75	23.77%	\$331,173.75	23.77%
2006	14335	\$235,449.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14336	\$398,831.09	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14341	\$963,068.75	\$0.00	0.00%	\$31,694.95	3.29%	\$31,694.95	3.29%
2006	14347	\$1,626,636.18	\$0.00	0.00%	\$245,254.20	15.08%	\$245,254.20	15.08%
2006	14362	\$169,458.84	\$0.00	0.00%	\$11,860.00	7.00%	\$11,860.00	7.00%
2006	14368	\$625,792.90	\$0.00	0.00%	\$67,025.81	10.71%	\$67,025.81	10.71%
2006	14386	\$6,974,633.45	\$0.00	0.00%	\$121,832.00	1.75%	\$121,832.00	1.75%
2006	14388	\$2,687,869.20	\$0.00	0.00%	\$256,964.53	9.56%	\$256,964.53	9.56%
2006	14394	\$204,022.49	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14399	\$4,169,138.13	\$0.00	0.00%	\$965,728.86	23.16%	\$965,728.86	23.16%
2006	14416	\$1,502,436.30	\$0.00	0.00%	\$184,732.90	12.30%	\$184,732.90	12.30%
2006	14425	\$1,598,204.50	\$0.00	0.00%	\$140,863.49	8.81%	\$140,863.49	8.81%
2006	14434	\$367,778.00	\$0.00	0.00%	\$95,643.20	26.01%	\$95,643.20	26.01%

Table D1.51 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2006								
2006	14448	\$173,817.18	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14463	\$896,116.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14470	\$3,249,999.90	\$0.00	0.00%	\$247,467.64	7.61%	\$247,467.64	7.61%
2006	14476	\$3,362,963.08	\$0.00	0.00%	\$263,275.90	7.83%	\$263,275.90	7.83%
2006	14480	\$1,269,043.00	\$0.00	0.00%	\$78,925.46	6.22%	\$78,925.46	6.22%
2006	14515	\$108,681.00	\$0.00	0.00%	\$45,000.00	41.41%	\$45,000.00	41.41%
2006	14521	\$1,386,401.40	\$0.00	0.00%	\$246,542.42	17.78%	\$246,542.42	17.78%
2006	14526	\$865,429.21	\$0.00	0.00%	\$47,485.10	5.49%	\$47,485.10	5.49%
2006	14536	\$24,999.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14541	\$2,204,251.30	\$0.00	0.00%	\$312,979.11	14.20%	\$312,979.11	14.20%
2006	14547	\$80,573.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14555	\$107,283.30	\$0.00	0.00%	\$22,971.30	21.41%	\$22,971.30	21.41%
2006	14562	\$812,302.35	\$0.00	0.00%	\$158,932.00	19.57%	\$158,932.00	19.57%
2006	14578	\$1,198,486.33	\$0.00	0.00%	\$132,069.33	11.02%	\$132,069.33	11.02%
2006	14583	\$211,821.79	\$0.00	0.00%	\$32,777.89	15.47%	\$32,777.89	15.47%
2006	14603	\$116,749.53	\$0.00	0.00%	\$30,492.25	26.12%	\$30,492.25	26.12%
2006	14609	\$919,728.10	\$0.00	0.00%	\$147,751.23	16.06%	\$147,751.23	16.06%
2006	14621	\$1,373,719.65	\$0.00	0.00%	\$143,187.62	10.42%	\$143,187.62	10.42%
2006	14631	\$3,934,732.70	\$0.00	0.00%	\$476,072.26	12.10%	\$476,072.26	12.10%
2006	14639	\$432,263.00	\$0.00	0.00%	\$71,767.80	16.60%	\$71,767.80	16.60%
2006	14649	\$1,077,656.60	\$0.00	0.00%	\$137,588.15	12.77%	\$137,588.15	12.77%
2006	14654	\$12,386,373.16	\$0.00	0.00%	\$1,489,649.46	12.03%	\$1,489,649.46	12.03%
2006	14661	\$1,160,100.00	\$0.00	0.00%	\$69,614.40	6.00%	\$69,614.40	6.00%
2006	14678	\$294,378.88	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14693	\$1,250,246.35	\$0.00	0.00%	\$129,849.47	10.39%	\$129,849.47	10.39%
2006	14713	\$452,336.60	\$0.00	0.00%	\$80,770.00	17.86%	\$80,770.00	17.86%
2006	14724	\$1,299,899.92	\$0.00	0.00%	\$566,070.00	43.55%	\$566,070.00	43.55%
2006	14743	\$274,786.00	\$0.00	0.00%	\$17,100.00	6.22%	\$17,100.00	6.22%
2006	14786	\$290,774.83	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14806	\$1,581,198.45	\$0.00	0.00%	\$180,608.68	11.42%	\$180,608.68	11.42%
2006	14807	\$555,555.55	\$0.00	0.00%	\$94,191.41	16.95%	\$94,191.41	16.95%
2006	14809	\$515,522.76	\$0.00	0.00%	\$118,326.56	22.95%	\$118,326.56	22.95%
2006	14820	\$2,068,791.50	\$0.00	0.00%	\$208,423.27	10.07%	\$208,423.27	10.07%
2006	14823	\$777,947.05	\$0.00	0.00%	\$98,855.38	12.71%	\$98,855.38	12.71%
2006	14825	\$741,414.53	\$0.00	0.00%	\$172,829.12	23.31%	\$172,829.12	23.31%
2006	14836	\$296,440.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14844	\$1,030,555.25	\$0.00	0.00%	\$36,552.40	3.55%	\$36,552.40	3.55%
2006	14851	\$2,339,444.30	\$0.00	0.00%	\$127,822.08	5.46%	\$127,822.08	5.46%
2006	14866	\$1,073,508.39	\$0.00	0.00%	\$159,364.15	14.85%	\$159,364.15	14.85%
2006	14871	\$1,680,945.38	\$0.00	0.00%	\$209,236.84	12.45%	\$209,236.84	12.45%
2006	14872	\$6,941,342.05	\$0.00	0.00%	\$752,100.25	10.84%	\$752,100.25	10.84%
2006	14874	\$1,157,709.00	\$0.00	0.00%	\$181,021.13	15.64%	\$181,021.13	15.64%
2006	14877	\$168,961.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14879	\$10,357,139.76	\$0.00	0.00%	\$534,190.85	5.16%	\$534,190.85	5.16%
2006	14884	\$1,381,614.40	\$0.00	0.00%	\$178,551.98	12.92%	\$178,551.98	12.92%
2006	15232	\$89,522.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15235	\$7,100.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15244	\$344,139.96	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15245	\$406,601.06	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15246	\$423,954.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15247	\$300,403.35	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15248	\$494,836.35	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15249	\$548,022.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15250	\$475,400.77	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15251	\$557,830.46	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15252	\$626,340.61	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D1.51 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2006								
2006	15253	\$606,359.71	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15256	\$54,743.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15293	\$6,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15294	\$15,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15424	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15425	\$20,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15427	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15429	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15430	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15434	\$175,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15435	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15436	\$175,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15438	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15441	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15442	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15444	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15447	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15448	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15488	\$6,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15495	\$147,900.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15638	\$350,673.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15639	\$4,999.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15640	\$4,999.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15647	\$341,596.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15649	\$258,350.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20014	\$5,387,493.87	\$0.00	0.00%	\$248,124.00	4.61%	\$248,124.00	4.61%
2006	20015	\$2,282,744.96	\$0.00	0.00%	\$317,591.00	13.91%	\$317,591.00	13.91%
2006	20042	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20043	\$175,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20044	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20045	\$29,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20046	\$38,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2006		\$201,482,952	\$0	0.00%	\$16,889,278	8.38%	\$16,889,278	8.38%
TOTALS FY 2000-2006		\$1,035,726,411	\$0	0.00%	\$71,293,096	6.88%	\$71,293,096	6.88%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D1.51 Business Categories Combined
 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
Goal Analysis_FHWA						
2000						
\$188,525,518	\$0	0.00%	\$12,778,550	6.78%	\$12,778,550	6.78%
2001						
\$193,576,791	\$0	0.00%	\$12,843,578	6.63%	\$12,843,578	6.63%
2002						
\$130,969,754	\$0	0.00%	\$8,129,141	6.21%	\$8,129,141	6.21%
2003						
\$95,051,282	\$0	0.00%	\$3,212,693	3.38%	\$3,212,693	3.38%
2004						
\$140,088,324	\$0	0.00%	\$9,823,254	7.01%	\$9,823,254	7.01%
2005						
\$86,031,790	\$0	0.00%	\$7,616,604	8.85%	\$7,616,604	8.85%
2006						
\$201,482,952	\$0	0.00%	\$16,889,278	8.38%	\$16,889,278	8.38%
Overall						
\$1,035,726,411	\$0	0.00%	\$71,293,096	6.88%	\$71,293,096	6.88%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

Table D1.52 Business Categories Combined
Fiscal Years 2000-2006
Project Goal Utilization Analysis_FHWA_RACE CONSCIOUS
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	10863	\$3,153,678.10	\$315,367.81	10.00%	\$582,331.57	18.47%	\$266,963.76	8.47%
2001	14154	\$3,273,863.55	\$163,693.18	5.00%	\$89,533.90	2.73%	(\$74,159.28)	-2.27%
2001	14160	\$213,639.00	\$2,136.39	1.00%	\$10,521.00	4.92%	\$8,384.61	3.92%
2001	14190	\$348,225.00	\$24,375.75	7.00%	\$45,764.53	13.14%	\$21,388.78	6.14%
2001	14208	\$4,293,493.46	\$214,674.67	5.00%	\$348,875.58	8.13%	\$134,200.91	3.13%
2001	14349	\$4,929,743.00	\$123,243.58	2.50%	\$489,970.62	9.94%	\$366,727.05	7.44%
2001	14352	\$1,266,323.72	\$31,658.09	2.50%	\$49,593.91	3.92%	\$17,935.82	1.42%
2001	14364	\$1,593,197.35	\$15,931.97	1.00%	\$185,961.44	11.67%	\$170,029.47	10.67%
2001	14371	\$818,783.58	\$40,939.18	5.00%	\$58,025.31	7.09%	\$17,086.13	2.09%
2001	14431	\$3,222,322.07	\$161,116.10	5.00%	\$386,744.96	12.00%	\$225,628.86	7.00%
2001	14440	\$2,718,446.78	\$163,106.81	6.00%	\$311,195.93	11.45%	\$148,089.12	5.45%
2001	14478	\$2,980,506.55	\$89,415.20	3.00%	\$262,404.44	8.80%	\$172,989.24	5.80%
2001	14506	\$1,236,836.60	\$24,736.73	2.00%	\$32,657.17	2.64%	\$7,920.44	0.64%
2001	14548	\$2,252,774.83	\$157,694.24	7.00%	\$289,097.00	12.83%	\$131,402.76	5.83%
2001	14610	\$1,952,930.00	\$48,823.25	2.50%	\$89,456.00	4.58%	\$40,632.75	2.08%
2001	14616	\$2,779,868.30	\$138,993.42	5.00%	\$134,337.30	4.83%	(\$4,656.12)	-0.17%
2001	14670	\$592,949.00	\$17,788.47	3.00%	\$53,550.00	9.03%	\$35,761.53	6.03%
2001	14714	\$377,345.33	\$5,660.18	1.50%	\$33,023.43	8.75%	\$27,363.25	7.25%
2001	14840	\$921,217.21	\$27,636.52	3.00%	\$101,518.00	11.02%	\$73,881.48	8.02%
2001	14869	\$794,861.25	\$79,486.13	10.00%	\$92,933.35	11.69%	\$13,447.23	1.69%
TOTALS FY 2001		\$39,721,005	\$1,846,478	4.65%	\$3,647,495	9.18%	\$1,801,018	4.53%
2002								
2002	14165	\$3,788,162.47	\$378,816.25	10.00%	\$470,984.00	12.43%	\$92,167.75	2.43%
2002	14185	\$9,073,542.63	\$317,573.99	3.50%	\$1,038,052.92	11.44%	\$720,478.93	7.94%
2002	14197	\$11,751,483.71	\$470,059.35	4.00%	\$594,909.23	5.06%	\$124,849.88	1.06%
2002	14245	\$1,709,133.75	\$85,456.69	5.00%	\$242,907.98	14.21%	\$157,451.29	9.21%
2002	14372	\$966,215.25	\$28,986.46	3.00%	\$85,422.16	8.84%	\$56,435.70	5.84%
2002	14377	\$4,064,873.88	\$203,243.69	5.00%	\$366,057.00	9.01%	\$162,813.31	4.01%
2002	14436	\$881,874.22	\$44,093.71	5.00%	\$258,881.85	29.36%	\$214,788.14	24.36%
2002	14437	\$399,379.00	\$13,978.27	3.50%	\$32,181.67	8.06%	\$18,203.41	4.56%
2002	14441	\$1,863,412.48	\$18,634.12	1.00%	\$45,150.20	2.42%	\$26,516.08	1.42%
2002	14507	\$532,279.39	\$53,227.94	10.00%	\$76,592.50	14.39%	\$23,364.56	4.39%
2002	14523	\$4,678,082.80	\$374,246.62	8.00%	\$566,756.57	12.12%	\$192,509.95	4.12%
2002	14564	\$1,199,336.36	\$35,980.09	3.00%	\$64,452.69	5.37%	\$28,472.60	2.37%
2002	14574	\$3,761,168.04	\$150,446.72	4.00%	\$422,670.18	11.24%	\$272,223.46	7.24%
2002	14627	\$479,149.80	\$14,374.49	3.00%	\$57,351.05	11.97%	\$42,976.56	8.97%
2002	14673	\$4,178,086.04	\$250,685.16	6.00%	\$275,238.61	6.59%	\$24,553.45	0.59%
2002	14727	\$1,232,464.20	\$61,623.21	5.00%	\$84,880.45	6.89%	\$23,257.24	1.89%
2002	14793	\$5,843,595.47	\$321,397.75	5.50%	\$518,259.78	8.87%	\$196,862.03	3.37%
2002	14818	\$1,290,517.88	\$103,241.43	8.00%	\$115,678.07	8.96%	\$12,436.64	0.96%
2002	14833	\$5,690,493.89	\$170,714.82	3.00%	\$546,515.56	9.60%	\$375,800.74	6.60%
2002	14875	\$4,697,074.40	\$140,912.23	3.00%	\$327,042.21	6.96%	\$186,129.98	3.96%
2002	14876	\$867,703.05	\$21,692.58	2.50%	\$37,478.00	4.32%	\$15,785.42	1.82%
TOTALS FY 2002		\$68,948,029	\$3,259,386	4.73%	\$6,227,462.68	9.03%	\$2,968,077	4.30%
2003								
2003	10306	\$5,124,868.55	\$128,121.71	2.50%	\$486,108.51	9.49%	\$357,986.80	6.99%
2003	10985	\$8,322,645.75	\$166,452.92	2.00%	\$448,246.01	5.39%	\$281,793.10	3.39%
2003	11268	\$2,966,207.40	\$118,648.30	4.00%	\$215,328.30	7.26%	\$96,680.00	3.26%
2003	11514	\$12,542,542.68	\$250,850.85	2.00%	\$355,164.19	2.83%	\$104,313.34	0.83%
2003	12633	\$8,292,962.06	\$248,788.86	3.00%	\$291,558.56	3.52%	\$42,769.70	0.52%
2003	14146	\$9,760,512.57	\$195,210.25	2.00%	\$576,126.94	5.90%	\$380,916.69	3.90%
2003	14166	\$353,989.00	\$17,699.45	5.00%	\$100,101.58	28.28%	\$82,402.13	23.28%
2003	14187	\$7,529,803.18	\$150,596.06	2.00%	\$674,406.45	8.96%	\$523,810.39	6.96%
2003	14205	\$5,322,348.78	\$53,223.49	1.00%	\$144,660.05	2.72%	\$91,436.56	1.72%
2003	14214	\$3,049,966.82	\$76,249.17	2.50%	\$154,152.22	5.05%	\$77,903.05	2.55%
2003	14219	\$3,849,800.00	\$76,996.00	2.00%	\$240,204.66	6.24%	\$163,208.66	4.24%
2003	14240	\$2,350,695.60	\$82,274.35	3.50%	\$282,333.57	12.01%	\$200,059.22	8.51%

Table D1.52 Business Categories Combined
Fiscal Years 2000-2006
Project Goal Utilization Analysis_FHWA_RACE CONSCIOUS (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2003								
2003	14327	\$471,471.92	\$21,216.24	4.50%	\$55,113.60	11.69%	\$33,897.36	7.19%
2003	14332	\$889,151.15	\$8,891.51	1.00%	\$28,708.19	3.23%	\$19,816.68	2.23%
2003	14391	\$4,818,862.88	\$240,943.14	5.00%	\$671,348.00	13.93%	\$430,404.86	8.93%
2003	14432	\$895,060.26	\$17,901.21	2.00%	\$127,967.62	14.30%	\$110,066.41	12.30%
2003	14450	\$713,537.85	\$21,406.14	3.00%	\$47,006.00	6.59%	\$25,599.86	3.59%
2003	14490	\$10,894,156.33	\$435,766.25	4.00%	\$541,084.69	4.97%	\$105,318.44	0.97%
2003	14545	\$1,155,161.35	\$23,103.23	2.00%	\$110,007.87	9.52%	\$86,904.64	7.52%
2003	14624	\$7,841,903.40	\$235,257.10	3.00%	\$246,409.09	3.14%	\$11,151.99	0.14%
2003	14658	\$4,083,989.36	\$163,359.57	4.00%	\$555,744.25	13.61%	\$392,384.68	9.61%
2003	14667	\$509,543.77	\$7,643.16	1.50%	\$11,490.00	2.25%	\$3,846.84	0.75%
2003	14674	\$2,075,364.52	\$103,768.23	5.00%	\$186,497.32	8.99%	\$82,729.09	3.99%
2003	14721	\$10,099,237.96	\$302,977.14	3.00%	\$313,408.34	3.10%	\$10,431.20	0.10%
2003	14838	\$3,590,287.06	\$143,611.48	4.00%	\$453,000.57	12.62%	\$309,389.09	8.62%
2003	14878	\$15,196,471.43	\$227,947.07	1.50%	\$112,507.22	0.74%	(\$115,439.85)	-0.76%
2003	14882	\$2,143,195.89	\$64,295.88	3.00%	\$309,102.72	14.42%	\$244,806.84	11.42%
TOTALS FY 2003		\$134,843,738	\$3,583,199	2.66%	\$7,737,787	5.74%	\$4,154,588	3.08%
2004								
2004	11109	\$1,398,321.06	\$27,966.42	2.00%	\$89,302.39	6.39%	\$61,335.97	4.39%
2004	11590	\$3,366,136.70	\$100,984.10	3.00%	\$203,980.09	6.06%	\$102,995.99	3.06%
2004	14177	\$2,335,725.09	\$46,714.50	2.00%	\$158,780.18	6.80%	\$112,065.68	4.80%
2004	14246	\$11,393,247.52	\$455,729.90	4.00%	\$484,596.80	4.25%	\$28,866.90	0.25%
2004	14279	\$8,725,914.52	\$261,777.44	3.00%	\$359,931.69	4.12%	\$98,154.25	1.12%
2004	14385	\$4,257,148.20	\$63,857.22	1.50%	\$405,410.70	9.52%	\$341,553.48	8.02%
2004	14398	\$7,135,189.18	\$142,703.78	2.00%	\$704,821.02	9.88%	\$562,117.24	7.88%
2004	14568	\$3,005,239.80	\$150,261.99	5.00%	\$235,783.28	7.85%	\$85,521.29	2.85%
2004	14597	\$16,344,308.00	\$490,329.24	3.00%	\$815,715.34	4.99%	\$325,386.10	1.99%
2004	14711	\$3,362,747.86	\$67,254.96	2.00%	\$135,495.06	4.03%	\$68,240.10	2.03%
2004	14839	\$6,656,254.59	\$266,250.18	4.00%	\$594,451.35	8.93%	\$328,201.17	4.93%
2004	14861	\$750,661.74	\$15,013.23	2.00%	\$138,612.48	18.47%	\$123,599.25	16.47%
2004	14862	\$2,943,531.68	\$58,870.63	2.00%	\$688,266.27	23.38%	\$629,395.64	21.38%
TOTALS FY 2004		\$71,674,426	\$2,147,714	3.00%	\$5,015,147	7.00%	\$2,867,433	4.00%
2005								
2005	10328	\$10,889,187.09	\$326,675.61	3.00%	\$773,423.43	7.10%	\$446,747.82	4.10%
2005	10346	\$6,581,042.75	\$263,241.71	4.00%	\$671,167.78	10.20%	\$407,926.07	6.20%
2005	11351	\$2,832,552.94	\$42,488.29	1.50%	\$256,653.35	9.06%	\$214,165.06	7.56%
2005	14156	\$14,144,681.18	\$353,617.03	2.50%	\$881,363.67	6.23%	\$527,746.64	3.73%
2005	14216	\$11,733,454.74	\$469,338.19	4.00%	\$519,150.50	4.42%	\$49,812.31	0.42%
2005	14346	\$9,329,695.60	\$373,187.82	4.00%	\$498,978.65	5.35%	\$125,790.83	1.35%
2005	14462	\$15,182,258.00	\$986,846.77	6.50%	\$1,079,911.56	7.11%	\$93,064.79	0.61%
2005	14475	\$9,715,157.34	\$340,030.51	3.50%	\$504,246.77	5.19%	\$164,216.26	1.69%
2005	14546	\$7,075,237.02	\$283,009.48	4.00%	\$1,771,678.33	25.04%	\$1,488,668.85	21.04%
2005	14608	\$7,026,333.73	\$281,053.35	4.00%	\$1,137,714.17	16.19%	\$856,660.82	12.19%
2005	14648	\$12,629,376.65	\$189,440.65	1.50%	\$1,662,932.08	13.17%	\$1,473,491.43	11.67%
2005	14712	\$2,741,447.57	\$41,121.71	1.50%	\$48,564.53	1.77%	\$7,442.82	0.27%
2005	14791	\$13,980,595.90	\$419,417.88	3.00%	\$1,026,039.49	7.34%	\$606,621.61	4.34%
2005	14843	\$1,716,882.08	\$25,753.23	1.50%	\$60,489.57	3.52%	\$34,736.34	2.02%
2005	20003	\$6,382,494.90	\$191,474.85	3.00%	\$490,399.78	7.68%	\$298,924.93	4.68%
TOTALS FY 2005		\$131,960,397	\$4,586,697	3.48%	\$11,382,714	8.63%	\$6,796,017	5.15%
2006								
2006	14207	\$5,123,200.18	\$102,464.00	2.00%	\$384,194.12	7.50%	\$281,730.12	5.50%
2006	14322	\$14,275,836.12	\$571,033.44	4.00%	\$2,236,108.37	15.66%	\$1,665,074.93	11.66%
2006	14461	\$5,781,910.77	\$115,638.22	2.00%	\$1,297,433.21	22.44%	\$1,181,794.99	20.44%
TOTALS FY 2006		\$25,180,947	\$789,136	3.13%	\$3,917,736	15.56%	\$3,128,600	12.42%
TOTALS FY 2001-2006		\$472,328,541	\$16,212,608	3.43%	\$37,928,341	8.03%	\$21,715,732	4.60%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
Note: Total dollars awarded may not equal the total due to rounding

**Table D1.52 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE CONSCIOUS (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation**

Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
Goal Analysis_FHWA						
2000						
\$0	\$0	0.00%	\$0	0.00%	\$0	0.00%
2001						
\$39,721,005	\$1,846,478	4.65%	\$3,647,495	9.18%	\$1,801,018	4.53%
2002						
\$68,948,029	\$3,259,386	4.73%	\$6,227,463	9.03%	\$2,968,077	4.30%
2003						
\$134,843,738	\$3,583,199	2.66%	\$7,737,787	5.74%	\$4,154,588	3.08%
2004						
\$71,674,426	\$2,147,714	3.00%	\$5,015,147	7.00%	\$2,867,433	4.00%
2005						
\$131,960,397	\$4,586,697	3.48%	\$11,382,714	8.63%	\$6,796,017	5.15%
2006						
\$25,180,947	\$789,136	3.13%	\$3,917,736	15.56%	\$3,128,600	12.42%
Overall						
\$472,328,541	\$16,212,608	3.43%	\$37,928,341	8.03%	\$21,715,732	4.60%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

**Table D1.53 Business Categories Combined
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FTA
 Percentage of Total Dollars
 Montana Department of Transportation**

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	15620	\$1,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15628	\$6,060.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15678	\$25,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
		\$32,060	\$0	0.00%	\$0	0.00%	\$0	0.00%
TOTALS FY 2001		\$32,060	\$0	0.00%	\$0	0.00%	\$0	0.00%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

MONTANA DEPARTMENT OF TRANSPORTATION
Disparity and Availability Study

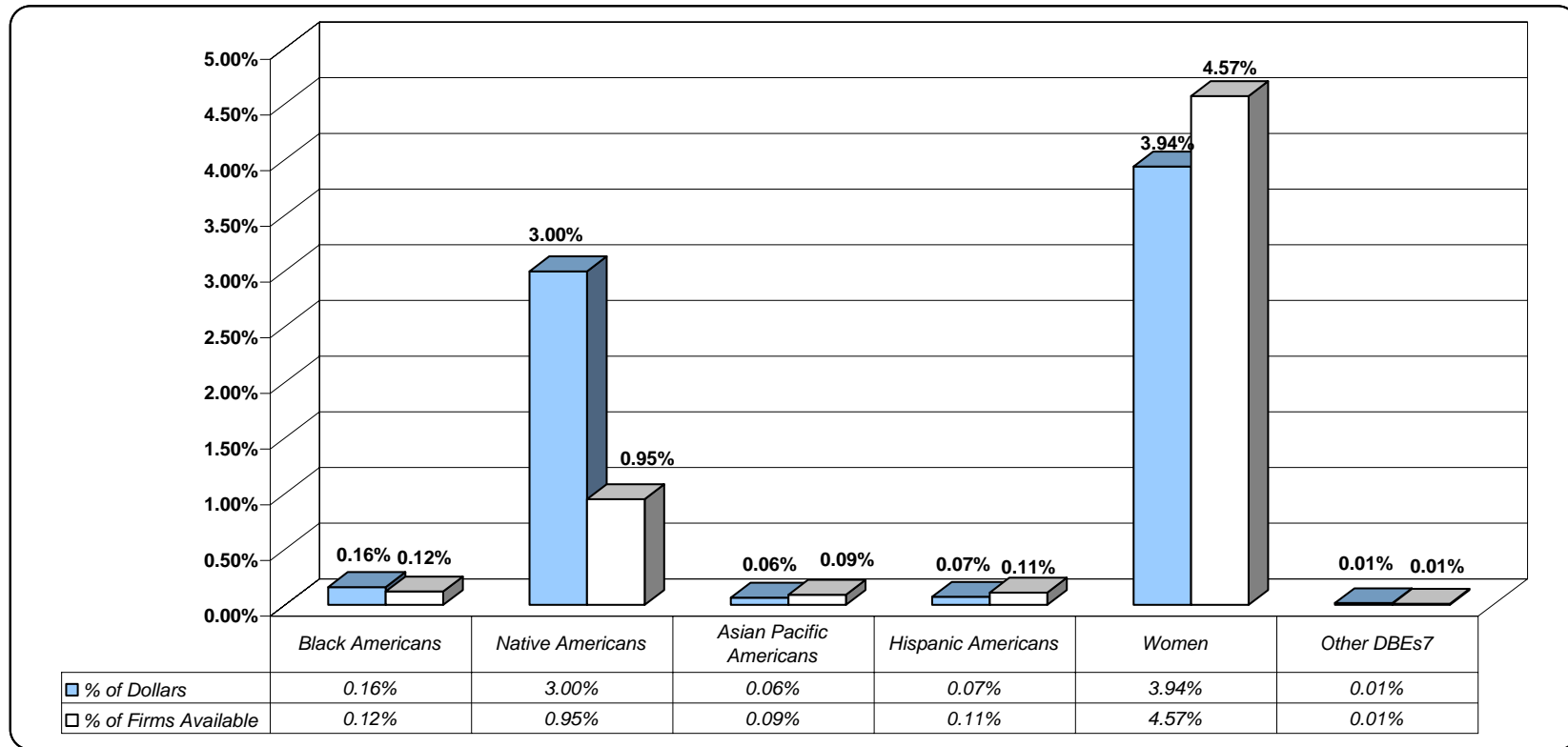
Table D1.54 Business Categories Combined
Fiscal Years 2000-2006
Subcontractor Disparity Analysis
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	# of Awarded Contracts ¹	Contract Dollars ²	% of Dollars ³	% of Firms Available ⁴	Disparity Index ⁵	Disparity Impact Under/Over Utilization ⁶
2000						
Black Americans	27	\$1,109,211	0.59%	0.12%	489.76	Overutilization
Native Americans	39	\$4,914,885	2.60%	0.95%	274.12	Overutilization
Asian Pacific Americans	1	\$49,047	0.03%	0.09%	28.88	* Underutilization
Hispanic Americans	4	\$100,006	0.05%	0.11%	48.17	* Underutilization
Women	118	\$6,605,400	3.50%	4.57%	76.58	* Underutilization
Other DBEs ⁷	0	\$0	0.00%	0.01%	0.00	* Underutilization
2001						
Black Americans	23	\$1,097,591	0.47%	0.12%	392.00	Overutilization
Native Americans	56	\$8,089,468	3.47%	0.95%	364.94	Overutilization
Asian Pacific Americans	0	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	7	\$148,472	0.06%	0.11%	57.85	* Underutilization
Women	139	\$6,953,204	2.98%	4.57%	65.21	* Underutilization
Other DBEs ⁷	3	\$202,338	0.09%	0.01%	867.18	Overutilization
2002						
Black Americans	4	\$205,190	0.10%	0.12%	85.49	Underutilization
Native Americans	44	\$6,842,995	3.42%	0.95%	360.13	Overutilization
Asian Pacific Americans	0	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	4	\$70,041	0.04%	0.11%	31.83	* Underutilization
Women	139	\$7,238,377	3.62%	4.57%	79.19	* Underutilization
Other DBEs ⁷	0	\$0	0.00%	0.01%	0.00	* Underutilization
2003						
Black Americans	0	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	31	\$3,784,095	1.64%	0.95%	172.88	Overutilization
Asian Pacific Americans	0	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	2	\$274,644	0.12%	0.11%	108.36	Overutilization
Women	121	\$6,867,741	2.98%	4.57%	65.22	* Underutilization
Other DBEs ⁷	1	\$24,000	0.01%	0.01%	104.16	Overutilization
2004						
Black Americans	0	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	44	\$6,171,020	2.91%	0.95%	306.75	Overutilization
Asian Pacific Americans	0	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	2	\$156,266	0.07%	0.11%	67.08	* Underutilization
Women	166	\$8,511,115	4.02%	4.57%	87.95	Underutilization
Other DBEs ⁷	0	\$0	0.00%	0.01%	0.00	* Underutilization
2005						
Black Americans	0	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	33	\$7,362,183	3.34%	0.95%	351.97	Overutilization
Asian Pacific Americans	0	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	4	\$340,973	0.15%	0.11%	140.78	Overutilization
Women	114	\$11,537,201	5.24%	4.57%	114.66	Overutilization
Other DBEs ⁷	0	\$0	0.00%	0.01%	0.00	* Underutilization
2006						
Black Americans	0	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	37	\$8,101,771	3.57%	0.95%	376.05	Overutilization
Asian Pacific Americans	1	\$912,823	0.40%	0.09%	447.23	Overutilization
Hispanic Americans	0	\$0	0.00%	0.11%	0.00	* Underutilization
Women	154	\$11,792,419	5.20%	4.57%	113.78	Overutilization
Other DBEs ⁷	0	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL						
Black Americans	54	\$2,411,993	0.16%	0.12%	133.00	Overutilization
Native Americans	284	\$45,266,417	3.00%	0.95%	315.30	Overutilization
Asian Pacific Americans	2	\$961,870	0.06%	0.09%	70.72	* Underutilization
Hispanic Americans	23	\$1,090,401	0.07%	0.11%	65.59	* Underutilization
Women	951	\$59,505,456	3.94%	4.57%	86.16	Underutilization
Other DBEs ⁷	4	\$226,338	0.01%	0.01%	149.77	Overutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

- ¹ The number of contracts awarded to subcontractors.
 - ² The dollars awarded to subcontractors.
 - ³ The percentage of dollars from the prime contractor utilization.
 - ⁴ The percentage of available firms.
 - ⁵ The disparity index is % utilization divided by % availability multiplied by 100.
 - ⁶ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.
 - ⁷ A non-DBE male.
- * Significantly underutilized - disparity index below 80.00.

Figure D1.4 Business Categories Combined
Fiscal Years 2000-2006
Subcontractor Disparity Analysis
Ethnicity Classification
Montana Department of Transportation



Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

MONTANA DEPARTMENT OF TRANSPORTATION
Disparity and Availability Study

Table D1.55 Business Categories Combined
Fiscal Years 2000-2006
Subcontractor Disparity Analysis_FAA
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars¹	% of Dollars²	% of Firms Available³	Disparity Index⁴	Disparity Impact Under/Over Utilization⁵
2000					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.95%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$0	0.00%	4.57%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.95%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$0	0.00%	4.57%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2002					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.95%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$0	0.00%	4.57%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.95%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$0	0.00%	4.57%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2004					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.95%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$0	0.00%	4.57%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.95%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$241,039	11.01%	4.57%	240.99	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.95%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$0	0.00%	4.57%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.95%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$241,039	7.70%	4.57%	168.42	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

¹ The dollars awarded to subcontractors.

² The percentage of dollars from the prime contractor utilization.

³ The percentage of available firms.

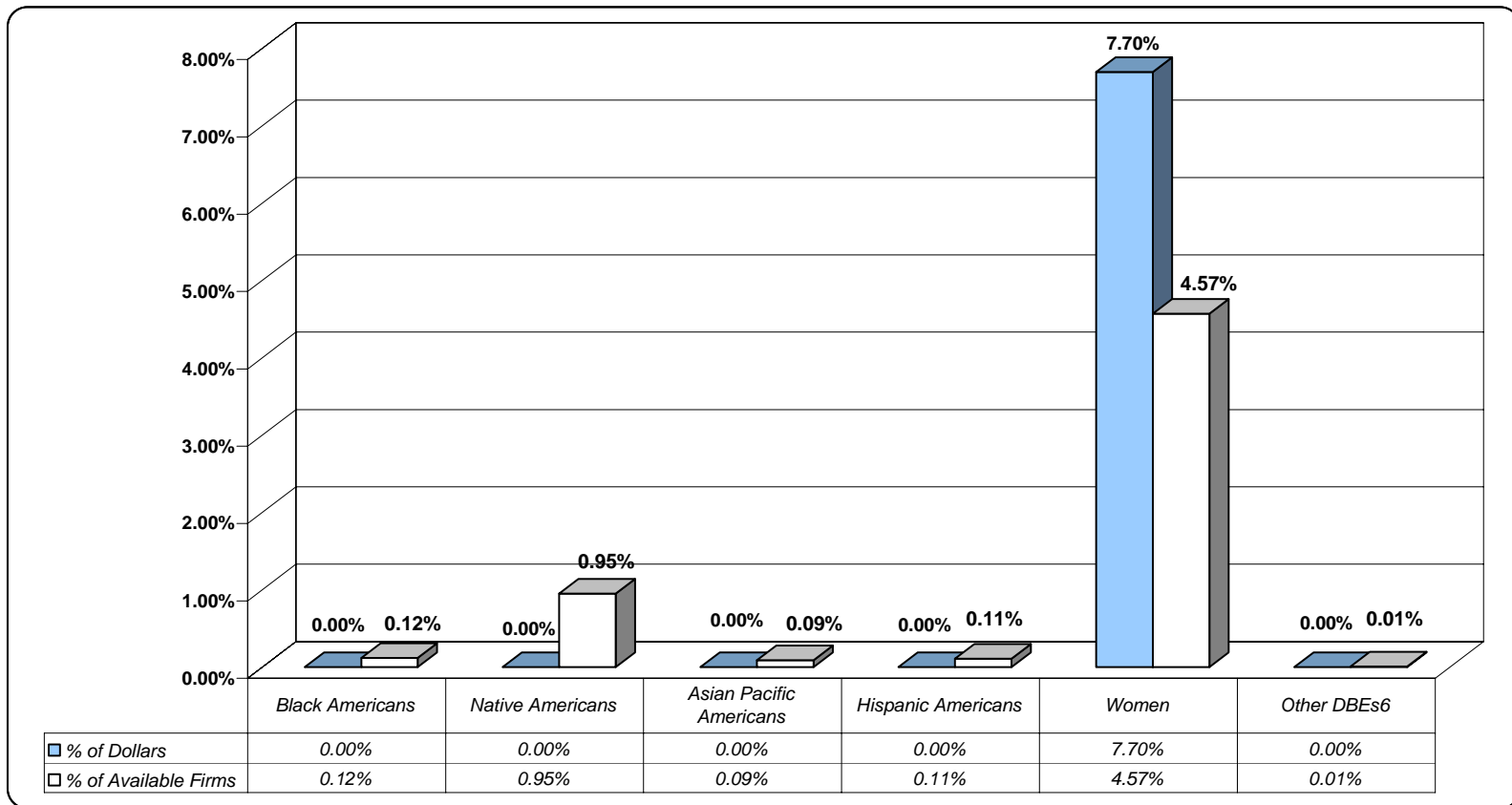
⁴ The disparity index is % utilization divided by % availability multiplied by 100.

⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.

⁶ A non-DBE male.

* Significantly underutilized - disparity index below 80.00.

Figure D1.5 Business Categories Combined
Fiscal Years 2000-2006
Subcontractor Disparity Analysis_FAA
Ethnicity Classification
Montana Department of Transportation



Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

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Table D1.56 Business Categories Combined
Fiscal Years 2000-2006
Subcontractor Disparity Analysis_FHWA
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars ¹	% of Dollars ²	% of Firms Available ³	Disparity Index ⁴	Disparity Impact Under/Over Utilization ⁵
2000					
Black Americans	\$1,109,211	0.59%	0.12%	490.30	Overutilization
Native Americans	\$4,914,885	2.61%	0.95%	274.42	Overutilization
Asian Pacific Americans	\$49,047	0.03%	0.09%	28.91	* Underutilization
Hispanic Americans	\$100,006	0.05%	0.11%	48.22	* Underutilization
Women	\$6,605,400	3.50%	4.57%	76.67	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$1,097,591	0.47%	0.12%	392.06	Overutilization
Native Americans	\$8,089,468	3.47%	0.95%	364.99	Overutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$148,472	0.06%	0.11%	57.86	* Underutilization
Women	\$6,953,204	2.98%	4.57%	65.22	* Underutilization
Other DBEs ⁶	\$202,338	0.09%	0.01%	867.29	Overutilization
2002					
Black Americans	\$205,190	0.10%	0.12%	85.53	Underutilization
Native Americans	\$6,842,995	3.42%	0.95%	360.31	Overutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$70,041	0.04%	0.11%	31.85	* Underutilization
Women	\$7,238,377	3.62%	4.57%	79.23	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$3,784,095	1.65%	0.95%	173.26	Overutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$274,644	0.12%	0.11%	108.60	Overutilization
Women	\$6,867,741	2.99%	4.57%	65.37	* Underutilization
Other DBEs ⁶	\$24,000	0.01%	0.01%	104.40	Overutilization
2004					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$6,171,020	2.91%	0.95%	306.75	Overutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$156,266	0.07%	0.11%	67.08	* Underutilization
Women	\$8,511,115	4.02%	4.57%	87.95	Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$7,362,183	3.38%	0.95%	355.50	Overutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$340,973	0.16%	0.11%	142.20	Overutilization
Women	\$11,296,162	5.18%	4.57%	113.39	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$8,101,771	3.57%	0.95%	376.25	Overutilization
Asian Pacific Americans	\$912,823	0.40%	0.09%	447.47	Overutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$11,792,419	5.20%	4.57%	113.84	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$2,411,993	0.16%	0.12%	133.28	Overutilization
Native Americans	\$45,266,417	3.00%	0.95%	315.96	Overutilization
Asian Pacific Americans	\$961,870	0.06%	0.09%	70.87	* Underutilization
Hispanic Americans	\$1,090,401	0.07%	0.11%	65.73	* Underutilization
Women	\$59,264,417	3.93%	4.57%	85.99	Underutilization
Other DBEs ⁶	\$226,338	0.02%	0.01%	150.09	Overutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

¹ The dollars awarded to subcontractors.

² The percentage of dollars from the prime contractor utilization.

³ The percentage of available firms.

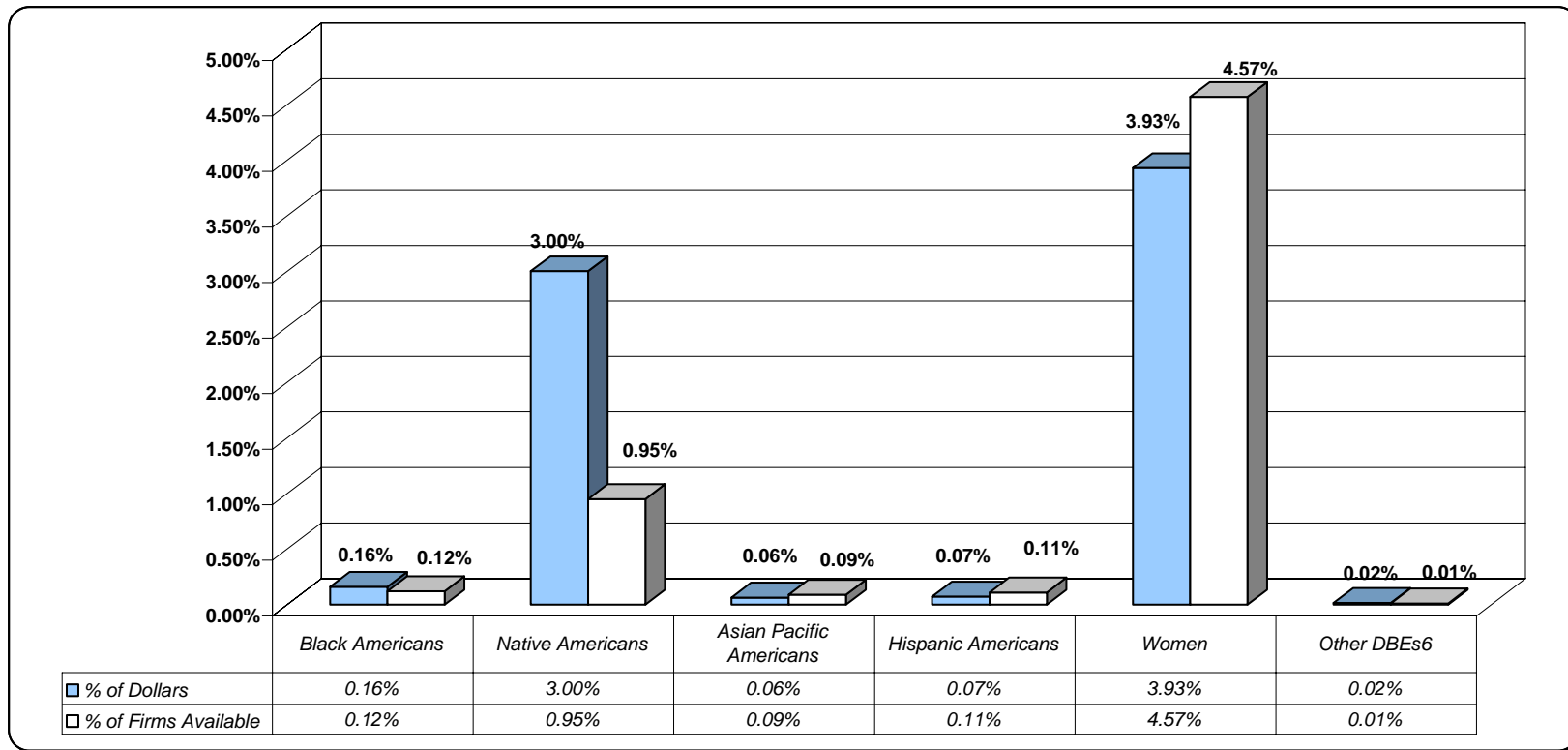
⁴ The disparity index is % utilization divided by % availability multiplied by 100.

⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.

⁶ A non-DBE male.

* Significantly underutilized - disparity index below 80.00.

Figure D1.6 Business Categories Combined
 Fiscal Years 2000-2006
 Subcontractor Disparity Analysis_FHWA
 Ethnicity Classification
 Montana Department of Transportation



Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

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Table D1.57 Business Categories Combined
Fiscal Years 2000-2006
Subcontractor Disparity Analysis, DISTRICT 1 (Missoula)
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars ¹	% of Dollars ²	% of Firms Available ³	Disparity Index ⁴	Disparity Impact Under/Over Utilization ⁵
2000					
Black Americans	\$304,673	0.83%	0.09%	926.48	Overutilization
Native Americans	\$247,665	0.68%	0.87%	77.91	* Underutilization
Asian Pacific Americans	\$49,047	0.13%	0.05%	268.47	Overutilization
Hispanic Americans	\$0	0.00%	0.18%	0.00	* Underutilization
Women	\$1,130,688	3.09%	4.37%	70.81	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$203,330	0.76%	0.09%	839.79	Overutilization
Native Americans	\$327,929	1.22%	0.87%	140.11	Overutilization
Asian Pacific Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Hispanic Americans	\$1,880	0.01%	0.18%	3.88	* Underutilization
Women	\$699,620	2.60%	4.37%	59.51	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2002					
Black Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Native Americans	\$1,274,587	3.27%	0.87%	375.64	Overutilization
Asian Pacific Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Hispanic Americans	\$18,900	0.05%	0.18%	26.92	* Underutilization
Women	\$884,866	2.27%	4.37%	51.92	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Native Americans	\$540,477	1.64%	0.87%	188.93	Overutilization
Asian Pacific Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.18%	0.00	* Underutilization
Women	\$1,272,172	3.87%	4.37%	88.54	Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2004					
Black Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Native Americans	\$945,776	2.19%	0.87%	251.60	Overutilization
Asian Pacific Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Hispanic Americans	\$120,626	0.28%	0.18%	155.10	Overutilization
Women	\$1,211,969	2.81%	4.37%	64.19	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Native Americans	\$1,555,995	2.59%	0.87%	297.26	Overutilization
Asian Pacific Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.18%	0.00	* Underutilization
Women	\$6,036,174	10.03%	4.37%	229.58	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Native Americans	\$843,216	1.22%	0.87%	140.00	Overutilization
Asian Pacific Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.18%	0.00	* Underutilization
Women	\$2,564,473	3.70%	4.37%	84.77	Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$508,003	0.16%	0.09%	183.31	Overutilization
Native Americans	\$5,735,644	1.86%	0.87%	214.10	Overutilization
Asian Pacific Americans	\$49,047	0.02%	0.05%	31.86	* Underutilization
Hispanic Americans	\$141,406	0.05%	0.18%	25.51	* Underutilization
Women	\$13,799,963	4.48%	4.37%	102.55	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

- ¹ The dollars awarded to subcontractors.
- ² The percentage of dollars from the prime contractor utilization.
- ³ The percentage of available firms.
- ⁴ The disparity index is % utilization divided by % availability multiplied by 100.
- ⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.
- ⁶ A non-DBE male.
- * Significantly underutilized - disparity index below 80.00.

MONTANA DEPARTMENT OF TRANSPORTATION
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Table D1.58 Business Categories Combined
Fiscal Years 2000-2006
Subcontractor Disparity Analysis_DISTRICT 2 (Butte)
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars ¹	% of Dollars ²	% of Firms Available ³	Disparity Index ⁴	Disparity Impact Under/Over Utilization ⁵
2000					
Black Americans	\$366,009	0.61%	0.01%	6,110.90	Overutilization
Native Americans	\$1,888,078	3.15%	0.07%	4,503.35	Overutilization
Asian Pacific Americans	\$0	0.00%	0.07%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.07%	0.00	* Underutilization
Women	\$1,795,867	3.00%	3.51%	85.42	Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$144,903	0.76%	0.01%	7,558.13	Overutilization
Native Americans	\$1,635,427	1.22%	0.07%	1,741.38	Overutilization
Asian Pacific Americans	\$0	0.00%	0.07%	0.00	* Underutilization
Hispanic Americans	\$0	0.01%	0.07%	9.98	* Underutilization
Women	\$957,580	2.60%	3.51%	74.09	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2002					
Black Americans	\$77,464	0.18%	0.01%	1,759.09	Overutilization
Native Americans	\$934,921	2.12%	0.07%	3,032.97	Overutilization
Asian Pacific Americans	\$0	0.00%	0.07%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.07%	0.00	* Underutilization
Women	\$2,418,431	5.49%	3.51%	156.47	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$1,551,678	3.87%	0.07%	5,521.91	Overutilization
Asian Pacific Americans	\$0	0.00%	0.07%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.07%	0.00	* Underutilization
Women	\$979,838	2.44%	3.51%	69.54	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2004					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$742,956	3.20%	0.07%	4,575.40	Overutilization
Asian Pacific Americans	\$0	0.00%	0.07%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.07%	0.00	* Underutilization
Women	\$1,768,725	7.62%	3.51%	217.23	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$2,085,012	4.15%	0.07%	5,925.29	Overutilization
Asian Pacific Americans	\$0	0.00%	0.07%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.07%	0.00	* Underutilization
Women	\$2,141,889	4.26%	3.51%	121.39	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$724,149	2.90%	0.07%	4,137.42	Overutilization
Asian Pacific Americans	\$0	0.00%	0.07%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.07%	0.00	* Underutilization
Women	\$1,512,074	6.05%	3.51%	172.29	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$588,375	0.21%	0.01%	2,077.60	Overutilization
Native Americans	\$9,562,220	3.38%	0.07%	4,823.56	Overutilization
Asian Pacific Americans	\$0	0.00%	0.07%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.07%	0.00	* Underutilization
Women	\$11,574,405	4.09%	3.51%	116.44	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

¹ The dollars awarded to subcontractors.
² The percentage of dollars from the prime contractor utilization.
³ The percentage of available firms.
⁴ The disparity index is % utilization divided by % availability multiplied by 100.
⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.
⁶ A non-DBE male.
 * Significantly underutilized - disparity index below 80.00.

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Table D1.59 Business Categories Combined
Fiscal Years 2000-2006
Subcontractor Disparity Analysis_DISTRICT 3 (Great Falls)
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars ¹	% of Dollars ²	% of Firms Available ³	Disparity Index ⁴	Disparity Impact Under/Over Utilization ⁵
2000					
Black Americans	\$67,493	0.26%	0.31%	82.34	Underutilization
Native Americans	\$415,831	1.57%	1.99%	79.03	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.21%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$1,257,843	4.76%	5.77%	82.45	Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$695,648	2.51%	1.99%	126.20	Overutilization
Asian Pacific Americans	\$0	0.00%	0.21%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$1,988,247	7.18%	5.77%	124.40	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2002					
Black Americans	\$122,783	0.26%	0.31%	84.51	Underutilization
Native Americans	\$1,254,855	2.68%	1.99%	134.55	Overutilization
Asian Pacific Americans	\$0	0.00%	0.21%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$1,724,929	3.68%	5.77%	63.79	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$133,556	0.33%	1.99%	16.41	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.21%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$2,574,768	6.29%	5.77%	109.09	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2004					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$186,581	0.49%	1.99%	24.69	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.21%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$2,418,449	6.37%	5.77%	110.38	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$604,010	1.89%	1.99%	94.82	Underutilization
Asian Pacific Americans	\$0	0.00%	0.21%	0.00	* Underutilization
Hispanic Americans	\$25,344	0.08%	0.11%	71.98	* Underutilization
Women	\$1,250,327	3.91%	5.77%	67.70	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$345,383	1.13%	1.99%	57.01	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.21%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$2,628,736	8.64%	5.77%	149.66	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$190,276	0.08%	0.31%	25.33	* Underutilization
Native Americans	\$3,635,863	1.50%	1.99%	75.39	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.21%	0.00	* Underutilization
Hispanic Americans	\$25,344	0.01%	0.11%	9.51	* Underutilization
Women	\$13,843,298	5.71%	5.77%	99.00	Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

¹ The dollars awarded to subcontractors.

² The percentage of dollars from the prime contractor utilization.

³ The percentage of available firms.

⁴ The disparity index is % utilization divided by % availability multiplied by 100.

⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.

⁶ A non-DBE male.

* Significantly underutilized - disparity index below 80.00.

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Table D1.60 Business Categories Combined
Fiscal Years 2000-2006
Subcontractor Disparity Analysis, DISTRICT 4 (Glendive)
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars ¹	% of Dollars ²	% of Firms Available ³	Disparity Index ⁴	Disparity Impact Under/Over Utilization ⁵
2000					
Black Americans	\$172,661	0.51%	0.01%	5,076.92	Overutilization
Native Americans	\$1,307,293	3.84%	2.48%	155.00	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$100,006	0.29%	0.01%	2,940.58	Overutilization
Women	\$1,757,493	5.17%	3.90%	132.51	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$124,917	0.16%	0.01%	1,555.89	Overutilization
Native Americans	\$3,049,224	3.80%	2.48%	153.14	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$110,318	0.14%	0.01%	1,374.05	Overutilization
Women	\$2,092,598	2.61%	3.90%	66.83	* Underutilization
Other DBEs ⁶	\$202,338	0.25%	0.01%	2,520.20	Overutilization
2002					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$2,032,549	6.13%	2.48%	247.37	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$35,370	0.11%	0.01%	1,067.54	Overutilization
Women	\$959,120	2.89%	3.90%	74.23	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$1,278,039	1.87%	2.48%	75.55	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$274,644	0.40%	0.01%	4,026.31	Overutilization
Women	\$1,259,665	1.85%	3.90%	47.35	* Underutilization
Other DBEs ⁶	\$24,000	0.04%	0.01%	351.84	Overutilization
2004					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$2,832,986	4.80%	2.48%	193.49	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$35,640	0.06%	0.01%	603.67	Overutilization
Women	\$1,429,355	2.42%	3.90%	62.08	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$2,076,146	3.91%	2.48%	157.59	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$315,628	0.59%	0.01%	5,941.60	Overutilization
Women	\$1,678,626	3.16%	3.90%	81.02	Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$1,514,095	5.14%	2.48%	207.25	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$1,298,489	4.41%	3.90%	113.02	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$297,578	0.08%	0.01%	832.95	Overutilization
Native Americans	\$14,090,331	3.94%	2.48%	159.03	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$871,606	0.24%	0.01%	2,439.70	Overutilization
Women	\$10,475,346	2.93%	3.90%	75.18	* Underutilization
Other DBEs ⁶	\$226,338	0.06%	0.01%	633.54	Overutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

- ¹ The dollars awarded to subcontractors.
- ² The percentage of dollars from the prime contractor utilization.
- ³ The percentage of available firms.
- ⁴ The disparity index is % utilization divided by % availability multiplied by 100.
- ⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.
- ⁶ A non-DBE male.
- * Significantly underutilized - disparity index below 80.00.

MONTANA DEPARTMENT OF TRANSPORTATION
Disparity and Availability Study

Table D1.61 Business Categories Combined
Fiscal Years 2000-2006
Subcontractor Disparity Analysis_DISTRICT 5 (Billings)
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars ¹	% of Dollars ²	% of Firms Available ³	Disparity Index ⁴	Disparity Impact Under/Over Utilization ⁵
2000					
Black Americans	\$198,376	0.80%	0.22%	364.54	Overutilization
Native Americans	\$1,056,019	4.27%	0.87%	490.72	Overutilization
Asian Pacific Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$463,826	1.88%	5.58%	33.60	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$624,441	1.45%	0.22%	658.18	Overutilization
Native Americans	\$2,381,241	5.52%	0.87%	634.69	Overutilization
Asian Pacific Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$1,058,547	2.45%	5.58%	43.99	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2002					
Black Americans	\$4,944	0.02%	0.22%	10.12	* Underutilization
Native Americans	\$1,346,084	6.06%	0.87%	696.75	Overutilization
Asian Pacific Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Hispanic Americans	\$6,935	0.03%	0.01%	312.29	Overutilization
Women	\$1,080,213	4.86%	5.58%	87.18	Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.22%	0.00	* Underutilization
Native Americans	\$280,344	0.77%	0.87%	88.81	Underutilization
Asian Pacific Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$765,992	2.11%	5.58%	37.83	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2004					
Black Americans	\$0	0.00%	0.22%	0.00	* Underutilization
Native Americans	\$1,441,506	4.23%	0.87%	486.19	Overutilization
Asian Pacific Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$1,551,521	4.55%	5.58%	81.59	Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.22%	0.00	* Underutilization
Native Americans	\$1,041,019	7.53%	0.87%	865.14	Overutilization
Asian Pacific Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$330,756	2.39%	5.58%	42.86	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.22%	0.00	* Underutilization
Native Americans	\$4,542,827	7.54%	0.87%	866.57	Overutilization
Asian Pacific Americans	\$912,823	1.51%	0.11%	1,377.17	Overutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$3,657,473	6.07%	5.58%	108.78	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$827,762	0.35%	0.22%	160.44	Overutilization
Native Americans	\$12,089,042	5.15%	0.87%	592.52	Overutilization
Asian Pacific Americans	\$912,823	0.39%	0.11%	353.85	Overutilization
Hispanic Americans	\$6,935	0.00%	0.01%	29.57	* Underutilization
Women	\$8,908,328	3.80%	5.58%	68.08	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

¹ The dollars awarded to subcontractors.

² The percentage of dollars from the prime contractor utilization.

³ The percentage of available firms.

⁴ The disparity index is % utilization divided by % availability multiplied by 100.

⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.

⁶ A non-DBE male.

* Significantly underutilized - disparity index below 80.00.

MONTANA DEPARTMENT OF TRANSPORTATION
Disparity and Availability Study

Table D1.62 Business Categories Combined
Fiscal Years 2000-2006
Subcontractor Disparity Analysis, MULTIPLE DISTRICTS
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars ¹	% of Dollars ²	% of Firms Available ³	Disparity Index ⁴	Disparity Impact Under/Over Utilization ⁵
2000					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.95%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$0	0.00%	4.57%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.95%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$0	0.00%	4.57%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2002					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.95%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$135,022	2.38%	4.57%	52.17	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.95%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$13,131	6.64%	4.57%	145.40	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2004					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.95%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$0	0.00%	4.57%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.95%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$57,375	17.72%	4.57%	387.81	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$132,101	3.93%	0.95%	413.49	Overutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$131,175	3.90%	4.57%	85.35	Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$132,101	1.36%	0.95%	143.51	Overutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$336,703	3.47%	4.57%	76.04	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

¹ The dollars awarded to subcontractors.

² The percentage of dollars from the prime contractor utilization.

³ The percentage of available firms.

⁴ The disparity index is % utilization divided by % availability multiplied by 100.

⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.

⁶ A non-DBE male.

* Significantly underutilized - disparity index below 80.00.

MONTANA DEPARTMENT OF TRANSPORTATION
Disparity and Availability Study

Table D1.63 Business Categories Combined
Fiscal Years 2000-2006
Subcontractor Disparity Analysis_HEADQUARTERS
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars ¹	% of Dollars ²	% of Firms Available ³	Disparity Index ⁴	Disparity Impact Under/Over Utilization ⁵
2000					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.95%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$182,946	3.56%	4.57%	78.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.95%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$36,274	0.25%	0.11%	226.27	Overutilization
Women	\$156,611	1.07%	4.57%	23.51	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2002					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.95%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$8,836	0.11%	0.11%	101.06	Overutilization
Women	\$35,795	0.45%	4.57%	9.85	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.95%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$2,175	0.02%	4.57%	0.40	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2004					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$21,216	0.17%	0.95%	17.96	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$131,097	1.05%	4.57%	23.07	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.95%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$42,054	0.41%	4.57%	8.88	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.95%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$0	0.00%	4.57%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$21,216	0.03%	0.95%	3.13	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$45,110	0.06%	0.11%	57.56	* Underutilization
Women	\$550,678	0.77%	4.57%	16.91	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

¹ The dollars awarded to subcontractors.
² The percentage of dollars from the prime contractor utilization.
³ The percentage of available firms.
⁴ The disparity index is % utilization divided by % availability multiplied by 100.
⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.
⁶ A non-DBE male.
 * Significantly underutilized - disparity index below 80.00.

MONTANA DEPARTMENT OF TRANSPORTATION
Disparity and Availability Study

Table D1.64 Business Categories Combined
Fiscal Years 2000-2006
Subcontractor Disparity Analysis_STATEWIDE
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars ¹	% of Dollars ²	% of Firms Available ³	Disparity Index ⁴	Disparity Impact Under/Over Utilization ⁵
2000					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.95%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$16,737	0.89%	4.57%	19.52	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.95%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$0	0.00%	4.57%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2002					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.95%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$0	0.00%	4.57%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.95%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$0	0.00%	4.57%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2004					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.95%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$0	0.00%	4.57%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.95%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$0	0.00%	4.57%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.95%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$0	0.00%	4.57%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$0	0.00%	0.12%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.95%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.09%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.11%	0.00	* Underutilization
Women	\$16,737	0.33%	4.57%	7.25	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.02%	0.00	* Underutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

¹ The dollars awarded to subcontractors.

² The percentage of dollars from the prime contractor utilization.

³ The percentage of available firms.

⁴ The disparity index is % utilization divided by % availability multiplied by 100.

⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.

⁶ A non-DBE male.

* Significantly underutilized - disparity index below 80.00.

APPENDIX D2 - CONSTRUCTION



Table D2.1 Construction
 Fiscal Years 2000-2006
 Prime Contractor Utilization
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$760,417 0.42%	\$330,164 0.18%	\$335,628 0.19%	\$0 0.00%	\$2,754,644 1.53%	\$4,180,852 2.33%	\$175,402,831 97.67%	\$179,583,684
2001	\$1,193,213 0.55%	\$103,331 0.05%	\$586,369 0.27%	\$0 0.00%	\$2,712,622 1.25%	\$4,595,535 2.12%	\$211,732,756 97.88%	\$216,328,292
2002	\$0 0.00%	\$105,577 0.06%	\$293,234 0.16%	\$0 0.00%	\$2,232,439 1.24%	\$2,631,249 1.46%	\$176,978,281 98.54%	\$179,609,530
2003	\$0 0.00%	\$3,919,720 1.80%	\$478,558 0.22%	\$0 0.00%	\$7,779,805 3.57%	\$12,178,084 5.59%	\$205,842,569 94.41%	\$218,020,653
2004	\$0 0.00%	\$3,862,673 1.98%	\$567,212 0.29%	\$0 0.00%	\$6,871,190 3.52%	\$11,301,075 5.80%	\$183,693,747 94.20%	\$194,994,821
2005	\$0 0.00%	\$474,073 0.23%	\$74,353 0.04%	\$0 0.00%	\$6,257,260 3.05%	\$6,805,685 3.32%	\$198,147,712 96.68%	\$204,953,397
2006	\$0 0.00%	\$2,080,836 0.99%	\$0 0.00%	\$0 0.00%	\$6,687,592 3.17%	\$8,768,428 4.15%	\$202,372,117 95.85%	\$211,140,545
Total	\$1,953,630	\$10,876,375	\$2,335,353	\$0	\$35,295,551	\$50,460,909	\$1,354,170,013	\$1,404,630,921

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

Table D2.2 Construction
 Fiscal Years 2000-2006
 Prime Contractor Utilization_FAA
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$2,121,377 0.00%	\$2,121,377
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$2,121,377 100.00%	\$2,121,377

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

Table D2.3 Construction
Fiscal Years 2000-2006
Prime Contractor Utilization_FHWA
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$760,417 0.42%	\$330,164 0.18%	\$335,628 0.19%	\$0 0.00%	\$2,754,644 1.53%	\$4,180,852 2.33%	\$175,402,831 97.67%	\$179,583,684
2001	\$1,193,213 0.55%	\$103,331 0.05%	\$586,369 0.27%	\$0 0.00%	\$2,712,622 1.25%	\$4,595,535 2.12%	\$211,732,756 97.88%	\$216,328,292
2002	\$0 0.00%	\$105,577 0.06%	\$293,234 0.16%	\$0 0.00%	\$2,232,439 1.24%	\$2,631,249 1.46%	\$176,978,281 98.54%	\$179,609,530
2003	\$0 0.00%	\$3,919,720 1.80%	\$478,558 0.22%	\$0 0.00%	\$7,779,805 3.57%	\$12,178,084 5.59%	\$205,842,569 94.41%	\$218,020,653
2004	\$0 0.00%	\$3,862,673 1.98%	\$567,212 0.29%	\$0 0.00%	\$6,871,190 3.52%	\$11,301,075 5.80%	\$183,693,747 94.20%	\$194,994,821
2005	\$0 0.00%	\$474,073 0.23%	\$74,353 0.04%	\$0 0.00%	\$6,257,260 3.08%	\$6,805,685 3.36%	\$196,026,335 96.64%	\$202,832,020
2006	\$0 0.00%	\$2,080,836 0.99%	\$0 0.00%	\$0 0.00%	\$6,687,592 3.17%	\$8,768,428 4.15%	\$202,372,117 95.85%	\$211,140,545
Total	\$1,953,630 0.14%	\$10,876,375 0.78%	\$2,335,353 0.17%	\$0 0.00%	\$35,295,551 2.52%	\$50,460,909 3.60%	\$1,352,048,636 96.40%	\$1,402,509,544

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D2.4 Construction
 Fiscal Years 2000-2006
 Prime Contractor Utilization FAA, FTA and FHWA
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

MODAL	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
FAA	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$2,121,377 100.00%	\$2,121,377
FTA	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
FHWA	\$1,953,630	\$10,876,375	\$2,335,353	\$0	\$35,295,551	\$50,460,909	\$1,352,048,636	\$1,402,509,544
Total	\$1,953,630 0.14%	\$10,876,375 0.77%	\$2,335,353 0.17%	\$0 0.00%	\$35,295,551 2.51%	\$50,460,909 3.59%	\$1,354,170,013 96.41%	\$1,404,630,921

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.
 Note: Total dollars awarded may not equal the total due to rounding

Table D2.5 Construction
 Fiscal Years 2000-2006
 Prime Contractor Utilization
 Number of Contracts
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Contracts
2000	3 2.36%	4 3.15%	6 4.72%	0 0.00%	16 12.60%	29 22.83%	98 77.17%	127
2001	5 3.25%	4 2.60%	9 5.84%	0 0.00%	20 12.99%	38 24.68%	116 75.32%	154
2002	0 0.00%	2 1.44%	9 6.47%	0 0.00%	16 11.51%	27 19.42%	112 80.58%	139
2003	0 0.00%	10 7.04%	5 3.52%	0 0.00%	28 19.72%	43 30.28%	99 69.72%	142
2004	0 0.00%	4 2.41%	6 3.61%	0 0.00%	32 19.28%	42 25.30%	124 74.70%	166
2005	0 0.00%	2 2.25%	1 1.12%	0 0.00%	19 21.35%	22 24.72%	67 75.28%	89
2006	0 0.00%	10 9.62%	0 0.00%	0 0.00%	16 15.38%	26 25.00%	78 75.00%	104
Total Contracts	8 0.87%	36 3.91%	36 3.91%	0 0.00%	147 15.96%	227 24.65%	694 75.35%	921

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Table D2.6 Construction
Fiscal Years 2000-2006
Prime Contractor Utilization
Number of Firms
Ethnicity Classification
Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Firms
2000	1 2.27%	1 2.27%	1 2.27%	0 0.00%	6 13.64%	9 20.45%	35 79.55%	44
2001	1 1.89%	1 1.89%	1 1.89%	0 0.00%	6 11.32%	9 16.98%	44 83.02%	53
2002	0 0.00%	1 1.82%	1 1.82%	0 0.00%	6 10.91%	8 14.55%	47 85.45%	55
2003	0 0.00%	3 6.00%	1 2.00%	0 0.00%	6 12.00%	10 20.00%	40 80.00%	50
2004	0 0.00%	3 5.66%	1 1.89%	0 0.00%	6 11.32%	10 18.87%	43 81.13%	53
2005	0 0.00%	1 2.22%	1 2.22%	0 0.00%	7 15.56%	9 20.00%	36 80.00%	45
2006	0 0.00%	2 5.88%	0 0.00%	0 0.00%	5 14.71%	7 20.59%	27 79.41%	34
Total Firms	2 0.60%	12 3.59%	6 1.80%	0 0.00%	42 12.57%	62 18.56%	272 81.44%	334

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

**Table D2.7 Construction
 Fiscal Years 2000-2006
 Prime Contractor Utilization
 Individual Firms
 Ethnicity Classification
 Montana Department of Transportation**

Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Non-DBEs	Total Firms
1 0.76%	4 3.05%	1 0.76%	0 0.00%	14 10.69%	111 84.73%	131

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

**Table D2.8 Construction
Fiscal Years 2000-2006
Prime Contractor Utilization
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation**

	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	TOTALS
Total Contract Dollars	\$1,953,630	\$10,876,375	\$2,335,353	\$0	\$35,295,551	\$50,460,909	\$1,354,170,013	\$1,404,630,921
Percent of Dollars	0.14%	0.77%	0.17%	0.00%	2.51%	3.59%	96.41%	100.00%
Percent of Contracts	0.87%	3.91%	3.91%	0.00%	15.96%	24.65%	75.35%	100.00%
Percent of Firms Utilized	0.76%	3.05%	0.76%	0.00%	10.69%	15.27%	84.73%	100.00%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Note: Total dollars awarded may not equal the total due to rounding

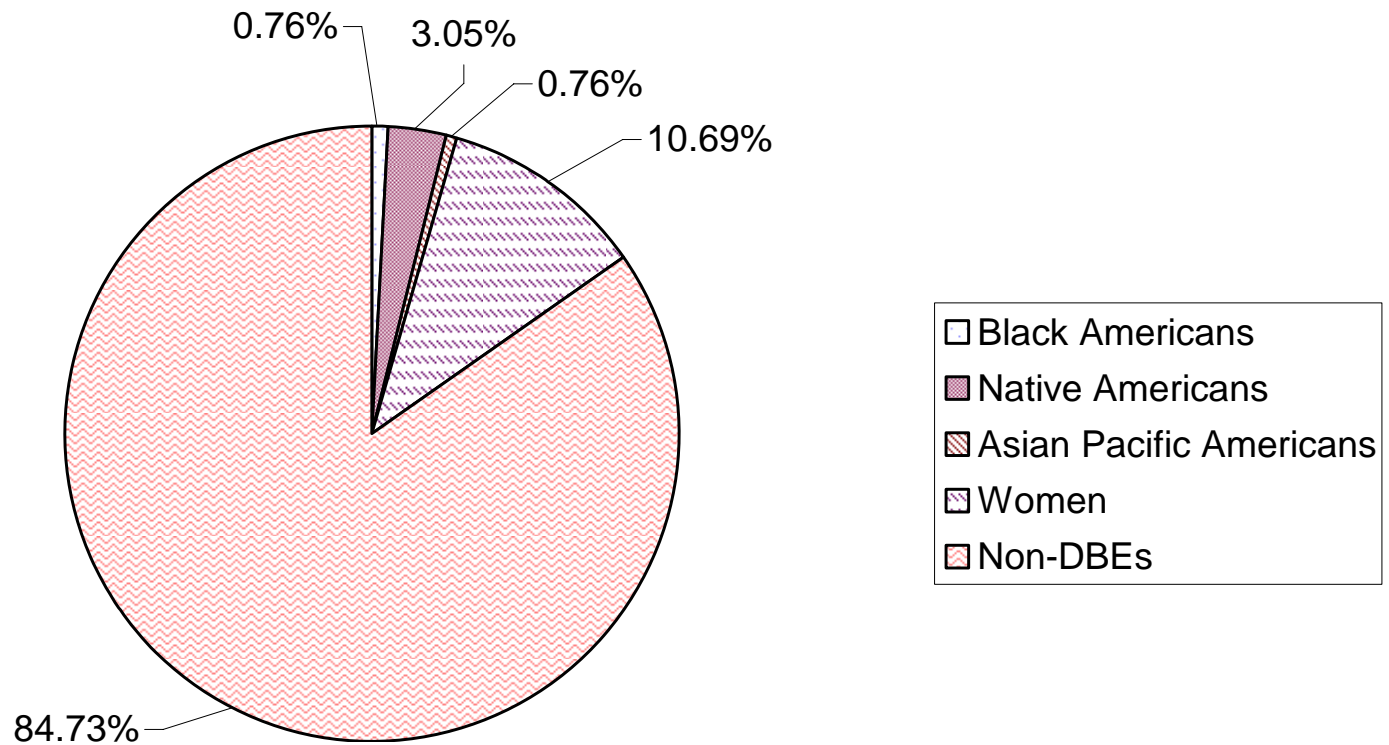
**Table D2.9 Construction
Fiscal Years 2000-2006
Prime Contractor Utilization - Contracts & Firms
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation**

	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	TOTALS
Total Prime Contractor Dollars	\$1,953,630	\$10,876,375	\$2,335,353	\$0	\$35,295,551	\$50,460,909	\$1,354,170,013	\$1,404,630,921
Percent of Dollars	0.14%	0.77%	0.17%	0.00%	2.51%	3.59%	96.41%	100.00%
Total Number of Contracts	8	36	36	0	147	227	694	921
Percent of Contracts	0.87%	3.91%	3.91%	0.00%	15.96%	24.65%	75.35%	100.00%
Individual Firms Utilized	1	4	1	0	14	20	111	131
Percent of Firms	0.76%	3.05%	0.76%	0.00%	10.69%	15.27%	84.73%	100.00%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Note: Total dollars awarded may not equal the total due to rounding

Figure D2.1 Construction
Fiscal Years 2000-2006
Prime Contractor Utilization
Individual Firms
Ethnicity Classification
Montana Department of Transportation



Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Table D2.10 Construction
Fiscal Years 2000-2006
Prime Contractor Utilization_DISTRICTS
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

REGIONS	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
DISTRICT 1	\$1,207,609 0.41%	\$2,760,086 0.94%	\$0 0.00%	\$0 0.00%	\$8,359,792 2.86%	\$12,327,487 4.22%	\$280,135,281 95.78%	\$292,462,768
DISTRICT 2	\$380,384 0.14%	\$595,240 0.22%	\$576,065 0.21%	\$0 0.00%	\$8,582,819 3.12%	\$10,134,508 3.68%	\$265,314,236 96.32%	\$275,448,745
DISTRICT 3	\$0 0.00%	\$2,686,651 1.12%	\$200,101 0.08%	\$0 0.00%	\$6,407,942 2.68%	\$9,294,694 3.89%	\$229,827,239 96.11%	\$239,121,933
DISTRICT 4	\$0 0.00%	\$1,699,692 0.48%	\$1,054,938 0.30%	\$0 0.00%	\$7,148,672 2.01%	\$9,903,302 2.79%	\$345,151,898 97.21%	\$355,055,200
DISTRICT 5	\$365,637 0.16%	\$1,921,342 0.84%	\$504,249 0.22%	\$0 0.00%	\$4,410,202 1.94%	\$7,201,431 3.16%	\$220,516,404 96.84%	\$227,717,835
MULTIPLE DISTRICTS*	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$9,349,495 100.00%	\$9,349,495
HEADQUARTERS	\$0 0.00%	\$1,213,363 49.99%	\$0 0.00%	\$0 0.00%	\$386,124 15.91%	\$1,599,487 65.90%	\$827,763 34.10%	\$2,427,250
STATEWIDE	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$3,047,696 100.00%	\$3,047,696
Total	\$1,953,630 0.14%	\$10,876,375 0.77%	\$2,335,353 0.17%	\$0 0.00%	\$35,295,551 2.51%	\$50,460,909 3.59%	\$1,354,170,013 96.41%	\$1,404,630,921

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Note: Total dollars awarded may not equal the total due to rounding

* Multiple Districts includes contracts awarded during the study period where work was performed in multiple districts

Table D2.11 Construction
Fiscal Years 2000-2006
Prime Contractor Utilization_DISTRICT 1 (Missoula)
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$744,437 2.05%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$639,976 1.76%	\$1,384,413 3.81%	\$34,929,559 96.19%	\$36,313,972
2001	\$463,173 1.72%	\$32,035 0.12%	\$0 0.00%	\$0 0.00%	\$487,125 1.81%	\$982,333 3.65%	\$25,919,809 96.35%	\$26,902,142
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,128,109 3.90%	\$1,128,109 3.90%	\$27,777,805 96.10%	\$28,905,914
2003	\$0 0.00%	\$264,962 0.82%	\$0 0.00%	\$0 0.00%	\$2,284,876 7.05%	\$2,549,838 7.86%	\$29,881,228 92.14%	\$32,431,066
2004	\$0 0.00%	\$1,702,652 4.25%	\$0 0.00%	\$0 0.00%	\$1,905,245 4.75%	\$3,607,896 9.00%	\$36,497,642 91.00%	\$40,105,538
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$465,334 0.79%	\$465,334 0.79%	\$58,708,533 99.21%	\$59,173,867
2006	\$0 0.00%	\$760,437 1.11%	\$0 0.00%	\$0 0.00%	\$1,449,126 2.11%	\$2,209,563 3.22%	\$66,420,706 96.78%	\$68,630,269
Total	\$1,207,609 0.41%	\$2,760,086 0.94%	\$0 0.00%	\$0 0.00%	\$8,359,792 2.86%	\$12,327,487 4.22%	\$280,135,281 95.78%	\$292,462,768

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Note: Total dollars awarded may not equal the total due to rounding

Table D2.12 Construction
Fiscal Years 2000-2006
Prime Contractor Utilization_DISTRICT 2 (Butte)
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$82,497 0.14%	\$63,500 0.11%	\$0 0.00%	\$663,032 1.11%	\$809,028 1.36%	\$58,851,435 98.64%	\$59,660,463
2001	\$380,384 0.95%	\$51,599 0.13%	\$160,499 0.40%	\$0 0.00%	\$211,704 0.53%	\$804,186 2.01%	\$39,126,401 97.99%	\$39,930,586
2002	\$0 0.00%	\$81,132 0.19%	\$108,753 0.25%	\$0 0.00%	\$491,817 1.12%	\$681,702 1.56%	\$43,144,749 98.44%	\$43,826,450
2003	\$0 0.00%	\$94,944 0.24%	\$195,849 0.49%	\$0 0.00%	\$1,319,141 3.32%	\$1,609,934 4.05%	\$38,133,442 95.95%	\$39,743,376
2004	\$0 0.00%	\$86,850 0.38%	\$47,464 0.21%	\$0 0.00%	\$1,024,058 4.48%	\$1,158,372 5.07%	\$21,700,244 94.93%	\$22,858,616
2005	\$0 0.00%	\$174,800 0.37%	\$0 0.00%	\$0 0.00%	\$2,911,345 6.21%	\$3,086,145 6.58%	\$43,832,334 93.42%	\$46,918,479
2006	\$0 0.00%	\$23,419 0.10%	\$0 0.00%	\$0 0.00%	\$1,961,723 8.71%	\$1,985,142 8.82%	\$20,525,632 91.18%	\$22,510,774
Total	\$380,384 0.14%	\$595,240 0.22%	\$576,065 0.21%	\$0 0.00%	\$8,582,819 3.12%	\$10,134,508 3.68%	\$265,314,236 96.32%	\$275,448,745

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Note: Total dollars awarded may not equal the total due to rounding

Table D2.13 Construction
Fiscal Years 2000-2006
Prime Contractor Utilization_DISTRICT 3 (Great Falls)
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$448,846 1.73%	\$448,846 1.73%	\$25,547,644 98.27%	\$25,996,490
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,130,937 4.08%	\$1,130,937 4.08%	\$26,568,459 95.92%	\$27,699,397
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$238,369 0.52%	\$238,369 0.52%	\$45,241,162 99.48%	\$45,479,531
2003	\$0 0.00%	\$1,368,914 3.38%	\$102,015 0.25%	\$0 0.00%	\$1,324,215 3.27%	\$2,795,144 6.91%	\$37,672,629 93.09%	\$40,467,773
2004	\$0 0.00%	\$373,479 0.99%	\$98,086 0.26%	\$0 0.00%	\$1,376,477 3.64%	\$1,848,042 4.89%	\$35,954,921 95.11%	\$37,802,963
2005	\$0 0.00%	\$299,273 0.95%	\$0 0.00%	\$0 0.00%	\$1,020,282 3.23%	\$1,319,555 4.17%	\$30,292,674 95.83%	\$31,612,229
2006	\$0 0.00%	\$644,985 2.15%	\$0 0.00%	\$0 0.00%	\$868,816 2.89%	\$1,513,801 5.04%	\$28,549,750 94.96%	\$30,063,551
Total	\$0 0.00%	\$2,686,651 1.12%	\$200,101 0.08%	\$0 0.00%	\$6,407,942 2.68%	\$9,294,694 3.89%	\$229,827,239 96.11%	\$239,121,933

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Note: Total dollars awarded may not equal the total due to rounding

Table D2.14 Construction
Fiscal Years 2000-2006
Prime Contractor Utilization_DISTRICT 4 (Glendive)
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$200,715 0.60%	\$0 0.00%	\$563,583 1.67%	\$764,298 2.27%	\$32,922,157 97.73%	\$33,686,455
2001	\$0 0.00%	\$0 0.00%	\$311,197 0.39%	\$0 0.00%	\$461,390 0.58%	\$772,587 0.96%	\$79,381,862 99.04%	\$80,154,449
2002	\$0 0.00%	\$0 0.00%	\$148,171 0.45%	\$0 0.00%	\$0 0.00%	\$148,171 0.45%	\$32,903,671 99.55%	\$33,051,842
2003	\$0 0.00%	\$0 0.00%	\$180,694 0.27%	\$0 0.00%	\$2,082,670 3.07%	\$2,263,364 3.34%	\$65,599,059 96.66%	\$67,862,423
2004	\$0 0.00%	\$1,699,692 2.88%	\$214,161 0.36%	\$0 0.00%	\$1,906,407 3.23%	\$3,820,260 6.47%	\$55,196,405 93.53%	\$59,016,665
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,101,390 2.09%	\$1,101,390 2.09%	\$51,670,424 97.91%	\$52,771,814
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,033,231 3.62%	\$1,033,231 3.62%	\$27,478,319 96.38%	\$28,511,551
Total	\$0 0.00%	\$1,699,692 0.48%	\$1,054,938 0.30%	\$0 0.00%	\$7,148,672 2.01%	\$9,903,302 2.79%	\$345,151,898 97.21%	\$355,055,200

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Note: Total dollars awarded may not equal the total due to rounding

Table D2.15 Construction
Fiscal Years 2000-2006
Prime Contractor Utilization_DISTRICT 5 (Billings)
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$15,980 0.07%	\$247,667 1.04%	\$71,413 0.30%	\$0 0.00%	\$439,206 1.84%	\$774,267 3.24%	\$23,152,036 96.76%	\$23,926,303
2001	\$349,657 0.84%	\$19,697 0.05%	\$114,673 0.28%	\$0 0.00%	\$421,466 1.01%	\$905,493 2.18%	\$40,675,001 97.82%	\$41,580,493
2002	\$0 0.00%	\$24,445 0.11%	\$36,310 0.17%	\$0 0.00%	\$366,167 1.71%	\$426,921 1.99%	\$20,980,926 98.01%	\$21,407,848
2003	\$0 0.00%	\$977,537 2.72%	\$0 0.00%	\$0 0.00%	\$490,756 1.37%	\$1,468,293 4.09%	\$34,464,326 95.91%	\$35,932,620
2004	\$0 0.00%	\$0 0.00%	\$207,501 0.63%	\$0 0.00%	\$659,004 1.99%	\$866,505 2.62%	\$32,234,323 97.38%	\$33,100,827
2005	\$0 0.00%	\$0 0.00%	\$74,353 0.54%	\$0 0.00%	\$658,909 4.80%	\$733,261 5.35%	\$12,982,145 94.65%	\$13,715,406
2006	\$0 0.00%	\$651,996 1.12%	\$0 0.00%	\$0 0.00%	\$1,374,695 2.37%	\$2,026,691 3.49%	\$56,027,646 96.51%	\$58,054,337
Total	\$365,637 0.16%	\$1,921,342 0.84%	\$504,249 0.22%	\$0 0.00%	\$4,410,202 1.94%	\$7,201,431 3.16%	\$220,516,404 96.84%	\$227,717,835

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Note: Total dollars awarded may not equal the total due to rounding

Table D2.16 Construction
 Fiscal Years 2000-2006
 Prime Contractor Utilization_MULTIPLE DISTRICTS
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$5,662,803 100.00%	\$5,662,803
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$323,729 100.00%	\$323,729
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$3,362,963 100.00%	\$3,362,963
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$9,349,495 100.00%	\$9,349,495

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Note: Total dollars awarded may not equal the total due to rounding

Table D2.17 Construction
 Fiscal Years 2000-2006
 Prime Contractor Utilization_HEADQUARTERS
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$7,977 41.54%	\$7,977 41.54%	\$11,225 58.46%	\$19,202
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$278,147 72.75%	\$278,147 72.75%	\$104,165 27.25%	\$382,312
2003	\$0 0.00%	\$1,213,363 92.96%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,213,363 92.96%	\$91,886 7.04%	\$1,305,249
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$100,000 26.63%	\$100,000 26.63%	\$275,515 73.37%	\$375,515
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$337,872 100.00%	\$337,872
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$7,100 100.00%	\$7,100
Total	\$0 0.00%	\$1,213,363 49.99%	\$0 0.00%	\$0 0.00%	\$386,124 15.91%	\$1,599,487 65.90%	\$827,763 34.10%	\$2,427,250

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.
 Note: Total dollars awarded may not equal the total due to rounding

Table D2.18 Construction
 Fiscal Years 2000-2006
 Prime Contractor Utilization_STATEWIDE
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$50,000 100.00%	\$50,000
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,163,000 100.00%	\$1,163,000
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,834,696 100.00%	\$1,834,696
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$3,047,696 100.00%	\$3,047,696

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.
 Note: Total dollars awarded may not equal the total due to rounding

Table D2.19 Construction
Fiscal Years 2000-2006
Prime Contractor Utilization Threshold
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Threshold	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
\$500,000 or Less	\$1,304,658	\$3,758,141	\$2,335,353	\$0	\$21,940,390	\$29,338,543	\$55,094,483	\$84,433,026
# of Contracts	7	30	36	0	129	202	286	488
Percent of Dollars	1.55%	4.45%	2.77%	0.00%	25.99%	34.75%	65.25%	
Percent of Contracts	1.43%	6.15%	7.38%	0.00%	26.43%	41.39%	58.61%	
\$500,001 to \$1,000,000	\$648,972	\$1,160,263	\$0	\$0	\$8,509,379	\$10,318,613	\$79,837,895	\$90,156,509
# of Contracts	1	2	0	0	14	17	109	126
Percent of Dollars	0.72%	1.29%	0.00%	0.00%	9.44%	11.45%	88.55%	
Percent of Contracts	0.79%	1.59%	0.00%	0.00%	11.11%	13.49%	86.51%	
\$1,000,001 to \$5,000,000	\$0	\$5,957,971	\$0	\$0	\$4,845,782	\$10,803,753	\$497,953,018	\$508,756,771
# of Contracts	0	4	0	0	4	8	217	225
Percent of Dollars	0.00%	1.17%	0.00%	0.00%	0.95%	2.12%	97.88%	
Percent of Contracts	0.00%	1.78%	0.00%	0.00%	1.78%	3.56%	96.44%	
\$5,000,001 to \$10,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$389,563,794	\$389,563,794
# of Contracts	0	0	0	0	0	0	56	56
Percent of Dollars	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	
Percent of Contracts	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	
Above \$10,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$331,720,823	\$331,720,823
# of Contracts	0	0	0	0	0	0	26	26
Percent of Dollars	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	
Percent of Contracts	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	
Total	\$1,953,630	\$10,876,375	\$2,335,353	\$0	\$35,295,551	\$50,460,909	\$1,354,170,013	\$1,404,630,921

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D2.20 Construction
Fiscal Years 2000-2006
Subcontractor Utilization
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$1,109,211 0.62%	\$4,914,885 2.74%	\$49,047 0.03%	\$100,006 0.06%	\$6,405,717 3.57%	\$0 0.00%	\$12,578,867 7.00%	\$37,856,496 21.08%	\$179,583,684
2001	\$1,097,591 0.51%	\$8,089,468 3.74%	\$0 0.00%	\$112,198 0.05%	\$6,789,114 3.14%	\$202,338 0.09%	\$16,290,710 7.53%	\$50,724,548 23.45%	\$216,328,292
2002	\$205,190 0.11%	\$6,842,995 3.81%	\$0 0.00%	\$54,270 0.03%	\$7,010,978 3.90%	\$0 0.00%	\$14,113,434 7.86%	\$39,373,173 21.92%	\$179,609,530
2003	\$0 0.00%	\$3,784,095 1.74%	\$0 0.00%	\$274,644 0.13%	\$6,847,946 3.14%	\$24,000 0.01%	\$10,930,684 5.01%	\$55,903,786 25.64%	\$218,020,653
2004	\$0 0.00%	\$6,149,804 3.15%	\$0 0.00%	\$156,266 0.08%	\$8,427,394 4.32%	\$0 0.00%	\$14,733,464 7.56%	\$41,797,105 21.43%	\$194,994,821
2005	\$0 0.00%	\$7,362,183 3.59%	\$0 0.00%	\$315,628 0.15%	\$11,481,121 5.60%	\$0 0.00%	\$19,158,932 9.35%	\$52,416,092 25.57%	\$204,953,397
2006	\$0 0.00%	\$8,101,771 3.84%	\$912,823 0.43%	\$0 0.00%	\$11,789,411 5.58%	\$0 0.00%	\$20,804,005 9.85%	\$42,409,779 20.09%	\$211,140,545
Total	\$2,411,993 0.17%	\$45,245,201 3.22%	\$961,870 0.07%	\$1,013,012 0.07%	\$58,751,682 4.18%	\$226,338 0.02%	\$108,610,097 7.73%	\$320,480,979 22.82%	\$1,404,630,921

Source: Montana Department of Transportation for the period of October 1, 2001 through September 30, 2006.

Note: Total dollars awarded may not equal the total due to rounding

Table D2.21 Construction
 Fiscal Years 2000-2006
 Subcontractor Utilization_FAA
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$241,039 11.36%	\$0 0.00%	\$241,039 11.36%	\$2,121,377
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$241,039 11.36%	\$0 0.00%	\$241,039 11.36%	\$2,121,377

Source: Montana Department of Transportation for the period of October 1, 2001 through September 30, 2006.
 Note: Total dollars awarded may not equal the total due to rounding

Table D2.22 Construction
 Fiscal Years 2000-2006
 Subcontractor Utilization_FHWA
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$1,109,211 0.62%	\$4,914,885 2.74%	\$49,047 0.03%	\$100,006 0.06%	\$6,405,717 3.57%	\$0 0.00%	\$12,578,867 7.00%	\$179,583,684
2001	\$1,097,591 0.51%	\$8,089,468 3.74%	\$0 0.00%	\$112,198 0.05%	\$6,789,114 3.14%	\$202,338 0.09%	\$16,290,710 7.53%	\$216,328,292
2002	\$205,190 0.11%	\$6,842,995 3.81%	\$0 0.00%	\$54,270 0.03%	\$7,010,978 3.90%	\$0 0.00%	\$14,113,434 7.86%	\$179,609,530
2003	\$0 0.00%	\$3,784,095 1.74%	\$0 0.00%	\$274,644 0.13%	\$6,847,946 3.14%	\$24,000 0.01%	\$10,930,684 5.01%	\$218,020,653
2004	\$0 0.00%	\$6,149,804 3.15%	\$0 0.00%	\$156,266 0.08%	\$8,427,394 4.32%	\$0 0.00%	\$14,733,464 7.56%	\$194,994,821
2005	\$0 0.00%	\$7,362,183 3.63%	\$0 0.00%	\$315,628 0.16%	\$11,240,083 5.54%	\$0 0.00%	\$18,917,894 9.33%	\$202,832,020
2006	\$0 0.00%	\$8,101,771 3.84%	\$912,823 0.43%	\$0 0.00%	\$11,789,411 5.58%	\$0 0.00%	\$20,804,005 9.85%	\$211,140,545
Total	\$2,411,993 0.17%	\$45,245,201 3.23%	\$961,870 0.07%	\$1,013,012 0.07%	\$58,510,644 4.17%	\$226,338 0.02%	\$108,369,059 7.73%	\$1,402,509,544

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

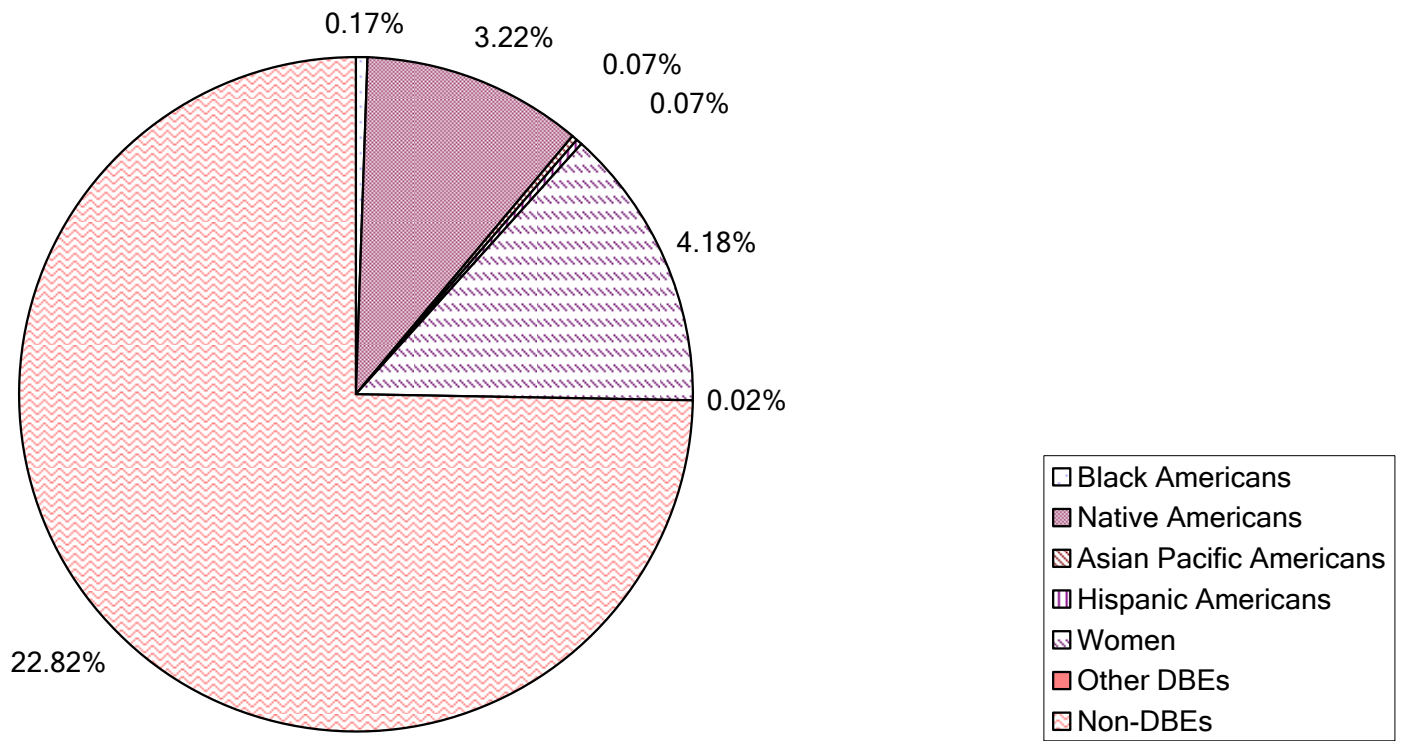
Note: Total dollars awarded may not equal the total due to rounding

Table D2.23 Construction
 Fiscal Years 2000-2006
 Subcontractor Utilization_FAA, FTA and FHWA
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

MODAL	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
FAA	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$241,039 11.36%	\$0 0.00%	\$241,039 11.36%	\$2,121,377
FTA	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
FHWA	\$2,411,993 0.17%	\$45,245,201 3.23%	\$961,870 0.07%	\$1,013,012 0.07%	\$58,510,644 4.17%	\$226,338 0.02%	\$108,369,059 7.73%	\$1,402,509,544
Total	\$2,411,993 0.17%	\$45,245,201 3.22%	\$961,870 0.07%	\$1,013,012 0.07%	\$58,751,682 4.18%	\$226,338 0.02%	\$108,610,097 7.73%	\$1,404,630,921

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

Figure D2.2 Construction
Fiscal Years 2000-2006
Subcontractor Utilization
Ethnicity Classification
Montana Department of Transportation



Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Table D2.24 Construction
 Fiscal Years 2000-2006
 Subcontractor Utilization
 Number of Contracts
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Non-DBEs	Total Contracts
2000	27 5.96%	39 8.61%	1 0.22%	4 0.88%	109 24.06%	0 0.00%	180 39.74%	273 60.26%	453
2001	23 4.41%	56 10.75%	0 0.00%	4 0.77%	125 23.99%	3 0.58%	211 40.50%	310 59.50%	521
2002	4 0.90%	44 9.91%	0 0.00%	2 0.45%	123 27.70%	0 0.00%	173 38.96%	271 61.04%	444
2003	0 0.00%	31 7.00%	0 0.00%	2 0.45%	116 26.19%	1 0.23%	150 33.86%	293 66.14%	443
2004	0 0.00%	42 8.82%	0 0.00%	2 0.42%	160 33.61%	0 0.00%	204 42.86%	272 57.14%	476
2005	0 0.00%	33 9.85%	0 0.00%	3 0.90%	110 32.84%	0 0.00%	146 43.58%	189 56.42%	335
2006	0 0.00%	37 8.08%	1 0.22%	0 0.00%	153 33.41%	0 0.00%	191 41.70%	267 58.30%	458
Total Contracts	54 1.73%	282 9.01%	2 0.06%	17 0.54%	896 28.63%	4 0.13%	1,255 40.10%	1,875 59.90%	3,130

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Table D2.25 Construction
Fiscal Years 2000-2006
Subcontractor Utilization
Number of Firms
Ethnicity Classification
Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Non-DBEs	Total Firms
2000	1 0.65%	3 1.96%	1 0.65%	1 0.65%	25 16.34%	0 0.00%	31 20.26%	122 79.74%	153
2001	1 0.69%	3 2.07%	0 0.00%	2 1.38%	23 15.86%	1 0.69%	30 20.69%	115 79.31%	145
2002	1 0.77%	1 0.77%	0 0.00%	2 1.54%	22 16.92%	0 0.00%	26 20.00%	104 80.00%	130
2003	0 0.00%	3 2.00%	0 0.00%	1 0.67%	21 14.00%	1 0.67%	26 17.33%	124 82.67%	150
2004	0 0.00%	4 2.70%	0 0.00%	2 1.35%	24 16.22%	0 0.00%	30 20.27%	118 79.73%	148
2005	0 0.00%	3 2.65%	0 0.00%	1 0.88%	20 17.70%	0 0.00%	24 21.24%	89 78.76%	113
2006	0 0.00%	5 3.97%	1 0.79%	0 0.00%	21 16.67%	0 0.00%	27 21.43%	99 78.57%	126
Total Firms	3 0.31%	22 2.28%	2 0.21%	9 0.93%	156 16.17%	2 0.21%	194 20.10%	771 79.90%	965

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Table D2.26 Construction
Fiscal Years 2000-2006
Subcontractor Utilization
Individual Firms
Ethnicity Classification
Montana Department of Transportation

Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Non-DBEs	Total Firms
1 0.24%	10 2.35%	2 0.47%	2 0.47%	40 9.41%	1 0.24%	369 86.82%	425

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

**Table D2.27 Construction
 Fiscal Years 2000-2006
 Subcontractor Utilization
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation**

	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBE Dollars
Total Subcontract Dollars	\$2,411,993	\$45,245,201	\$961,870	\$1,013,012	\$58,751,682	\$226,338	\$108,610,097
Percent of Total Contract Dollars	0.17%	3.22%	0.07%	0.07%	4.18%	0.02%	7.73%
Percent of Subcontracts	1.73%	9.01%	0.06%	0.54%	28.63%	0.13%	40.10%
Percent of Firms Utilized	0.24%	2.35%	0.47%	0.47%	9.41%	0.24%	13.18%

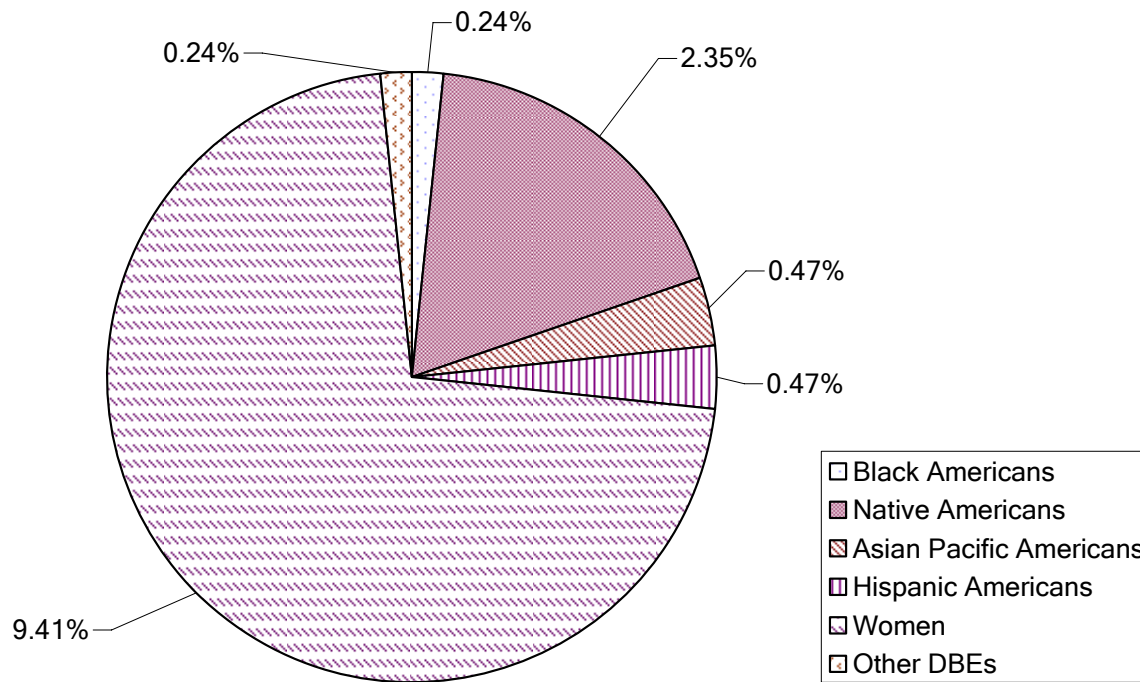
Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

**Table D2.28 Construction
 Fiscal Years 2000-2006
 Subcontractor Utilization - Contracts & Firms
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation**

	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	DBE Totals
DBE Subcontract Dollars	\$2,411,993	\$45,245,201	\$961,870	\$1,013,012	\$58,751,682	\$226,338	\$108,610,097
Percent of DBE Subcontract Dollars	2.22%	41.66%	0.89%	0.93%	54.09%	0.21%	100%
Percent of Total Contract Dollars	0.17%	3.22%	0.07%	0.07%	4.18%	0.02%	7.73%
SubContracts Total	54	282	2	17	896	4	1,255
Percent of Contracts	4.30%	22.47%	0.16%	1.35%	71.39%	0.32%	100%
Individual Firms Utilized	1	10	2	2	40	1	56
Percent of Firms	1.79%	17.86%	3.57%	3.57%	71.43%	1.79%	100%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Figure D2.3 Construction
Fiscal Years 2000-2006
Subcontractor Utilization
Individual Firms
Ethnicity Classification
Montana Department of Transportation



Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Table D2.29 Construction
Fiscal Years 2000-2006
Subcontractor Utilization, DISTRICTS
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

DISTRICTS	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
DISTRICT 1	\$508,003 0.17%	\$5,735,644 1.96%	\$49,047 0.02%	\$141,406 0.05%	\$13,661,652 4.67%	\$0 0.00%	\$20,095,752 6.87%	\$292,462,768
DISTRICT 2	\$588,375 0.21%	\$9,562,220 3.47%	\$0 0.00%	\$0 0.00%	\$11,574,405 4.20%	\$0 0.00%	\$21,725,000 7.89%	\$275,448,745
DISTRICT 3	\$190,276 0.08%	\$3,635,863 1.52%	\$0 0.00%	\$0 0.00%	\$13,822,520 5.78%	\$0 0.00%	\$17,648,659 7.38%	\$239,121,933
DISTRICT 4	\$297,578 0.08%	\$14,090,331 3.97%	\$0 0.00%	\$871,606 0.25%	\$10,475,346 2.95%	\$226,338 0.06%	\$25,961,199 7.31%	\$355,055,200
DISTRICT 5	\$827,762 0.36%	\$12,089,042 5.31%	\$912,823 0.40%	\$0 0.00%	\$8,842,512 3.88%	\$0 0.00%	\$22,672,139 9.96%	\$227,717,835
MULTIPLE DISTRICTS*	\$0 0.00%	\$132,101 1.41%	\$0 0.00%	\$0 0.00%	\$323,572 3.46%	\$0 0.00%	\$455,673 4.87%	\$9,349,495
HEADQUARTERS	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$51,676 2.13%	\$0 0.00%	\$51,676 2.13%	\$2,427,250
STATEWIDE	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$3,047,696
Total	\$2,411,993 0.17%	\$45,245,201 3.22%	\$961,870 0.07%	\$1,013,012 0.07%	\$58,751,682 4.18%	\$226,338 0.02%	\$108,610,097 7.73%	\$1,404,630,921

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

* Multiple Districts includes contracts awarded during the study period where work was performed in multiple districts

Table D2.30 Construction
Fiscal Years 2000-2006
Subcontractor Utilization_DISTRICT 1 (Missoula)
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$304,673 0.84%	\$247,665 0.68%	\$49,047 0.14%	\$0 0.00%	\$1,130,688 3.11%	\$0 0.00%	\$1,732,072 4.77%	\$36,313,972
2001	\$203,330 0.76%	\$327,929 1.22%	\$0 0.00%	\$1,880 0.01%	\$699,620 2.60%	\$0 0.00%	\$1,232,759 4.58%	\$26,902,142
2002	\$0 0.00%	\$1,274,587 4.41%	\$0 0.00%	\$18,900 0.07%	\$767,888 2.66%	\$0 0.00%	\$2,061,375 7.13%	\$28,905,914
2003	\$0 0.00%	\$540,477 1.67%	\$0 0.00%	\$0 0.00%	\$1,272,172 3.92%	\$0 0.00%	\$1,812,649 5.59%	\$32,431,066
2004	\$0 0.00%	\$945,776 2.36%	\$0 0.00%	\$120,626 0.30%	\$1,207,669 3.01%	\$0 0.00%	\$2,274,070 5.67%	\$40,105,538
2005	\$0 0.00%	\$1,555,995 2.63%	\$0 0.00%	\$0 0.00%	\$6,022,149 10.18%	\$0 0.00%	\$7,578,145 12.81%	\$59,173,867
2006	\$0 0.00%	\$843,216 1.23%	\$0 0.00%	\$0 0.00%	\$2,561,465 3.73%	\$0 0.00%	\$3,404,681 4.96%	\$68,630,269
Total	\$508,003 0.17%	\$5,735,644 1.96%	\$49,047 0.02%	\$141,406 0.05%	\$13,661,652 4.67%	\$0 0.00%	\$20,095,752 6.87%	\$292,462,768

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D2.31 Construction
Fiscal Years 2000-2006
Subcontractor Utilization_DISTRICT 2 (Butte)
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$366,009 0.61%	\$1,888,078 3.16%	\$0 0.00%	\$0 0.00%	\$1,795,867 3.01%	\$0 0.00%	\$4,049,953 6.79%	\$59,660,463
2001	\$144,903 0.36%	\$1,635,427 4.10%	\$0 0.00%	\$0 0.00%	\$957,580 2.40%	\$0 0.00%	\$2,737,910 6.86%	\$39,930,586
2002	\$77,464 0.18%	\$934,921 2.13%	\$0 0.00%	\$0 0.00%	\$2,418,431 5.52%	\$0 0.00%	\$3,430,816 7.83%	\$43,826,450
2003	\$0 0.00%	\$1,551,678 3.90%	\$0 0.00%	\$0 0.00%	\$979,838 2.47%	\$0 0.00%	\$2,531,516 6.37%	\$39,743,376
2004	\$0 0.00%	\$742,956 3.25%	\$0 0.00%	\$0 0.00%	\$1,768,725 7.74%	\$0 0.00%	\$2,511,681 10.99%	\$22,858,616
2005	\$0 0.00%	\$2,085,012 4.44%	\$0 0.00%	\$0 0.00%	\$2,141,889 4.57%	\$0 0.00%	\$4,226,901 9.01%	\$46,918,479
2006	\$0 0.00%	\$724,149 3.22%	\$0 0.00%	\$0 0.00%	\$1,512,074 6.72%	\$0 0.00%	\$2,236,224 9.93%	\$22,510,774
Total	\$588,375 0.21%	\$9,562,220 3.47%	\$0 0.00%	\$0 0.00%	\$11,574,405 4.20%	\$0 0.00%	\$21,725,000 7.89%	\$275,448,745

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D2.32 Construction
Fiscal Years 2000-2006
Subcontractor Utilization_DISTRICT 3 (Great Falls)
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$67,493 0.26%	\$415,831 1.60%	\$0 0.00%	\$0 0.00%	\$1,257,843 4.84%	\$0 0.00%	\$1,741,167 6.70%	\$25,996,490
2001	\$0 0.00%	\$695,648 2.51%	\$0 0.00%	\$0 0.00%	\$1,988,247 7.18%	\$0 0.00%	\$2,683,895 9.69%	\$27,699,397
2002	\$122,783 0.27%	\$1,254,855 2.76%	\$0 0.00%	\$0 0.00%	\$1,708,640 3.76%	\$0 0.00%	\$3,086,278 6.79%	\$45,479,531
2003	\$0 0.00%	\$133,556 0.33%	\$0 0.00%	\$0 0.00%	\$2,570,279 6.35%	\$0 0.00%	\$2,703,835 6.68%	\$40,467,773
2004	\$0 0.00%	\$186,581 0.49%	\$0 0.00%	\$0 0.00%	\$2,418,449 6.40%	\$0 0.00%	\$2,605,029 6.89%	\$37,802,963
2005	\$0 0.00%	\$604,010 1.91%	\$0 0.00%	\$0 0.00%	\$1,250,327 3.96%	\$0 0.00%	\$1,854,337 5.87%	\$31,612,229
2006	\$0 0.00%	\$345,383 1.15%	\$0 0.00%	\$0 0.00%	\$2,628,736 8.74%	\$0 0.00%	\$2,974,118 9.89%	\$30,063,551
Total	\$190,276 0.08%	\$3,635,863 1.52%	\$0 0.00%	\$0 0.00%	\$13,822,520 5.78%	\$0 0.00%	\$17,648,659 7.38%	\$239,121,933

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D2.33 Construction
Fiscal Years 2000-2006
Subcontractor Utilization_DISTRICT 4 (Glendive)
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$172,661 0.51%	\$1,307,293 3.88%	\$0 0.00%	\$100,006 0.30%	\$1,757,493 5.22%	\$0 0.00%	\$3,337,453 9.91%	\$33,686,455
2001	\$124,917 0.16%	\$3,049,224 3.80%	\$0 0.00%	\$110,318 0.14%	\$2,092,598 2.61%	\$202,338 0.25%	\$5,579,395 6.96%	\$80,154,449
2002	\$0 0.00%	\$2,032,549 6.15%	\$0 0.00%	\$35,370 0.11%	\$959,120 2.90%	\$0 0.00%	\$3,027,039 9.16%	\$33,051,842
2003	\$0 0.00%	\$1,278,039 1.88%	\$0 0.00%	\$274,644 0.40%	\$1,259,665 1.86%	\$24,000 0.04%	\$2,836,348 4.18%	\$67,862,423
2004	\$0 0.00%	\$2,832,986 4.80%	\$0 0.00%	\$35,640 0.06%	\$1,429,355 2.42%	\$0 0.00%	\$4,297,981 7.28%	\$59,016,665
2005	\$0 0.00%	\$2,076,146 3.93%	\$0 0.00%	\$315,628 0.60%	\$1,678,626 3.18%	\$0 0.00%	\$4,070,400 7.71%	\$52,771,814
2006	\$0 0.00%	\$1,514,095 5.31%	\$0 0.00%	\$0 0.00%	\$1,298,489 4.55%	\$0 0.00%	\$2,812,583 9.86%	\$28,511,551
Total	\$297,578 0.08%	\$14,090,331 3.97%	\$0 0.00%	\$871,606 0.25%	\$10,475,346 2.95%	\$226,338 0.06%	\$25,961,199 7.31%	\$355,055,200

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D2.34 Construction
Fiscal Years 2000-2006
Subcontractor Utilization_DISTRICT 5 (Billings)
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$198,376 0.83%	\$1,056,019 4.41%	\$0 0.00%	\$0 0.00%	\$463,826 1.94%	\$0 0.00%	\$1,718,221 7.18%	\$23,926,303
2001	\$624,441 1.50%	\$2,381,241 5.73%	\$0 0.00%	\$0 0.00%	\$1,051,069 2.53%	\$0 0.00%	\$4,056,751 9.76%	\$41,580,493
2002	\$4,944 0.02%	\$1,346,084 6.29%	\$0 0.00%	\$0 0.00%	\$1,021,876 4.77%	\$0 0.00%	\$2,372,905 11.08%	\$21,407,848
2003	\$0 0.00%	\$280,344 0.78%	\$0 0.00%	\$0 0.00%	\$765,992 2.13%	\$0 0.00%	\$1,046,337 2.91%	\$35,932,620
2004	\$0 0.00%	\$1,441,506 4.35%	\$0 0.00%	\$0 0.00%	\$1,551,521 4.69%	\$0 0.00%	\$2,993,027 9.04%	\$33,100,827
2005	\$0 0.00%	\$1,041,019 7.59%	\$0 0.00%	\$0 0.00%	\$330,756 2.41%	\$0 0.00%	\$1,371,775 10.00%	\$13,715,406
2006	\$0 0.00%	\$4,542,827 7.83%	\$912,823 1.57%	\$0 0.00%	\$3,657,473 6.30%	\$0 0.00%	\$9,113,123 15.70%	\$58,054,337
Total	\$827,762 0.36%	\$12,089,042 5.31%	\$912,823 0.40%	\$0 0.00%	\$8,842,512 3.88%	\$0 0.00%	\$22,672,139 9.96%	\$227,717,835

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D2.35 Construction
 Fiscal Years 2000-2006
 Subcontractor Utilization_MULTIPLE DISTRICTS
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$135,022 2.38%	\$0 0.00%	\$135,022 2.38%	\$5,662,803
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$57,375 17.72%	\$0 0.00%	\$57,375 17.72%	\$323,729
2006	\$0 0.00%	\$132,101 3.93%	\$0 0.00%	\$0 0.00%	\$131,175 3.90%	\$0 0.00%	\$263,276 7.83%	\$3,362,963
Total	\$0 0.00%	\$132,101 1.41%	\$0 0.00%	\$0 0.00%	\$323,572 3.46%	\$0 0.00%	\$455,673 4.87%	\$9,349,495

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D2.36 Construction
 Fiscal Years 2000-2006
 Subcontractor Utilization_HEADQUARTERS
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$19,202
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$382,312
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,305,249
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$51,676 13.76%	\$0 0.00%	\$51,676 13.76%	\$375,515
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$337,872
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$7,100
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$51,676 2.13%	\$0 0.00%	\$51,676 2.13%	\$2,427,250

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D2.37 Construction
 Fiscal Years 2000-2006
 Subcontractor Utilization_STATEWIDE
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$50,000
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,163,000
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,834,696
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$3,047,696

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

MONTANA DEPARTMENT OF TRANSPORTATION
Disparity and Availability Study

Table D2.38 Constructon
Fiscal Years 2000-2006
Subcontractor Utilization Threshold
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Threshold	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Non-DBEs	Total Dollars Awarded
\$150,000 or Less	\$1,992,769	\$10,513,310	\$49,047	\$543,436	\$29,795,971	\$226,338	\$43,120,872	\$49,463,622	\$92,584,493
# of Subcontracts	53	191	1	15	806	4	1,070	1,418	2,488
Percent of Dollars	2.15%	11.36%	0.05%	0.59%	32.18%	0.24%	46.57%	53.43%	
Percent of Subcontracts	2.13%	7.68%	0.04%	0.60%	32.40%	0.16%	43.01%	56.99%	
\$150,001 to \$350,000	\$0	\$12,907,044	\$0	\$469,576	\$15,034,893	\$0	\$28,411,513	\$57,302,152	\$85,713,665
# of Subcontracts	0	53	0	2	67	0	122	249	371
Percent of Dollars	0.00%	15.06%	0.00%	0.55%	17.54%	0.00%	33.15%	66.85%	
Percent of Subcontracts	0.00%	14.29%	0.00%	0.54%	18.06%	0.00%	32.88%	67.12%	
\$350,001 to \$750,000	\$419,224	\$14,470,450	\$0	\$0	\$10,014,484	\$0	\$24,904,158	\$62,250,923	\$87,155,081
# of Subcontracts	1	30	0	0	20	0	51	125	176
Percent of Dollars	0.48%	16.60%	0.00%	0.00%	11.49%	0.00%	28.57%	71.43%	
Percent of Subcontracts	0.57%	17.05%	0.00%	0.00%	11.36%	0.00%	28.98%	71.02%	
\$750,001 to \$1,000,000	\$0	\$5,088,305	\$912,823	\$0	\$1,689,706	\$0	\$7,690,833	\$19,353,625	\$27,044,458
# of Subcontracts	0	6	1	0	2	0	9	22	31
Percent of Dollars	0.00%	18.81%	3.38%	0.00%	6.25%	0.00%	28.44%	71.56%	
Percent of Subcontracts	0.00%	19.35%	3.23%	0.00%	6.45%	0.00%	29.03%	70.97%	
\$1,000,001 to \$5,000,000	\$0	\$2,266,093	\$0	\$0	\$2,216,628	\$0	\$4,482,721	\$108,605,284	\$113,088,005
# of Subcontracts	0	2	0	0	1	0	3	57	60
Percent of Dollars	0.00%	2.00%	0.00%	0.00%	1.96%	0.00%	3.96%	96.04%	
Percent of Subcontracts	0.00%	3.33%	0.00%	0.00%	1.67%	0.00%	5.00%	95.00%	
Above \$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$23,505,374	\$23,505,374
# of Subcontracts	0	0	0	0	0	0	0	4	4
Percent of Dollars	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	
Percent of Subcontracts	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	
Total	\$2,411,993	\$45,245,201	\$961,870	\$1,013,012	\$58,751,682	\$226,338	\$108,610,097	\$320,480,979	\$429,091,076

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

Table D2.39 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2000								
2000	10743	\$135,053.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10748	\$487,155.78	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10749	\$2,855,883.42	\$0.00	0.00%	\$311,250.23	10.90%	\$311,250.23	10.90%
2000	10750	\$4,617,267.91	\$0.00	0.00%	\$292,873.67	6.34%	\$292,873.67	6.34%
2000	10783	\$246,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10784	\$387,727.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10785	\$217,144.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12622	\$2,381,609.30	\$0.00	0.00%	\$135,150.94	5.67%	\$135,150.94	5.67%
2000	12629	\$408,006.48	\$0.00	0.00%	\$42,030.70	10.30%	\$42,030.70	10.30%
2000	12635	\$15,566.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12636	\$11,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12637	\$69,807.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12638	\$57,316.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12639	\$15,980.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12640	\$76,427.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12641	\$77,765.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12642	\$28,809.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12643	\$76,818.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12645	\$35,531.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12646	\$55,089.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14153	\$6,171,378.67	\$0.00	0.00%	\$1,272,033.47	20.61%	\$1,272,033.47	20.61%
2000	14159	\$3,145,343.10	\$0.00	0.00%	\$364,686.09	11.59%	\$364,686.09	11.59%
2000	14170	\$1,558,795.55	\$0.00	0.00%	\$82,308.78	5.28%	\$82,308.78	5.28%
2000	14184	\$134,270.60	\$0.00	0.00%	\$16,270.08	12.12%	\$16,270.08	12.12%
2000	14194	\$1,426,028.03	\$0.00	0.00%	\$42,958.04	3.01%	\$42,958.04	3.01%
2000	14202	\$1,673,064.46	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14212	\$62,115.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14217	\$173,675.00	\$0.00	0.00%	\$17,800.00	10.25%	\$17,800.00	10.25%
2000	14224	\$1,248,556.05	\$0.00	0.00%	\$152,793.80	12.24%	\$152,793.80	12.24%
2000	14229	\$224,046.63	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14243	\$512,220.40	\$0.00	0.00%	\$37,697.30	7.36%	\$37,697.30	7.36%
2000	14247	\$52,704.33	\$0.00	0.00%	\$11,885.40	22.55%	\$11,885.40	22.55%
2000	14254	\$5,713,400.93	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14257	\$1,092,153.75	\$0.00	0.00%	\$61,978.24	5.67%	\$61,978.24	5.67%
2000	14266	\$448,846.44	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14268	\$1,264,433.15	\$0.00	0.00%	\$152,795.33	12.08%	\$152,795.33	12.08%
2000	14285	\$326,326.26	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14288	\$2,624,902.52	\$0.00	0.00%	\$20,905.29	0.80%	\$20,905.29	0.80%
2000	14291	\$349,326.44	\$0.00	0.00%	\$132,347.87	37.89%	\$132,347.87	37.89%
2000	14293	\$624,361.02	\$0.00	0.00%	\$15,200.30	2.43%	\$15,200.30	2.43%
2000	14323	\$182,483.00	\$0.00	0.00%	\$45,400.90	24.88%	\$45,400.90	24.88%
2000	14330	\$3,243,283.29	\$0.00	0.00%	\$735,911.41	22.69%	\$735,911.41	22.69%
2000	14337	\$4,840,000.99	\$0.00	0.00%	\$184,324.48	3.81%	\$184,324.48	3.81%
2000	14348	\$173,737.50	\$0.00	0.00%	\$51,758.92	29.79%	\$51,758.92	29.79%
2000	14351	\$300,275.00	\$0.00	0.00%	\$10,538.00	3.51%	\$10,538.00	3.51%
2000	14357	\$541,581.70	\$0.00	0.00%	\$72,444.35	13.38%	\$72,444.35	13.38%
2000	14363	\$217,542.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14369	\$579,413.16	\$0.00	0.00%	\$91,317.90	15.76%	\$91,317.90	15.76%
2000	14370	\$147,217.05	\$0.00	0.00%	\$6,343.00	4.31%	\$6,343.00	4.31%
2000	14376	\$11,306,051.05	\$0.00	0.00%	\$888,467.90	7.86%	\$888,467.90	7.86%
2000	14382	\$976,726.60	\$0.00	0.00%	\$6,355.16	0.65%	\$6,355.16	0.65%
2000	14383	\$67,219.85	\$0.00	0.00%	\$11,357.72	16.90%	\$11,357.72	16.90%
2000	14387	\$1,419,850.73	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14395	\$1,249,585.30	\$0.00	0.00%	\$39,564.66	3.17%	\$39,564.66	3.17%
2000	14400	\$461,212.80	\$0.00	0.00%	\$73,265.40	15.89%	\$73,265.40	15.89%
2000	14411	\$1,138,408.37	\$0.00	0.00%	\$79,755.04	7.01%	\$79,755.04	7.01%

Table D2.39 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2000								
2000	14426	\$70,607.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14430	\$2,174,378.61	\$0.00	0.00%	\$220,609.38	10.15%	\$220,609.38	10.15%
2000	14435	\$3,122,719.13	\$0.00	0.00%	\$245,923.53	7.88%	\$245,923.53	7.88%
2000	14439	\$1,348,187.66	\$0.00	0.00%	\$308,974.49	22.92%	\$308,974.49	22.92%
2000	14444	\$8,891,442.77	\$0.00	0.00%	\$856,297.08	9.63%	\$856,297.08	9.63%
2000	14449	\$462,392.10	\$0.00	0.00%	\$91,286.04	19.74%	\$91,286.04	19.74%
2000	14459	\$1,664,141.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14464	\$5,321,021.13	\$0.00	0.00%	\$857,043.40	16.11%	\$857,043.40	16.11%
2000	14465	\$2,417,850.17	\$0.00	0.00%	\$77,862.33	3.22%	\$77,862.33	3.22%
2000	14471	\$2,535,897.29	\$0.00	0.00%	\$184,785.79	7.29%	\$184,785.79	7.29%
2000	14477	\$1,582,675.84	\$0.00	0.00%	\$141,102.60	8.92%	\$141,102.60	8.92%
2000	14492	\$1,508,781.95	\$0.00	0.00%	\$226,918.30	15.04%	\$226,918.30	15.04%
2000	14510	\$1,062,068.30	\$0.00	0.00%	\$42,607.12	4.01%	\$42,607.12	4.01%
2000	14520	\$365,630.26	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14527	\$6,078,234.65	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14532	\$4,655,180.11	\$0.00	0.00%	\$54,520.00	1.17%	\$54,520.00	1.17%
2000	14542	\$1,234,691.00	\$0.00	0.00%	\$104,743.34	8.48%	\$104,743.34	8.48%
2000	14569	\$328,622.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14571	\$817,817.17	\$0.00	0.00%	\$2,655.50	0.32%	\$2,655.50	0.32%
2000	14579	\$2,582,575.36	\$0.00	0.00%	\$269,533.20	10.44%	\$269,533.20	10.44%
2000	14584	\$411,571.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14599	\$977,391.80	\$0.00	0.00%	\$21,762.45	2.23%	\$21,762.45	2.23%
2000	14600	\$7,084,784.14	\$0.00	0.00%	\$630,495.27	8.90%	\$630,495.27	8.90%
2000	14615	\$7,017,632.35	\$0.00	0.00%	\$400,771.15	5.71%	\$400,771.15	5.71%
2000	14617	\$4,171,266.88	\$0.00	0.00%	\$524,693.71	12.58%	\$524,693.71	12.58%
2000	14622	\$1,874,523.34	\$0.00	0.00%	\$199,335.50	10.63%	\$199,335.50	10.63%
2000	14636	\$2,693,265.24	\$0.00	0.00%	\$96,727.56	3.59%	\$96,727.56	3.59%
2000	14637	\$1,570,313.30	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14640	\$11,889.60	\$0.00	0.00%	\$5,761.50	48.46%	\$5,761.50	48.46%
2000	14644	\$2,270,871.72	\$0.00	0.00%	\$25,761.50	1.13%	\$25,761.50	1.13%
2000	14645	\$648,971.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14650	\$3,266,693.80	\$0.00	0.00%	\$258,434.70	7.91%	\$258,434.70	7.91%
2000	14655	\$2,121,212.12	\$0.00	0.00%	\$60,652.00	2.86%	\$60,652.00	2.86%
2000	14665	\$68,923.74	\$0.00	0.00%	\$3,719.00	5.40%	\$3,719.00	5.40%
2000	14669	\$823,781.62	\$0.00	0.00%	\$29,696.44	3.60%	\$29,696.44	3.60%
2000	14694	\$1,848,513.37	\$0.00	0.00%	\$14,229.33	0.77%	\$14,229.33	0.77%
2000	14695	\$63,499.81	\$0.00	0.00%	\$7,010.70	11.04%	\$7,010.70	11.04%
2000	14699	\$348,072.51	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14728	\$402,625.08	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14729	\$4,202,581.45	\$0.00	0.00%	\$150,397.92	3.58%	\$150,397.92	3.58%
2000	14788	\$1,149,997.65	\$0.00	0.00%	\$194,457.55	16.91%	\$194,457.55	16.91%
2000	14790	\$2,548,462.73	\$0.00	0.00%	\$166,128.48	6.52%	\$166,128.48	6.52%
2000	14805	\$67,362.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14819	\$363,359.18	\$0.00	0.00%	\$118,065.10	32.49%	\$118,065.10	32.49%
2000	14822	\$708,178.03	\$0.00	0.00%	\$236,099.54	33.34%	\$236,099.54	33.34%
2000	14834	\$7,022,656.75	\$0.00	0.00%	\$110,966.64	1.58%	\$110,966.64	1.58%
2000	14885	\$35,166.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14886	\$36,247.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14887	\$84,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14888	\$38,450.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14889	\$46,731.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14890	\$95,465.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14891	\$15,300.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14892	\$21,921.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14893	\$31,347.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14894	\$17,596.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15335	\$282,102.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D2.39 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2000								
2000	15344	\$394,060.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15346	\$272,107.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15348	\$333,220.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15351	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15355	\$448,325.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15356	\$252,873.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15363	\$199,220.00	\$0.00	0.00%	\$63,000.00	31.62%	\$63,000.00	31.62%
2000	15373	\$5,234,262.15	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20004	\$8,477.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20005	\$61,036.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20006	\$44,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20007	\$772,000.00	\$0.00	0.00%	\$76,836.00	9.95%	\$76,836.00	9.95%
2000	20008	\$273,007.20	\$0.00	0.00%	\$39,232.00	14.37%	\$39,232.00	14.37%
2000	20009	\$194,963.15	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2000		\$179,583,684	\$0	0.00%	\$12,578,867	7.00%	\$12,578,867	7.00%
2001								
2001	10817	\$10,642,286.75	\$0.00	0.00%	\$496,709.05	4.67%	\$496,709.05	4.67%
2001	10863	\$3,153,678.10	\$315,367.81	10.00%	\$582,331.57	18.47%	\$266,963.76	8.47%
2001	11374	\$214,029.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	11375	\$294,625.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	11376	\$234,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12133	\$216,476.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12139	\$779,801.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12623	\$67,394.36	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12630	\$6,027,748.65	\$0.00	0.00%	\$343,024.89	5.69%	\$343,024.89	5.69%
2001	12631	\$177,858.53	\$0.00	0.00%	\$31,091.16	17.48%	\$31,091.16	17.48%
2001	14154	\$3,273,863.55	\$163,693.18	5.00%	\$89,533.90	2.73%	(\$74,159.28)	-2.27%
2001	14160	\$213,639.00	\$2,136.39	1.00%	\$10,521.00	4.92%	\$8,384.61	3.92%
2001	14178	\$362,642.40	\$0.00	0.00%	\$20,502.40	5.65%	\$20,502.40	5.65%
2001	14190	\$348,225.00	\$24,375.75	7.00%	\$45,764.53	13.14%	\$21,388.78	6.14%
2001	14195	\$7,095,157.81	\$0.00	0.00%	\$237,144.05	3.34%	\$237,144.05	3.34%
2001	14203	\$1,765,771.78	\$0.00	0.00%	\$369,944.85	20.95%	\$369,944.85	20.95%
2001	14208	\$4,293,493.46	\$214,674.67	5.00%	\$348,875.58	8.13%	\$134,200.91	3.13%
2001	14213	\$2,137,276.20	\$0.00	0.00%	\$122,723.40	5.74%	\$122,723.40	5.74%
2001	14218	\$3,798,195.46	\$0.00	0.00%	\$155,147.70	4.08%	\$155,147.70	4.08%
2001	14225	\$5,243,251.21	\$0.00	0.00%	\$481,540.40	9.18%	\$481,540.40	9.18%
2001	14230	\$3,217,379.18	\$0.00	0.00%	\$374,175.35	11.63%	\$374,175.35	11.63%
2001	14231	\$2,691,176.35	\$0.00	0.00%	\$117,244.59	4.36%	\$117,244.59	4.36%
2001	14238	\$9,038,202.05	\$0.00	0.00%	\$222,656.25	2.46%	\$222,656.25	2.46%
2001	14244	\$871,751.20	\$0.00	0.00%	\$106,123.28	12.17%	\$106,123.28	12.17%
2001	14248	\$149,511.91	\$0.00	0.00%	\$9,191.00	6.15%	\$9,191.00	6.15%
2001	14251	\$122,620.10	\$0.00	0.00%	\$22,121.00	18.04%	\$22,121.00	18.04%
2001	14258	\$3,142,391.51	\$0.00	0.00%	\$1,020,856.58	32.49%	\$1,020,856.58	32.49%
2001	14269	\$837,948.12	\$0.00	0.00%	\$52,414.22	6.26%	\$52,414.22	6.26%
2001	14273	\$5,343,464.13	\$0.00	0.00%	\$336,729.16	6.30%	\$336,729.16	6.30%
2001	14274	\$356,356.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14280	\$1,486,070.90	\$0.00	0.00%	\$113,524.00	7.64%	\$113,524.00	7.64%
2001	14290	\$2,833,761.20	\$0.00	0.00%	\$57,851.74	2.04%	\$57,851.74	2.04%
2001	14298	\$6,485,033.71	\$0.00	0.00%	\$470,406.30	7.25%	\$470,406.30	7.25%
2001	14308	\$782,576.85	\$0.00	0.00%	\$161,370.26	20.62%	\$161,370.26	20.62%
2001	14313	\$6,409,592.00	\$0.00	0.00%	\$221,396.60	3.45%	\$221,396.60	3.45%
2001	14319	\$1,904,197.52	\$0.00	0.00%	\$127,244.64	6.68%	\$127,244.64	6.68%
2001	14342	\$2,159,610.25	\$0.00	0.00%	\$199,371.99	9.23%	\$199,371.99	9.23%
2001	14349	\$4,929,743.00	\$123,243.58	2.50%	\$489,970.62	9.94%	\$366,727.05	7.44%
2001	14352	\$1,266,323.72	\$31,658.09	2.50%	\$49,593.91	3.92%	\$17,935.82	1.42%
2001	14364	\$1,593,197.35	\$15,931.97	1.00%	\$185,961.44	11.67%	\$170,029.47	10.67%

Table D2.39 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	14371	\$818,783.58	\$40,939.18	5.00%	\$58,025.31	7.09%	\$17,086.13	2.09%
2001	14389	\$1,935,631.51	\$0.00	0.00%	\$244,938.84	12.65%	\$244,938.84	12.65%
2001	14396	\$2,855,014.29	\$0.00	0.00%	\$59,560.59	2.09%	\$59,560.59	2.09%
2001	14412	\$3,099,999.99	\$0.00	0.00%	\$515,151.53	16.62%	\$515,151.53	16.62%
2001	14431	\$3,222,322.07	\$161,116.10	5.00%	\$386,744.96	12.00%	\$225,628.86	7.00%
2001	14440	\$2,718,446.78	\$163,106.81	6.00%	\$311,195.93	11.45%	\$148,089.12	5.45%
2001	14445	\$25,275.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14453	\$2,909,949.80	\$0.00	0.00%	\$319,531.27	10.98%	\$319,531.27	10.98%
2001	14478	\$2,980,506.55	\$89,415.20	3.00%	\$262,404.44	8.80%	\$172,989.24	5.80%
2001	14482	\$600,557.93	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14488	\$289,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14506	\$1,236,836.60	\$24,736.73	2.00%	\$32,657.17	2.64%	\$7,920.44	0.64%
2001	14516	\$6,131,635.16	\$0.00	0.00%	\$810,017.10	13.21%	\$810,017.10	13.21%
2001	14522	\$3,614,321.10	\$0.00	0.00%	\$375,221.68	10.38%	\$375,221.68	10.38%
2001	14543	\$703,871.60	\$0.00	0.00%	\$83,610.32	11.88%	\$83,610.32	11.88%
2001	14548	\$2,252,774.83	\$157,694.24	7.00%	\$289,097.00	12.83%	\$131,402.76	5.83%
2001	14549	\$32,035.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14553	\$548,016.69	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14556	\$315,450.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14563	\$115,682.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14566	\$8,831,903.05	\$0.00	0.00%	\$110,902.92	1.26%	\$110,902.92	1.26%
2001	14573	\$8,527,271.35	\$0.00	0.00%	\$433,257.12	5.08%	\$433,257.12	5.08%
2001	14605	\$1,085,190.99	\$0.00	0.00%	\$81,949.83	7.55%	\$81,949.83	7.55%
2001	14610	\$1,952,930.00	\$48,823.25	2.50%	\$89,456.00	4.58%	\$40,632.75	2.08%
2001	14616	\$2,779,868.30	\$138,993.42	5.00%	\$134,337.30	4.83%	(\$4,656.12)	-0.17%
2001	14618	\$19,697.26	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14623	\$3,399,299.65	\$0.00	0.00%	\$467,000.96	13.74%	\$467,000.96	13.74%
2001	14626	\$345,707.19	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14630	\$1,749,409.23	\$0.00	0.00%	\$97,745.55	5.59%	\$97,745.55	5.59%
2001	14632	\$1,240,230.82	\$0.00	0.00%	\$263,870.16	21.28%	\$263,870.16	21.28%
2001	14641	\$1,588,107.47	\$0.00	0.00%	\$153,301.00	9.65%	\$153,301.00	9.65%
2001	14656	\$19,311.97	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14662	\$64,985.70	\$0.00	0.00%	\$3,716.10	5.72%	\$3,716.10	5.72%
2001	14666	\$1,672,569.45	\$0.00	0.00%	\$131,049.94	7.84%	\$131,049.94	7.84%
2001	14670	\$592,949.00	\$17,788.47	3.00%	\$53,550.00	9.03%	\$35,761.53	6.03%
2001	14677	\$3,225,039.44	\$0.00	0.00%	\$371,123.92	11.51%	\$371,123.92	11.51%
2001	14690	\$2,360,221.12	\$0.00	0.00%	\$570,343.27	24.16%	\$570,343.27	24.16%
2001	14703	\$3,185,411.65	\$0.00	0.00%	\$197,529.20	6.20%	\$197,529.20	6.20%
2001	14707	\$230,825.88	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14714	\$377,345.33	\$5,660.18	1.50%	\$33,023.43	8.75%	\$27,363.25	7.25%
2001	14719	\$855,650.52	\$0.00	0.00%	\$12,630.24	1.48%	\$12,630.24	1.48%
2001	14725	\$149,193.82	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14787	\$38,829.60	\$0.00	0.00%	\$13,518.35	34.81%	\$13,518.35	34.81%
2001	14798	\$289,933.50	\$0.00	0.00%	\$3,586.50	1.24%	\$3,586.50	1.24%
2001	14804	\$3,883,120.10	\$0.00	0.00%	\$253,949.67	6.54%	\$253,949.67	6.54%
2001	14811	\$463,172.63	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14815	\$376,354.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14821	\$678,566.50	\$0.00	0.00%	\$76,540.63	11.28%	\$76,540.63	11.28%
2001	14832	\$1,237,273.00	\$0.00	0.00%	\$35,716.40	2.89%	\$35,716.40	2.89%
2001	14837	\$2,837,364.08	\$0.00	0.00%	\$443,527.93	15.63%	\$443,527.93	15.63%
2001	14840	\$921,217.21	\$27,636.52	3.00%	\$101,518.00	11.02%	\$73,881.48	8.02%
2001	14849	\$7,682,909.91	\$0.00	0.00%	\$439,121.49	5.72%	\$439,121.49	5.72%
2001	14854	\$7,480.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14860	\$14,499.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14863	\$222,979.30	\$0.00	0.00%	\$5,617.50	2.52%	\$5,617.50	2.52%
2001	14865	\$562,009.66	\$0.00	0.00%	\$16,668.00	2.97%	\$16,668.00	2.97%
2001	14869	\$794,861.25	\$79,486.13	10.00%	\$92,933.35	11.69%	\$13,447.23	1.69%

Table D2.39 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	14895	\$15,084.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14896	\$119,208.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14898	\$17,766.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14899	\$359,636.00	\$0.00	0.00%	\$29,950.00	8.33%	\$29,950.00	8.33%
2001	14900	\$156,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14901	\$24,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14902	\$28,800.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14903	\$91,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14904	\$91,172.90	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14906	\$107,316.39	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14909	\$82,191.04	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14910	\$46,667.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14913	\$70,601.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14914	\$337,494.94	\$0.00	0.00%	\$42,500.00	12.59%	\$42,500.00	12.59%
2001	14916	\$464,430.00	\$0.00	0.00%	\$14,980.55	3.23%	\$14,980.55	3.23%
2001	14917	\$627,379.74	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14918	\$410,607.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14919	\$476,120.54	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14920	\$1,288,527.83	\$0.00	0.00%	\$20,738.28	1.61%	\$20,738.28	1.61%
2001	14922	\$58,823.13	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14923	\$60,657.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14924	\$64,900.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14925	\$18,475.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14927	\$19,662.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14928	\$535,130.80	\$0.00	0.00%	\$47,193.00	8.82%	\$47,193.00	8.82%
2001	14929	\$59,711.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14930	\$24,027.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14931	\$32,911.29	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14932	\$45,099.82	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14933	\$37,100.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14934	\$59,264.22	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14935	\$37,609.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14936	\$31,297.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14937	\$28,697.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14938	\$33,381.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14939	\$18,960.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14943	\$13,299.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14944	\$156,340.80	\$0.00	0.00%	\$17,000.00	10.87%	\$17,000.00	10.87%
2001	14945	\$124,262.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14946	\$11,225.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14947	\$37,886.08	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14948	\$35,388.55	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14949	\$69,527.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14950	\$49,739.68	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14952	\$56,686.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14953	\$31,640.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15312	\$17,790.57	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15336	\$365,801.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15338	\$486,693.75	\$0.00	0.00%	\$9,650.00	1.98%	\$9,650.00	1.98%
2001	15342	\$229,950.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15347	\$334,575.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15349	\$538,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15352	\$437,485.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15464	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15555	\$410,864.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15579	\$74,987.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20010	\$183,364.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2001		\$216,328,292	\$1,846,478	0.85%	\$16,290,710	7.53%	\$14,444,232	6.68%

Table D2.39 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2002								
2002	11402	\$180,481.55	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	11428	\$2,797,999.00	\$0.00	0.00%	\$59,003.00	2.11%	\$59,003.00	2.11%
2002	11468	\$452,642.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	11469	\$323,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12624	\$1,687,791.13	\$0.00	0.00%	\$79,994.80	4.74%	\$79,994.80	4.74%
2002	12632	\$1,927,582.65	\$0.00	0.00%	\$235,671.68	12.23%	\$235,671.68	12.23%
2002	12718	\$28,276.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12719	\$546,096.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12720	\$155,355.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12721	\$74,045.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12722	\$23,324.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12723	\$49,968.76	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12724	\$141,872.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12725	\$127,429.29	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12726	\$16,488.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12727	\$99,075.51	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12728	\$56,623.32	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12729	\$594,352.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12730	\$70,228.74	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12731	\$36,309.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14155	\$5,165,344.40	\$0.00	0.00%	\$293,661.44	5.69%	\$293,661.44	5.69%
2002	14161	\$672,462.20	\$0.00	0.00%	\$103,986.97	15.46%	\$103,986.97	15.46%
2002	14165	\$3,788,162.47	\$378,816.25	10.00%	\$470,984.00	12.43%	\$92,167.75	2.43%
2002	14171	\$1,132,245.20	\$0.00	0.00%	\$39,237.00	3.47%	\$39,237.00	3.47%
2002	14185	\$9,073,542.63	\$317,573.99	3.50%	\$1,038,052.92	11.44%	\$720,478.93	7.94%
2002	14191	\$158,158.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14192	\$24,444.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14197	\$11,751,483.71	\$470,059.35	4.00%	\$594,909.23	5.06%	\$124,849.88	1.06%
2002	14226	\$3,680,204.78	\$0.00	0.00%	\$602,328.34	16.37%	\$602,328.34	16.37%
2002	14239	\$671,353.80	\$0.00	0.00%	\$30,676.68	4.57%	\$30,676.68	4.57%
2002	14245	\$1,709,133.75	\$85,456.69	5.00%	\$242,907.98	14.21%	\$157,451.29	9.21%
2002	14255	\$37,540.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14256	\$81,131.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14264	\$1,309,071.00	\$0.00	0.00%	\$95,856.70	7.32%	\$95,856.70	7.32%
2002	14267	\$307,216.08	\$0.00	0.00%	\$8,149.35	2.65%	\$8,149.35	2.65%
2002	14270	\$1,062,712.20	\$0.00	0.00%	\$56,400.00	5.31%	\$56,400.00	5.31%
2002	14275	\$768,551.70	\$0.00	0.00%	\$40,205.30	5.23%	\$40,205.30	5.23%
2002	14283	\$1,061,094.49	\$0.00	0.00%	\$3,368.85	0.32%	\$3,368.85	0.32%
2002	14315	\$998,351.23	\$0.00	0.00%	\$115,351.62	11.55%	\$115,351.62	11.55%
2002	14326	\$567,375.95	\$0.00	0.00%	\$52,522.46	9.26%	\$52,522.46	9.26%
2002	14338	\$434,434.00	\$0.00	0.00%	\$138,559.00	31.89%	\$138,559.00	31.89%
2002	14343	\$3,975,011.53	\$0.00	0.00%	\$55,027.58	1.38%	\$55,027.58	1.38%
2002	14353	\$8,088,006.45	\$0.00	0.00%	\$156,375.85	1.93%	\$156,375.85	1.93%
2002	14372	\$966,215.25	\$28,986.46	3.00%	\$85,422.16	8.84%	\$56,435.70	5.84%
002	14377	\$4,064,873.88	\$203,243.69	5.00%	\$366,057.00	9.01%	\$162,813.31	4.01%
2002	14378	\$547,392.50	\$0.00	0.00%	\$3,692.75	0.67%	\$3,692.75	0.67%
2002	14390	\$332,068.90	\$0.00	0.00%	\$7,434.45	2.24%	\$7,434.45	2.24%
2002	14413	\$907,773.55	\$0.00	0.00%	\$66,991.90	7.38%	\$66,991.90	7.38%
2002	14418	\$182,102.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14422	\$85,871.47	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14436	\$881,874.22	\$44,093.71	5.00%	\$258,881.85	29.36%	\$214,788.14	24.36%
2002	14437	\$399,379.00	\$13,978.27	3.50%	\$32,181.67	8.06%	\$18,203.41	4.56%
2002	14441	\$1,863,412.48	\$18,634.12	1.00%	\$45,150.20	2.42%	\$26,516.08	1.42%
2002	14454	\$2,147,208.45	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14472	\$293,309.20	\$0.00	0.00%	\$69,887.00	23.83%	\$69,887.00	23.83%
2002	14483	\$97,565.00	\$0.00	0.00%	\$7,934.00	8.13%	\$7,934.00	8.13%
2002	14507	\$532,279.39	\$53,227.94	10.00%	\$76,592.50	14.39%	\$23,364.56	4.39%

Table D2.39 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2002								
2002	14511	\$6,597,489.70	\$0.00	0.00%	\$417,556.59	6.33%	\$417,556.59	6.33%
2002	14523	\$4,678,082.80	\$374,246.62	8.00%	\$566,756.57	12.12%	\$192,509.95	4.12%
2002	14533	\$598,191.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14538	\$2,326,680.79	\$0.00	0.00%	\$398,168.79	17.11%	\$398,168.79	17.11%
2002	14544	\$1,769,836.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14558	\$1,027,040.50	\$0.00	0.00%	\$259,201.74	25.24%	\$259,201.74	25.24%
2002	14564	\$1,199,336.36	\$35,980.09	3.00%	\$64,452.69	5.37%	\$28,472.60	2.37%
2002	14567	\$656,349.10	\$0.00	0.00%	\$57,247.12	8.72%	\$57,247.12	8.72%
2002	14574	\$3,761,168.04	\$150,446.72	4.00%	\$422,670.18	11.24%	\$272,223.46	7.24%
2002	14585	\$209,040.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14601	\$766,230.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14606	\$1,648,429.40	\$0.00	0.00%	\$168,582.10	10.23%	\$168,582.10	10.23%
2002	14611	\$2,174,091.04	\$0.00	0.00%	\$190,694.45	8.77%	\$190,694.45	8.77%
2002	14627	\$479,149.80	\$14,374.49	3.00%	\$57,351.05	11.97%	\$42,976.56	8.97%
2002	14642	\$270,839.09	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14646	\$536,689.28	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14651	\$696,137.64	\$0.00	0.00%	\$45,580.26	6.55%	\$45,580.26	6.55%
2002	14657	\$3,814,172.68	\$0.00	0.00%	\$556,665.98	14.59%	\$556,665.98	14.59%
2002	14663	\$3,346,378.56	\$0.00	0.00%	\$388,820.30	11.62%	\$388,820.30	11.62%
2002	14671	\$4,003,627.27	\$0.00	0.00%	\$68,172.26	1.70%	\$68,172.26	1.70%
2002	14673	\$4,178,086.04	\$250,685.16	6.00%	\$275,238.61	6.59%	\$24,553.45	0.59%
2002	14697	\$4,754,718.83	\$0.00	0.00%	\$456,288.10	9.60%	\$456,288.10	9.60%
2002	14700	\$728,692.90	\$0.00	0.00%	\$219,640.30	30.14%	\$219,640.30	30.14%
2002	14709	\$5,981,696.53	\$0.00	0.00%	\$562,385.70	9.40%	\$562,385.70	9.40%
2002	14716	\$1,263,320.80	\$0.00	0.00%	\$89,893.00	7.12%	\$89,893.00	7.12%
2002	14720	\$256,564.00	\$0.00	0.00%	\$70,009.42	27.29%	\$70,009.42	27.29%
2002	14727	\$1,232,464.20	\$61,623.21	5.00%	\$84,880.45	6.89%	\$23,257.24	1.89%
2002	14793	\$5,843,595.47	\$321,397.75	5.50%	\$518,259.78	8.87%	\$196,862.03	3.37%
2002	14794	\$1,373,103.70	\$0.00	0.00%	\$196,837.60	14.34%	\$196,837.60	14.34%
2002	14799	\$87,391.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14802	\$222,734.80	\$0.00	0.00%	\$7,000.00	3.14%	\$7,000.00	3.14%
2002	14812	\$1,285,752.60	\$0.00	0.00%	\$347,357.00	27.02%	\$347,357.00	27.02%
2002	14818	\$1,290,517.88	\$103,241.43	8.00%	\$115,678.07	8.96%	\$12,436.64	0.96%
2002	14829	\$396,111.80	\$0.00	0.00%	\$34,816.80	8.79%	\$34,816.80	8.79%
2002	14833	\$5,690,493.89	\$170,714.82	3.00%	\$546,515.56	9.60%	\$375,800.74	6.60%
2002	14841	\$236,401.60	\$0.00	0.00%	\$65,174.00	27.57%	\$65,174.00	27.57%
2002	14845	\$491,987.75	\$0.00	0.00%	\$79,452.60	16.15%	\$79,452.60	16.15%
2002	14847	\$41,510.63	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14857	\$238,368.53	\$0.00	0.00%	\$41,262.00	17.31%	\$41,262.00	17.31%
2002	14864	\$1,360,183.92	\$0.00	0.00%	\$134,501.09	9.89%	\$134,501.09	9.89%
2002	14875	\$4,697,074.40	\$140,912.23	3.00%	\$327,042.21	6.96%	\$186,129.98	3.96%
2002	14876	\$867,703.05	\$21,692.58	2.50%	\$37,478.00	4.32%	\$15,785.42	1.82%
2002	14951	\$10,084.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14954	\$27,670.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15031	\$10,540.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15032	\$3,599.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15033	\$7,977.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15034	\$72,607.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15035	\$21,200.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15036	\$802,231.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15037	\$40,865.12	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15040	\$3,421.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15041	\$5,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15042	\$94,825.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15043	\$55,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15044	\$19,549.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15113	\$11,469.33	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D2.39 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2002								
2002	15115	\$2,475.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15118	\$35,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15119	\$8,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15120	\$52,458.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15121	\$16,754.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15122	\$57,287.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15124	\$32,895.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15125	\$681,693.70	\$0.00	0.00%	\$31,000.00	4.55%	\$31,000.00	4.55%
2002	15126	\$145,250.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15127	\$67,051.16	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15129	\$51,466.32	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15132	\$14,900.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15133	\$126,148.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15265	\$19,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15471	\$163,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15473	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15571	\$78,488.80	\$0.00	0.00%	\$13,457.80	17.15%	\$13,457.80	17.15%
2002	15572	\$83,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15573	\$299,230.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15574	\$389,425.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15575	\$499,917.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15576	\$153,718.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15577	\$268,370.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15578	\$279,475.00	\$0.00	0.00%	\$79,800.00	28.55%	\$79,800.00	28.55%
2002	20011	\$11,612,453.19	\$0.00	0.00%	\$584,090.00	5.03%	\$584,090.00	5.03%
TOTALS FY 2002		\$179,609,530	\$3,259,386	1.81%	\$14,113,434.40	7.86%	\$10,854,049	6.04%
2003								
2003	10306	\$5,124,868.55	\$128,121.71	2.50%	\$486,108.51	9.49%	\$357,986.80	6.99%
2003	10650	\$1,342,264.43	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	10985	\$8,322,645.75	\$166,452.92	2.00%	\$448,246.01	5.39%	\$281,793.10	3.39%
2003	11268	\$2,966,207.40	\$118,648.30	4.00%	\$215,328.30	7.26%	\$96,680.00	3.26%
2003	11507	\$491,197.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	11514	\$12,542,542.68	\$250,850.85	2.00%	\$355,164.19	2.83%	\$104,313.34	0.83%
2003	12625	\$94,362.45	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12633	\$8,292,962.06	\$248,788.86	3.00%	\$291,558.56	3.52%	\$42,769.70	0.52%
2003	12732	\$91,784.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12733	\$68,571.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12734	\$57,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12735	\$44,820.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12736	\$26,650.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12737	\$53,173.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12738	\$33,444.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12739	\$18,682.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12740	\$32,410.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12741	\$290,864.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12742	\$1,024,882.00	\$0.00	0.00%	\$45,498.00	4.44%	\$45,498.00	4.44%
2003	12743	\$259,456.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12744	\$180,694.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12745	\$19,223.36	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12746	\$129,062.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12747	\$289,492.00	\$0.00	0.00%	\$25,950.00	8.96%	\$25,950.00	8.96%
2003	12749	\$22,185.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12750	\$30,999.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12751	\$213,350.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12752	\$183,751.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12753	\$165,956.46	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12754	\$231,916.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D2.39 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2003								
2003	12755	\$359,544.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12756	\$688,039.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12757	\$350,577.67	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12758	\$262,484.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12759	\$370,134.79	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12760	\$312,072.03	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12761	\$532,813.66	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12762	\$73,425.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12763	\$68,048.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12764	\$73,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12765	\$98,288.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12766	\$40,832.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12767	\$75,067.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12768	\$420,341.20	\$0.00	0.00%	\$47,698.00	11.35%	\$47,698.00	11.35%
2003	12769	\$69,957.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12771	\$205,862.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12772	\$32,921.88	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12773	\$164,850.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12774	\$33,008.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12775	\$82,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12776	\$33,200.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12777	\$9,700.69	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12778	\$14,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12788	\$278,147.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14146	\$9,760,512.57	\$195,210.25	2.00%	\$576,126.94	5.90%	\$380,916.69	3.90%
2003	14162	\$93,610.48	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14166	\$353,989.00	\$17,699.45	5.00%	\$100,101.58	28.28%	\$82,402.13	23.28%
2003	14179	\$16,306,928.23	\$0.00	0.00%	\$711,307.77	4.36%	\$711,307.77	4.36%
2003	14180	\$512,548.90	\$0.00	0.00%	\$11,250.00	2.19%	\$11,250.00	2.19%
2003	14186	\$323,670.21	\$0.00	0.00%	\$21,988.15	6.79%	\$21,988.15	6.79%
2003	14187	\$7,529,803.18	\$150,596.06	2.00%	\$674,406.45	8.96%	\$523,810.39	6.96%
2003	14205	\$5,322,348.78	\$53,223.49	1.00%	\$144,660.05	2.72%	\$91,436.56	1.72%
2003	14214	\$3,049,966.82	\$76,249.17	2.50%	\$154,152.22	5.05%	\$77,903.05	2.55%
2003	14219	\$3,849,800.00	\$76,996.00	2.00%	\$240,204.66	6.24%	\$163,208.66	4.24%
2003	14233	\$11,067.37	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14240	\$2,350,695.60	\$82,274.35	3.50%	\$282,333.57	12.01%	\$200,059.22	8.51%
2003	14249	\$1,213,362.90	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14252	\$802,508.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14271	\$136,791.68	\$0.00	0.00%	\$9,820.00	7.18%	\$9,820.00	7.18%
2003	14276	\$340,800.34	\$0.00	0.00%	\$27,983.00	8.21%	\$27,983.00	8.21%
2003	14281	\$377,432.00	\$0.00	0.00%	\$19,500.00	5.17%	\$19,500.00	5.17%
2003	14306	\$236,962.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14310	\$239,526.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14327	\$471,471.92	\$21,216.24	4.50%	\$55,113.60	11.69%	\$33,897.36	7.19%
2003	14332	\$889,151.15	\$8,891.51	1.00%	\$28,708.19	3.23%	\$19,816.68	2.23%
2003	14344	\$2,177,751.18	\$0.00	0.00%	\$139,714.32	6.42%	\$139,714.32	6.42%
2003	14359	\$118,326.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14366	\$508,267.32	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14379	\$614,104.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14384	\$1,141,993.75	\$0.00	0.00%	\$49,210.96	4.31%	\$49,210.96	4.31%
2003	14391	\$4,818,862.88	\$240,943.14	5.00%	\$671,348.00	13.93%	\$430,404.86	8.93%
2003	14397	\$28,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14423	\$749,722.40	\$0.00	0.00%	\$53,167.73	7.09%	\$53,167.73	7.09%
2003	14432	\$895,060.26	\$17,901.21	2.00%	\$127,967.62	14.30%	\$110,066.41	12.30%
2003	14442	\$142,559.01	\$0.00	0.00%	\$6,235.84	4.37%	\$6,235.84	4.37%
2003	14446	\$417,335.05	\$0.00	0.00%	\$14,042.66	3.36%	\$14,042.66	3.36%
2003	14447	\$612,919.90	\$0.00	0.00%	\$43,759.35	7.14%	\$43,759.35	7.14%

MONTANA DEPARTMENT OF TRANSPORTATION
Disparity and Availability Study

Table D2.39 Construction
Fiscal Years 2000-2006
Project Goal Utilization Analysis (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2003								
2003	14450	\$713,537.85	\$21,406.14	3.00%	\$47,006.00	6.59%	\$25,599.86	3.59%
2003	14455	\$1,351,557.67	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14460	\$1,777,055.23	\$0.00	0.00%	\$37,483.37	2.11%	\$37,483.37	2.11%
2003	14473	\$51,568.70	\$0.00	0.00%	\$3,385.20	6.56%	\$3,385.20	6.56%
2003	14479	\$242,523.15	\$0.00	0.00%	\$19,516.11	8.05%	\$19,516.11	8.05%
2003	14484	\$931,425.00	\$0.00	0.00%	\$60,831.50	6.53%	\$60,831.50	6.53%
2003	14490	\$10,894,156.33	\$435,766.25	4.00%	\$541,084.69	4.97%	\$105,318.44	0.97%
2003	14513	\$207,615.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14524	\$1,197,964.41	\$0.00	0.00%	\$50,318.00	4.20%	\$50,318.00	4.20%
2003	14539	\$557,223.97	\$0.00	0.00%	\$33,258.82	5.97%	\$33,258.82	5.97%
2003	14545	\$1,155,161.35	\$23,103.23	2.00%	\$110,007.87	9.52%	\$86,904.64	7.52%
2003	14551	\$364,592.00	\$0.00	0.00%	\$17,210.27	4.72%	\$17,210.27	4.72%
2003	14554	\$1,658,566.84	\$0.00	0.00%	\$47,477.96	2.86%	\$47,477.96	2.86%
2003	14559	\$213,026.30	\$0.00	0.00%	\$11,484.55	5.39%	\$11,484.55	5.39%
2003	14575	\$38,029.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14602	\$641,993.82	\$0.00	0.00%	\$54,134.72	8.43%	\$54,134.72	8.43%
2003	14607	\$143,501.50	\$0.00	0.00%	\$21,636.67	15.08%	\$21,636.67	15.08%
2003	14612	\$358,629.53	\$0.00	0.00%	\$23,654.59	6.60%	\$23,654.59	6.60%
2003	14624	\$7,841,903.40	\$235,257.10	3.00%	\$246,409.09	3.14%	\$11,151.99	0.14%
2003	14634	\$1,511,562.69	\$0.00	0.00%	\$18,340.55	1.21%	\$18,340.55	1.21%
2003	14652	\$93,451.70	\$0.00	0.00%	\$20,016.00	21.42%	\$20,016.00	21.42%
2003	14658	\$4,083,989.36	\$163,359.57	4.00%	\$555,744.25	13.61%	\$392,384.68	9.61%
2003	14667	\$509,543.77	\$7,643.16	1.50%	\$11,490.00	2.25%	\$3,846.84	0.75%
2003	14674	\$2,075,364.52	\$103,768.23	5.00%	\$186,497.32	8.99%	\$82,729.09	3.99%
2003	14675	\$496,721.45	\$0.00	0.00%	\$67,485.79	13.59%	\$67,485.79	13.59%
2003	14691	\$193,371.25	\$0.00	0.00%	\$44,435.91	22.98%	\$44,435.91	22.98%
2003	14705	\$427,643.96	\$0.00	0.00%	\$13,824.10	3.23%	\$13,824.10	3.23%
2003	14710	\$1,827,316.32	\$0.00	0.00%	\$66,124.00	3.62%	\$66,124.00	3.62%
2003	14717	\$785,517.58	\$0.00	0.00%	\$166,802.90	21.23%	\$166,802.90	21.23%
2003	14721	\$10,099,237.96	\$302,977.14	3.00%	\$313,408.34	3.10%	\$10,431.20	0.10%
2003	14810	\$224,500.90	\$0.00	0.00%	\$6,031.45	2.69%	\$6,031.45	2.69%
2003	14826	\$10,940,051.92	\$0.00	0.00%	\$588,115.13	5.38%	\$588,115.13	5.38%
2003	14835	\$2,940,415.08	\$0.00	0.00%	\$25,691.50	0.87%	\$25,691.50	0.87%
2003	14838	\$3,590,287.06	\$143,611.48	4.00%	\$453,000.57	12.62%	\$309,389.09	8.62%
2003	14848	\$8,685,411.08	\$0.00	0.00%	\$179,112.18	2.06%	\$179,112.18	2.06%
2003	14859	\$2,624,935.16	\$0.00	0.00%	\$285,050.52	10.86%	\$285,050.52	10.86%
2003	14867	\$366,453.00	\$0.00	0.00%	\$31,236.40	8.52%	\$31,236.40	8.52%
2003	14878	\$15,196,471.43	\$227,947.07	1.50%	\$112,507.22	0.74%	(\$115,439.85)	-0.76%
2003	14882	\$2,143,195.89	\$64,295.88	3.00%	\$309,102.72	14.42%	\$244,806.84	11.42%
2003	15135	\$28,694.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15136	\$12,800.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15137	\$191,442.87	\$0.00	0.00%	\$36,326.00	18.97%	\$36,326.00	18.97%
2003	15142	\$226,980.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15401	\$243,825.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15534	\$381,440.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15535	\$578,293.38	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15536	\$460,520.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15537	\$502,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15538	\$200,612.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15539	\$480,030.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15540	\$346,110.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15541	\$624,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15544	\$94,943.85	\$0.00	0.00%	\$12,213.00	12.86%	\$12,213.00	12.86%
2003	20001	\$461,181.34	\$0.00	0.00%	\$24,575.00	5.33%	\$24,575.00	5.33%
2003	20013	\$338,623.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2003		\$218,020,653	\$3,583,199	1.64%	\$10,930,684	5.01%	\$7,347,486	3.37%

Table D2.39 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004								
2004	10235	\$10,157,639.24	\$0.00	0.00%	\$796,054.74	7.84%	\$796,054.74	7.84%
2004	10237	\$3,630,714.30	\$0.00	0.00%	\$459,216.35	12.65%	\$459,216.35	12.65%
2004	10303	\$487,185.47	\$0.00	0.00%	\$16,190.04	3.32%	\$16,190.04	3.32%
2004	11109	\$1,398,321.06	\$27,966.42	2.00%	\$89,302.39	6.39%	\$61,335.97	4.39%
2004	11133	\$510,833.53	\$0.00	0.00%	\$73,757.00	14.44%	\$73,757.00	14.44%
2004	11138	\$83,082.42	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11151	\$620,067.88	\$0.00	0.00%	\$84,434.00	13.62%	\$84,434.00	13.62%
2004	11590	\$3,366,136.70	\$100,984.10	3.00%	\$203,980.09	6.06%	\$102,995.99	3.06%
2004	11599	\$82,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11627	\$10,836,412.66	\$0.00	0.00%	\$625,481.85	5.77%	\$625,481.85	5.77%
2004	11644	\$1,488,080.20	\$0.00	0.00%	\$223,195.78	15.00%	\$223,195.78	15.00%
2004	11662	\$418,612.95	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11668	\$1,511,990.92	\$0.00	0.00%	\$237,108.58	15.68%	\$237,108.58	15.68%
2004	12626	\$39,840.71	\$0.00	0.00%	\$1,002.00	2.52%	\$1,002.00	2.52%
2004	12634	\$223,194.40	\$0.00	0.00%	\$51,675.65	23.15%	\$51,675.65	23.15%
2004	12780	\$891,090.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12781	\$86,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12782	\$622,153.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12783	\$68,080.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12784	\$44,340.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12786	\$59,697.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12787	\$99,046.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12789	\$123,629.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12790	\$73,472.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12791	\$198,855.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12792	\$226,499.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12793	\$240,153.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12794	\$74,614.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12795	\$32,872.96	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12796	\$55,293.54	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12797	\$42,468.49	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12798	\$128,300.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12799	\$527,714.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12800	\$138,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12801	\$62,955.58	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12802	\$47,464.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12803	\$98,086.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12804	\$69,101.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12805	\$1,061,891.63	\$0.00	0.00%	\$36,050.00	3.39%	\$36,050.00	3.39%
2004	12806	\$44,775.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12807	\$121,517.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12808	\$119,856.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12809	\$379,398.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12810	\$215,370.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12811	\$113,340.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12812	\$33,289.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12813	\$87,179.30	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12814	\$179,058.61	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12815	\$174,709.92	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12816	\$622,645.57	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12817	\$136,540.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12818	\$690,196.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12819	\$154,464.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12820	\$62,338.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12821	\$217,160.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12822	\$165,111.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12823	\$32,290.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D2.39 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004								
2004	14167	\$1,520,497.00	\$0.00	0.00%	\$465,185.02	30.59%	\$465,185.02	30.59%
2004	14177	\$2,335,725.09	\$46,714.50	2.00%	\$158,780.18	6.80%	\$112,065.68	4.80%
2004	14181	\$42,369.48	\$0.00	0.00%	\$4,700.00	11.09%	\$4,700.00	11.09%
2004	14199	\$138,913.66	\$0.00	0.00%	\$3,200.00	2.30%	\$3,200.00	2.30%
2004	14209	\$161,467.70	\$0.00	0.00%	\$5,350.00	3.31%	\$5,350.00	3.31%
2004	14215	\$858,808.00	\$0.00	0.00%	\$79,352.50	9.24%	\$79,352.50	9.24%
2004	14221	\$1,348,344.75	\$0.00	0.00%	\$236,483.34	17.54%	\$236,483.34	17.54%
2004	14227	\$1,125,844.99	\$0.00	0.00%	\$145,153.70	12.89%	\$145,153.70	12.89%
2004	14234	\$2,001,307.56	\$0.00	0.00%	\$84,703.54	4.23%	\$84,703.54	4.23%
2004	14241	\$2,111,111.11	\$0.00	0.00%	\$304,910.16	14.44%	\$304,910.16	14.44%
2004	14246	\$11,393,247.52	\$455,729.90	4.00%	\$484,596.80	4.25%	\$28,866.90	0.25%
2004	14250	\$1,937,326.38	\$0.00	0.00%	\$159,292.90	8.22%	\$159,292.90	8.22%
2004	14253	\$2,828,282.82	\$0.00	0.00%	\$40,800.91	1.44%	\$40,800.91	1.44%
2004	14272	\$1,282,410.64	\$0.00	0.00%	\$290,431.34	22.65%	\$290,431.34	22.65%
2004	14279	\$8,725,914.52	\$261,777.44	3.00%	\$359,931.69	4.12%	\$98,154.25	1.12%
2004	14296	\$828,102.22	\$0.00	0.00%	\$61,609.02	7.44%	\$61,609.02	7.44%
2004	14311	\$136,255.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14316	\$1,702,651.71	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14317	\$178,997.23	\$0.00	0.00%	\$9,576.50	5.35%	\$9,576.50	5.35%
2004	14328	\$165,026.93	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14339	\$765,430.40	\$0.00	0.00%	\$101,265.04	13.23%	\$101,265.04	13.23%
2004	14345	\$933,099.37	\$0.00	0.00%	\$97,893.52	10.49%	\$97,893.52	10.49%
2004	14355	\$429,919.20	\$0.00	0.00%	\$43,478.43	10.11%	\$43,478.43	10.11%
2004	14367	\$3,054,394.15	\$0.00	0.00%	\$103,863.01	3.40%	\$103,863.01	3.40%
2004	14374	\$979,979.00	\$0.00	0.00%	\$26,177.00	2.67%	\$26,177.00	2.67%
2004	14385	\$4,257,148.20	\$63,857.22	1.50%	\$405,410.70	9.52%	\$341,553.48	8.02%
2004	14392	\$455,575.96	\$0.00	0.00%	\$8,550.00	1.88%	\$8,550.00	1.88%
2004	14398	\$7,135,189.18	\$142,703.78	2.00%	\$704,821.02	9.88%	\$562,117.24	7.88%
2004	14415	\$698,912.63	\$0.00	0.00%	\$149,804.66	21.43%	\$149,804.66	21.43%
2004	14419	\$32,947.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14424	\$368,593.27	\$0.00	0.00%	\$9,140.00	2.48%	\$9,140.00	2.48%
2004	14428	\$106,136.00	\$0.00	0.00%	\$24,517.70	23.10%	\$24,517.70	23.10%
2004	14433	\$1,221,802.02	\$0.00	0.00%	\$202,163.19	16.55%	\$202,163.19	16.55%
2004	14451	\$1,699,691.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14456	\$719,430.80	\$0.00	0.00%	\$245,155.30	34.08%	\$245,155.30	34.08%
2004	14468	\$1,226,634.59	\$0.00	0.00%	\$58,988.90	4.81%	\$58,988.90	4.81%
2004	14474	\$373,479.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14491	\$196,586.59	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14505	\$2,266,446.40	\$0.00	0.00%	\$367,251.93	16.20%	\$367,251.93	16.20%
2004	14508	\$111,637.47	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14509	\$138,981.91	\$0.00	0.00%	\$39,739.79	28.59%	\$39,739.79	28.59%
2004	14517	\$1,086,721.65	\$0.00	0.00%	\$33,483.42	3.08%	\$33,483.42	3.08%
2004	14525	\$183,304.12	\$0.00	0.00%	\$8,745.00	4.77%	\$8,745.00	4.77%
2004	14529	\$44,538.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14534	\$767,346.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14560	\$976,423.19	\$0.00	0.00%	\$157,558.40	16.14%	\$157,558.40	16.14%
2004	14568	\$3,005,239.80	\$150,261.99	5.00%	\$235,783.28	7.85%	\$85,521.29	2.85%
2004	14570	\$272,190.72	\$0.00	0.00%	\$3,097.00	1.14%	\$3,097.00	1.14%
2004	14597	\$16,344,308.00	\$490,329.24	3.00%	\$815,715.34	4.99%	\$325,386.10	1.99%
2004	14613	\$706,726.20	\$0.00	0.00%	\$199,238.64	28.19%	\$199,238.64	28.19%
2004	14620	\$343,140.70	\$0.00	0.00%	\$25,630.04	7.47%	\$25,630.04	7.47%
2004	14629	\$395,084.93	\$0.00	0.00%	\$38,060.12	9.63%	\$38,060.12	9.63%
2004	14638	\$5,453,284.96	\$0.00	0.00%	\$337,411.85	6.19%	\$337,411.85	6.19%
2004	14647	\$3,599,050.97	\$0.00	0.00%	\$423,715.76	11.77%	\$423,715.76	11.77%
2004	14653	\$220,087.20	\$0.00	0.00%	\$38,494.50	17.49%	\$38,494.50	17.49%
2004	14659	\$259,227.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14664	\$144,910.10	\$0.00	0.00%	\$14,889.70	10.28%	\$14,889.70	10.28%

Table D2.39 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004								
2004	14672	\$798,774.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14692	\$23,994.78	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14698	\$268,818.32	\$0.00	0.00%	\$22,507.58	8.37%	\$22,507.58	8.37%
2004	14701	\$656,038.90	\$0.00	0.00%	\$265,769.37	40.51%	\$265,769.37	40.51%
2004	14706	\$317,049.16	\$0.00	0.00%	\$69,433.11	21.90%	\$69,433.11	21.90%
2004	14711	\$3,362,747.86	\$67,254.96	2.00%	\$135,495.06	4.03%	\$68,240.10	2.03%
2004	14718	\$673,427.20	\$0.00	0.00%	\$23,727.23	3.52%	\$23,727.23	3.52%
2004	14726	\$559,459.80	\$0.00	0.00%	\$73,480.31	13.13%	\$73,480.31	13.13%
2004	14736	\$574,865.42	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14737	\$615,630.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14739	\$206,934.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14740	\$35,600.68	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14742	\$280,055.50	\$0.00	0.00%	\$21,762.00	7.77%	\$21,762.00	7.77%
2004	14744	\$27,786.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14746	\$140,189.50	\$0.00	0.00%	\$18,275.00	13.04%	\$18,275.00	13.04%
2004	14748	\$32,441.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14778	\$5,375,598.00	\$0.00	0.00%	\$165,409.25	3.08%	\$165,409.25	3.08%
2004	14808	\$1,732,222.00	\$0.00	0.00%	\$417,593.55	24.11%	\$417,593.55	24.11%
2004	14816	\$845,400.00	\$0.00	0.00%	\$233,443.58	27.61%	\$233,443.58	27.61%
2004	14827	\$1,399,999.89	\$0.00	0.00%	\$221,991.29	15.86%	\$221,991.29	15.86%
2004	14830	\$859,176.90	\$0.00	0.00%	\$229,273.73	26.69%	\$229,273.73	26.69%
2004	14839	\$6,656,254.59	\$266,250.18	4.00%	\$594,451.35	8.93%	\$328,201.17	4.93%
2004	14853	\$2,884,747.30	\$0.00	0.00%	\$63,227.08	2.19%	\$63,227.08	2.19%
2004	14858	\$732,835.62	\$0.00	0.00%	\$8,710.43	1.19%	\$8,710.43	1.19%
2004	14861	\$750,661.74	\$15,013.23	2.00%	\$138,612.48	18.47%	\$123,599.25	16.47%
2004	14862	\$2,943,531.68	\$58,870.63	2.00%	\$688,266.27	23.38%	\$629,395.64	21.38%
2004	15145	\$278,146.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15148	\$172,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15151	\$37,228.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15152	\$37,750.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15154	\$7,651.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15156	\$103,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15157	\$15,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15159	\$148,134.14	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15160	\$636,884.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15161	\$357,984.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15162	\$451,301.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15163	\$510,324.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15166	\$270,130.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15170	\$41,588.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15175	\$46,948.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15179	\$215,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15267	\$44,340.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15268	\$57,448.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15281	\$5,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15405	\$524,913.06	\$0.00	0.00%	\$34,811.03	6.63%	\$34,811.03	6.63%
2004	15479	\$137,281.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15480	\$1,113,729.22	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15481	\$9,242.69	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15482	\$8,820.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	20000	\$4,724,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	20012	\$7,011,751.04	\$0.00	0.00%	\$595,675.00	8.50%	\$595,675.00	8.50%
TOTALS FY 2004		\$194,994,821	\$2,147,714	1.10%	\$14,733,464	7.56%	\$12,585,750	6.45%
2005								
2005	10325	\$153,992.25	\$0.00	0.00%	\$92,395.20	60.00%	\$92,395.20	60.00%
2005	10328	\$10,889,187.09	\$326,675.61	3.00%	\$773,423.43	7.10%	\$446,747.82	4.10%
2005	10344	\$338,888.00	\$0.00	0.00%	\$47,471.45	14.01%	\$47,471.45	14.01%

Table D2.39 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2005								
2005	10346	\$6,581,042.75	\$263,241.71	4.00%	\$671,167.78	10.20%	\$407,926.07	6.20%
2005	10637	\$7,425,189.79	\$0.00	0.00%	\$2,750,614.41	37.04%	\$2,750,614.41	37.04%
2005	10644	\$493,926.28	\$0.00	0.00%	\$57,032.42	11.55%	\$57,032.42	11.55%
2005	10938	\$2,633,932.98	\$0.00	0.00%	\$232,667.00	8.83%	\$232,667.00	8.83%
2005	10971	\$3,857,908.00	\$0.00	0.00%	\$591,976.00	15.34%	\$591,976.00	15.34%
2005	10982	\$4,395,688.15	\$0.00	0.00%	\$124,977.00	2.84%	\$124,977.00	2.84%
2005	11351	\$2,832,552.94	\$42,488.29	1.50%	\$256,653.35	9.06%	\$214,165.06	7.56%
2005	14151	\$1,322,664.40	\$0.00	0.00%	\$205,885.45	15.57%	\$205,885.45	15.57%
2005	14156	\$14,144,681.18	\$353,617.03	2.50%	\$881,363.67	6.23%	\$527,746.64	3.73%
2005	14174	\$971,061.20	\$0.00	0.00%	\$88,197.37	9.08%	\$88,197.37	9.08%
2005	14175	\$92,215.30	\$0.00	0.00%	\$8,732.29	9.47%	\$8,732.29	9.47%
2005	14182	\$299,273.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14188	\$1,409,247.17	\$0.00	0.00%	\$68,574.82	4.87%	\$68,574.82	4.87%
2005	14200	\$378,877.95	\$0.00	0.00%	\$20,039.66	5.29%	\$20,039.66	5.29%
2005	14210	\$679,140.84	\$0.00	0.00%	\$88,800.00	13.08%	\$88,800.00	13.08%
2005	14216	\$11,733,454.74	\$469,338.19	4.00%	\$519,150.50	4.42%	\$49,812.31	0.42%
2005	14222	\$1,915,392.32	\$0.00	0.00%	\$214,323.61	11.19%	\$214,323.61	11.19%
2005	14235	\$169,600.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14265	\$3,036,735.90	\$0.00	0.00%	\$615,041.07	20.25%	\$615,041.07	20.25%
2005	14284	\$323,728.88	\$0.00	0.00%	\$57,374.65	17.72%	\$57,374.65	17.72%
2005	14318	\$719,102.75	\$0.00	0.00%	\$15,748.03	2.19%	\$15,748.03	2.19%
2005	14346	\$9,329,695.60	\$373,187.82	4.00%	\$498,978.65	5.35%	\$125,790.83	1.35%
2005	14350	\$865,078.75	\$0.00	0.00%	\$39,404.55	4.56%	\$39,404.55	4.56%
2005	14356	\$441,533.21	\$0.00	0.00%	\$85,417.38	19.35%	\$85,417.38	19.35%
2005	14361	\$53,011.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14375	\$2,237,893.60	\$0.00	0.00%	\$87,783.78	3.92%	\$87,783.78	3.92%
2005	14380	\$126,407.75	\$0.00	0.00%	\$10,159.80	8.04%	\$10,159.80	8.04%
2005	14381	\$174,800.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14393	\$99,999.98	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14429	\$985,200.39	\$0.00	0.00%	\$149,025.30	15.13%	\$149,025.30	15.13%
2005	14452	\$2,877,140.31	\$0.00	0.00%	\$172,303.46	5.99%	\$172,303.46	5.99%
2005	14462	\$15,182,258.00	\$986,846.77	6.50%	\$1,079,911.56	7.11%	\$93,064.79	0.61%
2005	14469	\$1,384,236.90	\$0.00	0.00%	\$75,234.81	5.44%	\$75,234.81	5.44%
2005	14475	\$9,715,157.34	\$340,030.51	3.50%	\$504,246.77	5.19%	\$164,216.26	1.69%
2005	14486	\$3,020,361.64	\$0.00	0.00%	\$311,847.70	10.32%	\$311,847.70	10.32%
2005	14499	\$6,666,169.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14514	\$469,285.50	\$0.00	0.00%	\$84,750.00	18.06%	\$84,750.00	18.06%
2005	14518	\$1,616,872.14	\$0.00	0.00%	\$163,948.27	10.14%	\$163,948.27	10.14%
2005	14519	\$6,150,369.98	\$0.00	0.00%	\$83,922.30	1.36%	\$83,922.30	1.36%
2005	14535	\$402,789.15	\$0.00	0.00%	\$29,671.64	7.37%	\$29,671.64	7.37%
2005	14546	\$7,075,237.02	\$283,009.48	4.00%	\$1,771,678.33	25.04%	\$1,488,668.85	21.04%
2005	14552	\$1,272,559.42	\$0.00	0.00%	\$387,430.55	30.44%	\$387,430.55	30.44%
2005	14577	\$256,990.56	\$0.00	0.00%	\$6,915.00	2.69%	\$6,915.00	2.69%
2005	14582	\$494,643.34	\$0.00	0.00%	\$50,739.70	10.26%	\$50,739.70	10.26%
2005	14608	\$7,026,333.73	\$281,053.35	4.00%	\$1,137,714.17	16.19%	\$856,660.82	12.19%
2005	14614	\$487,404.35	\$0.00	0.00%	\$90,825.35	18.63%	\$90,825.35	18.63%
2005	14648	\$12,629,376.65	\$189,440.65	1.50%	\$1,662,932.08	13.17%	\$1,473,491.43	11.67%
2005	14660	\$190,499.92	\$0.00	0.00%	\$40,188.60	21.10%	\$40,188.60	21.10%
2005	14712	\$2,741,447.57	\$41,121.71	1.50%	\$48,564.53	1.77%	\$7,442.82	0.27%
2005	14723	\$178,728.12	\$0.00	0.00%	\$32,952.80	18.44%	\$32,952.80	18.44%
2005	14751	\$321,268.11	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14791	\$13,980,595.90	\$419,417.88	3.00%	\$1,026,039.49	7.34%	\$606,621.61	4.34%
2005	14796	\$717,684.93	\$0.00	0.00%	\$98,611.80	13.74%	\$98,611.80	13.74%
2005	14800	\$358,367.44	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14814	\$52,443.70	\$0.00	0.00%	\$8,820.00	16.82%	\$8,820.00	16.82%
2005	14831	\$1,353,193.58	\$0.00	0.00%	\$121,552.95	8.98%	\$121,552.95	8.98%
2005	14843	\$1,716,882.08	\$25,753.23	1.50%	\$60,489.57	3.52%	\$34,736.34	2.02%

Table D2.39 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2005								
2005	14846	\$2,187,253.40	\$0.00	0.00%	\$49,346.71	2.26%	\$49,346.71	2.26%
2005	15176	\$219,948.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15186	\$54,749.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15190	\$14,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15197	\$81,907.11	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15198	\$293,363.28	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15200	\$99,207.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15201	\$320,107.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15202	\$1,054,421.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15204	\$335,969.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15205	\$765,421.30	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15208	\$74,352.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15209	\$167,037.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15210	\$164,982.48	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15211	\$99,888.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15213	\$166,650.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15223	\$291,811.79	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15226	\$4,260.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15286	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15289	\$6,733.22	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15290	\$6,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15465	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15466	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15469	\$18,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15470	\$21,240.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15667	\$128,669.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15668	\$1,992,707.38	\$0.00	0.00%	\$241,038.62	12.10%	\$241,038.62	12.10%
2005	20002	\$402,320.12	\$0.00	0.00%	\$74,477.07	18.51%	\$74,477.07	18.51%
2005	20003	\$6,382,494.90	\$191,474.85	3.00%	\$490,399.78	7.68%	\$298,924.93	4.68%
TOTALS FY 2005		\$204,953,397	\$4,586,697	2.24%	\$19,158,932	9.35%	\$14,572,235	7.11%
2006								
2006	10286	\$865,000.40	\$0.00	0.00%	\$228,849.05	26.46%	\$228,849.05	26.46%
2006	10359	\$1,076,066.09	\$0.00	0.00%	\$130,661.14	12.14%	\$130,661.14	12.14%
2006	10543	\$1,136,422.00	\$0.00	0.00%	\$36,403.87	3.20%	\$36,403.87	3.20%
2006	10585	\$9,973,924.02	\$0.00	0.00%	\$437,443.84	4.39%	\$437,443.84	4.39%
2006	10981	\$75,293.48	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11092	\$596,813.31	\$0.00	0.00%	\$110,952.81	18.59%	\$110,952.81	18.59%
2006	11162	\$941,314.49	\$0.00	0.00%	\$75,028.00	7.97%	\$75,028.00	7.97%
2006	14152	\$2,394,265.30	\$0.00	0.00%	\$499,045.62	20.84%	\$499,045.62	20.84%
2006	14157	\$1,164,822.00	\$0.00	0.00%	\$116,344.00	9.99%	\$116,344.00	9.99%
2006	14163	\$44,978.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14169	\$3,680,244.50	\$0.00	0.00%	\$1,151,451.85	31.29%	\$1,151,451.85	31.29%
2006	14183	\$66,756.60	\$0.00	0.00%	\$45,741.00	68.52%	\$45,741.00	68.52%
2006	14189	\$99,989.78	\$0.00	0.00%	\$2,865.00	2.87%	\$2,865.00	2.87%
2006	14196	\$289,081.10	\$0.00	0.00%	\$7,844.96	2.71%	\$7,844.96	2.71%
2006	14201	\$17,269,806.85	\$0.00	0.00%	\$629,827.35	3.65%	\$629,827.35	3.65%
2006	14207	\$5,123,200.18	\$102,464.00	2.00%	\$384,194.12	7.50%	\$281,730.12	5.50%
2006	14211	\$494,638.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14223	\$1,150,598.85	\$0.00	0.00%	\$241,982.35	21.03%	\$241,982.35	21.03%
2006	14228	\$651,995.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14236	\$1,237,968.62	\$0.00	0.00%	\$32,181.40	2.60%	\$32,181.40	2.60%
2006	14242	\$23,418.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14260	\$1,179,117.91	\$0.00	0.00%	\$250,589.72	21.25%	\$250,589.72	21.25%
2006	14289	\$735,119.10	\$0.00	0.00%	\$199,626.41	27.16%	\$199,626.41	27.16%
2006	14292	\$28,597.52	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14297	\$1,701,921.15	\$0.00	0.00%	\$198,778.19	11.68%	\$198,778.19	11.68%
2006	14307	\$356,492.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D2.39 Construction
Fiscal Years 2000-2006
Project Goal Utilization Analysis (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2006								
2006	14312	\$10,719,453.61	\$0.00	0.00%	\$266,010.52	2.48%	\$266,010.52	2.48%
2006	14322	\$14,275,836.12	\$571,033.44	4.00%	\$2,236,108.37	15.66%	\$1,665,074.93	11.66%
2006	14324	\$525,061.92	\$0.00	0.00%	\$110,794.54	21.10%	\$110,794.54	21.10%
2006	14329	\$18,129,388.77	\$0.00	0.00%	\$1,094,946.47	6.04%	\$1,094,946.47	6.04%
2006	14333	\$1,392,974.46	\$0.00	0.00%	\$331,173.75	23.77%	\$331,173.75	23.77%
2006	14335	\$235,449.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14336	\$398,831.09	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14341	\$963,068.75	\$0.00	0.00%	\$31,694.95	3.29%	\$31,694.95	3.29%
2006	14347	\$1,626,636.18	\$0.00	0.00%	\$245,254.20	15.08%	\$245,254.20	15.08%
2006	14362	\$169,458.84	\$0.00	0.00%	\$11,860.00	7.00%	\$11,860.00	7.00%
2006	14368	\$625,792.90	\$0.00	0.00%	\$67,025.81	10.71%	\$67,025.81	10.71%
2006	14386	\$6,974,633.45	\$0.00	0.00%	\$121,832.00	1.75%	\$121,832.00	1.75%
2006	14388	\$2,687,869.20	\$0.00	0.00%	\$256,964.53	9.56%	\$256,964.53	9.56%
2006	14394	\$204,022.49	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14399	\$4,169,138.13	\$0.00	0.00%	\$965,728.86	23.16%	\$965,728.86	23.16%
2006	14416	\$1,502,436.30	\$0.00	0.00%	\$184,732.90	12.30%	\$184,732.90	12.30%
2006	14425	\$1,598,204.50	\$0.00	0.00%	\$140,863.49	8.81%	\$140,863.49	8.81%
2006	14434	\$367,778.00	\$0.00	0.00%	\$95,643.20	26.01%	\$95,643.20	26.01%
2006	14448	\$173,817.18	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14461	\$5,781,910.77	\$115,638.22	2.00%	\$1,297,433.21	22.44%	\$1,181,794.99	20.44%
2006	14463	\$896,116.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14470	\$3,249,999.90	\$0.00	0.00%	\$247,467.64	7.61%	\$247,467.64	7.61%
2006	14476	\$3,362,963.08	\$0.00	0.00%	\$263,275.90	7.83%	\$263,275.90	7.83%
2006	14480	\$1,269,043.00	\$0.00	0.00%	\$78,925.46	6.22%	\$78,925.46	6.22%
2006	14515	\$108,681.00	\$0.00	0.00%	\$45,000.00	41.41%	\$45,000.00	41.41%
2006	14521	\$1,386,401.40	\$0.00	0.00%	\$246,542.42	17.78%	\$246,542.42	17.78%
2006	14526	\$865,429.21	\$0.00	0.00%	\$47,485.10	5.49%	\$47,485.10	5.49%
2006	14536	\$24,999.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14541	\$2,204,251.30	\$0.00	0.00%	\$312,979.11	14.20%	\$312,979.11	14.20%
2006	14547	\$80,573.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14555	\$107,283.30	\$0.00	0.00%	\$22,971.30	21.41%	\$22,971.30	21.41%
2006	14562	\$812,302.35	\$0.00	0.00%	\$158,932.00	19.57%	\$158,932.00	19.57%
2006	14578	\$1,198,486.33	\$0.00	0.00%	\$132,069.33	11.02%	\$132,069.33	11.02%
2006	14583	\$211,821.79	\$0.00	0.00%	\$32,777.89	15.47%	\$32,777.89	15.47%
2006	14603	\$116,749.53	\$0.00	0.00%	\$30,492.25	26.12%	\$30,492.25	26.12%
2006	14609	\$919,728.10	\$0.00	0.00%	\$147,751.23	16.06%	\$147,751.23	16.06%
2006	14621	\$1,373,719.65	\$0.00	0.00%	\$143,187.62	10.42%	\$143,187.62	10.42%
2006	14631	\$3,934,732.70	\$0.00	0.00%	\$476,072.26	12.10%	\$476,072.26	12.10%
2006	14639	\$432,263.00	\$0.00	0.00%	\$71,767.80	16.60%	\$71,767.80	16.60%
2006	14649	\$1,077,656.60	\$0.00	0.00%	\$137,588.15	12.77%	\$137,588.15	12.77%
2006	14654	\$12,386,373.16	\$0.00	0.00%	\$1,489,649.46	12.03%	\$1,489,649.46	12.03%
2006	14661	\$1,160,100.00	\$0.00	0.00%	\$69,614.40	6.00%	\$69,614.40	6.00%
2006	14678	\$294,378.88	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14693	\$1,250,246.35	\$0.00	0.00%	\$129,849.47	10.39%	\$129,849.47	10.39%
2006	14713	\$452,336.60	\$0.00	0.00%	\$80,770.00	17.86%	\$80,770.00	17.86%
2006	14724	\$1,299,899.92	\$0.00	0.00%	\$566,070.00	43.55%	\$566,070.00	43.55%
2006	14743	\$274,786.00	\$0.00	0.00%	\$17,100.00	6.22%	\$17,100.00	6.22%
2006	14786	\$290,774.83	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14806	\$1,581,198.45	\$0.00	0.00%	\$180,608.68	11.42%	\$180,608.68	11.42%
2006	14807	\$555,555.55	\$0.00	0.00%	\$94,191.41	16.95%	\$94,191.41	16.95%
2006	14809	\$515,522.76	\$0.00	0.00%	\$118,326.56	22.95%	\$118,326.56	22.95%
2006	14820	\$2,068,791.50	\$0.00	0.00%	\$208,423.27	10.07%	\$208,423.27	10.07%
2006	14823	\$777,947.05	\$0.00	0.00%	\$98,855.38	12.71%	\$98,855.38	12.71%
2006	14825	\$741,414.53	\$0.00	0.00%	\$172,829.12	23.31%	\$172,829.12	23.31%
2006	14836	\$296,440.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14844	\$1,030,555.25	\$0.00	0.00%	\$36,552.40	3.55%	\$36,552.40	3.55%
2006	14851	\$2,339,444.30	\$0.00	0.00%	\$127,822.08	5.46%	\$127,822.08	5.46%

Table D2.39 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2006								
2006	14866	\$1,073,508.39	\$0.00	0.00%	\$159,364.15	14.85%	\$159,364.15	14.85%
2006	14871	\$1,680,945.38	\$0.00	0.00%	\$209,236.84	12.45%	\$209,236.84	12.45%
2006	14872	\$6,941,342.05	\$0.00	0.00%	\$752,100.25	10.84%	\$752,100.25	10.84%
2006	14874	\$1,157,709.00	\$0.00	0.00%	\$181,021.13	15.64%	\$181,021.13	15.64%
2006	14877	\$168,961.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14879	\$10,357,139.76	\$0.00	0.00%	\$534,190.85	5.16%	\$534,190.85	5.16%
2006	14884	\$1,381,614.40	\$0.00	0.00%	\$178,551.98	12.92%	\$178,551.98	12.92%
2006	15232	\$89,522.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15235	\$7,100.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15244	\$344,139.96	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15245	\$406,601.06	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15246	\$423,954.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15247	\$300,403.35	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15248	\$494,836.35	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15249	\$548,022.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15250	\$475,400.77	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15251	\$557,830.46	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15252	\$626,340.61	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15253	\$606,359.71	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20014	\$5,387,493.87	\$0.00	0.00%	\$248,124.00	4.61%	\$248,124.00	4.61%
2006	20015	\$2,282,744.96	\$0.00	0.00%	\$317,591.00	13.91%	\$317,591.00	13.91%
TOTALS FY 2006		\$211,140,545	\$789,136	0.37%	\$20,804,005	9.85%	\$20,014,870	9.48%
TOTALS FY 2000-2006		\$1,404,630,921	\$16,212,608	1.15%	\$108,610,097	7.73%	\$92,397,489	6.58%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D2.39 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
Goal Analysis_Construction						
2000						
\$179,583,684	\$0	0.00%	\$12,578,867	7.00%	\$12,578,867	7.00%
2001						
\$216,328,292	\$1,846,478	0.85%	\$16,290,710	7.53%	\$14,444,232	6.68%
2002						
\$179,609,530	\$3,259,386	1.81%	\$14,113,434	7.86%	\$10,854,049	6.04%
2003						
\$218,020,653	\$3,583,199	1.64%	\$10,930,684	5.01%	\$7,347,486	3.37%
2004						
\$194,994,821	\$2,147,714	1.10%	\$14,733,464	7.56%	\$12,585,750	6.45%
2005						
\$204,953,397	\$4,586,697	2.24%	\$19,158,932	9.35%	\$14,572,235	7.11%
2006						
\$211,140,545	\$789,136	0.37%	\$20,804,005	9.85%	\$20,014,870	9.48%
Overall						
\$1,404,630,921	\$16,212,608	1.15%	\$108,610,097	7.73%	\$92,397,489	6.58%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D2.40 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2000								
2000	10743	\$135,053.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10748	\$487,155.78	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10749	\$2,855,883.42	\$0.00	0.00%	\$311,250.23	10.90%	\$311,250.23	10.90%
2000	10750	\$4,617,267.91	\$0.00	0.00%	\$292,873.67	6.34%	\$292,873.67	6.34%
2000	10783	\$246,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10784	\$387,727.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10785	\$217,144.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12622	\$2,381,609.30	\$0.00	0.00%	\$135,150.94	5.67%	\$135,150.94	5.67%
2000	12629	\$408,006.48	\$0.00	0.00%	\$42,030.70	10.30%	\$42,030.70	10.30%
2000	12635	\$15,566.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12636	\$11,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12637	\$69,807.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12638	\$57,316.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12639	\$15,980.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12640	\$76,427.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12641	\$77,765.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12642	\$28,809.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12643	\$76,818.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12645	\$35,531.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12646	\$55,089.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14153	\$6,171,378.67	\$0.00	0.00%	\$1,272,033.47	20.61%	\$1,272,033.47	20.61%
2000	14159	\$3,145,343.10	\$0.00	0.00%	\$364,686.09	11.59%	\$364,686.09	11.59%
2000	14170	\$1,558,795.55	\$0.00	0.00%	\$82,308.78	5.28%	\$82,308.78	5.28%
2000	14184	\$134,270.60	\$0.00	0.00%	\$16,270.08	12.12%	\$16,270.08	12.12%
2000	14194	\$1,426,028.03	\$0.00	0.00%	\$42,958.04	3.01%	\$42,958.04	3.01%
2000	14202	\$1,673,064.46	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14212	\$62,115.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14217	\$173,675.00	\$0.00	0.00%	\$17,800.00	10.25%	\$17,800.00	10.25%
2000	14224	\$1,248,556.05	\$0.00	0.00%	\$152,793.80	12.24%	\$152,793.80	12.24%
2000	14229	\$224,046.63	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14243	\$512,220.40	\$0.00	0.00%	\$37,697.30	7.36%	\$37,697.30	7.36%
2000	14247	\$52,704.33	\$0.00	0.00%	\$11,885.40	22.55%	\$11,885.40	22.55%
2000	14254	\$5,713,400.93	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14257	\$1,092,153.75	\$0.00	0.00%	\$61,978.24	5.67%	\$61,978.24	5.67%
2000	14266	\$448,846.44	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14268	\$1,264,433.15	\$0.00	0.00%	\$152,795.33	12.08%	\$152,795.33	12.08%
2000	14285	\$326,326.26	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14288	\$2,624,902.52	\$0.00	0.00%	\$20,905.29	0.80%	\$20,905.29	0.80%
2000	14291	\$349,326.44	\$0.00	0.00%	\$132,347.87	37.89%	\$132,347.87	37.89%
2000	4293	\$624,361.02	\$0.00	0.00%	\$15,200.30	2.43%	\$15,200.30	2.43%
2000	14323	\$182,483.00	\$0.00	0.00%	\$45,400.90	24.88%	\$45,400.90	24.88%
2000	14330	\$3,243,283.29	\$0.00	0.00%	\$735,911.41	22.69%	\$735,911.41	22.69%
2000	14337	\$4,840,000.99	\$0.00	0.00%	\$184,324.48	3.81%	\$184,324.48	3.81%
2000	14348	\$173,737.50	\$0.00	0.00%	\$51,758.92	29.79%	\$51,758.92	29.79%
2000	14351	\$300,275.00	\$0.00	0.00%	\$10,538.00	3.51%	\$10,538.00	3.51%
2000	14357	\$541,581.70	\$0.00	0.00%	\$72,444.35	13.38%	\$72,444.35	13.38%
2000	14363	\$217,542.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14369	\$579,413.16	\$0.00	0.00%	\$91,317.90	15.76%	\$91,317.90	15.76%
2000	14370	\$147,217.05	\$0.00	0.00%	\$6,343.00	4.31%	\$6,343.00	4.31%
2000	14376	\$11,306,051.05	\$0.00	0.00%	\$888,467.90	7.86%	\$888,467.90	7.86%
2000	14382	\$976,726.60	\$0.00	0.00%	\$6,355.16	0.65%	\$6,355.16	0.65%
2000	14383	\$67,219.85	\$0.00	0.00%	\$11,357.72	16.90%	\$11,357.72	16.90%
2000	14387	\$1,419,850.73	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14395	\$1,249,585.30	\$0.00	0.00%	\$39,564.66	3.17%	\$39,564.66	3.17%
2000	14400	\$461,212.80	\$0.00	0.00%	\$73,265.40	15.89%	\$73,265.40	15.89%
2000	14411	\$1,138,408.37	\$0.00	0.00%	\$79,755.04	7.01%	\$79,755.04	7.01%

Table D2.40 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2000								
2000	14426	\$70,607.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14430	\$2,174,378.61	\$0.00	0.00%	\$220,609.38	10.15%	\$220,609.38	10.15%
2000	14435	\$3,122,719.13	\$0.00	0.00%	\$245,923.53	7.88%	\$245,923.53	7.88%
2000	14439	\$1,348,187.66	\$0.00	0.00%	\$308,974.49	22.92%	\$308,974.49	22.92%
2000	14444	\$8,891,442.77	\$0.00	0.00%	\$856,297.08	9.63%	\$856,297.08	9.63%
2000	14449	\$462,392.10	\$0.00	0.00%	\$91,286.04	19.74%	\$91,286.04	19.74%
2000	14459	\$1,664,141.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14464	\$5,321,021.13	\$0.00	0.00%	\$857,043.40	16.11%	\$857,043.40	16.11%
2000	14465	\$2,417,850.17	\$0.00	0.00%	\$77,862.33	3.22%	\$77,862.33	3.22%
2000	14471	\$2,535,897.29	\$0.00	0.00%	\$184,785.79	7.29%	\$184,785.79	7.29%
2000	14477	\$1,582,675.84	\$0.00	0.00%	\$141,102.60	8.92%	\$141,102.60	8.92%
2000	14492	\$1,508,781.95	\$0.00	0.00%	\$226,918.30	15.04%	\$226,918.30	15.04%
2000	14510	\$1,062,068.30	\$0.00	0.00%	\$42,607.12	4.01%	\$42,607.12	4.01%
2000	14520	\$365,630.26	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14527	\$6,078,234.65	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14532	\$4,655,180.11	\$0.00	0.00%	\$54,520.00	1.17%	\$54,520.00	1.17%
2000	14542	\$1,234,691.00	\$0.00	0.00%	\$104,743.34	8.48%	\$104,743.34	8.48%
2000	14569	\$328,622.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14571	\$817,817.17	\$0.00	0.00%	\$2,655.50	0.32%	\$2,655.50	0.32%
2000	14579	\$2,582,575.36	\$0.00	0.00%	\$269,533.20	10.44%	\$269,533.20	10.44%
2000	14584	\$411,571.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14599	\$977,391.80	\$0.00	0.00%	\$21,762.45	2.23%	\$21,762.45	2.23%
2000	14600	\$7,084,784.14	\$0.00	0.00%	\$630,495.27	8.90%	\$630,495.27	8.90%
2000	14615	\$7,017,632.35	\$0.00	0.00%	\$400,771.15	5.71%	\$400,771.15	5.71%
2000	14617	\$4,171,266.88	\$0.00	0.00%	\$524,693.71	12.58%	\$524,693.71	12.58%
2000	14622	\$1,874,523.34	\$0.00	0.00%	\$199,335.50	10.63%	\$199,335.50	10.63%
2000	14636	\$2,693,265.24	\$0.00	0.00%	\$96,727.56	3.59%	\$96,727.56	3.59%
2000	14637	\$1,570,313.30	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14640	\$11,889.60	\$0.00	0.00%	\$5,761.50	48.46%	\$5,761.50	48.46%
2000	14644	\$2,270,871.72	\$0.00	0.00%	\$25,761.50	1.13%	\$25,761.50	1.13%
2000	14645	\$648,971.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14650	\$3,266,693.80	\$0.00	0.00%	\$258,434.70	7.91%	\$258,434.70	7.91%
2000	14655	\$2,121,212.12	\$0.00	0.00%	\$60,652.00	2.86%	\$60,652.00	2.86%
2000	14665	\$68,923.74	\$0.00	0.00%	\$3,719.00	5.40%	\$3,719.00	5.40%
2000	14669	\$823,781.62	\$0.00	0.00%	\$29,696.44	3.60%	\$29,696.44	3.60%
2000	14694	\$1,848,513.37	\$0.00	0.00%	\$14,229.33	0.77%	\$14,229.33	0.77%
2000	14695	\$63,499.81	\$0.00	0.00%	\$7,010.70	11.04%	\$7,010.70	11.04%
2000	14699	\$348,072.51	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14728	\$402,625.08	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14729	\$4,202,581.45	\$0.00	0.00%	\$150,397.92	3.58%	\$150,397.92	3.58%
2000	14788	\$1,149,997.65	\$0.00	0.00%	\$194,457.55	16.91%	\$194,457.55	16.91%
2000	14790	\$2,548,462.73	\$0.00	0.00%	\$166,128.48	6.52%	\$166,128.48	6.52%
2000	14805	\$67,362.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14819	\$363,359.18	\$0.00	0.00%	\$118,065.10	32.49%	\$118,065.10	32.49%
2000	14822	\$708,178.03	\$0.00	0.00%	\$236,099.54	33.34%	\$236,099.54	33.34%
2000	14834	\$7,022,656.75	\$0.00	0.00%	\$110,966.64	1.58%	\$110,966.64	1.58%
2000	14885	\$35,166.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14886	\$36,247.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14887	\$84,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14888	\$38,450.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14889	\$46,731.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14890	\$95,465.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14891	\$15,300.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14892	\$21,921.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14893	\$31,347.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14894	\$17,596.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D2.40 Construction
Fiscal Years 2000-2006
Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2000								
2000	15335	\$282,102.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15344	\$394,060.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15346	\$272,107.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15348	\$333,220.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15351	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15355	\$448,325.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15356	\$252,873.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15363	\$199,220.00	\$0.00	0.00%	\$63,000.00	31.62%	\$63,000.00	31.62%
2000	15373	\$5,234,262.15	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20004	\$8,477.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20005	\$61,036.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20006	\$44,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20007	\$772,000.00	\$0.00	0.00%	\$76,836.00	9.95%	\$76,836.00	9.95%
2000	20008	\$273,007.20	\$0.00	0.00%	\$39,232.00	14.37%	\$39,232.00	14.37%
2000	20009	\$194,963.15	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2000		\$179,583,684	\$0	0.00%	\$12,578,867	7.00%	\$12,578,867	7.00%
2001								
2001	10817	\$10,642,286.75	\$0.00	0.00%	\$496,709.05	4.67%	\$496,709.05	4.67%
2001	11374	\$214,029.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	11375	\$294,625.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	11376	\$234,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12133	\$216,476.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12139	\$779,801.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12623	\$67,394.36	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12630	\$6,027,748.65	\$0.00	0.00%	\$343,024.89	5.69%	\$343,024.89	5.69%
2001	12631	\$177,858.53	\$0.00	0.00%	\$31,091.16	17.48%	\$31,091.16	17.48%
2001	14178	\$362,642.40	\$0.00	0.00%	\$20,502.40	5.65%	\$20,502.40	5.65%
2001	14195	\$7,095,157.81	\$0.00	0.00%	\$237,144.05	3.34%	\$237,144.05	3.34%
2001	14203	\$1,765,771.78	\$0.00	0.00%	\$369,944.85	20.95%	\$369,944.85	20.95%
2001	14213	\$2,137,276.20	\$0.00	0.00%	\$122,723.40	5.74%	\$122,723.40	5.74%
2001	14218	\$3,798,195.46	\$0.00	0.00%	\$155,147.70	4.08%	\$155,147.70	4.08%
2001	14225	\$5,243,251.21	\$0.00	0.00%	\$481,540.40	9.18%	\$481,540.40	9.18%
2001	14230	\$3,217,379.18	\$0.00	0.00%	\$374,175.35	11.63%	\$374,175.35	11.63%
2001	14231	\$2,691,176.35	\$0.00	0.00%	\$117,244.59	4.36%	\$117,244.59	4.36%
2001	14238	\$9,038,202.05	\$0.00	0.00%	\$222,656.25	2.46%	\$222,656.25	2.46%
2001	14244	\$871,751.20	\$0.00	0.00%	\$106,123.28	12.17%	\$106,123.28	12.17%
2001	14248	\$149,511.91	\$0.00	0.00%	\$9,191.00	6.15%	\$9,191.00	6.15%
2001	14251	\$122,620.10	\$0.00	0.00%	\$22,121.00	18.04%	\$22,121.00	18.04%
2001	14258	\$3,142,391.51	\$0.00	0.00%	\$1,020,856.58	32.49%	\$1,020,856.58	32.49%
2001	14269	\$837,948.12	\$0.00	0.00%	\$52,414.22	6.26%	\$52,414.22	6.26%
2001	14273	\$5,343,464.13	\$0.00	0.00%	\$336,729.16	6.30%	\$336,729.16	6.30%
2001	14274	\$356,356.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14280	\$1,486,070.90	\$0.00	0.00%	\$113,524.00	7.64%	\$113,524.00	7.64%
2001	14290	\$2,833,761.20	\$0.00	0.00%	\$57,851.74	2.04%	\$57,851.74	2.04%
2001	14298	\$6,485,033.71	\$0.00	0.00%	\$470,406.30	7.25%	\$470,406.30	7.25%
2001	14308	\$782,576.85	\$0.00	0.00%	\$161,370.26	20.62%	\$161,370.26	20.62%
2001	14313	\$6,409,592.00	\$0.00	0.00%	\$221,396.60	3.45%	\$221,396.60	3.45%
2001	14319	\$1,904,197.52	\$0.00	0.00%	\$127,244.64	6.68%	\$127,244.64	6.68%
2001	14342	\$2,159,610.25	\$0.00	0.00%	\$199,371.99	9.23%	\$199,371.99	9.23%
2001	14389	\$1,935,631.51	\$0.00	0.00%	\$244,938.84	12.65%	\$244,938.84	12.65%
2001	14396	\$2,855,014.29	\$0.00	0.00%	\$59,560.59	2.09%	\$59,560.59	2.09%
2001	14412	\$3,099,999.99	\$0.00	0.00%	\$515,151.53	16.62%	\$515,151.53	16.62%
2001	14445	\$25,275.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14453	\$2,909,949.80	\$0.00	0.00%	\$319,531.27	10.98%	\$319,531.27	10.98%
2001	14482	\$600,557.93	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14488	\$289,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D2.40 Construction
Fiscal Years 2000-2006
Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	14516	\$6,131,635.16	\$0.00	0.00%	\$810,017.10	13.21%	\$810,017.10	13.21%
2001	14522	\$3,614,321.10	\$0.00	0.00%	\$375,221.68	10.38%	\$375,221.68	10.38%
2001	14543	\$703,871.60	\$0.00	0.00%	\$83,610.32	11.88%	\$83,610.32	11.88%
2001	14549	\$32,035.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14553	\$548,016.69	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14556	\$315,450.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14563	\$115,682.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14566	\$8,831,903.05	\$0.00	0.00%	\$110,902.92	1.26%	\$110,902.92	1.26%
2001	14573	\$8,527,271.35	\$0.00	0.00%	\$433,257.12	5.08%	\$433,257.12	5.08%
2001	14605	\$1,085,190.99	\$0.00	0.00%	\$81,949.83	7.55%	\$81,949.83	7.55%
2001	14618	\$19,697.26	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14623	\$3,399,299.65	\$0.00	0.00%	\$467,000.96	13.74%	\$467,000.96	13.74%
2001	14626	\$345,707.19	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14630	\$1,749,409.23	\$0.00	0.00%	\$97,745.55	5.59%	\$97,745.55	5.59%
2001	14632	\$1,240,230.82	\$0.00	0.00%	\$263,870.16	21.28%	\$263,870.16	21.28%
2001	14641	\$1,588,107.47	\$0.00	0.00%	\$153,301.00	9.65%	\$153,301.00	9.65%
2001	14656	\$19,311.97	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14662	\$64,985.70	\$0.00	0.00%	\$3,716.10	5.72%	\$3,716.10	5.72%
2001	14666	\$1,672,569.45	\$0.00	0.00%	\$131,049.94	7.84%	\$131,049.94	7.84%
2001	14677	\$3,225,039.44	\$0.00	0.00%	\$371,123.92	11.51%	\$371,123.92	11.51%
2001	14690	\$2,360,221.12	\$0.00	0.00%	\$570,343.27	24.16%	\$570,343.27	24.16%
2001	14703	\$3,185,411.65	\$0.00	0.00%	\$197,529.20	6.20%	\$197,529.20	6.20%
2001	14707	\$230,825.88	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14719	\$855,650.52	\$0.00	0.00%	\$12,630.24	1.48%	\$12,630.24	1.48%
2001	14725	\$149,193.82	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14787	\$38,829.60	\$0.00	0.00%	\$13,518.35	34.81%	\$13,518.35	34.81%
2001	14798	\$289,933.50	\$0.00	0.00%	\$3,586.50	1.24%	\$3,586.50	1.24%
2001	14804	\$3,883,120.10	\$0.00	0.00%	\$253,949.67	6.54%	\$253,949.67	6.54%
2001	14811	\$463,172.63	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14815	\$376,354.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14821	\$678,566.50	\$0.00	0.00%	\$76,540.63	11.28%	\$76,540.63	11.28%
2001	14832	\$1,237,273.00	\$0.00	0.00%	\$35,716.40	2.89%	\$35,716.40	2.89%
2001	14837	\$2,837,364.08	\$0.00	0.00%	\$443,527.93	15.63%	\$443,527.93	15.63%
2001	14849	\$7,682,909.91	\$0.00	0.00%	\$439,121.49	5.72%	\$439,121.49	5.72%
2001	14854	\$7,480.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14860	\$14,499.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14863	\$222,979.30	\$0.00	0.00%	\$5,617.50	2.52%	\$5,617.50	2.52%
2001	14865	\$562,009.66	\$0.00	0.00%	\$16,668.00	2.97%	\$16,668.00	2.97%
2001	14895	\$15,084.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14896	\$119,208.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14898	\$17,766.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14899	\$359,636.00	\$0.00	0.00%	\$29,950.00	8.33%	\$29,950.00	8.33%
2001	14900	\$156,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14901	\$24,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14902	\$28,800.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14903	\$91,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14904	\$91,172.90	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14906	\$107,316.39	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14909	\$82,191.04	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14910	\$46,667.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14913	\$70,601.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14914	\$337,494.94	\$0.00	0.00%	\$42,500.00	12.59%	\$42,500.00	12.59%
2001	14916	\$464,430.00	\$0.00	0.00%	\$14,980.55	3.23%	\$14,980.55	3.23%
2001	14917	\$627,379.74	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14918	\$410,607.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14919	\$476,120.54	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D2.40 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	14920	\$1,288,527.83	\$0.00	0.00%	\$20,738.28	1.61%	\$20,738.28	1.61%
2001	14922	\$58,823.13	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14923	\$60,657.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14924	\$64,900.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14925	\$18,475.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14927	\$19,662.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14928	\$535,130.80	\$0.00	0.00%	\$47,193.00	8.82%	\$47,193.00	8.82%
2001	14929	\$59,711.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14930	\$24,027.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14931	\$32,911.29	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14932	\$45,099.82	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14933	\$37,100.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14934	\$59,264.22	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14935	\$37,609.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14936	\$31,297.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14937	\$28,697.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14938	\$33,381.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14939	\$18,960.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14943	\$13,299.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14944	\$156,340.80	\$0.00	0.00%	\$17,000.00	10.87%	\$17,000.00	10.87%
2001	14945	\$124,262.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14946	\$11,225.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14947	\$37,886.08	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14948	\$35,388.55	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14949	\$69,527.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14950	\$49,739.68	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14952	\$56,686.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14953	\$31,640.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15312	\$17,790.57	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15336	\$365,801.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15338	\$486,693.75	\$0.00	0.00%	\$9,650.00	1.98%	\$9,650.00	1.98%
2001	15342	\$229,950.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15347	\$334,575.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15349	\$538,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15352	\$437,485.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15464	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15555	\$410,864.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15579	\$74,987.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20010	\$183,364.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2001		\$176,607,287	\$0	0.00%	\$12,643,215	7.16%	\$12,643,215	7.16%
2002								
2002	11402	\$180,481.55	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	11428	\$2,797,999.00	\$0.00	0.00%	\$59,003.00	2.11%	\$59,003.00	2.11%
2002	11468	\$452,642.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	11469	\$323,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12624	\$1,687,791.13	\$0.00	0.00%	\$79,994.80	4.74%	\$79,994.80	4.74%
2002	12632	\$1,927,582.65	\$0.00	0.00%	\$235,671.68	12.23%	\$235,671.68	12.23%
2002	12718	\$28,276.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12719	\$546,096.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12720	\$155,355.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12721	\$74,045.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12722	\$23,324.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12723	\$49,968.76	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12724	\$141,872.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12725	\$127,429.29	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12726	\$16,488.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D2.40 Construction
Fiscal Years 2000-2006
Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2002								
2002	12727	\$99,075.51	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12728	\$56,623.32	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12729	\$594,352.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12730	\$70,228.74	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12731	\$36,309.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14155	\$5,165,344.40	\$0.00	0.00%	\$293,661.44	5.69%	\$293,661.44	5.69%
2002	14161	\$672,462.20	\$0.00	0.00%	\$103,986.97	15.46%	\$103,986.97	15.46%
2002	14171	\$1,132,245.20	\$0.00	0.00%	\$39,237.00	3.47%	\$39,237.00	3.47%
2002	14191	\$158,158.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14192	\$24,444.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14226	\$3,680,204.78	\$0.00	0.00%	\$602,328.34	16.37%	\$602,328.34	16.37%
2002	14239	\$671,353.80	\$0.00	0.00%	\$30,676.68	4.57%	\$30,676.68	4.57%
2002	14255	\$37,540.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14256	\$81,131.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14264	\$1,309,071.00	\$0.00	0.00%	\$95,856.70	7.32%	\$95,856.70	7.32%
2002	14267	\$307,216.08	\$0.00	0.00%	\$8,149.35	2.65%	\$8,149.35	2.65%
2002	14270	\$1,062,712.20	\$0.00	0.00%	\$56,400.00	5.31%	\$56,400.00	5.31%
2002	14275	\$768,551.70	\$0.00	0.00%	\$40,205.30	5.23%	\$40,205.30	5.23%
2002	14283	\$1,061,094.49	\$0.00	0.00%	\$3,368.85	0.32%	\$3,368.85	0.32%
2002	14315	\$998,351.23	\$0.00	0.00%	\$115,351.62	11.55%	\$115,351.62	11.55%
2002	14326	\$567,375.95	\$0.00	0.00%	\$52,522.46	9.26%	\$52,522.46	9.26%
2002	14338	\$434,434.00	\$0.00	0.00%	\$138,559.00	31.89%	\$138,559.00	31.89%
2002	14343	\$3,975,011.53	\$0.00	0.00%	\$55,027.58	1.38%	\$55,027.58	1.38%
2002	14353	\$8,088,006.45	\$0.00	0.00%	\$156,375.85	1.93%	\$156,375.85	1.93%
2002	14378	\$547,392.50	\$0.00	0.00%	\$3,692.75	0.67%	\$3,692.75	0.67%
2002	14390	\$332,068.90	\$0.00	0.00%	\$7,434.45	2.24%	\$7,434.45	2.24%
2002	14413	\$907,773.55	\$0.00	0.00%	\$66,991.90	7.38%	\$66,991.90	7.38%
2002	14418	\$182,102.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14422	\$85,871.47	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14454	\$2,147,208.45	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14472	\$293,309.20	\$0.00	0.00%	\$69,887.00	23.83%	\$69,887.00	23.83%
2002	14483	\$97,565.00	\$0.00	0.00%	\$7,934.00	8.13%	\$7,934.00	8.13%
2002	14511	\$6,597,489.70	\$0.00	0.00%	\$417,556.59	6.33%	\$417,556.59	6.33%
2002	14533	\$598,191.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14538	\$2,326,680.79	\$0.00	0.00%	\$398,168.79	17.11%	\$398,168.79	17.11%
2002	14544	\$1,769,836.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14558	\$1,027,040.50	\$0.00	0.00%	\$259,201.74	25.24%	\$259,201.74	25.24%
2002	14567	\$656,349.10	\$0.00	0.00%	\$57,247.12	8.72%	\$57,247.12	8.72%
2002	14585	\$209,040.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14601	\$766,230.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14606	\$1,648,429.40	\$0.00	0.00%	\$168,582.10	10.23%	\$168,582.10	10.23%
2002	14611	\$2,174,091.04	\$0.00	0.00%	\$190,694.45	8.77%	\$190,694.45	8.77%
2002	14642	\$270,839.09	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14646	\$536,689.28	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14651	\$696,137.64	\$0.00	0.00%	\$45,580.26	6.55%	\$45,580.26	6.55%
2002	14657	\$3,814,172.68	\$0.00	0.00%	\$556,665.98	14.59%	\$556,665.98	14.59%
2002	14663	\$3,346,378.56	\$0.00	0.00%	\$388,820.30	11.62%	\$388,820.30	11.62%
2002	14671	\$4,003,627.27	\$0.00	0.00%	\$68,172.26	1.70%	\$68,172.26	1.70%
2002	14697	\$4,754,718.83	\$0.00	0.00%	\$456,288.10	9.60%	\$456,288.10	9.60%
2002	14700	\$728,692.90	\$0.00	0.00%	\$219,640.30	30.14%	\$219,640.30	30.14%
2002	14709	\$5,981,696.53	\$0.00	0.00%	\$562,385.70	9.40%	\$562,385.70	9.40%
2002	14716	\$1,263,320.80	\$0.00	0.00%	\$89,893.00	7.12%	\$89,893.00	7.12%
2002	14720	\$256,564.00	\$0.00	0.00%	\$70,009.42	27.29%	\$70,009.42	27.29%
2002	14794	\$1,373,103.70	\$0.00	0.00%	\$196,837.60	14.34%	\$196,837.60	14.34%
2002	14799	\$87,391.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14802	\$222,734.80	\$0.00	0.00%	\$7,000.00	3.14%	\$7,000.00	3.14%

Table D2.40 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2002								
2002	14812	\$1,285,752.60	\$0.00	0.00%	\$347,357.00	27.02%	\$347,357.00	27.02%
2002	14829	\$396,111.80	\$0.00	0.00%	\$34,816.80	8.79%	\$34,816.80	8.79%
2002	14841	\$236,401.60	\$0.00	0.00%	\$65,174.00	27.57%	\$65,174.00	27.57%
2002	14845	\$491,987.75	\$0.00	0.00%	\$79,452.60	16.15%	\$79,452.60	16.15%
2002	14847	\$41,510.63	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14857	\$238,368.53	\$0.00	0.00%	\$41,262.00	17.31%	\$41,262.00	17.31%
2002	14864	\$1,360,183.92	\$0.00	0.00%	\$134,501.09	9.89%	\$134,501.09	9.89%
2002	14951	\$10,084.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14954	\$27,670.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15031	\$10,540.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15032	\$3,599.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15033	\$7,977.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15034	\$72,607.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15035	\$21,200.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15036	\$802,231.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15037	\$40,865.12	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15040	\$3,421.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15041	\$5,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15042	\$94,825.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15043	\$55,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15044	\$19,549.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15113	\$11,469.33	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15115	\$2,475.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15118	\$35,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15119	\$8,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15120	\$52,458.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15121	\$16,754.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15122	\$57,287.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15124	\$32,895.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15125	\$681,693.70	\$0.00	0.00%	\$31,000.00	4.55%	\$31,000.00	4.55%
2002	15126	\$145,250.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15127	\$67,051.16	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15129	\$51,466.32	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15132	\$14,900.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15133	\$126,148.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15265	\$19,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15471	\$163,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15473	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15571	\$78,488.80	\$0.00	0.00%	\$13,457.80	17.15%	\$13,457.80	17.15%
2002	15572	\$83,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15573	\$299,230.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15574	\$389,425.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15575	\$499,917.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15576	\$153,718.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15577	\$268,370.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15578	\$279,475.00	\$0.00	0.00%	\$79,800.00	28.55%	\$79,800.00	28.55%
2002	20011	\$11,612,453.19	\$0.00	0.00%	\$584,090.00	5.03%	\$584,090.00	5.03%
TOTALS FY 2002		\$110,661,501	\$0	0.00%	\$7,885,971.72	7.13%	\$7,885,972	7.13%
2003								
2003	10650	\$1,342,264.43	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	11507	\$491,197.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12625	\$94,362.45	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12732	\$91,784.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12733	\$68,571.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12734	\$57,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12735	\$44,820.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D2.40 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2003								
2003	12736	\$26,650.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12737	\$53,173.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12738	\$33,444.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12739	\$18,682.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12740	\$32,410.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12741	\$290,864.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12742	\$1,024,882.00	\$0.00	0.00%	\$45,498.00	4.44%	\$45,498.00	4.44%
2003	12743	\$259,456.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12744	\$180,694.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12745	\$19,223.36	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12746	\$129,062.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12747	\$289,492.00	\$0.00	0.00%	\$25,950.00	8.96%	\$25,950.00	8.96%
2003	12749	\$22,185.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12750	\$30,999.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12751	\$213,350.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12752	\$183,751.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12753	\$165,956.46	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12754	\$231,916.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12755	\$359,544.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12756	\$688,039.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12757	\$350,577.67	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12758	\$262,484.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12759	\$370,134.79	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12760	\$312,072.03	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12761	\$532,813.66	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12762	\$73,425.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12763	\$68,048.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12764	\$73,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12765	\$98,288.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12766	\$40,832.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12767	\$75,067.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12768	\$420,341.20	\$0.00	0.00%	\$47,698.00	11.35%	\$47,698.00	11.35%
2003	12769	\$69,957.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12771	\$205,862.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12772	\$32,921.88	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12773	\$164,850.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12774	\$33,008.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12775	\$82,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12776	\$33,200.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12777	\$9,700.69	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12778	\$14,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12788	\$278,147.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14162	\$93,610.48	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14179	\$16,306,928.23	\$0.00	0.00%	\$711,307.77	4.36%	\$711,307.77	4.36%
2003	14180	\$512,548.90	\$0.00	0.00%	\$11,250.00	2.19%	\$11,250.00	2.19%
2003	14186	\$323,670.21	\$0.00	0.00%	\$21,988.15	6.79%	\$21,988.15	6.79%
2003	14233	\$11,067.37	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14249	\$1,213,362.90	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14252	\$802,508.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14271	\$136,791.68	\$0.00	0.00%	\$9,820.00	7.18%	\$9,820.00	7.18%
2003	14276	\$340,800.34	\$0.00	0.00%	\$27,983.00	8.21%	\$27,983.00	8.21%
2003	14281	\$377,432.00	\$0.00	0.00%	\$19,500.00	5.17%	\$19,500.00	5.17%
2003	14306	\$236,962.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14310	\$239,526.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14344	\$2,177,751.18	\$0.00	0.00%	\$139,714.32	6.42%	\$139,714.32	6.42%
2003	14359	\$118,326.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D2.40 Construction
Fiscal Years 2000-2006
Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2003								
2003	14366	\$508,267.32	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14379	\$614,104.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14384	\$1,141,993.75	\$0.00	0.00%	\$49,210.96	4.31%	\$49,210.96	4.31%
2003	14397	\$28,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14423	\$749,722.40	\$0.00	0.00%	\$53,167.73	7.09%	\$53,167.73	7.09%
2003	14442	\$142,559.01	\$0.00	0.00%	\$6,235.84	4.37%	\$6,235.84	4.37%
2003	14446	\$417,335.05	\$0.00	0.00%	\$14,042.66	3.36%	\$14,042.66	3.36%
2003	14447	\$612,919.90	\$0.00	0.00%	\$43,759.35	7.14%	\$43,759.35	7.14%
2003	14455	\$1,351,557.67	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14460	\$1,777,055.23	\$0.00	0.00%	\$37,483.37	2.11%	\$37,483.37	2.11%
2003	14473	\$51,568.70	\$0.00	0.00%	\$3,385.20	6.56%	\$3,385.20	6.56%
2003	14479	\$242,523.15	\$0.00	0.00%	\$19,516.11	8.05%	\$19,516.11	8.05%
2003	14484	\$931,425.00	\$0.00	0.00%	\$60,831.50	6.53%	\$60,831.50	6.53%
2003	14513	\$207,615.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14524	\$1,197,964.41	\$0.00	0.00%	\$50,318.00	4.20%	\$50,318.00	4.20%
2003	14539	\$557,223.97	\$0.00	0.00%	\$33,258.82	5.97%	\$33,258.82	5.97%
2003	14551	\$364,592.00	\$0.00	0.00%	\$17,210.27	4.72%	\$17,210.27	4.72%
2003	14554	\$1,658,566.84	\$0.00	0.00%	\$47,477.96	2.86%	\$47,477.96	2.86%
2003	14559	\$213,026.30	\$0.00	0.00%	\$11,484.55	5.39%	\$11,484.55	5.39%
2003	14575	\$38,029.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14602	\$641,993.82	\$0.00	0.00%	\$54,134.72	8.43%	\$54,134.72	8.43%
2003	14607	\$143,501.50	\$0.00	0.00%	\$21,636.67	15.08%	\$21,636.67	15.08%
2003	14612	\$358,629.53	\$0.00	0.00%	\$23,654.59	6.60%	\$23,654.59	6.60%
2003	14634	\$1,511,562.69	\$0.00	0.00%	\$18,340.55	1.21%	\$18,340.55	1.21%
2003	14652	\$93,451.70	\$0.00	0.00%	\$20,016.00	21.42%	\$20,016.00	21.42%
2003	14675	\$496,721.45	\$0.00	0.00%	\$67,485.79	13.59%	\$67,485.79	13.59%
2003	14691	\$193,371.25	\$0.00	0.00%	\$44,435.91	22.98%	\$44,435.91	22.98%
2003	14705	\$427,643.96	\$0.00	0.00%	\$13,824.10	3.23%	\$13,824.10	3.23%
2003	14710	\$1,827,316.32	\$0.00	0.00%	\$66,124.00	3.62%	\$66,124.00	3.62%
2003	14717	\$785,517.58	\$0.00	0.00%	\$166,802.90	21.23%	\$166,802.90	21.23%
2003	14810	\$224,500.90	\$0.00	0.00%	\$6,031.45	2.69%	\$6,031.45	2.69%
2003	14826	\$10,940,051.92	\$0.00	0.00%	\$588,115.13	5.38%	\$588,115.13	5.38%
2003	14835	\$2,940,415.08	\$0.00	0.00%	\$25,691.50	0.87%	\$25,691.50	0.87%
2003	14848	\$8,685,411.08	\$0.00	0.00%	\$179,112.18	2.06%	\$179,112.18	2.06%
2003	14859	\$2,624,935.16	\$0.00	0.00%	\$285,050.52	10.86%	\$285,050.52	10.86%
2003	14867	\$366,453.00	\$0.00	0.00%	\$31,236.40	8.52%	\$31,236.40	8.52%
2003	15135	\$28,694.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15136	\$12,800.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15137	\$191,442.87	\$0.00	0.00%	\$36,326.00	18.97%	\$36,326.00	18.97%
2003	15142	\$226,980.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15401	\$243,825.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15534	\$381,440.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15535	\$578,293.38	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15536	\$460,520.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15537	\$502,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15538	\$200,612.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15539	\$480,030.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15540	\$346,110.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15541	\$624,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15544	\$94,943.85	\$0.00	0.00%	\$12,213.00	12.86%	\$12,213.00	12.86%
2003	20001	\$461,181.34	\$0.00	0.00%	\$24,575.00	5.33%	\$24,575.00	5.33%
2003	20013	\$338,623.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2003		\$83,176,916	\$0	0.00%	\$3,192,898	3.84%	\$3,192,898	3.84%

Table D2.40 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004								
2004	10235	\$10,157,639.24	\$0.00	0.00%	\$796,054.74	7.84%	\$796,054.74	7.84%
2004	10237	\$3,630,714.30	\$0.00	0.00%	\$459,216.35	12.65%	\$459,216.35	12.65%
2004	10303	\$487,185.47	\$0.00	0.00%	\$16,190.04	3.32%	\$16,190.04	3.32%
2004	11133	\$510,833.53	\$0.00	0.00%	\$73,757.00	14.44%	\$73,757.00	14.44%
2004	11138	\$83,082.42	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11151	\$620,067.88	\$0.00	0.00%	\$84,434.00	13.62%	\$84,434.00	13.62%
2004	11599	\$82,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11627	\$10,836,412.66	\$0.00	0.00%	\$625,481.85	5.77%	\$625,481.85	5.77%
2004	11644	\$1,488,080.20	\$0.00	0.00%	\$223,195.78	15.00%	\$223,195.78	15.00%
2004	11662	\$418,612.95	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11668	\$1,511,990.92	\$0.00	0.00%	\$237,108.58	15.68%	\$237,108.58	15.68%
2004	12626	\$39,840.71	\$0.00	0.00%	\$1,002.00	2.52%	\$1,002.00	2.52%
2004	12634	\$223,194.40	\$0.00	0.00%	\$51,675.65	23.15%	\$51,675.65	23.15%
2004	12780	\$891,090.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12781	\$86,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12782	\$622,153.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12783	\$68,080.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12784	\$44,340.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12786	\$59,697.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12787	\$99,046.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12789	\$123,629.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12790	\$73,472.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12791	\$198,855.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12792	\$226,499.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12793	\$240,153.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12794	\$74,614.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12795	\$32,872.96	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12796	\$55,293.54	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12797	\$42,468.49	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12798	\$128,300.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12799	\$527,714.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12800	\$138,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12801	\$62,955.58	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12802	\$47,464.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12803	\$98,086.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12804	\$69,101.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12805	\$1,061,891.63	\$0.00	0.00%	\$36,050.00	3.39%	\$36,050.00	3.39%
2004	12806	\$44,775.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12807	\$121,517.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12808	\$119,856.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12809	\$379,398.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12810	\$215,370.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12811	\$113,340.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12812	\$33,289.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12813	\$87,179.30	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12814	\$179,058.61	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12815	\$174,709.92	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12816	\$622,645.57	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12817	\$136,540.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12818	\$690,196.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12819	\$154,464.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12820	\$62,338.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12821	\$217,160.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12822	\$165,111.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12823	\$32,290.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14167	\$1,520,497.00	\$0.00	0.00%	\$465,185.02	30.59%	\$465,185.02	30.59%

Table D2.40 Construction
Fiscal Years 2000-2006
Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004								
2004	14181	\$42,369.48	\$0.00	0.00%	\$4,700.00	11.09%	\$4,700.00	11.09%
2004	14199	\$138,913.66	\$0.00	0.00%	\$3,200.00	2.30%	\$3,200.00	2.30%
2004	14209	\$161,467.70	\$0.00	0.00%	\$5,350.00	3.31%	\$5,350.00	3.31%
2004	14215	\$858,808.00	\$0.00	0.00%	\$79,352.50	9.24%	\$79,352.50	9.24%
2004	14221	\$1,348,344.75	\$0.00	0.00%	\$236,483.34	17.54%	\$236,483.34	17.54%
2004	14227	\$1,125,844.99	\$0.00	0.00%	\$145,153.70	12.89%	\$145,153.70	12.89%
2004	14234	\$2,001,307.56	\$0.00	0.00%	\$84,703.54	4.23%	\$84,703.54	4.23%
2004	14241	\$2,111,111.11	\$0.00	0.00%	\$304,910.16	14.44%	\$304,910.16	14.44%
2004	14250	\$1,937,326.38	\$0.00	0.00%	\$159,292.90	8.22%	\$159,292.90	8.22%
2004	14253	\$2,828,282.82	\$0.00	0.00%	\$40,800.91	1.44%	\$40,800.91	1.44%
2004	14272	\$1,282,410.64	\$0.00	0.00%	\$290,431.34	22.65%	\$290,431.34	22.65%
2004	14296	\$828,102.22	\$0.00	0.00%	\$61,609.02	7.44%	\$61,609.02	7.44%
2004	14311	\$136,255.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14316	\$1,702,651.71	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14317	\$178,997.23	\$0.00	0.00%	\$9,576.50	5.35%	\$9,576.50	5.35%
2004	14328	\$165,026.93	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14339	\$765,430.40	\$0.00	0.00%	\$101,265.04	13.23%	\$101,265.04	13.23%
2004	14345	\$933,099.37	\$0.00	0.00%	\$97,893.52	10.49%	\$97,893.52	10.49%
2004	14355	\$429,919.20	\$0.00	0.00%	\$43,478.43	10.11%	\$43,478.43	10.11%
2004	14367	\$3,054,394.15	\$0.00	0.00%	\$103,863.01	3.40%	\$103,863.01	3.40%
2004	14374	\$979,979.00	\$0.00	0.00%	\$26,177.00	2.67%	\$26,177.00	2.67%
2004	14392	\$455,575.96	\$0.00	0.00%	\$8,550.00	1.88%	\$8,550.00	1.88%
2004	14415	\$698,912.63	\$0.00	0.00%	\$149,804.66	21.43%	\$149,804.66	21.43%
2004	14419	\$32,947.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14424	\$368,593.27	\$0.00	0.00%	\$9,140.00	2.48%	\$9,140.00	2.48%
2004	14428	\$106,136.00	\$0.00	0.00%	\$24,517.70	23.10%	\$24,517.70	23.10%
2004	14433	\$1,221,802.02	\$0.00	0.00%	\$202,163.19	16.55%	\$202,163.19	16.55%
2004	14451	\$1,699,691.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14456	\$719,430.80	\$0.00	0.00%	\$245,155.30	34.08%	\$245,155.30	34.08%
2004	14468	\$1,226,634.59	\$0.00	0.00%	\$58,988.90	4.81%	\$58,988.90	4.81%
2004	14474	\$373,479.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14491	\$196,586.59	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14505	\$2,266,446.40	\$0.00	0.00%	\$367,251.93	16.20%	\$367,251.93	16.20%
2004	14508	\$111,637.47	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14509	\$138,981.91	\$0.00	0.00%	\$39,739.79	28.59%	\$39,739.79	28.59%
2004	14517	\$1,086,721.65	\$0.00	0.00%	\$33,483.42	3.08%	\$33,483.42	3.08%
2004	14525	\$183,304.12	\$0.00	0.00%	\$8,745.00	4.77%	\$8,745.00	4.77%
2004	14529	\$44,538.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14534	\$767,346.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14560	\$976,423.19	\$0.00	0.00%	\$157,558.40	16.14%	\$157,558.40	16.14%
2004	14570	\$272,190.72	\$0.00	0.00%	\$3,097.00	1.14%	\$3,097.00	1.14%
2004	14613	\$706,726.20	\$0.00	0.00%	\$199,238.64	28.19%	\$199,238.64	28.19%
2004	14620	\$343,140.70	\$0.00	0.00%	\$25,630.04	7.47%	\$25,630.04	7.47%
2004	14629	\$395,084.93	\$0.00	0.00%	\$38,060.12	9.63%	\$38,060.12	9.63%
2004	14638	\$5,453,284.96	\$0.00	0.00%	\$337,411.85	6.19%	\$337,411.85	6.19%
2004	14647	\$3,599,050.97	\$0.00	0.00%	\$423,715.76	11.77%	\$423,715.76	11.77%
2004	14653	\$220,087.20	\$0.00	0.00%	\$38,494.50	17.49%	\$38,494.50	17.49%
2004	14659	\$259,227.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14664	\$144,910.10	\$0.00	0.00%	\$14,889.70	10.28%	\$14,889.70	10.28%
2004	14672	\$798,774.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14692	\$23,994.78	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14698	\$268,818.32	\$0.00	0.00%	\$22,507.58	8.37%	\$22,507.58	8.37%
2004	14701	\$656,038.90	\$0.00	0.00%	\$265,769.37	40.51%	\$265,769.37	40.51%
2004	14706	\$317,049.16	\$0.00	0.00%	\$69,433.11	21.90%	\$69,433.11	21.90%
2004	14718	\$673,427.20	\$0.00	0.00%	\$23,727.23	3.52%	\$23,727.23	3.52%
2004	14726	\$559,459.80	\$0.00	0.00%	\$73,480.31	13.13%	\$73,480.31	13.13%

Table D2.40 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004								
2004	14736	\$574,865.42	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14737	\$615,630.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14739	\$206,934.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14740	\$35,600.68	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14742	\$280,055.50	\$0.00	0.00%	\$21,762.00	7.77%	\$21,762.00	7.77%
2004	14744	\$27,786.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14746	\$140,189.50	\$0.00	0.00%	\$18,275.00	13.04%	\$18,275.00	13.04%
2004	14748	\$32,441.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14778	\$5,375,598.00	\$0.00	0.00%	\$165,409.25	3.08%	\$165,409.25	3.08%
2004	14808	\$1,732,222.00	\$0.00	0.00%	\$417,593.55	24.11%	\$417,593.55	24.11%
2004	14816	\$845,400.00	\$0.00	0.00%	\$233,443.58	27.61%	\$233,443.58	27.61%
2004	14827	\$1,399,999.89	\$0.00	0.00%	\$221,991.29	15.86%	\$221,991.29	15.86%
2004	14830	\$859,176.90	\$0.00	0.00%	\$229,273.73	26.69%	\$229,273.73	26.69%
2004	14853	\$2,884,747.30	\$0.00	0.00%	\$63,227.08	2.19%	\$63,227.08	2.19%
2004	14858	\$732,835.62	\$0.00	0.00%	\$8,710.43	1.19%	\$8,710.43	1.19%
2004	15145	\$278,146.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15148	\$172,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15151	\$37,228.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15152	\$37,750.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15154	\$7,651.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15156	\$103,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15157	\$15,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15159	\$148,134.14	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15160	\$636,884.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15161	\$357,984.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15162	\$451,301.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15163	\$510,324.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15166	\$270,130.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15170	\$41,588.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15175	\$46,948.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15179	\$215,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15267	\$44,340.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15268	\$57,448.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15281	\$5,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15405	\$524,913.06	\$0.00	0.00%	\$34,811.03	6.63%	\$34,811.03	6.63%
2004	15479	\$137,281.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15480	\$1,113,729.22	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15481	\$9,242.69	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15482	\$8,820.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	20000	\$4,724,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	20012	\$7,011,751.04	\$0.00	0.00%	\$595,675.00	8.50%	\$595,675.00	8.50%
TOTALS FY 2004		\$123,320,395	\$0	0.00%	\$9,718,317	7.88%	\$9,718,317	7.88%
2005								
2005	10325	\$153,992.25	\$0.00	0.00%	\$92,395.20	60.00%	\$92,395.20	60.00%
2005	10344	\$338,888.00	\$0.00	0.00%	\$47,471.45	14.01%	\$47,471.45	14.01%
2005	10637	\$7,425,189.79	\$0.00	0.00%	\$2,750,614.41	37.04%	\$2,750,614.41	37.04%
2005	10644	\$493,926.28	\$0.00	0.00%	\$57,032.42	11.55%	\$57,032.42	11.55%
2005	10938	\$2,633,932.98	\$0.00	0.00%	\$232,667.00	8.83%	\$232,667.00	8.83%
2005	10971	\$3,857,908.00	\$0.00	0.00%	\$591,976.00	15.34%	\$591,976.00	15.34%
2005	10982	\$4,395,688.15	\$0.00	0.00%	\$124,977.00	2.84%	\$124,977.00	2.84%
2005	14151	\$1,322,664.40	\$0.00	0.00%	\$205,885.45	15.57%	\$205,885.45	15.57%
2005	14174	\$971,061.20	\$0.00	0.00%	\$88,197.37	9.08%	\$88,197.37	9.08%
2005	14175	\$92,215.30	\$0.00	0.00%	\$8,732.29	9.47%	\$8,732.29	9.47%
2005	14182	\$299,273.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14188	\$1,409,247.17	\$0.00	0.00%	\$68,574.82	4.87%	\$68,574.82	4.87%
2005	14200	\$378,877.95	\$0.00	0.00%	\$20,039.66	5.29%	\$20,039.66	5.29%

Table D2.40 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2005								
2005	14210	\$679,140.84	\$0.00	0.00%	\$88,800.00	13.08%	\$88,800.00	13.08%
2005	14222	\$1,915,392.32	\$0.00	0.00%	\$214,323.61	11.19%	\$214,323.61	11.19%
2005	14235	\$169,600.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14265	\$3,036,735.90	\$0.00	0.00%	\$615,041.07	20.25%	\$615,041.07	20.25%
2005	14284	\$323,728.88	\$0.00	0.00%	\$57,374.65	17.72%	\$57,374.65	17.72%
2005	14318	\$719,102.75	\$0.00	0.00%	\$15,748.03	2.19%	\$15,748.03	2.19%
2005	14350	\$865,078.75	\$0.00	0.00%	\$39,404.55	4.56%	\$39,404.55	4.56%
2005	14356	\$441,533.21	\$0.00	0.00%	\$85,417.38	19.35%	\$85,417.38	19.35%
2005	14361	\$53,011.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14375	\$2,237,893.60	\$0.00	0.00%	\$87,783.78	3.92%	\$87,783.78	3.92%
2005	14380	\$126,407.75	\$0.00	0.00%	\$10,159.80	8.04%	\$10,159.80	8.04%
2005	14381	\$174,800.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14393	\$99,999.98	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14429	\$985,200.39	\$0.00	0.00%	\$149,025.30	15.13%	\$149,025.30	15.13%
2005	14452	\$2,877,140.31	\$0.00	0.00%	\$172,303.46	5.99%	\$172,303.46	5.99%
2005	14469	\$1,384,236.90	\$0.00	0.00%	\$75,234.81	5.44%	\$75,234.81	5.44%
2005	14486	\$3,020,361.64	\$0.00	0.00%	\$311,847.70	10.32%	\$311,847.70	10.32%
2005	14499	\$6,666,169.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14514	\$469,285.50	\$0.00	0.00%	\$84,750.00	18.06%	\$84,750.00	18.06%
2005	14518	\$1,616,872.14	\$0.00	0.00%	\$163,948.27	10.14%	\$163,948.27	10.14%
2005	14519	\$6,150,369.98	\$0.00	0.00%	\$83,922.30	1.36%	\$83,922.30	1.36%
2005	14535	\$402,789.15	\$0.00	0.00%	\$29,671.64	7.37%	\$29,671.64	7.37%
2005	14552	\$1,272,559.42	\$0.00	0.00%	\$387,430.55	30.44%	\$387,430.55	30.44%
2005	14577	\$256,990.56	\$0.00	0.00%	\$6,915.00	2.69%	\$6,915.00	2.69%
2005	14582	\$494,643.34	\$0.00	0.00%	\$50,739.70	10.26%	\$50,739.70	10.26%
2005	14614	\$487,404.35	\$0.00	0.00%	\$90,825.35	18.63%	\$90,825.35	18.63%
2005	14660	\$190,499.92	\$0.00	0.00%	\$40,188.60	21.10%	\$40,188.60	21.10%
2005	14723	\$178,728.12	\$0.00	0.00%	\$32,952.80	18.44%	\$32,952.80	18.44%
2005	14751	\$321,268.11	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14796	\$717,684.93	\$0.00	0.00%	\$98,611.80	13.74%	\$98,611.80	13.74%
2005	14800	\$358,367.44	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14814	\$52,443.70	\$0.00	0.00%	\$8,820.00	16.82%	\$8,820.00	16.82%
2005	14831	\$1,353,193.58	\$0.00	0.00%	\$121,552.95	8.98%	\$121,552.95	8.98%
2005	14846	\$2,187,253.40	\$0.00	0.00%	\$49,346.71	2.26%	\$49,346.71	2.26%
2005	15176	\$219,948.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15186	\$54,749.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15190	\$14,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15197	\$81,907.11	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15198	\$293,363.28	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15200	\$99,207.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15201	\$320,107.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15202	\$1,054,421.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15204	\$335,969.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15205	\$765,421.30	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15208	\$74,352.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15209	\$167,037.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15210	\$164,982.48	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15211	\$99,888.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15213	\$166,650.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15223	\$291,811.79	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15226	\$4,260.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15286	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15289	\$6,733.22	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15290	\$6,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15465	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15466	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D2.40 Construction
Fiscal Years 2000-2006
Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2005								
2005	15469	\$18,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15470	\$21,240.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15667	\$128,669.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15668	\$1,992,707.38	\$0.00	0.00%	\$241,038.62	12.10%	\$241,038.62	12.10%
2005	20002	\$402,320.12	\$0.00	0.00%	\$74,477.07	18.51%	\$74,477.07	18.51%
TOTALS FY 2005		\$72,992,999	\$0	0.00%	\$7,776,219	10.65%	\$7,776,219	10.65%
2006								
2006	10286	\$865,000.40	\$0.00	0.00%	\$228,849.05	26.46%	\$228,849.05	26.46%
2006	10359	\$1,076,066.09	\$0.00	0.00%	\$130,661.14	12.14%	\$130,661.14	12.14%
2006	10543	\$1,136,422.00	\$0.00	0.00%	\$36,403.87	3.20%	\$36,403.87	3.20%
2006	10585	\$9,973,924.02	\$0.00	0.00%	\$437,443.84	4.39%	\$437,443.84	4.39%
2006	10981	\$75,293.48	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11092	\$596,813.31	\$0.00	0.00%	\$110,952.81	18.59%	\$110,952.81	18.59%
2006	11162	\$941,314.49	\$0.00	0.00%	\$75,028.00	7.97%	\$75,028.00	7.97%
2006	14152	\$2,394,265.30	\$0.00	0.00%	\$499,045.62	20.84%	\$499,045.62	20.84%
2006	14157	\$1,164,822.00	\$0.00	0.00%	\$116,344.00	9.99%	\$116,344.00	9.99%
2006	14163	\$44,978.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14169	\$3,680,244.50	\$0.00	0.00%	\$1,151,451.85	31.29%	\$1,151,451.85	31.29%
2006	14183	\$66,756.60	\$0.00	0.00%	\$45,741.00	68.52%	\$45,741.00	68.52%
2006	14189	\$99,989.78	\$0.00	0.00%	\$2,865.00	2.87%	\$2,865.00	2.87%
2006	14196	\$289,081.10	\$0.00	0.00%	\$7,844.96	2.71%	\$7,844.96	2.71%
2006	14201	\$17,269,806.85	\$0.00	0.00%	\$629,827.35	3.65%	\$629,827.35	3.65%
2006	14211	\$494,638.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14223	\$1,150,598.85	\$0.00	0.00%	\$241,982.35	21.03%	\$241,982.35	21.03%
2006	14228	\$651,995.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14236	\$1,237,968.62	\$0.00	0.00%	\$32,181.40	2.60%	\$32,181.40	2.60%
2006	14242	\$23,418.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14260	\$1,179,117.91	\$0.00	0.00%	\$250,589.72	21.25%	\$250,589.72	21.25%
2006	14289	\$735,119.10	\$0.00	0.00%	\$199,626.41	27.16%	\$199,626.41	27.16%
2006	14292	\$28,597.52	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14297	\$1,701,921.15	\$0.00	0.00%	\$198,778.19	11.68%	\$198,778.19	11.68%
2006	14307	\$356,492.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14312	\$10,719,453.61	\$0.00	0.00%	\$266,010.52	2.48%	\$266,010.52	2.48%
2006	14324	\$525,061.92	\$0.00	0.00%	\$110,794.54	21.10%	\$110,794.54	21.10%
2006	14329	\$18,129,388.77	\$0.00	0.00%	\$1,094,946.47	6.04%	\$1,094,946.47	6.04%
2006	14333	\$1,392,974.46	\$0.00	0.00%	\$331,173.75	23.77%	\$331,173.75	23.77%
2006	14335	\$235,449.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14336	\$398,831.09	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14341	\$963,068.75	\$0.00	0.00%	\$31,694.95	3.29%	\$31,694.95	3.29%
2006	14347	\$1,626,636.18	\$0.00	0.00%	\$245,254.20	15.08%	\$245,254.20	15.08%
2006	14362	\$169,458.84	\$0.00	0.00%	\$11,860.00	7.00%	\$11,860.00	7.00%
2006	14368	\$625,792.90	\$0.00	0.00%	\$67,025.81	10.71%	\$67,025.81	10.71%
2006	14386	\$6,974,633.45	\$0.00	0.00%	\$121,832.00	1.75%	\$121,832.00	1.75%
2006	14388	\$2,687,869.20	\$0.00	0.00%	\$256,964.53	9.56%	\$256,964.53	9.56%
2006	14394	\$204,022.49	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14399	\$4,169,138.13	\$0.00	0.00%	\$965,728.86	23.16%	\$965,728.86	23.16%
2006	14416	\$1,502,436.30	\$0.00	0.00%	\$184,732.90	12.30%	\$184,732.90	12.30%
2006	14425	\$1,598,204.50	\$0.00	0.00%	\$140,863.49	8.81%	\$140,863.49	8.81%
2006	14434	\$367,778.00	\$0.00	0.00%	\$95,643.20	26.01%	\$95,643.20	26.01%
2006	14448	\$173,817.18	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14463	\$896,116.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14470	\$3,249,999.90	\$0.00	0.00%	\$247,467.64	7.61%	\$247,467.64	7.61%
2006	14476	\$3,362,963.08	\$0.00	0.00%	\$263,275.90	7.83%	\$263,275.90	7.83%
2006	14480	\$1,269,043.00	\$0.00	0.00%	\$78,925.46	6.22%	\$78,925.46	6.22%
2006	14515	\$108,681.00	\$0.00	0.00%	\$45,000.00	41.41%	\$45,000.00	41.41%
2006	14521	\$1,386,401.40	\$0.00	0.00%	\$246,542.42	17.78%	\$246,542.42	17.78%

Table D2.40 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2006								
2006	14526	\$865,429.21	\$0.00	0.00%	\$47,485.10	5.49%	\$47,485.10	5.49%
2006	14536	\$24,999.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14541	\$2,204,251.30	\$0.00	0.00%	\$312,979.11	14.20%	\$312,979.11	14.20%
2006	14547	\$80,573.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14555	\$107,283.30	\$0.00	0.00%	\$22,971.30	21.41%	\$22,971.30	21.41%
2006	14562	\$812,302.35	\$0.00	0.00%	\$158,932.00	19.57%	\$158,932.00	19.57%
2006	14578	\$1,198,486.33	\$0.00	0.00%	\$132,069.33	11.02%	\$132,069.33	11.02%
2006	14583	\$211,821.79	\$0.00	0.00%	\$32,777.89	15.47%	\$32,777.89	15.47%
2006	14603	\$116,749.53	\$0.00	0.00%	\$30,492.25	26.12%	\$30,492.25	26.12%
2006	14609	\$919,728.10	\$0.00	0.00%	\$147,751.23	16.06%	\$147,751.23	16.06%
2006	14621	\$1,373,719.65	\$0.00	0.00%	\$143,187.62	10.42%	\$143,187.62	10.42%
2006	14631	\$3,934,732.70	\$0.00	0.00%	\$476,072.26	12.10%	\$476,072.26	12.10%
2006	14639	\$432,263.00	\$0.00	0.00%	\$71,767.80	16.60%	\$71,767.80	16.60%
2006	14649	\$1,077,656.60	\$0.00	0.00%	\$137,588.15	12.77%	\$137,588.15	12.77%
2006	14654	\$12,386,373.16	\$0.00	0.00%	\$1,489,649.46	12.03%	\$1,489,649.46	12.03%
2006	14661	\$1,160,100.00	\$0.00	0.00%	\$69,614.40	6.00%	\$69,614.40	6.00%
2006	14678	\$294,378.88	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14693	\$1,250,246.35	\$0.00	0.00%	\$129,849.47	10.39%	\$129,849.47	10.39%
2006	14713	\$452,336.60	\$0.00	0.00%	\$80,770.00	17.86%	\$80,770.00	17.86%
2006	14724	\$1,299,899.92	\$0.00	0.00%	\$566,070.00	43.55%	\$566,070.00	43.55%
2006	14743	\$274,786.00	\$0.00	0.00%	\$17,100.00	6.22%	\$17,100.00	6.22%
2006	14786	\$290,774.83	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14806	\$1,581,198.45	\$0.00	0.00%	\$180,608.68	11.42%	\$180,608.68	11.42%
2006	14807	\$555,555.55	\$0.00	0.00%	\$94,191.41	16.95%	\$94,191.41	16.95%
2006	14809	\$515,522.76	\$0.00	0.00%	\$118,326.56	22.95%	\$118,326.56	22.95%
2006	14820	\$2,068,791.50	\$0.00	0.00%	\$208,423.27	10.07%	\$208,423.27	10.07%
2006	14823	\$777,947.05	\$0.00	0.00%	\$98,855.38	12.71%	\$98,855.38	12.71%
2006	14825	\$741,414.53	\$0.00	0.00%	\$172,829.12	23.31%	\$172,829.12	23.31%
2006	14836	\$296,440.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14844	\$1,030,555.25	\$0.00	0.00%	\$36,552.40	3.55%	\$36,552.40	3.55%
2006	14851	\$2,339,444.30	\$0.00	0.00%	\$127,822.08	5.46%	\$127,822.08	5.46%
2006	14866	\$1,073,508.39	\$0.00	0.00%	\$159,364.15	14.85%	\$159,364.15	14.85%
2006	14871	\$1,680,945.38	\$0.00	0.00%	\$209,236.84	12.45%	\$209,236.84	12.45%
2006	14872	\$6,941,342.05	\$0.00	0.00%	\$752,100.25	10.84%	\$752,100.25	10.84%
2006	14874	\$1,157,709.00	\$0.00	0.00%	\$181,021.13	15.64%	\$181,021.13	15.64%
2006	14877	\$168,961.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14879	\$10,357,139.76	\$0.00	0.00%	\$534,190.85	5.16%	\$534,190.85	5.16%
2006	14884	\$1,381,614.40	\$0.00	0.00%	\$178,551.98	12.92%	\$178,551.98	12.92%
2006	15232	\$89,522.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15235	\$7,100.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15244	\$344,139.96	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15245	\$406,601.06	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15246	\$423,954.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15247	\$300,403.35	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15248	\$494,836.35	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15249	\$548,022.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15250	\$475,400.77	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15251	\$557,830.46	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15252	\$626,340.61	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15253	\$606,359.71	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20014	\$5,387,493.87	\$0.00	0.00%	\$248,124.00	4.61%	\$248,124.00	4.61%
2006	20015	\$2,282,744.96	\$0.00	0.00%	\$317,591.00	13.91%	\$317,591.00	13.91%
TOTALS FY 2006		\$185,959,598	\$0	0.00%	\$16,886,270	9.08%	\$16,886,270	9.08%
TOTALS FY 2000-2006		\$932,302,380	\$0	0.00%	\$70,681,757	7.58%	\$70,681,757	7.58%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

Table D2.40 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
Goal Analysis Construction						
2000						
\$179,583,684	\$0	0.00%	\$12,578,867	7.00%	\$12,578,867	7.00%
2001						
\$176,607,287	\$0	0.00%	\$12,643,215	7.16%	\$12,643,215	7.16%
2002						
\$110,661,501	\$0	0.00%	\$7,885,972	7.13%	\$7,885,972	7.13%
2003						
\$83,176,916	\$0	0.00%	\$3,192,898	3.84%	\$3,192,898	3.84%
2004						
\$123,320,395	\$0	0.00%	\$9,718,317	7.88%	\$9,718,317	7.88%
2005						
\$72,992,999	\$0	0.00%	\$7,776,219	10.65%	\$7,776,219	10.65%
2006						
\$185,959,598	\$0	0.00%	\$16,886,270	9.08%	\$16,886,270	9.08%
Overall						
\$932,302,380	\$0	0.00%	\$70,681,757	7.58%	\$70,681,757	7.58%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

Table D2.41 Construction
Fiscal Years 2000-2006
Project Goal Utilization Analysis_RACE CONSCIOUS
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	10863	\$3,153,678.10	\$315,367.81	10.00%	\$582,331.57	18.47%	\$266,963.76	8.47%
2001	14154	\$3,273,863.55	\$163,693.18	5.00%	\$89,533.90	2.73%	(\$74,159.28)	-2.27%
2001	14160	\$213,639.00	\$2,136.39	1.00%	\$10,521.00	4.92%	\$8,384.61	3.92%
2001	14190	\$348,225.00	\$24,375.75	7.00%	\$45,764.53	13.14%	\$21,388.78	6.14%
2001	14208	\$4,293,493.46	\$214,674.67	5.00%	\$348,875.58	8.13%	\$134,200.91	3.13%
2001	14349	\$4,929,743.00	\$123,243.58	2.50%	\$489,970.62	9.94%	\$366,727.05	7.44%
2001	14352	\$1,266,323.72	\$31,658.09	2.50%	\$49,593.91	3.92%	\$17,935.82	1.42%
2001	14364	\$1,593,197.35	\$15,931.97	1.00%	\$185,961.44	11.67%	\$170,029.47	10.67%
2001	14371	\$818,783.58	\$40,939.18	5.00%	\$58,025.31	7.09%	\$17,086.13	2.09%
2001	14431	\$3,222,322.07	\$161,116.10	5.00%	\$386,744.96	12.00%	\$225,628.86	7.00%
2001	14440	\$2,718,446.78	\$163,106.81	6.00%	\$311,195.93	11.45%	\$148,089.12	5.45%
2001	14478	\$2,980,506.55	\$89,415.20	3.00%	\$262,404.44	8.80%	\$172,989.24	5.80%
2001	14506	\$1,236,836.60	\$24,736.73	2.00%	\$32,657.17	2.64%	\$7,920.44	0.64%
2001	14548	\$2,252,774.83	\$157,694.24	7.00%	\$289,097.00	12.83%	\$131,402.76	5.83%
2001	14610	\$1,952,930.00	\$48,823.25	2.50%	\$89,456.00	4.58%	\$40,632.75	2.08%
2001	14616	\$2,779,868.30	\$138,993.42	5.00%	\$134,337.30	4.83%	(\$4,656.12)	-0.17%
2001	14670	\$592,949.00	\$17,788.47	3.00%	\$53,550.00	9.03%	\$35,761.53	6.03%
2001	14714	\$377,345.33	\$5,660.18	1.50%	\$33,023.43	8.75%	\$27,363.25	7.25%
2001	14840	\$921,217.21	\$27,636.52	3.00%	\$101,518.00	11.02%	\$73,881.48	8.02%
2001	14869	\$794,861.25	\$79,486.13	10.00%	\$92,933.35	11.69%	\$13,447.23	1.69%
TOTALS FY 2001		\$39,721,005	\$1,846,478	4.65%	\$3,647,495	9.18%	\$1,801,018	4.53%
2002								
2002	14165	\$3,788,162.47	\$378,816.25	10.00%	\$470,984.00	12.43%	\$92,167.75	2.43%
2002	14185	\$9,073,542.63	\$317,573.99	3.50%	\$1,038,052.92	11.44%	\$720,478.93	7.94%
2002	14197	\$11,751,483.71	\$470,059.35	4.00%	\$594,909.23	5.06%	\$124,849.88	1.06%
2002	14245	\$1,709,133.75	\$85,456.69	5.00%	\$242,907.98	14.21%	\$157,451.29	9.21%
2002	14372	\$966,215.25	\$28,986.46	3.00%	\$85,422.16	8.84%	\$56,435.70	5.84%
2002	14377	\$4,064,873.88	\$203,243.69	5.00%	\$366,057.00	9.01%	\$162,813.31	4.01%
2002	14436	\$881,874.22	\$44,093.71	5.00%	\$258,881.85	29.36%	\$214,788.14	24.36%
2002	14437	\$399,379.00	\$13,978.27	3.50%	\$32,181.67	8.06%	\$18,203.41	4.56%
2002	14441	\$1,863,412.48	\$18,634.12	1.00%	\$45,150.20	2.42%	\$26,516.08	1.42%
2002	14507	\$532,279.39	\$53,227.94	10.00%	\$76,592.50	14.39%	\$23,364.56	4.39%
2002	14523	\$4,678,082.80	\$374,246.62	8.00%	\$566,756.57	12.12%	\$192,509.95	4.12%
2002	14564	\$1,199,336.36	\$35,980.09	3.00%	\$64,452.69	5.37%	\$28,472.60	2.37%
2002	14574	\$3,761,168.04	\$150,446.72	4.00%	\$422,670.18	11.24%	\$272,223.46	7.24%
2002	14627	\$479,149.80	\$14,374.49	3.00%	\$57,351.05	11.97%	\$42,976.56	8.97%
2002	14673	\$4,178,086.04	\$250,685.16	6.00%	\$275,238.61	6.59%	\$24,553.45	0.59%
2002	14727	\$1,232,464.20	\$61,623.21	5.00%	\$84,880.45	6.89%	\$23,257.24	1.89%
2002	14793	\$5,843,595.47	\$321,397.75	5.50%	\$518,259.78	8.87%	\$196,862.03	3.37%
2002	14818	\$1,290,517.88	\$103,241.43	8.00%	\$115,678.07	8.96%	\$12,436.64	0.96%
2002	14833	\$5,690,493.89	\$170,714.82	3.00%	\$546,515.56	9.60%	\$375,800.74	6.60%
2002	14875	\$4,697,074.40	\$140,912.23	3.00%	\$327,042.21	6.96%	\$186,129.98	3.96%
2002	14876	\$867,703.05	\$21,692.58	2.50%	\$37,478.00	4.32%	\$15,785.42	1.82%
TOTALS FY 2002		\$68,948,029	\$3,259,386	4.73%	\$6,227,462.68	9.03%	\$2,968,077	4.30%
2003								
2003	10306	\$5,124,868.55	\$128,121.71	2.50%	\$486,108.51	9.49%	\$357,986.80	6.99%
2003	10985	\$8,322,645.75	\$166,452.92	2.00%	\$448,246.01	5.39%	\$281,793.10	3.39%
2003	11268	\$2,966,207.40	\$118,648.30	4.00%	\$215,328.30	7.26%	\$96,680.00	3.26%
2003	11514	\$12,542,542.68	\$250,850.85	2.00%	\$355,164.19	2.83%	\$104,313.34	0.83%
2003	12633	\$8,292,962.06	\$248,788.86	3.00%	\$291,558.56	3.52%	\$42,769.70	0.52%
2003	14146	\$9,760,512.57	\$195,210.25	2.00%	\$576,126.94	5.90%	\$380,916.69	3.90%
2003	14166	\$353,989.00	\$17,699.45	5.00%	\$100,101.58	28.28%	\$82,402.13	23.28%
2003	14187	\$7,529,803.18	\$150,596.06	2.00%	\$674,406.45	8.96%	\$523,810.39	6.96%
2003	14205	\$5,322,348.78	\$53,223.49	1.00%	\$144,660.05	2.72%	\$91,436.56	1.72%
2003	14214	\$3,049,966.82	\$76,249.17	2.50%	\$154,152.22	5.05%	\$77,903.05	2.55%
2003	14219	\$3,849,800.00	\$76,996.00	2.00%	\$240,204.66	6.24%	\$163,208.66	4.24%
2003	14240	\$2,350,695.60	\$82,274.35	3.50%	\$282,333.57	12.01%	\$200,059.22	8.51%

Table D2.41 Construction
Fiscal Years 2000-2006
Project Goal Utilization Analysis_RACE CONSCIOUS (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2003								
2003	14327	\$471,471.92	\$21,216.24	4.50%	\$55,113.60	11.69%	\$33,897.36	7.19%
2003	14332	\$889,151.15	\$8,891.51	1.00%	\$28,708.19	3.23%	\$19,816.68	2.23%
2003	14391	\$4,818,862.88	\$240,943.14	5.00%	\$671,348.00	13.93%	\$430,404.86	8.93%
2003	14432	\$895,060.26	\$17,901.21	2.00%	\$127,967.62	14.30%	\$110,066.41	12.30%
2003	14450	\$713,537.85	\$21,406.14	3.00%	\$47,006.00	6.59%	\$25,599.86	3.59%
2003	14490	\$10,894,156.33	\$435,766.25	4.00%	\$541,084.69	4.97%	\$105,318.44	0.97%
2003	14545	\$1,155,161.35	\$23,103.23	2.00%	\$110,007.87	9.52%	\$86,904.64	7.52%
2003	14624	\$7,841,903.40	\$235,257.10	3.00%	\$246,409.09	3.14%	\$11,151.99	0.14%
2003	14658	\$4,083,989.36	\$163,359.57	4.00%	\$555,744.25	13.61%	\$392,384.68	9.61%
2003	14667	\$509,543.77	\$7,643.16	1.50%	\$11,490.00	2.25%	\$3,846.84	0.75%
2003	14674	\$2,075,364.52	\$103,768.23	5.00%	\$186,497.32	8.99%	\$82,729.09	3.99%
2003	14721	\$10,099,237.96	\$302,977.14	3.00%	\$313,408.34	3.10%	\$10,431.20	0.10%
2003	14838	\$3,590,287.06	\$143,611.48	4.00%	\$453,000.57	12.62%	\$309,389.09	8.62%
2003	14878	\$15,196,471.43	\$227,947.07	1.50%	\$112,507.22	0.74%	(\$115,439.85)	-0.76%
2003	14882	\$2,143,195.89	\$64,295.88	3.00%	\$309,102.72	14.42%	\$244,806.84	11.42%
TOTALS FY 2003		\$134,843,738	\$3,583,199	2.66%	\$7,737,787	5.74%	\$4,154,588	3.08%
2004								
2004	11109	\$1,398,321.06	\$27,966.42	2.00%	\$89,302.39	6.39%	\$61,335.97	4.39%
2004	11590	\$3,366,136.70	\$100,984.10	3.00%	\$203,980.09	6.06%	\$102,995.99	3.06%
2004	14177	\$2,335,725.09	\$46,714.50	2.00%	\$158,780.18	6.80%	\$112,065.68	4.80%
2004	14246	\$11,393,247.52	\$455,729.90	4.00%	\$484,596.80	4.25%	\$28,866.90	0.25%
2004	14279	\$8,725,914.52	\$261,777.44	3.00%	\$359,931.69	4.12%	\$98,154.25	1.12%
2004	14385	\$4,257,148.20	\$63,857.22	1.50%	\$405,410.70	9.52%	\$341,553.48	8.02%
2004	14398	\$7,135,189.18	\$142,703.78	2.00%	\$704,821.02	9.88%	\$562,117.24	7.88%
2004	14568	\$3,005,239.80	\$150,261.99	5.00%	\$235,783.28	7.85%	\$85,521.29	2.85%
2004	14597	\$16,344,308.00	\$490,329.24	3.00%	\$815,715.34	4.99%	\$325,386.10	1.99%
2004	14711	\$3,362,747.86	\$67,254.96	2.00%	\$135,495.06	4.03%	\$68,240.10	2.03%
2004	14839	\$6,656,254.59	\$266,250.18	4.00%	\$594,451.35	8.93%	\$328,201.17	4.93%
2004	14861	\$750,661.74	\$15,013.23	2.00%	\$138,612.48	18.47%	\$123,599.25	16.47%
2004	14862	\$2,943,531.68	\$58,870.63	2.00%	\$688,266.27	23.38%	\$629,395.64	21.38%
TOTALS FY 2004		\$71,674,426	\$2,147,714	3.00%	\$5,015,147	7.00%	\$2,867,433	4.00%
2005								
2005	10328	\$10,889,187.09	\$326,675.61	3.00%	\$773,423.43	7.10%	\$446,747.82	4.10%
2005	10346	\$6,581,042.75	\$263,241.71	4.00%	\$671,167.78	10.20%	\$407,926.07	6.20%
2005	11351	\$2,832,552.94	\$42,488.29	1.50%	\$256,653.35	9.06%	\$214,165.06	7.56%
2005	14156	\$14,144,681.18	\$353,617.03	2.50%	\$881,363.67	6.23%	\$527,746.64	3.73%
2005	14216	\$11,733,454.74	\$469,338.19	4.00%	\$519,150.50	4.42%	\$49,812.31	0.42%
2005	14346	\$9,329,695.60	\$373,187.82	4.00%	\$498,978.65	5.35%	\$125,790.83	1.35%
2005	14462	\$15,182,258.00	\$986,846.77	6.50%	\$1,079,911.56	7.11%	\$93,064.79	0.61%
2005	14475	\$9,715,157.34	\$340,030.51	3.50%	\$504,246.77	5.19%	\$164,216.26	1.69%
2005	14546	\$7,075,237.02	\$283,009.48	4.00%	\$1,771,678.33	25.04%	\$1,488,668.85	21.04%
2005	14608	\$7,026,333.73	\$281,053.35	4.00%	\$1,137,714.17	16.19%	\$856,660.82	12.19%
2005	14648	\$12,629,376.65	\$189,440.65	1.50%	\$1,662,932.08	13.17%	\$1,473,491.43	11.67%
2005	14712	\$2,741,447.57	\$41,121.71	1.50%	\$48,564.53	1.77%	\$7,442.82	0.27%
2005	14791	\$13,980,595.90	\$419,417.88	3.00%	\$1,026,039.49	7.34%	\$606,621.61	4.34%
2005	14843	\$1,716,882.08	\$25,753.23	1.50%	\$60,489.57	3.52%	\$34,736.34	2.02%
2005	20003	\$6,382,494.90	\$191,474.85	3.00%	\$490,399.78	7.68%	\$298,924.93	4.68%
TOTALS FY 2005		\$131,960,397	\$4,586,697	3.48%	\$11,382,714	8.63%	\$6,796,017	5.15%
2006								
2006	14207	\$5,123,200.18	\$102,464.00	2.00%	\$384,194.12	7.50%	\$281,730.12	5.50%
2006	14322	\$14,275,836.12	\$571,033.44	4.00%	\$2,236,108.37	15.66%	\$1,665,074.93	11.66%
2006	14461	\$5,781,910.77	\$115,638.22	2.00%	\$1,297,433.21	22.44%	\$1,181,794.99	20.44%
TOTALS FY 2006		\$25,180,947	\$789,136	3.13%	\$3,917,736	15.56%	\$3,128,600	12.42%
TOTALS FY 2001-2006		\$472,328,541	\$16,212,608	3.43%	\$37,928,341	8.03%	\$21,715,732	4.60%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
Note: Total dollars awarded may not equal the total due to rounding

Table D2.41 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_RACE CONSCIOUS (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
Goal Analysis_Construction						
2001						
\$39,721,005	\$1,846,478	4.65%	\$3,647,495	9.18%	\$1,801,018	4.53%
2002						
\$68,948,029	\$3,259,386	4.73%	\$6,227,463	9.03%	\$2,968,077	4.30%
2003						
\$134,843,738	\$3,583,199	2.66%	\$7,737,787	5.74%	\$4,154,588	3.08%
2004						
\$71,674,426	\$2,147,714	3.00%	\$5,015,147	7.00%	\$2,867,433	4.00%
2005						
\$131,960,397	\$4,586,697	3.48%	\$11,382,714	8.63%	\$6,796,017	5.15%
2006						
\$25,180,947	\$789,136	3.13%	\$3,917,736	15.56%	\$3,128,600	12.42%
Overall						
\$472,328,541	\$16,212,608	3.43%	\$37,928,341	8.03%	\$21,715,732	4.60%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

MONTANA DEPARTMENT OF TRANSPORTATION
Disparity and Availability Study

Table D2.42 Construction
Fiscal Years 2000-2006
Project Goal Utilization Analysis_FAA
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
Project Goal Utilization Analysis_FAA								
2005	15667	\$128,669.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15668	\$1,992,707.38	\$0.00	0.00%	\$241,038.62	12.10%	\$241,038.62	12.10%
		\$2,121,377	\$0	0.00%	\$241,039	11.36%	\$241,039	11.36%
TOTALS FY 2005		\$2,121,377	\$0	0.00%	\$241,039	11.36%	\$241,039	11.36%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

Table D2.42 Construction
Fiscal Years 2000-2006
Project Goal Utilization Analysis_FAA (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
Goal Analysis_FAA						
2005						
\$2,121,377	\$0	0.00%	\$241,039	11.36%	\$241,039	11.36%
Overall						
\$2,121,377	\$0	0.00%	\$241,039	11.36%	\$241,039	11.36%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

Table D2.43 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2000								
2000	10743	\$135,053.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10748	\$487,155.78	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10749	\$2,855,883.42	\$0.00	0.00%	\$311,250.23	10.90%	\$311,250.23	10.90%
2000	10750	\$4,617,267.91	\$0.00	0.00%	\$292,873.67	6.34%	\$292,873.67	6.34%
2000	10783	\$246,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10784	\$387,727.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10785	\$217,144.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12622	\$2,381,609.30	\$0.00	0.00%	\$135,150.94	5.67%	\$135,150.94	5.67%
2000	12629	\$408,006.48	\$0.00	0.00%	\$42,030.70	10.30%	\$42,030.70	10.30%
2000	12635	\$15,566.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12636	\$11,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12637	\$69,807.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12638	\$57,316.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12639	\$15,980.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12640	\$76,427.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12641	\$77,765.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12642	\$28,809.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12643	\$76,818.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12645	\$35,531.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12646	\$55,089.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14153	\$6,171,378.67	\$0.00	0.00%	\$1,272,033.47	20.61%	\$1,272,033.47	20.61%
2000	14159	\$3,145,343.10	\$0.00	0.00%	\$364,686.09	11.59%	\$364,686.09	11.59%
2000	14170	\$1,558,795.55	\$0.00	0.00%	\$82,308.78	5.28%	\$82,308.78	5.28%
2000	14184	\$134,270.60	\$0.00	0.00%	\$16,270.08	12.12%	\$16,270.08	12.12%
2000	14194	\$1,426,028.03	\$0.00	0.00%	\$42,958.04	3.01%	\$42,958.04	3.01%
2000	14202	\$1,673,064.46	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14212	\$62,115.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14217	\$173,675.00	\$0.00	0.00%	\$17,800.00	10.25%	\$17,800.00	10.25%
2000	14224	\$1,248,556.05	\$0.00	0.00%	\$152,793.80	12.24%	\$152,793.80	12.24%
2000	14229	\$224,046.63	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14243	\$512,220.40	\$0.00	0.00%	\$37,697.30	7.36%	\$37,697.30	7.36%
2000	14247	\$52,704.33	\$0.00	0.00%	\$11,885.40	22.55%	\$11,885.40	22.55%
2000	14254	\$5,713,400.93	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14257	\$1,092,153.75	\$0.00	0.00%	\$61,978.24	5.67%	\$61,978.24	5.67%
2000	14266	\$448,846.44	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14268	\$1,264,433.15	\$0.00	0.00%	\$152,795.33	12.08%	\$152,795.33	12.08%
2000	14285	\$326,326.26	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14288	\$2,624,902.52	\$0.00	0.00%	\$20,905.29	0.80%	\$20,905.29	0.80%
2000	14291	\$349,326.44	\$0.00	0.00%	\$132,347.87	37.89%	\$132,347.87	37.89%
2000	14293	\$624,361.02	\$0.00	0.00%	\$15,200.30	2.43%	\$15,200.30	2.43%
2000	14323	\$182,483.00	\$0.00	0.00%	\$45,400.90	24.88%	\$45,400.90	24.88%
2000	14330	\$3,243,283.29	\$0.00	0.00%	\$735,911.41	22.69%	\$735,911.41	22.69%
2000	14337	\$4,840,000.99	\$0.00	0.00%	\$184,324.48	3.81%	\$184,324.48	3.81%
2000	14348	\$173,737.50	\$0.00	0.00%	\$51,758.92	29.79%	\$51,758.92	29.79%
2000	14351	\$300,275.00	\$0.00	0.00%	\$10,538.00	3.51%	\$10,538.00	3.51%
2000	14357	\$541,581.70	\$0.00	0.00%	\$72,444.35	13.38%	\$72,444.35	13.38%
2000	14363	\$217,542.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14369	\$579,413.16	\$0.00	0.00%	\$91,317.90	15.76%	\$91,317.90	15.76%
2000	14370	\$147,217.05	\$0.00	0.00%	\$6,343.00	4.31%	\$6,343.00	4.31%
2000	14376	\$11,306,051.05	\$0.00	0.00%	\$888,467.90	7.86%	\$888,467.90	7.86%
2000	14382	\$976,726.60	\$0.00	0.00%	\$6,355.16	0.65%	\$6,355.16	0.65%
2000	14383	\$67,219.85	\$0.00	0.00%	\$11,357.72	16.90%	\$11,357.72	16.90%
2000	14387	\$1,419,850.73	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14395	\$1,249,585.30	\$0.00	0.00%	\$39,564.66	3.17%	\$39,564.66	3.17%
2000	14400	\$461,212.80	\$0.00	0.00%	\$73,265.40	15.89%	\$73,265.40	15.89%
2000	14411	\$1,138,408.37	\$0.00	0.00%	\$79,755.04	7.01%	\$79,755.04	7.01%

Table D2.43 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2000								
2000	14426	\$70,607.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14430	\$2,174,378.61	\$0.00	0.00%	\$220,609.38	10.15%	\$220,609.38	10.15%
2000	14435	\$3,122,719.13	\$0.00	0.00%	\$245,923.53	7.88%	\$245,923.53	7.88%
2000	14439	\$1,348,187.66	\$0.00	0.00%	\$308,974.49	22.92%	\$308,974.49	22.92%
2000	14444	\$8,891,442.77	\$0.00	0.00%	\$856,297.08	9.63%	\$856,297.08	9.63%
2000	14449	\$462,392.10	\$0.00	0.00%	\$91,286.04	19.74%	\$91,286.04	19.74%
2000	14459	\$1,664,141.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14464	\$5,321,021.13	\$0.00	0.00%	\$857,043.40	16.11%	\$857,043.40	16.11%
2000	14465	\$2,417,850.17	\$0.00	0.00%	\$77,862.33	3.22%	\$77,862.33	3.22%
2000	14471	\$2,535,897.29	\$0.00	0.00%	\$184,785.79	7.29%	\$184,785.79	7.29%
2000	14477	\$1,582,675.84	\$0.00	0.00%	\$141,102.60	8.92%	\$141,102.60	8.92%
2000	14492	\$1,508,781.95	\$0.00	0.00%	\$226,918.30	15.04%	\$226,918.30	15.04%
2000	14510	\$1,062,068.30	\$0.00	0.00%	\$42,607.12	4.01%	\$42,607.12	4.01%
2000	14520	\$365,630.26	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14527	\$6,078,234.65	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14532	\$4,655,180.11	\$0.00	0.00%	\$54,520.00	1.17%	\$54,520.00	1.17%
2000	14542	\$1,234,691.00	\$0.00	0.00%	\$104,743.34	8.48%	\$104,743.34	8.48%
2000	14569	\$328,622.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14571	\$817,817.17	\$0.00	0.00%	\$2,655.50	0.32%	\$2,655.50	0.32%
2000	14579	\$2,582,575.36	\$0.00	0.00%	\$269,533.20	10.44%	\$269,533.20	10.44%
2000	14584	\$411,571.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14599	\$977,391.80	\$0.00	0.00%	\$21,762.45	2.23%	\$21,762.45	2.23%
2000	14600	\$7,084,784.14	\$0.00	0.00%	\$630,495.27	8.90%	\$630,495.27	8.90%
2000	14615	\$7,017,632.35	\$0.00	0.00%	\$400,771.15	5.71%	\$400,771.15	5.71%
2000	14617	\$4,171,266.88	\$0.00	0.00%	\$524,693.71	12.58%	\$524,693.71	12.58%
2000	14622	\$1,874,523.34	\$0.00	0.00%	\$199,335.50	10.63%	\$199,335.50	10.63%
2000	14636	\$2,693,265.24	\$0.00	0.00%	\$96,727.56	3.59%	\$96,727.56	3.59%
2000	14637	\$1,570,313.30	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14640	\$11,889.60	\$0.00	0.00%	\$5,761.50	48.46%	\$5,761.50	48.46%
2000	14644	\$2,270,871.72	\$0.00	0.00%	\$25,761.50	1.13%	\$25,761.50	1.13%
2000	14645	\$648,971.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14650	\$3,266,693.80	\$0.00	0.00%	\$258,434.70	7.91%	\$258,434.70	7.91%
2000	14655	\$2,121,212.12	\$0.00	0.00%	\$60,652.00	2.86%	\$60,652.00	2.86%
2000	14665	\$68,923.74	\$0.00	0.00%	\$3,719.00	5.40%	\$3,719.00	5.40%
2000	14669	\$823,781.62	\$0.00	0.00%	\$29,696.44	3.60%	\$29,696.44	3.60%
2000	14694	\$1,848,513.37	\$0.00	0.00%	\$14,229.33	0.77%	\$14,229.33	0.77%
2000	14695	\$63,499.81	\$0.00	0.00%	\$7,010.70	11.04%	\$7,010.70	11.04%
2000	14699	\$348,072.51	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14728	\$402,625.08	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14729	\$4,202,581.45	\$0.00	0.00%	\$150,397.92	3.58%	\$150,397.92	3.58%
2000	14788	\$1,149,997.65	\$0.00	0.00%	\$194,457.55	16.91%	\$194,457.55	16.91%
2000	14790	\$2,548,462.73	\$0.00	0.00%	\$166,128.48	6.52%	\$166,128.48	6.52%
2000	14805	\$67,362.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14819	\$363,359.18	\$0.00	0.00%	\$118,065.10	32.49%	\$118,065.10	32.49%
2000	14822	\$708,178.03	\$0.00	0.00%	\$236,099.54	33.34%	\$236,099.54	33.34%
2000	14834	\$7,022,656.75	\$0.00	0.00%	\$110,966.64	1.58%	\$110,966.64	1.58%
2000	14885	\$35,166.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14886	\$36,247.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14887	\$84,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14888	\$38,450.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14889	\$46,731.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14890	\$95,465.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14891	\$15,300.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14892	\$21,921.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14893	\$31,347.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14894	\$17,596.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D2.43 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2000								
2000	15335	\$282,102.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15344	\$394,060.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15346	\$272,107.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15348	\$333,220.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15351	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15355	\$448,325.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15356	\$252,873.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15363	\$199,220.00	\$0.00	0.00%	\$63,000.00	31.62%	\$63,000.00	31.62%
2000	15373	\$5,234,262.15	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20004	\$8,477.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20005	\$61,036.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20006	\$44,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20007	\$772,000.00	\$0.00	0.00%	\$76,836.00	9.95%	\$76,836.00	9.95%
2000	20008	\$273,007.20	\$0.00	0.00%	\$39,232.00	14.37%	\$39,232.00	14.37%
2000	20009	\$194,963.15	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2000		\$179,583,684	\$0	0.00%	\$12,578,867	7.00%	\$12,578,867	7.00%
2001								
2001	10817	\$10,642,286.75	\$0.00	0.00%	\$496,709.05	4.67%	\$496,709.05	4.67%
2001	10863	\$3,153,678.10	\$315,367.81	10.00%	\$582,331.57	18.47%	\$266,963.76	8.47%
2001	11374	\$214,029.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	11375	\$294,625.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	11376	\$234,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12133	\$216,476.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12139	\$779,801.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12623	\$67,394.36	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12630	\$6,027,748.65	\$0.00	0.00%	\$343,024.89	5.69%	\$343,024.89	5.69%
2001	12631	\$177,858.53	\$0.00	0.00%	\$31,091.16	17.48%	\$31,091.16	17.48%
2001	14154	\$3,273,863.55	\$163,693.18	5.00%	\$89,533.90	2.73%	(\$74,159.28)	-2.27%
2001	14160	\$213,639.00	\$2,136.39	1.00%	\$10,521.00	4.92%	\$8,384.61	3.92%
2001	14178	\$362,642.40	\$0.00	0.00%	\$20,502.40	5.65%	\$20,502.40	5.65%
2001	14190	\$348,225.00	\$24,375.75	7.00%	\$45,764.53	13.14%	\$21,388.78	6.14%
2001	14195	\$7,095,157.81	\$0.00	0.00%	\$237,144.05	3.34%	\$237,144.05	3.34%
2001	14203	\$1,765,771.78	\$0.00	0.00%	\$369,944.85	20.95%	\$369,944.85	20.95%
2001	14208	\$4,293,493.46	\$214,674.67	5.00%	\$348,875.58	8.13%	\$134,200.91	3.13%
2001	14213	\$2,137,276.20	\$0.00	0.00%	\$122,723.40	5.74%	\$122,723.40	5.74%
2001	14218	\$3,798,195.46	\$0.00	0.00%	\$155,147.70	4.08%	\$155,147.70	4.08%
2001	14225	\$5,243,251.21	\$0.00	0.00%	\$481,540.40	9.18%	\$481,540.40	9.18%
2001	14230	\$3,217,379.18	\$0.00	0.00%	\$374,175.35	11.63%	\$374,175.35	11.63%
2001	14231	\$2,691,176.35	\$0.00	0.00%	\$117,244.59	4.36%	\$117,244.59	4.36%
2001	14238	\$9,038,202.05	\$0.00	0.00%	\$222,656.25	2.46%	\$222,656.25	2.46%
2001	14244	\$871,751.20	\$0.00	0.00%	\$106,123.28	12.17%	\$106,123.28	12.17%
2001	14248	\$149,511.91	\$0.00	0.00%	\$9,191.00	6.15%	\$9,191.00	6.15%
2001	14251	\$122,620.10	\$0.00	0.00%	\$22,121.00	18.04%	\$22,121.00	18.04%
2001	14258	\$3,142,391.51	\$0.00	0.00%	\$1,020,856.58	32.49%	\$1,020,856.58	32.49%
2001	14269	\$837,948.12	\$0.00	0.00%	\$52,414.22	6.26%	\$52,414.22	6.26%
2001	14273	\$5,343,464.13	\$0.00	0.00%	\$336,729.16	6.30%	\$336,729.16	6.30%
2001	14274	\$356,356.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14280	\$1,486,070.90	\$0.00	0.00%	\$113,524.00	7.64%	\$113,524.00	7.64%
2001	14290	\$2,833,761.20	\$0.00	0.00%	\$57,851.74	2.04%	\$57,851.74	2.04%
2001	14298	\$6,485,033.71	\$0.00	0.00%	\$470,406.30	7.25%	\$470,406.30	7.25%
2001	14308	\$782,576.85	\$0.00	0.00%	\$161,370.26	20.62%	\$161,370.26	20.62%
2001	14313	\$6,409,592.00	\$0.00	0.00%	\$221,396.60	3.45%	\$221,396.60	3.45%
2001	14319	\$1,904,197.52	\$0.00	0.00%	\$127,244.64	6.68%	\$127,244.64	6.68%
2001	14342	\$2,159,610.25	\$0.00	0.00%	\$199,371.99	9.23%	\$199,371.99	9.23%
2001	14349	\$4,929,743.00	\$123,243.58	2.50%	\$489,970.62	9.94%	\$366,727.05	7.44%
2001	14352	\$1,266,323.72	\$31,658.09	2.50%	\$49,593.91	3.92%	\$17,935.82	1.42%
2001	14364	\$1,593,197.35	\$15,931.97	1.00%	\$185,961.44	11.67%	\$170,029.47	10.67%

Table D2.43 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	14371	\$818,783.58	\$40,939.18	5.00%	\$58,025.31	7.09%	\$17,086.13	2.09%
2001	14389	\$1,935,631.51	\$0.00	0.00%	\$244,938.84	12.65%	\$244,938.84	12.65%
2001	14396	\$2,855,014.29	\$0.00	0.00%	\$59,560.59	2.09%	\$59,560.59	2.09%
2001	14412	\$3,099,999.99	\$0.00	0.00%	\$515,151.53	16.62%	\$515,151.53	16.62%
2001	14431	\$3,222,322.07	\$161,116.10	5.00%	\$386,744.96	12.00%	\$225,628.86	7.00%
2001	14440	\$2,718,446.78	\$163,106.81	6.00%	\$311,195.93	11.45%	\$148,089.12	5.45%
2001	14445	\$25,275.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14453	\$2,909,949.80	\$0.00	0.00%	\$319,531.27	10.98%	\$319,531.27	10.98%
2001	14478	\$2,980,506.55	\$89,415.20	3.00%	\$262,404.44	8.80%	\$172,989.24	5.80%
2001	14482	\$600,557.93	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14488	\$289,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14506	\$1,236,836.60	\$24,736.73	2.00%	\$32,657.17	2.64%	\$7,920.44	0.64%
2001	14516	\$6,131,635.16	\$0.00	0.00%	\$810,017.10	13.21%	\$810,017.10	13.21%
2001	14522	\$3,614,321.10	\$0.00	0.00%	\$375,221.68	10.38%	\$375,221.68	10.38%
2001	14543	\$703,871.60	\$0.00	0.00%	\$83,610.32	11.88%	\$83,610.32	11.88%
2001	14548	\$2,252,774.83	\$157,694.24	7.00%	\$289,097.00	12.83%	\$131,402.76	5.83%
2001	14549	\$32,035.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14553	\$548,016.69	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14556	\$315,450.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14563	\$115,682.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14566	\$8,831,903.05	\$0.00	0.00%	\$110,902.92	1.26%	\$110,902.92	1.26%
2001	14573	\$8,527,271.35	\$0.00	0.00%	\$433,257.12	5.08%	\$433,257.12	5.08%
2001	14605	\$1,085,190.99	\$0.00	0.00%	\$81,949.83	7.55%	\$81,949.83	7.55%
2001	14610	\$1,952,930.00	\$48,823.25	2.50%	\$89,456.00	4.58%	\$40,632.75	2.08%
2001	14616	\$2,779,868.30	\$138,993.42	5.00%	\$134,337.30	4.83%	(\$4,656.12)	-0.17%
2001	14618	\$19,697.26	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14623	\$3,399,299.65	\$0.00	0.00%	\$467,000.96	13.74%	\$467,000.96	13.74%
2001	14626	\$345,707.19	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14630	\$1,749,409.23	\$0.00	0.00%	\$97,745.55	5.59%	\$97,745.55	5.59%
2001	14632	\$1,240,230.82	\$0.00	0.00%	\$263,870.16	21.28%	\$263,870.16	21.28%
2001	14641	\$1,588,107.47	\$0.00	0.00%	\$153,301.00	9.65%	\$153,301.00	9.65%
2001	14656	\$19,311.97	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14662	\$64,985.70	\$0.00	0.00%	\$3,716.10	5.72%	\$3,716.10	5.72%
2001	14666	\$1,672,569.45	\$0.00	0.00%	\$131,049.94	7.84%	\$131,049.94	7.84%
2001	14670	\$592,949.00	\$17,788.47	3.00%	\$53,550.00	9.03%	\$35,761.53	6.03%
2001	14677	\$3,225,039.44	\$0.00	0.00%	\$371,123.92	11.51%	\$371,123.92	11.51%
2001	14690	\$2,360,221.12	\$0.00	0.00%	\$570,343.27	24.16%	\$570,343.27	24.16%
2001	14703	\$3,185,411.65	\$0.00	0.00%	\$197,529.20	6.20%	\$197,529.20	6.20%
2001	14707	\$230,825.88	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14714	\$377,345.33	\$5,660.18	1.50%	\$33,023.43	8.75%	\$27,363.25	7.25%
2001	14719	\$855,650.52	\$0.00	0.00%	\$12,630.24	1.48%	\$12,630.24	1.48%
2001	14725	\$149,193.82	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14787	\$38,829.60	\$0.00	0.00%	\$13,518.35	34.81%	\$13,518.35	34.81%
2001	14798	\$289,933.50	\$0.00	0.00%	\$3,586.50	1.24%	\$3,586.50	1.24%
2001	14804	\$3,883,120.10	\$0.00	0.00%	\$253,949.67	6.54%	\$253,949.67	6.54%
2001	14811	\$463,172.63	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14815	\$376,354.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14821	\$678,566.50	\$0.00	0.00%	\$76,540.63	11.28%	\$76,540.63	11.28%
2001	14832	\$1,237,273.00	\$0.00	0.00%	\$35,716.40	2.89%	\$35,716.40	2.89%
2001	14837	\$2,837,364.08	\$0.00	0.00%	\$443,527.93	15.63%	\$443,527.93	15.63%
2001	14840	\$921,217.21	\$27,636.52	3.00%	\$101,518.00	11.02%	\$73,881.48	8.02%
2001	14849	\$7,682,909.91	\$0.00	0.00%	\$439,121.49	5.72%	\$439,121.49	5.72%
2001	14854	\$7,480.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14860	\$14,499.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14863	\$222,979.30	\$0.00	0.00%	\$5,617.50	2.52%	\$5,617.50	2.52%
2001	14865	\$562,009.66	\$0.00	0.00%	\$16,668.00	2.97%	\$16,668.00	2.97%
2001	14869	\$794,861.25	\$79,486.13	10.00%	\$92,933.35	11.69%	\$13,447.23	1.69%
2001	14895	\$15,084.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D2.43 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	14896	\$119,208.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14898	\$17,766.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14899	\$359,636.00	\$0.00	0.00%	\$29,950.00	8.33%	\$29,950.00	8.33%
2001	14900	\$156,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14901	\$24,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14902	\$28,800.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14903	\$91,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14904	\$91,172.90	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14906	\$107,316.39	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14909	\$82,191.04	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14910	\$46,667.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14913	\$70,601.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14914	\$337,494.94	\$0.00	0.00%	\$42,500.00	12.59%	\$42,500.00	12.59%
2001	14916	\$464,430.00	\$0.00	0.00%	\$14,980.55	3.23%	\$14,980.55	3.23%
2001	14917	\$627,379.74	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14918	\$410,607.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14919	\$476,120.54	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14920	\$1,288,527.83	\$0.00	0.00%	\$20,738.28	1.61%	\$20,738.28	1.61%
2001	14922	\$58,823.13	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14923	\$60,657.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14924	\$64,900.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14925	\$18,475.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14927	\$19,662.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14928	\$535,130.80	\$0.00	0.00%	\$47,193.00	8.82%	\$47,193.00	8.82%
2001	14929	\$59,711.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14930	\$24,027.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14931	\$32,911.29	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14932	\$45,099.82	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14933	\$37,100.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14934	\$59,264.22	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14935	\$37,609.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14936	\$31,297.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14937	\$28,697.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14938	\$33,381.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14939	\$18,960.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14943	\$13,299.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14944	\$156,340.80	\$0.00	0.00%	\$17,000.00	10.87%	\$17,000.00	10.87%
2001	14945	\$124,262.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14946	\$11,225.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14947	\$37,886.08	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14948	\$35,388.55	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14949	\$69,527.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14950	\$49,739.68	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14952	\$56,686.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14953	\$31,640.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15312	\$17,790.57	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15336	\$365,801.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15338	\$486,693.75	\$0.00	0.00%	\$9,650.00	1.98%	\$9,650.00	1.98%
2001	15342	\$229,950.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15347	\$334,575.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15349	\$538,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15352	\$437,485.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15464	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15555	\$410,864.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15579	\$74,987.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20010	\$183,364.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2001		\$216,328,292	\$1,846,478	0.85%	\$16,290,710	7.53%	\$14,444,232	6.68%

Table D2.43 Construction
Fiscal Years 2000-2006
Project Goal Utilization Analysis_FHWA (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2002								
2002	11402	\$180,481.55	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	11428	\$2,797,999.00	\$0.00	0.00%	\$59,003.00	2.11%	\$59,003.00	2.11%
2002	11468	\$452,642.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	11469	\$323,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12624	\$1,687,791.13	\$0.00	0.00%	\$79,994.80	4.74%	\$79,994.80	4.74%
2002	12632	\$1,927,582.65	\$0.00	0.00%	\$235,671.68	12.23%	\$235,671.68	12.23%
2002	12718	\$28,276.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12719	\$546,096.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12720	\$155,355.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12721	\$74,045.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12722	\$23,324.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12723	\$49,968.76	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12724	\$141,872.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12725	\$127,429.29	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12726	\$16,488.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12727	\$99,075.51	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12728	\$56,623.32	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12729	\$594,352.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12730	\$70,228.74	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12731	\$36,309.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14155	\$5,165,344.40	\$0.00	0.00%	\$293,661.44	5.69%	\$293,661.44	5.69%
2002	14161	\$672,462.20	\$0.00	0.00%	\$103,986.97	15.46%	\$103,986.97	15.46%
2002	14165	\$3,788,162.47	\$378,816.25	10.00%	\$470,984.00	12.43%	\$92,167.75	2.43%
2002	14171	\$1,132,245.20	\$0.00	0.00%	\$39,237.00	3.47%	\$39,237.00	3.47%
2002	14185	\$9,073,542.63	\$317,573.99	3.50%	\$1,038,052.92	11.44%	\$720,478.93	7.94%
2002	14191	\$158,158.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14192	\$24,444.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14197	\$11,751,483.71	\$470,059.35	4.00%	\$594,909.23	5.06%	\$124,849.88	1.06%
2002	14226	\$3,680,204.78	\$0.00	0.00%	\$602,328.34	16.37%	\$602,328.34	16.37%
2002	14239	\$671,353.80	\$0.00	0.00%	\$30,676.68	4.57%	\$30,676.68	4.57%
2002	14245	\$1,709,133.75	\$85,456.69	5.00%	\$242,907.98	14.21%	\$157,451.29	9.21%
2002	14255	\$37,540.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14256	\$81,131.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14264	\$1,309,071.00	\$0.00	0.00%	\$95,856.70	7.32%	\$95,856.70	7.32%
2002	14267	\$307,216.08	\$0.00	0.00%	\$8,149.35	2.65%	\$8,149.35	2.65%
2002	14270	\$1,062,712.20	\$0.00	0.00%	\$56,400.00	5.31%	\$56,400.00	5.31%
2002	14275	\$768,551.70	\$0.00	0.00%	\$40,205.30	5.23%	\$40,205.30	5.23%
2002	14283	\$1,061,094.49	\$0.00	0.00%	\$3,368.85	0.32%	\$3,368.85	0.32%
2002	14315	\$998,351.23	\$0.00	0.00%	\$115,351.62	11.55%	\$115,351.62	11.55%
2002	14326	\$567,375.95	\$0.00	0.00%	\$52,522.46	9.26%	\$52,522.46	9.26%
2002	14338	\$434,434.00	\$0.00	0.00%	\$138,559.00	31.89%	\$138,559.00	31.89%
2002	14343	\$3,975,011.53	\$0.00	0.00%	\$55,027.58	1.38%	\$55,027.58	1.38%
2002	14353	\$8,088,006.45	\$0.00	0.00%	\$156,375.85	1.93%	\$156,375.85	1.93%
2002	14372	\$966,215.25	\$28,986.46	3.00%	\$85,422.16	8.84%	\$56,435.70	5.84%
2002	14377	\$4,064,873.88	\$203,243.69	5.00%	\$366,057.00	9.01%	\$162,813.31	4.01%
2002	14378	\$547,392.50	\$0.00	0.00%	\$3,692.75	0.67%	\$3,692.75	0.67%
2002	14390	\$332,068.90	\$0.00	0.00%	\$7,434.45	2.24%	\$7,434.45	2.24%
2002	14413	\$907,773.55	\$0.00	0.00%	\$66,991.90	7.38%	\$66,991.90	7.38%
2002	14418	\$182,102.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14422	\$85,871.47	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14436	\$881,874.22	\$44,093.71	5.00%	\$258,881.85	29.36%	\$214,788.14	24.36%
2002	14437	\$399,379.00	\$13,978.27	3.50%	\$32,181.67	8.06%	\$18,203.41	4.56%
2002	14441	\$1,863,412.48	\$18,634.12	1.00%	\$45,150.20	2.42%	\$26,516.08	1.42%
2002	14454	\$2,147,208.45	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14472	\$293,309.20	\$0.00	0.00%	\$69,887.00	23.83%	\$69,887.00	23.83%
2002	14483	\$97,565.00	\$0.00	0.00%	\$7,934.00	8.13%	\$7,934.00	8.13%

Table D2.43 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2002								
2002	14507	\$532,279.39	\$53,227.94	10.00%	\$76,592.50	14.39%	\$23,364.56	4.39%
2002	14511	\$6,597,489.70	\$0.00	0.00%	\$417,556.59	6.33%	\$417,556.59	6.33%
2002	14523	\$4,678,082.80	\$374,246.62	8.00%	\$566,756.57	12.12%	\$192,509.95	4.12%
2002	14533	\$598,191.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14538	\$2,326,680.79	\$0.00	0.00%	\$398,168.79	17.11%	\$398,168.79	17.11%
2002	14544	\$1,769,836.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14558	\$1,027,040.50	\$0.00	0.00%	\$259,201.74	25.24%	\$259,201.74	25.24%
2002	14564	\$1,199,336.36	\$35,980.09	3.00%	\$64,452.69	5.37%	\$28,472.60	2.37%
2002	14567	\$656,349.10	\$0.00	0.00%	\$57,247.12	8.72%	\$57,247.12	8.72%
2002	14574	\$3,761,168.04	\$150,446.72	4.00%	\$422,670.18	11.24%	\$272,223.46	7.24%
2002	14585	\$209,040.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14601	\$766,230.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14606	\$1,648,429.40	\$0.00	0.00%	\$168,582.10	10.23%	\$168,582.10	10.23%
2002	14611	\$2,174,091.04	\$0.00	0.00%	\$190,694.45	8.77%	\$190,694.45	8.77%
2002	14627	\$479,149.80	\$14,374.49	3.00%	\$57,351.05	11.97%	\$42,976.56	8.97%
2002	14642	\$270,839.09	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14646	\$536,689.28	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14651	\$696,137.64	\$0.00	0.00%	\$45,580.26	6.55%	\$45,580.26	6.55%
2002	14657	\$3,814,172.68	\$0.00	0.00%	\$556,665.98	14.59%	\$556,665.98	14.59%
2002	14663	\$3,346,378.56	\$0.00	0.00%	\$388,820.30	11.62%	\$388,820.30	11.62%
2002	14671	\$4,003,627.27	\$0.00	0.00%	\$68,172.26	1.70%	\$68,172.26	1.70%
2002	14673	\$4,178,086.04	\$250,685.16	6.00%	\$275,238.61	6.59%	\$24,553.45	0.59%
2002	14697	\$4,754,718.83	\$0.00	0.00%	\$456,288.10	9.60%	\$456,288.10	9.60%
2002	14700	\$728,692.90	\$0.00	0.00%	\$219,640.30	30.14%	\$219,640.30	30.14%
2002	14709	\$5,981,696.53	\$0.00	0.00%	\$562,385.70	9.40%	\$562,385.70	9.40%
2002	14716	\$1,263,320.80	\$0.00	0.00%	\$89,893.00	7.12%	\$89,893.00	7.12%
2002	14720	\$256,564.00	\$0.00	0.00%	\$70,009.42	27.29%	\$70,009.42	27.29%
2002	14727	\$1,232,464.20	\$61,623.21	5.00%	\$84,880.45	6.89%	\$23,257.24	1.89%
2002	14793	\$5,843,595.47	\$321,397.75	5.50%	\$518,259.78	8.87%	\$196,862.03	3.37%
2002	14794	\$1,373,103.70	\$0.00	0.00%	\$196,837.60	14.34%	\$196,837.60	14.34%
2002	14799	\$87,391.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14802	\$222,734.80	\$0.00	0.00%	\$7,000.00	3.14%	\$7,000.00	3.14%
2002	14812	\$1,285,752.60	\$0.00	0.00%	\$347,357.00	27.02%	\$347,357.00	27.02%
2002	14818	\$1,290,517.88	\$103,241.43	8.00%	\$115,678.07	8.96%	\$12,436.64	0.96%
2002	14829	\$396,111.80	\$0.00	0.00%	\$34,816.80	8.79%	\$34,816.80	8.79%
2002	14833	\$5,690,493.89	\$170,714.82	3.00%	\$546,515.56	9.60%	\$375,800.74	6.60%
2002	14841	\$236,401.60	\$0.00	0.00%	\$65,174.00	27.57%	\$65,174.00	27.57%
2002	14845	\$491,987.75	\$0.00	0.00%	\$79,452.60	16.15%	\$79,452.60	16.15%
2002	14847	\$41,510.63	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14857	\$238,368.53	\$0.00	0.00%	\$41,262.00	17.31%	\$41,262.00	17.31%
2002	14864	\$1,360,183.92	\$0.00	0.00%	\$134,501.09	9.89%	\$134,501.09	9.89%
2002	14875	\$4,697,074.40	\$140,912.23	3.00%	\$327,042.21	6.96%	\$186,129.98	3.96%
2002	14876	\$867,703.05	\$21,692.58	2.50%	\$37,478.00	4.32%	\$15,785.42	1.82%
2002	14951	\$10,084.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14954	\$27,670.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15031	\$10,540.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15032	\$3,599.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15033	\$7,977.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15034	\$72,607.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15035	\$21,200.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15036	\$802,231.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15037	\$40,865.12	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15040	\$3,421.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15041	\$5,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15042	\$94,825.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15043	\$55,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15044	\$19,549.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D2.43 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2002								
2002	15113	\$11,469.33	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15115	\$2,475.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15118	\$35,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15119	\$8,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15120	\$52,458.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15121	\$16,754.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15122	\$57,287.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15124	\$32,895.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15125	\$681,693.70	\$0.00	0.00%	\$31,000.00	4.55%	\$31,000.00	4.55%
2002	15126	\$145,250.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15127	\$67,051.16	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15129	\$51,466.32	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15132	\$14,900.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15133	\$126,148.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15265	\$19,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15471	\$163,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15473	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15571	\$78,488.80	\$0.00	0.00%	\$13,457.80	17.15%	\$13,457.80	17.15%
2002	15572	\$83,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15573	\$299,230.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15574	\$389,425.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15575	\$499,917.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15576	\$153,718.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15577	\$268,370.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15578	\$279,475.00	\$0.00	0.00%	\$79,800.00	28.55%	\$79,800.00	28.55%
2002	20011	\$11,612,453.19	\$0.00	0.00%	\$584,090.00	5.03%	\$584,090.00	5.03%
TOTALS FY 2002		\$179,609,530	\$3,259,386	1.81%	\$14,113,434.40	7.86%	\$10,854,049	6.04%
2003								
2003	10306	\$5,124,868.55	\$128,121.71	2.50%	\$486,108.51	9.49%	\$357,986.80	6.99%
2003	10650	\$1,342,264.43	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	10985	\$8,322,645.75	\$166,452.92	2.00%	\$448,246.01	5.39%	\$281,793.10	3.39%
2003	11268	\$2,966,207.40	\$118,648.30	4.00%	\$215,328.30	7.26%	\$96,680.00	3.26%
2003	11507	\$491,197.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	11514	\$12,542,542.68	\$250,850.85	2.00%	\$355,164.19	2.83%	\$104,313.34	0.83%
2003	12625	\$94,362.45	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12633	\$8,292,962.06	\$248,788.86	3.00%	\$291,558.56	3.52%	\$42,769.70	0.52%
2003	12732	\$91,784.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12733	\$68,571.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12734	\$57,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12735	\$44,820.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12736	\$26,650.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12737	\$53,173.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12738	\$33,444.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12739	\$18,682.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12740	\$32,410.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12741	\$290,864.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12742	\$1,024,882.00	\$0.00	0.00%	\$45,498.00	4.44%	\$45,498.00	4.44%
2003	12743	\$259,456.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12744	\$180,694.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12745	\$19,223.36	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12746	\$129,062.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12747	\$289,492.00	\$0.00	0.00%	\$25,950.00	8.96%	\$25,950.00	8.96%
2003	12749	\$22,185.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12750	\$30,999.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12751	\$213,350.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12752	\$183,751.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12753	\$165,956.46	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D2.43 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2003								
2003	12754	\$231,916.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12755	\$359,544.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12756	\$688,039.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12757	\$350,577.67	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12758	\$262,484.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12759	\$370,134.79	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12760	\$312,072.03	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12761	\$532,813.66	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12762	\$73,425.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12763	\$68,048.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12764	\$73,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12765	\$98,288.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12766	\$40,832.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12767	\$75,067.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12768	\$420,341.20	\$0.00	0.00%	\$47,698.00	11.35%	\$47,698.00	11.35%
2003	12769	\$69,957.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12771	\$205,862.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12772	\$32,921.88	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12773	\$164,850.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12774	\$33,008.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12775	\$82,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12776	\$33,200.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12777	\$9,700.69	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12778	\$14,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12788	\$278,147.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14146	\$9,760,512.57	\$195,210.25	2.00%	\$576,126.94	5.90%	\$380,916.69	3.90%
2003	14162	\$93,610.48	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14166	\$353,989.00	\$17,699.45	5.00%	\$100,101.58	28.28%	\$82,402.13	23.28%
2003	14179	\$16,306,928.23	\$0.00	0.00%	\$711,307.77	4.36%	\$711,307.77	4.36%
2003	14180	\$512,548.90	\$0.00	0.00%	\$11,250.00	2.19%	\$11,250.00	2.19%
2003	14186	\$323,670.21	\$0.00	0.00%	\$21,988.15	6.79%	\$21,988.15	6.79%
2003	14187	\$7,529,803.18	\$150,596.06	2.00%	\$674,406.45	8.96%	\$523,810.39	6.96%
2003	14205	\$5,322,348.78	\$53,223.49	1.00%	\$144,660.05	2.72%	\$91,436.56	1.72%
2003	14214	\$3,049,966.82	\$76,249.17	2.50%	\$154,152.22	5.05%	\$77,903.05	2.55%
2003	14219	\$3,849,800.00	\$76,996.00	2.00%	\$240,204.66	6.24%	\$163,208.66	4.24%
2003	14233	\$11,067.37	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14240	\$2,350,695.60	\$82,274.35	3.50%	\$282,333.57	12.01%	\$200,059.22	8.51%
2003	14249	\$1,213,362.90	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14252	\$802,508.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14271	\$136,791.68	\$0.00	0.00%	\$9,820.00	7.18%	\$9,820.00	7.18%
2003	14276	\$340,800.34	\$0.00	0.00%	\$27,983.00	8.21%	\$27,983.00	8.21%
2003	14281	\$377,432.00	\$0.00	0.00%	\$19,500.00	5.17%	\$19,500.00	5.17%
2003	14306	\$236,962.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14310	\$239,526.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14327	\$471,471.92	\$21,216.24	4.50%	\$55,113.60	11.69%	\$33,897.36	7.19%
2003	14332	\$889,151.15	\$8,891.51	1.00%	\$28,708.19	3.23%	\$19,816.68	2.23%
2003	14344	\$2,177,751.18	\$0.00	0.00%	\$139,714.32	6.42%	\$139,714.32	6.42%
2003	14359	\$118,326.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14366	\$508,267.32	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14379	\$614,104.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14384	\$1,141,993.75	\$0.00	0.00%	\$49,210.96	4.31%	\$49,210.96	4.31%
2003	14391	\$4,818,862.88	\$240,943.14	5.00%	\$671,348.00	13.93%	\$430,404.86	8.93%
2003	14397	\$28,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14423	\$749,722.40	\$0.00	0.00%	\$53,167.73	7.09%	\$53,167.73	7.09%
2003	14432	\$895,060.26	\$17,901.21	2.00%	\$127,967.62	14.30%	\$110,066.41	12.30%
2003	14442	\$142,559.01	\$0.00	0.00%	\$6,235.84	4.37%	\$6,235.84	4.37%

Table D2.43 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2003								
2003	14446	\$417,335.05	\$0.00	0.00%	\$14,042.66	3.36%	\$14,042.66	3.36%
2003	14447	\$612,919.90	\$0.00	0.00%	\$43,759.35	7.14%	\$43,759.35	7.14%
2003	14450	\$713,537.85	\$21,406.14	3.00%	\$47,006.00	6.59%	\$25,599.86	3.59%
2003	14455	\$1,351,557.67	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14460	\$1,777,055.23	\$0.00	0.00%	\$37,483.37	2.11%	\$37,483.37	2.11%
2003	14473	\$51,568.70	\$0.00	0.00%	\$3,385.20	6.56%	\$3,385.20	6.56%
2003	14479	\$242,523.15	\$0.00	0.00%	\$19,516.11	8.05%	\$19,516.11	8.05%
2003	14484	\$931,425.00	\$0.00	0.00%	\$60,831.50	6.53%	\$60,831.50	6.53%
2003	14490	\$10,894,156.33	\$435,766.25	4.00%	\$541,084.69	4.97%	\$105,318.44	0.97%
2003	14513	\$207,615.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14524	\$1,197,964.41	\$0.00	0.00%	\$50,318.00	4.20%	\$50,318.00	4.20%
2003	14539	\$557,223.97	\$0.00	0.00%	\$33,258.82	5.97%	\$33,258.82	5.97%
2003	14545	\$1,155,161.35	\$23,103.23	2.00%	\$110,007.87	9.52%	\$86,904.64	7.52%
2003	14551	\$364,592.00	\$0.00	0.00%	\$17,210.27	4.72%	\$17,210.27	4.72%
2003	14554	\$1,658,566.84	\$0.00	0.00%	\$47,477.96	2.86%	\$47,477.96	2.86%
2003	14559	\$213,026.30	\$0.00	0.00%	\$11,484.55	5.39%	\$11,484.55	5.39%
2003	14575	\$38,029.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14602	\$641,993.82	\$0.00	0.00%	\$54,134.72	8.43%	\$54,134.72	8.43%
2003	14607	\$143,501.50	\$0.00	0.00%	\$21,636.67	15.08%	\$21,636.67	15.08%
2003	14612	\$358,629.53	\$0.00	0.00%	\$23,654.59	6.60%	\$23,654.59	6.60%
2003	14624	\$7,841,903.40	\$235,257.10	3.00%	\$246,409.09	3.14%	\$11,151.99	0.14%
2003	14634	\$1,511,562.69	\$0.00	0.00%	\$18,340.55	1.21%	\$18,340.55	1.21%
2003	14652	\$93,451.70	\$0.00	0.00%	\$20,016.00	21.42%	\$20,016.00	21.42%
2003	14658	\$4,083,989.36	\$163,359.57	4.00%	\$555,744.25	13.61%	\$392,384.68	9.61%
2003	14667	\$509,543.77	\$7,643.16	1.50%	\$11,490.00	2.25%	\$3,846.84	0.75%
2003	14674	\$2,075,364.52	\$103,768.23	5.00%	\$186,497.32	8.99%	\$82,729.09	3.99%
2003	14675	\$496,721.45	\$0.00	0.00%	\$67,485.79	13.59%	\$67,485.79	13.59%
2003	14691	\$193,371.25	\$0.00	0.00%	\$44,435.91	22.98%	\$44,435.91	22.98%
2003	14705	\$427,643.96	\$0.00	0.00%	\$13,824.10	3.23%	\$13,824.10	3.23%
2003	14710	\$1,827,316.32	\$0.00	0.00%	\$66,124.00	3.62%	\$66,124.00	3.62%
2003	14717	\$785,517.58	\$0.00	0.00%	\$166,802.90	21.23%	\$166,802.90	21.23%
2003	14721	\$10,099,237.96	\$302,977.14	3.00%	\$313,408.34	3.10%	\$10,431.20	0.10%
2003	14810	\$224,500.90	\$0.00	0.00%	\$6,031.45	2.69%	\$6,031.45	2.69%
2003	14826	\$10,940,051.92	\$0.00	0.00%	\$588,115.13	5.38%	\$588,115.13	5.38%
2003	14835	\$2,940,415.08	\$0.00	0.00%	\$25,691.50	0.87%	\$25,691.50	0.87%
2003	14838	\$3,590,287.06	\$143,611.48	4.00%	\$453,000.57	12.62%	\$309,389.09	8.62%
2003	14848	\$8,685,411.08	\$0.00	0.00%	\$179,112.18	2.06%	\$179,112.18	2.06%
2003	14859	\$2,624,935.16	\$0.00	0.00%	\$285,050.52	10.86%	\$285,050.52	10.86%
2003	14867	\$366,453.00	\$0.00	0.00%	\$31,236.40	8.52%	\$31,236.40	8.52%
2003	14878	\$15,196,471.43	\$227,947.07	1.50%	\$112,507.22	0.74%	(\$115,439.85)	-0.76%
2003	14882	\$2,143,195.89	\$64,295.88	3.00%	\$309,102.72	14.42%	\$244,806.84	11.42%
2003	15135	\$28,694.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15136	\$12,800.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15137	\$191,442.87	\$0.00	0.00%	\$36,326.00	18.97%	\$36,326.00	18.97%
2003	15142	\$226,980.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15401	\$243,825.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15534	\$381,440.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15535	\$578,293.38	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15536	\$460,520.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15537	\$502,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15538	\$200,612.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15539	\$480,030.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15540	\$346,110.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15541	\$624,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15544	\$94,943.85	\$0.00	0.00%	\$12,213.00	12.86%	\$12,213.00	12.86%
2003	20001	\$461,181.34	\$0.00	0.00%	\$24,575.00	5.33%	\$24,575.00	5.33%
2003	20013	\$338,623.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2003		\$218,020,653	\$3,583,199	1.64%	\$10,930,684	5.01%	\$7,347,486	3.37%

Table D2.43 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004								
2004	10235	\$10,157,639.24	\$0.00	0.00%	\$796,054.74	7.84%	\$796,054.74	7.84%
2004	10237	\$3,630,714.30	\$0.00	0.00%	\$459,216.35	12.65%	\$459,216.35	12.65%
2004	10303	\$487,185.47	\$0.00	0.00%	\$16,190.04	3.32%	\$16,190.04	3.32%
2004	11109	\$1,398,321.06	\$27,966.42	2.00%	\$89,302.39	6.39%	\$61,335.97	4.39%
2004	11133	\$510,833.53	\$0.00	0.00%	\$73,757.00	14.44%	\$73,757.00	14.44%
2004	11138	\$83,082.42	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11151	\$620,067.88	\$0.00	0.00%	\$84,434.00	13.62%	\$84,434.00	13.62%
2004	11590	\$3,366,136.70	\$100,984.10	3.00%	\$203,980.09	6.06%	\$102,995.99	3.06%
2004	11599	\$82,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11627	\$10,836,412.66	\$0.00	0.00%	\$625,481.85	5.77%	\$625,481.85	5.77%
2004	11644	\$1,488,080.20	\$0.00	0.00%	\$223,195.78	15.00%	\$223,195.78	15.00%
2004	11662	\$418,612.95	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11668	\$1,511,990.92	\$0.00	0.00%	\$237,108.58	15.68%	\$237,108.58	15.68%
2004	12626	\$39,840.71	\$0.00	0.00%	\$1,002.00	2.52%	\$1,002.00	2.52%
2004	12634	\$223,194.40	\$0.00	0.00%	\$51,675.65	23.15%	\$51,675.65	23.15%
2004	12780	\$891,090.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12781	\$86,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12782	\$622,153.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12783	\$68,080.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12784	\$44,340.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12786	\$59,697.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12787	\$99,046.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12789	\$123,629.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12790	\$73,472.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12791	\$198,855.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12792	\$226,499.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12793	\$240,153.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12794	\$74,614.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12795	\$32,872.96	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12796	\$55,293.54	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12797	\$42,468.49	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12798	\$128,300.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12799	\$527,714.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12800	\$138,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12801	\$62,955.58	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12802	\$47,464.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12803	\$98,086.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12804	\$69,101.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12805	\$1,061,891.63	\$0.00	0.00%	\$36,050.00	3.39%	\$36,050.00	3.39%
2004	12806	\$44,775.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12807	\$121,517.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12808	\$119,856.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12809	\$379,398.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12810	\$215,370.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12811	\$113,340.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12812	\$33,289.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12813	\$87,179.30	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12814	\$179,058.61	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12815	\$174,709.92	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12816	\$622,645.57	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12817	\$136,540.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12818	\$690,196.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12819	\$154,464.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12820	\$62,338.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12821	\$217,160.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12822	\$165,111.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12823	\$32,290.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D2.43 Construction
Fiscal Years 2000-2006
Project Goal Utilization Analysis_FHWA (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004								
2004	14167	\$1,520,497.00	\$0.00	0.00%	\$465,185.02	30.59%	\$465,185.02	30.59%
2004	14177	\$2,335,725.09	\$46,714.50	2.00%	\$158,780.18	6.80%	\$112,065.68	4.80%
2004	14181	\$42,369.48	\$0.00	0.00%	\$4,700.00	11.09%	\$4,700.00	11.09%
2004	14199	\$138,913.66	\$0.00	0.00%	\$3,200.00	2.30%	\$3,200.00	2.30%
2004	14209	\$161,467.70	\$0.00	0.00%	\$5,350.00	3.31%	\$5,350.00	3.31%
2004	14215	\$858,808.00	\$0.00	0.00%	\$79,352.50	9.24%	\$79,352.50	9.24%
2004	14221	\$1,348,344.75	\$0.00	0.00%	\$236,483.34	17.54%	\$236,483.34	17.54%
2004	14227	\$1,125,844.99	\$0.00	0.00%	\$145,153.70	12.89%	\$145,153.70	12.89%
2004	14234	\$2,001,307.56	\$0.00	0.00%	\$84,703.54	4.23%	\$84,703.54	4.23%
2004	14241	\$2,111,111.11	\$0.00	0.00%	\$304,910.16	14.44%	\$304,910.16	14.44%
2004	14246	\$11,393,247.52	\$455,729.90	4.00%	\$484,596.80	4.25%	\$28,866.90	0.25%
2004	14250	\$1,937,326.38	\$0.00	0.00%	\$159,292.90	8.22%	\$159,292.90	8.22%
2004	14253	\$2,828,282.82	\$0.00	0.00%	\$40,800.91	1.44%	\$40,800.91	1.44%
2004	14272	\$1,282,410.64	\$0.00	0.00%	\$290,431.34	22.65%	\$290,431.34	22.65%
2004	14279	\$8,725,914.52	\$261,777.44	3.00%	\$359,931.69	4.12%	\$98,154.25	1.12%
2004	14296	\$828,102.22	\$0.00	0.00%	\$61,609.02	7.44%	\$61,609.02	7.44%
2004	14311	\$136,255.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14316	\$1,702,651.71	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14317	\$178,997.23	\$0.00	0.00%	\$9,576.50	5.35%	\$9,576.50	5.35%
2004	14328	\$165,026.93	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14339	\$765,430.40	\$0.00	0.00%	\$101,265.04	13.23%	\$101,265.04	13.23%
2004	14345	\$933,099.37	\$0.00	0.00%	\$97,893.52	10.49%	\$97,893.52	10.49%
2004	14355	\$429,919.20	\$0.00	0.00%	\$43,478.43	10.11%	\$43,478.43	10.11%
2004	14367	\$3,054,394.15	\$0.00	0.00%	\$103,863.01	3.40%	\$103,863.01	3.40%
2004	14374	\$979,979.00	\$0.00	0.00%	\$26,177.00	2.67%	\$26,177.00	2.67%
2004	14385	\$4,257,148.20	\$63,857.22	1.50%	\$405,410.70	9.52%	\$341,553.48	8.02%
2004	14392	\$455,575.96	\$0.00	0.00%	\$8,550.00	1.88%	\$8,550.00	1.88%
2004	14398	\$7,135,189.18	\$142,703.78	2.00%	\$704,821.02	9.88%	\$562,117.24	7.88%
2004	14415	\$698,912.63	\$0.00	0.00%	\$149,804.66	21.43%	\$149,804.66	21.43%
2004	14419	\$32,947.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14424	\$368,593.27	\$0.00	0.00%	\$9,140.00	2.48%	\$9,140.00	2.48%
2004	14428	\$106,136.00	\$0.00	0.00%	\$24,517.70	23.10%	\$24,517.70	23.10%
2004	14433	\$1,221,802.02	\$0.00	0.00%	\$202,163.19	16.55%	\$202,163.19	16.55%
2004	14451	\$1,699,691.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14456	\$719,430.80	\$0.00	0.00%	\$245,155.30	34.08%	\$245,155.30	34.08%
2004	14468	\$1,226,634.59	\$0.00	0.00%	\$58,988.90	4.81%	\$58,988.90	4.81%
2004	14474	\$373,479.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14491	\$196,586.59	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14505	\$2,266,446.40	\$0.00	0.00%	\$367,251.93	16.20%	\$367,251.93	16.20%
2004	14508	\$111,637.47	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14509	\$138,981.91	\$0.00	0.00%	\$39,739.79	28.59%	\$39,739.79	28.59%
2004	14517	\$1,086,721.65	\$0.00	0.00%	\$33,483.42	3.08%	\$33,483.42	3.08%
2004	14525	\$183,304.12	\$0.00	0.00%	\$8,745.00	4.77%	\$8,745.00	4.77%
2004	14529	\$44,538.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14534	\$767,346.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14560	\$976,423.19	\$0.00	0.00%	\$157,558.40	16.14%	\$157,558.40	16.14%
2004	14568	\$3,005,239.80	\$150,261.99	5.00%	\$235,783.28	7.85%	\$85,521.29	2.85%
2004	14570	\$272,190.72	\$0.00	0.00%	\$3,097.00	1.14%	\$3,097.00	1.14%
2004	14597	\$16,344,308.00	\$490,329.24	3.00%	\$815,715.34	4.99%	\$325,386.10	1.99%
2004	14613	\$706,726.20	\$0.00	0.00%	\$199,238.64	28.19%	\$199,238.64	28.19%
2004	14620	\$343,140.70	\$0.00	0.00%	\$25,630.04	7.47%	\$25,630.04	7.47%
2004	14629	\$395,084.93	\$0.00	0.00%	\$38,060.12	9.63%	\$38,060.12	9.63%
2004	14638	\$5,453,284.96	\$0.00	0.00%	\$337,411.85	6.19%	\$337,411.85	6.19%
2004	14647	\$3,599,050.97	\$0.00	0.00%	\$423,715.76	11.77%	\$423,715.76	11.77%
2004	14653	\$220,087.20	\$0.00	0.00%	\$38,494.50	17.49%	\$38,494.50	17.49%
2004	14659	\$259,227.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14664	\$144,910.10	\$0.00	0.00%	\$14,889.70	10.28%	\$14,889.70	10.28%

Table D2.43 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004								
2004	14672	\$798,774.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14692	\$23,994.78	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14698	\$268,818.32	\$0.00	0.00%	\$22,507.58	8.37%	\$22,507.58	8.37%
2004	14701	\$656,038.90	\$0.00	0.00%	\$265,769.37	40.51%	\$265,769.37	40.51%
2004	14706	\$317,049.16	\$0.00	0.00%	\$69,433.11	21.90%	\$69,433.11	21.90%
2004	14711	\$3,362,747.86	\$67,254.96	2.00%	\$135,495.06	4.03%	\$68,240.10	2.03%
2004	14718	\$673,427.20	\$0.00	0.00%	\$23,727.23	3.52%	\$23,727.23	3.52%
2004	14726	\$559,459.80	\$0.00	0.00%	\$73,480.31	13.13%	\$73,480.31	13.13%
2004	14736	\$574,865.42	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14737	\$615,630.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14739	\$206,934.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14740	\$35,600.68	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14742	\$280,055.50	\$0.00	0.00%	\$21,762.00	7.77%	\$21,762.00	7.77%
2004	14744	\$27,786.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14746	\$140,189.50	\$0.00	0.00%	\$18,275.00	13.04%	\$18,275.00	13.04%
2004	14748	\$32,441.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14778	\$5,375,598.00	\$0.00	0.00%	\$165,409.25	3.08%	\$165,409.25	3.08%
2004	14808	\$1,732,222.00	\$0.00	0.00%	\$417,593.55	24.11%	\$417,593.55	24.11%
2004	14816	\$845,400.00	\$0.00	0.00%	\$233,443.58	27.61%	\$233,443.58	27.61%
2004	14827	\$1,399,999.89	\$0.00	0.00%	\$221,991.29	15.86%	\$221,991.29	15.86%
2004	14830	\$859,176.90	\$0.00	0.00%	\$229,273.73	26.69%	\$229,273.73	26.69%
2004	14839	\$6,656,254.59	\$266,250.18	4.00%	\$594,451.35	8.93%	\$328,201.17	4.93%
2004	14853	\$2,884,747.30	\$0.00	0.00%	\$63,227.08	2.19%	\$63,227.08	2.19%
2004	14858	\$732,835.62	\$0.00	0.00%	\$8,710.43	1.19%	\$8,710.43	1.19%
2004	14861	\$750,661.74	\$15,013.23	2.00%	\$138,612.48	18.47%	\$123,599.25	16.47%
2004	14862	\$2,943,531.68	\$58,870.63	2.00%	\$688,266.27	23.38%	\$629,395.64	21.38%
2004	15145	\$278,146.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15148	\$172,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15151	\$37,228.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15152	\$37,750.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15154	\$7,651.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15156	\$103,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15157	\$15,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15159	\$148,134.14	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15160	\$636,884.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15161	\$357,984.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15162	\$451,301.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15163	\$510,324.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15166	\$270,130.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15170	\$41,588.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15175	\$46,948.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15179	\$215,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15267	\$44,340.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15268	\$57,448.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15281	\$5,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15405	\$524,913.06	\$0.00	0.00%	\$34,811.03	6.63%	\$34,811.03	6.63%
2004	15479	\$137,281.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15480	\$1,113,729.22	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15481	\$9,242.69	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15482	\$8,820.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	20000	\$4,724,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	20012	\$7,011,751.04	\$0.00	0.00%	\$595,675.00	8.50%	\$595,675.00	8.50%
TOTALS FY 2004		\$194,994,821	\$2,147,714	1.10%	\$14,733,464	7.56%	\$12,585,750	6.45%

Table D2.43 Construction
Fiscal Years 2000-2006
Project Goal Utilization Analysis_FHWA (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2005								
2005	10325	\$153,992.25	\$0.00	0.00%	\$92,395.20	60.00%	\$92,395.20	60.00%
2005	10328	\$10,889,187.09	\$326,675.61	3.00%	\$773,423.43	7.10%	\$446,747.82	4.10%
2005	10344	\$338,888.00	\$0.00	0.00%	\$47,471.45	14.01%	\$47,471.45	14.01%
2005	10346	\$6,581,042.75	\$263,241.71	4.00%	\$671,167.78	10.20%	\$407,926.07	6.20%
2005	10637	\$7,425,189.79	\$0.00	0.00%	\$2,750,614.41	37.04%	\$2,750,614.41	37.04%
2005	10644	\$493,926.28	\$0.00	0.00%	\$57,032.42	11.55%	\$57,032.42	11.55%
2005	10938	\$2,633,932.98	\$0.00	0.00%	\$232,667.00	8.83%	\$232,667.00	8.83%
2005	10971	\$3,857,908.00	\$0.00	0.00%	\$591,976.00	15.34%	\$591,976.00	15.34%
2005	10982	\$4,395,688.15	\$0.00	0.00%	\$124,977.00	2.84%	\$124,977.00	2.84%
2005	11351	\$2,832,552.94	\$42,488.29	1.50%	\$256,653.35	9.06%	\$214,165.06	7.56%
2005	14151	\$1,322,664.40	\$0.00	0.00%	\$205,885.45	15.57%	\$205,885.45	15.57%
2005	14156	\$14,144,681.18	\$353,617.03	2.50%	\$881,363.67	6.23%	\$527,746.64	3.73%
2005	14174	\$971,061.20	\$0.00	0.00%	\$88,197.37	9.08%	\$88,197.37	9.08%
2005	14175	\$92,215.30	\$0.00	0.00%	\$8,732.29	9.47%	\$8,732.29	9.47%
2005	14182	\$299,273.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14188	\$1,409,247.17	\$0.00	0.00%	\$68,574.82	4.87%	\$68,574.82	4.87%
2005	14200	\$378,877.95	\$0.00	0.00%	\$20,039.66	5.29%	\$20,039.66	5.29%
2005	14210	\$679,140.84	\$0.00	0.00%	\$88,800.00	13.08%	\$88,800.00	13.08%
2005	14216	\$11,733,454.74	\$469,338.19	4.00%	\$519,150.50	4.42%	\$49,812.31	0.42%
2005	14222	\$1,915,392.32	\$0.00	0.00%	\$214,323.61	11.19%	\$214,323.61	11.19%
2005	14235	\$169,600.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14265	\$3,036,735.90	\$0.00	0.00%	\$615,041.07	20.25%	\$615,041.07	20.25%
2005	14284	\$323,728.88	\$0.00	0.00%	\$57,374.65	17.72%	\$57,374.65	17.72%
2005	14318	\$719,102.75	\$0.00	0.00%	\$15,748.03	2.19%	\$15,748.03	2.19%
2005	14346	\$9,329,695.60	\$373,187.82	4.00%	\$498,978.65	5.35%	\$125,790.83	1.35%
2005	14350	\$865,078.75	\$0.00	0.00%	\$39,404.55	4.56%	\$39,404.55	4.56%
2005	14356	\$441,533.21	\$0.00	0.00%	\$85,417.38	19.35%	\$85,417.38	19.35%
2005	14361	\$53,011.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14375	\$2,237,893.60	\$0.00	0.00%	\$87,783.78	3.92%	\$87,783.78	3.92%
2005	14380	\$126,407.75	\$0.00	0.00%	\$10,159.80	8.04%	\$10,159.80	8.04%
2005	14381	\$174,800.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14393	\$99,999.98	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14429	\$985,200.39	\$0.00	0.00%	\$149,025.30	15.13%	\$149,025.30	15.13%
2005	14452	\$2,877,140.31	\$0.00	0.00%	\$172,303.46	5.99%	\$172,303.46	5.99%
2005	14462	\$15,182,258.00	\$986,846.77	6.50%	\$1,079,911.56	7.11%	\$93,064.79	0.61%
2005	14469	\$1,384,236.90	\$0.00	0.00%	\$75,234.81	5.44%	\$75,234.81	5.44%
2005	14475	\$9,715,157.34	\$340,030.51	3.50%	\$504,246.77	5.19%	\$164,216.26	1.69%
2005	14486	\$3,020,361.64	\$0.00	0.00%	\$311,847.70	10.32%	\$311,847.70	10.32%
2005	14499	\$6,666,169.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14514	\$469,285.50	\$0.00	0.00%	\$84,750.00	18.06%	\$84,750.00	18.06%
2005	14518	\$1,616,872.14	\$0.00	0.00%	\$163,948.27	10.14%	\$163,948.27	10.14%
2005	14519	\$6,150,369.98	\$0.00	0.00%	\$83,922.30	1.36%	\$83,922.30	1.36%
2005	14535	\$402,789.15	\$0.00	0.00%	\$29,671.64	7.37%	\$29,671.64	7.37%
2005	14546	\$7,075,237.02	\$283,009.48	4.00%	\$1,771,678.33	25.04%	\$1,488,668.85	21.04%
2005	14552	\$1,272,559.42	\$0.00	0.00%	\$387,430.55	30.44%	\$387,430.55	30.44%
2005	14577	\$256,990.56	\$0.00	0.00%	\$6,915.00	2.69%	\$6,915.00	2.69%
2005	14582	\$494,643.34	\$0.00	0.00%	\$50,739.70	10.26%	\$50,739.70	10.26%
2005	14608	\$7,026,333.73	\$281,053.35	4.00%	\$1,137,714.17	16.19%	\$856,660.82	12.19%
2005	14614	\$487,404.35	\$0.00	0.00%	\$90,825.35	18.63%	\$90,825.35	18.63%
2005	14648	\$12,629,376.65	\$189,440.65	1.50%	\$1,662,932.08	13.17%	\$1,473,491.43	11.67%
2005	14660	\$190,499.92	\$0.00	0.00%	\$40,188.60	21.10%	\$40,188.60	21.10%
2005	14712	\$2,741,447.57	\$41,121.71	1.50%	\$48,564.53	1.77%	\$7,442.82	0.27%
2005	14723	\$178,728.12	\$0.00	0.00%	\$32,952.80	18.44%	\$32,952.80	18.44%
2005	14751	\$321,268.11	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14791	\$13,980,595.90	\$419,417.88	3.00%	\$1,026,039.49	7.34%	\$606,621.61	4.34%
2005	14796	\$717,684.93	\$0.00	0.00%	\$98,611.80	13.74%	\$98,611.80	13.74%
2005	14800	\$358,367.44	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D2.43 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2005								
2005	14814	\$52,443.70	\$0.00	0.00%	\$8,820.00	16.82%	\$8,820.00	16.82%
2005	14831	\$1,353,193.58	\$0.00	0.00%	\$121,552.95	8.98%	\$121,552.95	8.98%
2005	14843	\$1,716,882.08	\$25,753.23	1.50%	\$60,489.57	3.52%	\$34,736.34	2.02%
2005	14846	\$2,187,253.40	\$0.00	0.00%	\$49,346.71	2.26%	\$49,346.71	2.26%
2005	15176	\$219,948.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15186	\$54,749.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15190	\$14,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15197	\$81,907.11	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15198	\$293,363.28	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15200	\$99,207.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15201	\$320,107.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15202	\$1,054,421.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15204	\$335,969.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15205	\$765,421.30	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15208	\$74,352.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15209	\$167,037.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15210	\$164,982.48	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15211	\$99,888.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15213	\$166,650.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15223	\$291,811.79	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15226	\$4,260.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15286	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15289	\$6,733.22	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15290	\$6,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15465	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15466	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15469	\$18,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15470	\$21,240.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20002	\$402,320.12	\$0.00	0.00%	\$74,477.07	18.51%	\$74,477.07	18.51%
2005	20003	\$6,382,494.90	\$191,474.85	3.00%	\$490,399.78	7.68%	\$298,924.93	4.68%
TOTALS FY 2005		\$202,832,020	\$4,586,697	2.26%	\$18,917,894	9.33%	\$14,331,197	7.07%
2006								
2006	10286	\$865,000.40	\$0.00	0.00%	\$228,849.05	26.46%	\$228,849.05	26.46%
2006	10359	\$1,076,066.09	\$0.00	0.00%	\$130,661.14	12.14%	\$130,661.14	12.14%
2006	10543	\$1,136,422.00	\$0.00	0.00%	\$36,403.87	3.20%	\$36,403.87	3.20%
2006	10585	\$9,973,924.02	\$0.00	0.00%	\$437,443.84	4.39%	\$437,443.84	4.39%
2006	10981	\$75,293.48	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11092	\$596,813.31	\$0.00	0.00%	\$110,952.81	18.59%	\$110,952.81	18.59%
2006	11162	\$941,314.49	\$0.00	0.00%	\$75,028.00	7.97%	\$75,028.00	7.97%
2006	14152	\$2,394,265.30	\$0.00	0.00%	\$499,045.62	20.84%	\$499,045.62	20.84%
2006	14157	\$1,164,822.00	\$0.00	0.00%	\$116,344.00	9.99%	\$116,344.00	9.99%
2006	14163	\$44,978.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14169	\$3,680,244.50	\$0.00	0.00%	\$1,151,451.85	31.29%	\$1,151,451.85	31.29%
2006	14183	\$66,756.60	\$0.00	0.00%	\$45,741.00	68.52%	\$45,741.00	68.52%
2006	14189	\$99,989.78	\$0.00	0.00%	\$2,865.00	2.87%	\$2,865.00	2.87%
2006	14196	\$289,081.10	\$0.00	0.00%	\$7,844.96	2.71%	\$7,844.96	2.71%
2006	14201	\$17,269,806.85	\$0.00	0.00%	\$629,827.35	3.65%	\$629,827.35	3.65%
2006	14207	\$5,123,200.18	\$102,464.00	2.00%	\$384,194.12	7.50%	\$281,730.12	5.50%
2006	14211	\$494,638.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14223	\$1,150,598.85	\$0.00	0.00%	\$241,982.35	21.03%	\$241,982.35	21.03%
2006	14228	\$651,995.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14236	\$1,237,968.62	\$0.00	0.00%	\$32,181.40	2.60%	\$32,181.40	2.60%
2006	14242	\$23,418.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14260	\$1,179,117.91	\$0.00	0.00%	\$250,589.72	21.25%	\$250,589.72	21.25%
2006	14289	\$735,119.10	\$0.00	0.00%	\$199,626.41	27.16%	\$199,626.41	27.16%
2006	14292	\$28,597.52	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14297	\$1,701,921.15	\$0.00	0.00%	\$198,778.19	11.68%	\$198,778.19	11.68%

Table D2.43 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2006								
2006	14307	\$356,492.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14312	\$10,719,453.61	\$0.00	0.00%	\$266,010.52	2.48%	\$266,010.52	2.48%
2006	14322	\$14,275,836.12	\$571,033.44	4.00%	\$2,236,108.37	15.66%	\$1,665,074.93	11.66%
2006	14324	\$525,061.92	\$0.00	0.00%	\$110,794.54	21.10%	\$110,794.54	21.10%
2006	14329	\$18,129,388.77	\$0.00	0.00%	\$1,094,946.47	6.04%	\$1,094,946.47	6.04%
2006	14333	\$1,392,974.46	\$0.00	0.00%	\$331,173.75	23.77%	\$331,173.75	23.77%
2006	14335	\$235,449.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14336	\$398,831.09	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14341	\$963,068.75	\$0.00	0.00%	\$31,694.95	3.29%	\$31,694.95	3.29%
2006	14347	\$1,626,636.18	\$0.00	0.00%	\$245,254.20	15.08%	\$245,254.20	15.08%
2006	14362	\$169,458.84	\$0.00	0.00%	\$11,860.00	7.00%	\$11,860.00	7.00%
2006	14368	\$625,792.90	\$0.00	0.00%	\$67,025.81	10.71%	\$67,025.81	10.71%
2006	14386	\$6,974,633.45	\$0.00	0.00%	\$121,832.00	1.75%	\$121,832.00	1.75%
2006	14388	\$2,687,869.20	\$0.00	0.00%	\$256,964.53	9.56%	\$256,964.53	9.56%
2006	14394	\$204,022.49	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14399	\$4,169,138.13	\$0.00	0.00%	\$965,728.86	23.16%	\$965,728.86	23.16%
2006	14416	\$1,502,436.30	\$0.00	0.00%	\$184,732.90	12.30%	\$184,732.90	12.30%
2006	14425	\$1,598,204.50	\$0.00	0.00%	\$140,863.49	8.81%	\$140,863.49	8.81%
2006	14434	\$367,778.00	\$0.00	0.00%	\$95,643.20	26.01%	\$95,643.20	26.01%
2006	14448	\$173,817.18	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14461	\$5,781,910.77	\$115,638.22	2.00%	\$1,297,433.21	22.44%	\$1,181,794.99	20.44%
2006	14463	\$896,116.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14470	\$3,249,999.90	\$0.00	0.00%	\$247,467.64	7.61%	\$247,467.64	7.61%
2006	14476	\$3,362,963.08	\$0.00	0.00%	\$263,275.90	7.83%	\$263,275.90	7.83%
2006	14480	\$1,269,043.00	\$0.00	0.00%	\$78,925.46	6.22%	\$78,925.46	6.22%
2006	14515	\$108,681.00	\$0.00	0.00%	\$45,000.00	41.41%	\$45,000.00	41.41%
2006	14521	\$1,386,401.40	\$0.00	0.00%	\$246,542.42	17.78%	\$246,542.42	17.78%
2006	14526	\$865,429.21	\$0.00	0.00%	\$47,485.10	5.49%	\$47,485.10	5.49%
2006	14536	\$24,999.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14541	\$2,204,251.30	\$0.00	0.00%	\$312,979.11	14.20%	\$312,979.11	14.20%
2006	14547	\$80,573.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14555	\$107,283.30	\$0.00	0.00%	\$22,971.30	21.41%	\$22,971.30	21.41%
2006	14562	\$812,302.35	\$0.00	0.00%	\$158,932.00	19.57%	\$158,932.00	19.57%
2006	14578	\$1,198,486.33	\$0.00	0.00%	\$132,069.33	11.02%	\$132,069.33	11.02%
2006	14583	\$211,821.79	\$0.00	0.00%	\$32,777.89	15.47%	\$32,777.89	15.47%
2006	14603	\$116,749.53	\$0.00	0.00%	\$30,492.25	26.12%	\$30,492.25	26.12%
2006	14609	\$919,728.10	\$0.00	0.00%	\$147,751.23	16.06%	\$147,751.23	16.06%
2006	14621	\$1,373,719.65	\$0.00	0.00%	\$143,187.62	10.42%	\$143,187.62	10.42%
2006	14631	\$3,934,732.70	\$0.00	0.00%	\$476,072.26	12.10%	\$476,072.26	12.10%
2006	14639	\$432,263.00	\$0.00	0.00%	\$71,767.80	16.60%	\$71,767.80	16.60%
2006	14649	\$1,077,656.60	\$0.00	0.00%	\$137,588.15	12.77%	\$137,588.15	12.77%
2006	14654	\$12,386,373.16	\$0.00	0.00%	\$1,489,649.46	12.03%	\$1,489,649.46	12.03%
2006	14661	\$1,160,100.00	\$0.00	0.00%	\$69,614.40	6.00%	\$69,614.40	6.00%
2006	14678	\$294,378.88	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14693	\$1,250,246.35	\$0.00	0.00%	\$129,849.47	10.39%	\$129,849.47	10.39%
2006	14713	\$452,336.60	\$0.00	0.00%	\$80,770.00	17.86%	\$80,770.00	17.86%
2006	14724	\$1,299,899.92	\$0.00	0.00%	\$566,070.00	43.55%	\$566,070.00	43.55%
2006	14743	\$274,786.00	\$0.00	0.00%	\$17,100.00	6.22%	\$17,100.00	6.22%
2006	14786	\$290,774.83	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14806	\$1,581,198.45	\$0.00	0.00%	\$180,608.68	11.42%	\$180,608.68	11.42%
2006	14807	\$555,555.55	\$0.00	0.00%	\$94,191.41	16.95%	\$94,191.41	16.95%
2006	14809	\$515,522.76	\$0.00	0.00%	\$118,326.56	22.95%	\$118,326.56	22.95%
2006	14820	\$2,068,791.50	\$0.00	0.00%	\$208,423.27	10.07%	\$208,423.27	10.07%
2006	14823	\$777,947.05	\$0.00	0.00%	\$98,855.38	12.71%	\$98,855.38	12.71%
2006	14825	\$741,414.53	\$0.00	0.00%	\$172,829.12	23.31%	\$172,829.12	23.31%
2006	14836	\$296,440.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14844	\$1,030,555.25	\$0.00	0.00%	\$36,552.40	3.55%	\$36,552.40	3.55%

Table D2.43 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2006								
2006	14851	\$2,339,444.30	\$0.00	0.00%	\$127,822.08	5.46%	\$127,822.08	5.46%
2006	14866	\$1,073,508.39	\$0.00	0.00%	\$159,364.15	14.85%	\$159,364.15	14.85%
2006	14871	\$1,680,945.38	\$0.00	0.00%	\$209,236.84	12.45%	\$209,236.84	12.45%
2006	14872	\$6,941,342.05	\$0.00	0.00%	\$752,100.25	10.84%	\$752,100.25	10.84%
2006	14874	\$1,157,709.00	\$0.00	0.00%	\$181,021.13	15.64%	\$181,021.13	15.64%
2006	14877	\$168,961.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14879	\$10,357,139.76	\$0.00	0.00%	\$534,190.85	5.16%	\$534,190.85	5.16%
2006	14884	\$1,381,614.40	\$0.00	0.00%	\$178,551.98	12.92%	\$178,551.98	12.92%
2006	15232	\$89,522.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15235	\$7,100.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15244	\$344,139.96	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15245	\$406,601.06	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15246	\$423,954.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15247	\$300,403.35	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15248	\$494,836.35	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15249	\$548,022.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15250	\$475,400.77	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15251	\$557,830.46	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15252	\$626,340.61	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15253	\$606,359.71	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20014	\$5,387,493.87	\$0.00	0.00%	\$248,124.00	4.61%	\$248,124.00	4.61%
2006	20015	\$2,282,744.96	\$0.00	0.00%	\$317,591.00	13.91%	\$317,591.00	13.91%
TOTALS FY 2006		\$211,140,545	\$789,136	0.37%	\$20,804,005	9.85%	\$20,014,870	9.48%
TOTALS FY 2000-2006		\$1,402,509,544	\$16,212,608	1.16%	\$108,369,059	7.73%	\$92,156,450	6.57%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D2.43 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
Goal Analysis_FHWA						
2000						
\$179,583,684	\$0	0.00%	\$12,578,867	7.00%	\$12,578,867	7.00%
2001						
\$216,328,292	\$1,846,478	0.85%	\$16,290,710	7.53%	\$14,444,232	6.68%
2002						
\$179,609,530	\$3,259,386	1.81%	\$14,113,434	7.86%	\$10,854,049	6.04%
2003						
\$218,020,653	\$3,583,199	1.64%	\$10,930,684	5.01%	\$7,347,486	3.37%
2004						
\$194,994,821	\$2,147,714	1.10%	\$14,733,464	7.56%	\$12,585,750	6.45%
2005						
\$202,832,020	\$4,586,697	2.26%	\$18,917,894	9.33%	\$14,331,197	7.07%
2006						
\$211,140,545	\$789,136	0.37%	\$20,804,005	9.85%	\$20,014,870	9.48%
Overall						
\$1,402,509,544	\$16,212,608	1.16%	\$108,369,059	7.73%	\$92,156,450	6.57%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

Table D2.44 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2000								
2000	10743	\$135,053.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10748	\$487,155.78	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10749	\$2,855,883.42	\$0.00	0.00%	\$311,250.23	10.90%	\$311,250.23	10.90%
2000	10750	\$4,617,267.91	\$0.00	0.00%	\$292,873.67	6.34%	\$292,873.67	6.34%
2000	10783	\$246,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10784	\$387,727.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10785	\$217,144.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12622	\$2,381,609.30	\$0.00	0.00%	\$135,150.94	5.67%	\$135,150.94	5.67%
2000	12629	\$408,006.48	\$0.00	0.00%	\$42,030.70	10.30%	\$42,030.70	10.30%
2000	12635	\$15,566.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12636	\$11,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12637	\$69,807.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12638	\$57,316.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12639	\$15,980.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12640	\$76,427.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12641	\$77,765.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12642	\$28,809.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12643	\$76,818.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12645	\$35,531.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12646	\$55,089.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14153	\$6,171,378.67	\$0.00	0.00%	\$1,272,033.47	20.61%	\$1,272,033.47	20.61%
2000	14159	\$3,145,343.10	\$0.00	0.00%	\$364,686.09	11.59%	\$364,686.09	11.59%
2000	14170	\$1,558,795.55	\$0.00	0.00%	\$82,308.78	5.28%	\$82,308.78	5.28%
2000	14184	\$134,270.60	\$0.00	0.00%	\$16,270.08	12.12%	\$16,270.08	12.12%
2000	14194	\$1,426,028.03	\$0.00	0.00%	\$42,958.04	3.01%	\$42,958.04	3.01%
2000	14202	\$1,673,064.46	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14212	\$62,115.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14217	\$173,675.00	\$0.00	0.00%	\$17,800.00	10.25%	\$17,800.00	10.25%
2000	14224	\$1,248,556.05	\$0.00	0.00%	\$152,793.80	12.24%	\$152,793.80	12.24%
2000	14229	\$224,046.63	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14243	\$512,220.40	\$0.00	0.00%	\$37,697.30	7.36%	\$37,697.30	7.36%
2000	14247	\$52,704.33	\$0.00	0.00%	\$11,885.40	22.55%	\$11,885.40	22.55%
2000	14254	\$5,713,400.93	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14257	\$1,092,153.75	\$0.00	0.00%	\$61,978.24	5.67%	\$61,978.24	5.67%
2000	14266	\$448,846.44	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14268	\$1,264,433.15	\$0.00	0.00%	\$152,795.33	12.08%	\$152,795.33	12.08%
2000	14285	\$326,326.26	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14288	\$2,624,902.52	\$0.00	0.00%	\$20,905.29	0.80%	\$20,905.29	0.80%
2000	14291	\$349,326.44	\$0.00	0.00%	\$132,347.87	37.89%	\$132,347.87	37.89%
2000	14293	\$624,361.02	\$0.00	0.00%	\$15,200.30	2.43%	\$15,200.30	2.43%
2000	14323	\$182,483.00	\$0.00	0.00%	\$45,400.90	24.88%	\$45,400.90	24.88%
2000	14330	\$3,243,283.29	\$0.00	0.00%	\$735,911.41	22.69%	\$735,911.41	22.69%
2000	14337	\$4,840,000.99	\$0.00	0.00%	\$184,324.48	3.81%	\$184,324.48	3.81%
2000	14348	\$173,737.50	\$0.00	0.00%	\$51,758.92	29.79%	\$51,758.92	29.79%
2000	14351	\$300,275.00	\$0.00	0.00%	\$10,538.00	3.51%	\$10,538.00	3.51%
2000	14357	\$541,581.70	\$0.00	0.00%	\$72,444.35	13.38%	\$72,444.35	13.38%
2000	14363	\$217,542.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14369	\$579,413.16	\$0.00	0.00%	\$91,317.90	15.76%	\$91,317.90	15.76%
2000	14370	\$147,217.05	\$0.00	0.00%	\$6,343.00	4.31%	\$6,343.00	4.31%
2000	14376	\$11,306,051.05	\$0.00	0.00%	\$888,467.90	7.86%	\$888,467.90	7.86%
2000	14382	\$976,726.60	\$0.00	0.00%	\$6,355.16	0.65%	\$6,355.16	0.65%
2000	14383	\$67,219.85	\$0.00	0.00%	\$11,357.72	16.90%	\$11,357.72	16.90%
2000	14387	\$1,419,850.73	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14395	\$1,249,585.30	\$0.00	0.00%	\$39,564.66	3.17%	\$39,564.66	3.17%
2000	14400	\$461,212.80	\$0.00	0.00%	\$73,265.40	15.89%	\$73,265.40	15.89%
2000	14411	\$1,138,408.37	\$0.00	0.00%	\$79,755.04	7.01%	\$79,755.04	7.01%

Table D2.44 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2000								
2000	14426	\$70,607.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14430	\$2,174,378.61	\$0.00	0.00%	\$220,609.38	10.15%	\$220,609.38	10.15%
2000	14435	\$3,122,719.13	\$0.00	0.00%	\$245,923.53	7.88%	\$245,923.53	7.88%
2000	14439	\$1,348,187.66	\$0.00	0.00%	\$308,974.49	22.92%	\$308,974.49	22.92%
2000	14444	\$8,891,442.77	\$0.00	0.00%	\$856,297.08	9.63%	\$856,297.08	9.63%
2000	14449	\$462,392.10	\$0.00	0.00%	\$91,286.04	19.74%	\$91,286.04	19.74%
2000	14459	\$1,664,141.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14464	\$5,321,021.13	\$0.00	0.00%	\$857,043.40	16.11%	\$857,043.40	16.11%
2000	14465	\$2,417,850.17	\$0.00	0.00%	\$77,862.33	3.22%	\$77,862.33	3.22%
2000	14471	\$2,535,897.29	\$0.00	0.00%	\$184,785.79	7.29%	\$184,785.79	7.29%
2000	14477	\$1,582,675.84	\$0.00	0.00%	\$141,102.60	8.92%	\$141,102.60	8.92%
2000	14492	\$1,508,781.95	\$0.00	0.00%	\$226,918.30	15.04%	\$226,918.30	15.04%
2000	14510	\$1,062,068.30	\$0.00	0.00%	\$42,607.12	4.01%	\$42,607.12	4.01%
2000	14520	\$365,630.26	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14527	\$6,078,234.65	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14532	\$4,655,180.11	\$0.00	0.00%	\$54,520.00	1.17%	\$54,520.00	1.17%
2000	14542	\$1,234,691.00	\$0.00	0.00%	\$104,743.34	8.48%	\$104,743.34	8.48%
2000	14569	\$328,622.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14571	\$817,817.17	\$0.00	0.00%	\$2,655.50	0.32%	\$2,655.50	0.32%
2000	14579	\$2,582,575.36	\$0.00	0.00%	\$269,533.20	10.44%	\$269,533.20	10.44%
2000	14584	\$411,571.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14599	\$977,391.80	\$0.00	0.00%	\$21,762.45	2.23%	\$21,762.45	2.23%
2000	14600	\$7,084,784.14	\$0.00	0.00%	\$630,495.27	8.90%	\$630,495.27	8.90%
2000	14615	\$7,017,632.35	\$0.00	0.00%	\$400,771.15	5.71%	\$400,771.15	5.71%
2000	14617	\$4,171,266.88	\$0.00	0.00%	\$524,693.71	12.58%	\$524,693.71	12.58%
2000	14622	\$1,874,523.34	\$0.00	0.00%	\$199,335.50	10.63%	\$199,335.50	10.63%
2000	14636	\$2,693,265.24	\$0.00	0.00%	\$96,727.56	3.59%	\$96,727.56	3.59%
2000	14637	\$1,570,313.30	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14640	\$11,889.60	\$0.00	0.00%	\$5,761.50	48.46%	\$5,761.50	48.46%
2000	14644	\$2,270,871.72	\$0.00	0.00%	\$25,761.50	1.13%	\$25,761.50	1.13%
2000	14645	\$648,971.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14650	\$3,266,693.80	\$0.00	0.00%	\$258,434.70	7.91%	\$258,434.70	7.91%
2000	14655	\$2,121,212.12	\$0.00	0.00%	\$60,652.00	2.86%	\$60,652.00	2.86%
2000	14665	\$68,923.74	\$0.00	0.00%	\$3,719.00	5.40%	\$3,719.00	5.40%
2000	14669	\$823,781.62	\$0.00	0.00%	\$29,696.44	3.60%	\$29,696.44	3.60%
2000	14694	\$1,848,513.37	\$0.00	0.00%	\$14,229.33	0.77%	\$14,229.33	0.77%
2000	14695	\$63,499.81	\$0.00	0.00%	\$7,010.70	11.04%	\$7,010.70	11.04%
2000	14699	\$348,072.51	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14728	\$402,625.08	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14729	\$4,202,581.45	\$0.00	0.00%	\$150,397.92	3.58%	\$150,397.92	3.58%
2000	14788	\$1,149,997.65	\$0.00	0.00%	\$194,457.55	16.91%	\$194,457.55	16.91%
2000	14790	\$2,548,462.73	\$0.00	0.00%	\$166,128.48	6.52%	\$166,128.48	6.52%
2000	14805	\$67,362.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14819	\$363,359.18	\$0.00	0.00%	\$118,065.10	32.49%	\$118,065.10	32.49%
2000	14822	\$708,178.03	\$0.00	0.00%	\$236,099.54	33.34%	\$236,099.54	33.34%
2000	14834	\$7,022,656.75	\$0.00	0.00%	\$110,966.64	1.58%	\$110,966.64	1.58%
2000	14885	\$35,166.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14886	\$36,247.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14887	\$84,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14888	\$38,450.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14889	\$46,731.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14890	\$95,465.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14891	\$15,300.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14892	\$21,921.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14893	\$31,347.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	14894	\$17,596.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

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 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2000								
2000	15335	\$282,102.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15344	\$394,060.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15346	\$272,107.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15348	\$333,220.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15351	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15355	\$448,325.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15356	\$252,873.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15363	\$199,220.00	\$0.00	0.00%	\$63,000.00	31.62%	\$63,000.00	31.62%
2000	15373	\$5,234,262.15	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20004	\$8,477.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20005	\$61,036.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20006	\$44,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20007	\$772,000.00	\$0.00	0.00%	\$76,836.00	9.95%	\$76,836.00	9.95%
2000	20008	\$273,007.20	\$0.00	0.00%	\$39,232.00	14.37%	\$39,232.00	14.37%
2000	20009	\$194,963.15	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2000		\$179,583,684	\$0	0.00%	\$12,578,867	7.00%	\$12,578,867	7.00%
2001								
2001	10817	\$10,642,286.75	\$0.00	0.00%	\$496,709.05	4.67%	\$496,709.05	4.67%
2001	11374	\$214,029.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	11375	\$294,625.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	11376	\$234,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12133	\$216,476.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12139	\$779,801.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12623	\$67,394.36	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12630	\$6,027,748.65	\$0.00	0.00%	\$343,024.89	5.69%	\$343,024.89	5.69%
2001	12631	\$177,858.53	\$0.00	0.00%	\$31,091.16	17.48%	\$31,091.16	17.48%
2001	14178	\$362,642.40	\$0.00	0.00%	\$20,502.40	5.65%	\$20,502.40	5.65%
2001	14195	\$7,095,157.81	\$0.00	0.00%	\$237,144.05	3.34%	\$237,144.05	3.34%
2001	14203	\$1,765,771.78	\$0.00	0.00%	\$369,944.85	20.95%	\$369,944.85	20.95%
2001	14213	\$2,137,276.20	\$0.00	0.00%	\$122,723.40	5.74%	\$122,723.40	5.74%
2001	14218	\$3,798,195.46	\$0.00	0.00%	\$155,147.70	4.08%	\$155,147.70	4.08%
2001	14225	\$5,243,251.21	\$0.00	0.00%	\$481,540.40	9.18%	\$481,540.40	9.18%
2001	14230	\$3,217,379.18	\$0.00	0.00%	\$374,175.35	11.63%	\$374,175.35	11.63%
2001	14231	\$2,691,176.35	\$0.00	0.00%	\$117,244.59	4.36%	\$117,244.59	4.36%
2001	14238	\$9,038,202.05	\$0.00	0.00%	\$222,656.25	2.46%	\$222,656.25	2.46%
2001	14244	\$871,751.20	\$0.00	0.00%	\$106,123.28	12.17%	\$106,123.28	12.17%
2001	14248	\$149,511.91	\$0.00	0.00%	\$9,191.00	6.15%	\$9,191.00	6.15%
2001	14251	\$122,620.10	\$0.00	0.00%	\$22,121.00	18.04%	\$22,121.00	18.04%
2001	14258	\$3,142,391.51	\$0.00	0.00%	\$1,020,856.58	32.49%	\$1,020,856.58	32.49%
2001	14269	\$837,948.12	\$0.00	0.00%	\$52,414.22	6.26%	\$52,414.22	6.26%
2001	14273	\$5,343,464.13	\$0.00	0.00%	\$336,729.16	6.30%	\$336,729.16	6.30%
2001	14274	\$356,356.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14280	\$1,486,070.90	\$0.00	0.00%	\$113,524.00	7.64%	\$113,524.00	7.64%
2001	14290	\$2,833,761.20	\$0.00	0.00%	\$57,851.74	2.04%	\$57,851.74	2.04%
2001	14298	\$6,485,033.71	\$0.00	0.00%	\$470,406.30	7.25%	\$470,406.30	7.25%
2001	14308	\$782,576.85	\$0.00	0.00%	\$161,370.26	20.62%	\$161,370.26	20.62%
2001	14313	\$6,409,592.00	\$0.00	0.00%	\$221,396.60	3.45%	\$221,396.60	3.45%
2001	14319	\$1,904,197.52	\$0.00	0.00%	\$127,244.64	6.68%	\$127,244.64	6.68%
2001	14342	\$2,159,610.25	\$0.00	0.00%	\$199,371.99	9.23%	\$199,371.99	9.23%
2001	14389	\$1,935,631.51	\$0.00	0.00%	\$244,938.84	12.65%	\$244,938.84	12.65%
2001	14396	\$2,855,014.29	\$0.00	0.00%	\$59,560.59	2.09%	\$59,560.59	2.09%
2001	14412	\$3,099,999.99	\$0.00	0.00%	\$515,151.53	16.62%	\$515,151.53	16.62%
2001	14445	\$25,275.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14453	\$2,909,949.80	\$0.00	0.00%	\$319,531.27	10.98%	\$319,531.27	10.98%
2001	14482	\$600,557.93	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14488	\$289,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

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Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	14516	\$6,131,635.16	\$0.00	0.00%	\$810,017.10	13.21%	\$810,017.10	13.21%
2001	14522	\$3,614,321.10	\$0.00	0.00%	\$375,221.68	10.38%	\$375,221.68	10.38%
2001	14543	\$703,871.60	\$0.00	0.00%	\$83,610.32	11.88%	\$83,610.32	11.88%
2001	14549	\$32,035.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14553	\$548,016.69	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14556	\$315,450.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14563	\$115,682.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14566	\$8,831,903.05	\$0.00	0.00%	\$110,902.92	1.26%	\$110,902.92	1.26%
2001	14573	\$8,527,271.35	\$0.00	0.00%	\$433,257.12	5.08%	\$433,257.12	5.08%
2001	14605	\$1,085,190.99	\$0.00	0.00%	\$81,949.83	7.55%	\$81,949.83	7.55%
2001	14618	\$19,697.26	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14623	\$3,399,299.65	\$0.00	0.00%	\$467,000.96	13.74%	\$467,000.96	13.74%
2001	14626	\$345,707.19	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14630	\$1,749,409.23	\$0.00	0.00%	\$97,745.55	5.59%	\$97,745.55	5.59%
2001	14632	\$1,240,230.82	\$0.00	0.00%	\$263,870.16	21.28%	\$263,870.16	21.28%
2001	14641	\$1,588,107.47	\$0.00	0.00%	\$153,301.00	9.65%	\$153,301.00	9.65%
2001	14656	\$19,311.97	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14662	\$64,985.70	\$0.00	0.00%	\$3,716.10	5.72%	\$3,716.10	5.72%
2001	14666	\$1,672,569.45	\$0.00	0.00%	\$131,049.94	7.84%	\$131,049.94	7.84%
2001	14677	\$3,225,039.44	\$0.00	0.00%	\$371,123.92	11.51%	\$371,123.92	11.51%
2001	14690	\$2,360,221.12	\$0.00	0.00%	\$570,343.27	24.16%	\$570,343.27	24.16%
2001	14703	\$3,185,411.65	\$0.00	0.00%	\$197,529.20	6.20%	\$197,529.20	6.20%
2001	14707	\$230,825.88	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14719	\$855,650.52	\$0.00	0.00%	\$12,630.24	1.48%	\$12,630.24	1.48%
2001	14725	\$149,193.82	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14787	\$38,829.60	\$0.00	0.00%	\$13,518.35	34.81%	\$13,518.35	34.81%
2001	14798	\$289,933.50	\$0.00	0.00%	\$3,586.50	1.24%	\$3,586.50	1.24%
2001	14804	\$3,883,120.10	\$0.00	0.00%	\$253,949.67	6.54%	\$253,949.67	6.54%
2001	14811	\$463,172.63	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14815	\$376,354.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14821	\$678,566.50	\$0.00	0.00%	\$76,540.63	11.28%	\$76,540.63	11.28%
2001	14832	\$1,237,273.00	\$0.00	0.00%	\$35,716.40	2.89%	\$35,716.40	2.89%
2001	14837	\$2,837,364.08	\$0.00	0.00%	\$443,527.93	15.63%	\$443,527.93	15.63%
2001	14849	\$7,682,909.91	\$0.00	0.00%	\$439,121.49	5.72%	\$439,121.49	5.72%
2001	14854	\$7,480.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14860	\$14,499.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14863	\$222,979.30	\$0.00	0.00%	\$5,617.50	2.52%	\$5,617.50	2.52%
2001	14865	\$562,009.66	\$0.00	0.00%	\$16,668.00	2.97%	\$16,668.00	2.97%
2001	14895	\$15,084.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14896	\$119,208.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14898	\$17,766.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14899	\$359,636.00	\$0.00	0.00%	\$29,950.00	8.33%	\$29,950.00	8.33%
2001	14900	\$156,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14901	\$24,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14902	\$28,800.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14903	\$91,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14904	\$91,172.90	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14906	\$107,316.39	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14909	\$82,191.04	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14910	\$46,667.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14913	\$70,601.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14914	\$337,494.94	\$0.00	0.00%	\$42,500.00	12.59%	\$42,500.00	12.59%
2001	14916	\$464,430.00	\$0.00	0.00%	\$14,980.55	3.23%	\$14,980.55	3.23%
2001	14917	\$627,379.74	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14918	\$410,607.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14919	\$476,120.54	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D2.44 Construction
Fiscal Years 2000-2006
Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	14920	\$1,288,527.83	\$0.00	0.00%	\$20,738.28	1.61%	\$20,738.28	1.61%
2001	14922	\$58,823.13	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14923	\$60,657.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14924	\$64,900.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14925	\$18,475.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14927	\$19,662.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14928	\$535,130.80	\$0.00	0.00%	\$47,193.00	8.82%	\$47,193.00	8.82%
2001	14929	\$59,711.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14930	\$24,027.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14931	\$32,911.29	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14932	\$45,099.82	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14933	\$37,100.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14934	\$59,264.22	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14935	\$37,609.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14936	\$31,297.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14937	\$28,697.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14938	\$33,381.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14939	\$18,960.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14943	\$13,299.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14944	\$156,340.80	\$0.00	0.00%	\$17,000.00	10.87%	\$17,000.00	10.87%
2001	14945	\$124,262.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14946	\$11,225.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14947	\$37,886.08	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14948	\$35,388.55	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14949	\$69,527.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14950	\$49,739.68	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14952	\$56,686.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	14953	\$31,640.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15312	\$17,790.57	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15336	\$365,801.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15338	\$486,693.75	\$0.00	0.00%	\$9,650.00	1.98%	\$9,650.00	1.98%
2001	15342	\$229,950.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15347	\$334,575.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15349	\$538,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15352	\$437,485.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15464	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15555	\$410,864.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15579	\$74,987.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20010	\$183,364.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2001		\$176,607,287	\$0	0.00%	\$12,643,215	7.16%	\$12,643,215	7.16%
2002								
2002	11402	\$180,481.55	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	11428	\$2,797,999.00	\$0.00	0.00%	\$59,003.00	2.11%	\$59,003.00	2.11%
2002	11468	\$452,642.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	11469	\$323,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12624	\$1,687,791.13	\$0.00	0.00%	\$79,994.80	4.74%	\$79,994.80	4.74%
2002	12632	\$1,927,582.65	\$0.00	0.00%	\$235,671.68	12.23%	\$235,671.68	12.23%
2002	12718	\$28,276.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12719	\$546,096.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12720	\$155,355.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12721	\$74,045.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12722	\$23,324.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12723	\$49,968.76	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12724	\$141,872.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12725	\$127,429.29	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12726	\$16,488.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D2.44 Construction
Fiscal Years 2000-2006
Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2002								
2002	12727	\$99,075.51	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12728	\$56,623.32	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12729	\$594,352.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12730	\$70,228.74	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12731	\$36,309.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14155	\$5,165,344.40	\$0.00	0.00%	\$293,661.44	5.69%	\$293,661.44	5.69%
2002	14161	\$672,462.20	\$0.00	0.00%	\$103,986.97	15.46%	\$103,986.97	15.46%
2002	14171	\$1,132,245.20	\$0.00	0.00%	\$39,237.00	3.47%	\$39,237.00	3.47%
2002	14191	\$158,158.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14192	\$24,444.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14226	\$3,680,204.78	\$0.00	0.00%	\$602,328.34	16.37%	\$602,328.34	16.37%
2002	14239	\$671,353.80	\$0.00	0.00%	\$30,676.68	4.57%	\$30,676.68	4.57%
2002	14255	\$37,540.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14256	\$81,131.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14264	\$1,309,071.00	\$0.00	0.00%	\$95,856.70	7.32%	\$95,856.70	7.32%
2002	14267	\$307,216.08	\$0.00	0.00%	\$8,149.35	2.65%	\$8,149.35	2.65%
2002	14270	\$1,062,712.20	\$0.00	0.00%	\$56,400.00	5.31%	\$56,400.00	5.31%
2002	14275	\$768,551.70	\$0.00	0.00%	\$40,205.30	5.23%	\$40,205.30	5.23%
2002	14283	\$1,061,094.49	\$0.00	0.00%	\$3,368.85	0.32%	\$3,368.85	0.32%
2002	14315	\$998,351.23	\$0.00	0.00%	\$115,351.62	11.55%	\$115,351.62	11.55%
2002	14326	\$567,375.95	\$0.00	0.00%	\$52,522.46	9.26%	\$52,522.46	9.26%
2002	14338	\$434,434.00	\$0.00	0.00%	\$138,559.00	31.89%	\$138,559.00	31.89%
2002	14343	\$3,975,011.53	\$0.00	0.00%	\$55,027.58	1.38%	\$55,027.58	1.38%
2002	14353	\$8,088,006.45	\$0.00	0.00%	\$156,375.85	1.93%	\$156,375.85	1.93%
2002	14378	\$547,392.50	\$0.00	0.00%	\$3,692.75	0.67%	\$3,692.75	0.67%
2002	14390	\$332,068.90	\$0.00	0.00%	\$7,434.45	2.24%	\$7,434.45	2.24%
2002	14413	\$907,773.55	\$0.00	0.00%	\$66,991.90	7.38%	\$66,991.90	7.38%
2002	14418	\$182,102.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14422	\$85,871.47	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14454	\$2,147,208.45	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14472	\$293,309.20	\$0.00	0.00%	\$69,887.00	23.83%	\$69,887.00	23.83%
2002	14483	\$97,565.00	\$0.00	0.00%	\$7,934.00	8.13%	\$7,934.00	8.13%
2002	14511	\$6,597,489.70	\$0.00	0.00%	\$417,556.59	6.33%	\$417,556.59	6.33%
2002	14533	\$598,191.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14538	\$2,326,680.79	\$0.00	0.00%	\$398,168.79	17.11%	\$398,168.79	17.11%
2002	14544	\$1,769,836.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14558	\$1,027,040.50	\$0.00	0.00%	\$259,201.74	25.24%	\$259,201.74	25.24%
2002	14567	\$656,349.10	\$0.00	0.00%	\$57,247.12	8.72%	\$57,247.12	8.72%
2002	14585	\$209,040.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14601	\$766,230.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14606	\$1,648,429.40	\$0.00	0.00%	\$168,582.10	10.23%	\$168,582.10	10.23%
2002	14611	\$2,174,091.04	\$0.00	0.00%	\$190,694.45	8.77%	\$190,694.45	8.77%
2002	14642	\$270,839.09	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14646	\$536,689.28	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14651	\$696,137.64	\$0.00	0.00%	\$45,580.26	6.55%	\$45,580.26	6.55%
2002	14657	\$3,814,172.68	\$0.00	0.00%	\$556,665.98	14.59%	\$556,665.98	14.59%
2002	14663	\$3,346,378.56	\$0.00	0.00%	\$388,820.30	11.62%	\$388,820.30	11.62%
2002	14671	\$4,003,627.27	\$0.00	0.00%	\$68,172.26	1.70%	\$68,172.26	1.70%
2002	14697	\$4,754,718.83	\$0.00	0.00%	\$456,288.10	9.60%	\$456,288.10	9.60%
2002	14700	\$728,692.90	\$0.00	0.00%	\$219,640.30	30.14%	\$219,640.30	30.14%
2002	14709	\$5,981,696.53	\$0.00	0.00%	\$562,385.70	9.40%	\$562,385.70	9.40%
2002	14716	\$1,263,320.80	\$0.00	0.00%	\$89,893.00	7.12%	\$89,893.00	7.12%
2002	14720	\$256,564.00	\$0.00	0.00%	\$70,009.42	27.29%	\$70,009.42	27.29%
2002	14794	\$1,373,103.70	\$0.00	0.00%	\$196,837.60	14.34%	\$196,837.60	14.34%
2002	14799	\$87,391.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14802	\$222,734.80	\$0.00	0.00%	\$7,000.00	3.14%	\$7,000.00	3.14%

Table D2.44 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2002								
2002	14812	\$1,285,752.60	\$0.00	0.00%	\$347,357.00	27.02%	\$347,357.00	27.02%
2002	14829	\$396,111.80	\$0.00	0.00%	\$34,816.80	8.79%	\$34,816.80	8.79%
2002	14841	\$236,401.60	\$0.00	0.00%	\$65,174.00	27.57%	\$65,174.00	27.57%
2002	14845	\$491,987.75	\$0.00	0.00%	\$79,452.60	16.15%	\$79,452.60	16.15%
2002	14847	\$41,510.63	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14857	\$238,368.53	\$0.00	0.00%	\$41,262.00	17.31%	\$41,262.00	17.31%
2002	14864	\$1,360,183.92	\$0.00	0.00%	\$134,501.09	9.89%	\$134,501.09	9.89%
2002	14951	\$10,084.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	14954	\$27,670.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15031	\$10,540.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15032	\$3,599.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15033	\$7,977.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15034	\$72,607.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15035	\$21,200.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15036	\$802,231.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15037	\$40,865.12	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15040	\$3,421.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15041	\$5,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15042	\$94,825.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15043	\$55,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15044	\$19,549.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15113	\$11,469.33	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15115	\$2,475.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15118	\$35,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15119	\$8,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15120	\$52,458.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15121	\$16,754.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15122	\$57,287.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15124	\$32,895.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15125	\$681,693.70	\$0.00	0.00%	\$31,000.00	4.55%	\$31,000.00	4.55%
2002	15126	\$145,250.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15127	\$67,051.16	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15129	\$51,466.32	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15132	\$14,900.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15133	\$126,148.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15265	\$19,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15471	\$163,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15473	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15571	\$78,488.80	\$0.00	0.00%	\$13,457.80	17.15%	\$13,457.80	17.15%
2002	15572	\$83,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15573	\$299,230.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15574	\$389,425.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15575	\$499,917.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15576	\$153,718.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15577	\$268,370.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15578	\$279,475.00	\$0.00	0.00%	\$79,800.00	28.55%	\$79,800.00	28.55%
2002	20011	\$11,612,453.19	\$0.00	0.00%	\$584,090.00	5.03%	\$584,090.00	5.03%
TOTALS FY 2002		\$110,661,501	\$0	0.00%	\$7,885,971.72	7.13%	\$7,885,972	7.13%
2003								
2003	10650	\$1,342,264.43	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	11507	\$491,197.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12625	\$94,362.45	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12732	\$91,784.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12733	\$68,571.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12734	\$57,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12735	\$44,820.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D2.44 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2003								
2003	12736	\$26,650.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12737	\$53,173.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12738	\$33,444.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12739	\$18,682.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12740	\$32,410.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12741	\$290,864.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12742	\$1,024,882.00	\$0.00	0.00%	\$45,498.00	4.44%	\$45,498.00	4.44%
2003	12743	\$259,456.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12744	\$180,694.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12745	\$19,223.36	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12746	\$129,062.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12747	\$289,492.00	\$0.00	0.00%	\$25,950.00	8.96%	\$25,950.00	8.96%
2003	12749	\$22,185.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12750	\$30,999.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12751	\$213,350.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12752	\$183,751.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12753	\$165,956.46	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12754	\$231,916.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12755	\$359,544.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12756	\$688,039.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12757	\$350,577.67	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12758	\$262,484.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12759	\$370,134.79	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12760	\$312,072.03	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12761	\$532,813.66	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12762	\$73,425.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12763	\$68,048.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12764	\$73,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12765	\$98,288.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12766	\$40,832.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12767	\$75,067.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12768	\$420,341.20	\$0.00	0.00%	\$47,698.00	11.35%	\$47,698.00	11.35%
2003	12769	\$69,957.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12771	\$205,862.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12772	\$32,921.88	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12773	\$164,850.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12774	\$33,008.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12775	\$82,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12776	\$33,200.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12777	\$9,700.69	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12778	\$14,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12788	\$278,147.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14162	\$93,610.48	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14179	\$16,306,928.23	\$0.00	0.00%	\$711,307.77	4.36%	\$711,307.77	4.36%
2003	14180	\$512,548.90	\$0.00	0.00%	\$11,250.00	2.19%	\$11,250.00	2.19%
2003	14186	\$323,670.21	\$0.00	0.00%	\$21,988.15	6.79%	\$21,988.15	6.79%
2003	14233	\$11,067.37	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14249	\$1,213,362.90	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14252	\$802,508.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14271	\$136,791.68	\$0.00	0.00%	\$9,820.00	7.18%	\$9,820.00	7.18%
2003	14276	\$340,800.34	\$0.00	0.00%	\$27,983.00	8.21%	\$27,983.00	8.21%
2003	14281	\$377,432.00	\$0.00	0.00%	\$19,500.00	5.17%	\$19,500.00	5.17%
2003	14306	\$236,962.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14310	\$239,526.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14344	\$2,177,751.18	\$0.00	0.00%	\$139,714.32	6.42%	\$139,714.32	6.42%
2003	14359	\$118,326.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D2.44 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2003								
2003	14366	\$508,267.32	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14379	\$614,104.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14384	\$1,141,993.75	\$0.00	0.00%	\$49,210.96	4.31%	\$49,210.96	4.31%
2003	14397	\$28,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14423	\$749,722.40	\$0.00	0.00%	\$53,167.73	7.09%	\$53,167.73	7.09%
2003	14442	\$142,559.01	\$0.00	0.00%	\$6,235.84	4.37%	\$6,235.84	4.37%
2003	14446	\$417,335.05	\$0.00	0.00%	\$14,042.66	3.36%	\$14,042.66	3.36%
2003	14447	\$612,919.90	\$0.00	0.00%	\$43,759.35	7.14%	\$43,759.35	7.14%
2003	14455	\$1,351,557.67	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14460	\$1,777,055.23	\$0.00	0.00%	\$37,483.37	2.11%	\$37,483.37	2.11%
2003	14473	\$51,568.70	\$0.00	0.00%	\$3,385.20	6.56%	\$3,385.20	6.56%
2003	14479	\$242,523.15	\$0.00	0.00%	\$19,516.11	8.05%	\$19,516.11	8.05%
2003	14484	\$931,425.00	\$0.00	0.00%	\$60,831.50	6.53%	\$60,831.50	6.53%
2003	14513	\$207,615.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14524	\$1,197,964.41	\$0.00	0.00%	\$50,318.00	4.20%	\$50,318.00	4.20%
2003	14539	\$557,223.97	\$0.00	0.00%	\$33,258.82	5.97%	\$33,258.82	5.97%
2003	14551	\$364,592.00	\$0.00	0.00%	\$17,210.27	4.72%	\$17,210.27	4.72%
2003	14554	\$1,658,566.84	\$0.00	0.00%	\$47,477.96	2.86%	\$47,477.96	2.86%
2003	14559	\$213,026.30	\$0.00	0.00%	\$11,484.55	5.39%	\$11,484.55	5.39%
2003	14575	\$38,029.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	14602	\$641,993.82	\$0.00	0.00%	\$54,134.72	8.43%	\$54,134.72	8.43%
2003	14607	\$143,501.50	\$0.00	0.00%	\$21,636.67	15.08%	\$21,636.67	15.08%
2003	14612	\$358,629.53	\$0.00	0.00%	\$23,654.59	6.60%	\$23,654.59	6.60%
2003	14634	\$1,511,562.69	\$0.00	0.00%	\$18,340.55	1.21%	\$18,340.55	1.21%
2003	14652	\$93,451.70	\$0.00	0.00%	\$20,016.00	21.42%	\$20,016.00	21.42%
2003	14675	\$496,721.45	\$0.00	0.00%	\$67,485.79	13.59%	\$67,485.79	13.59%
2003	14691	\$193,371.25	\$0.00	0.00%	\$44,435.91	22.98%	\$44,435.91	22.98%
2003	14705	\$427,643.96	\$0.00	0.00%	\$13,824.10	3.23%	\$13,824.10	3.23%
2003	14710	\$1,827,316.32	\$0.00	0.00%	\$66,124.00	3.62%	\$66,124.00	3.62%
2003	14717	\$785,517.58	\$0.00	0.00%	\$166,802.90	21.23%	\$166,802.90	21.23%
2003	14810	\$224,500.90	\$0.00	0.00%	\$6,031.45	2.69%	\$6,031.45	2.69%
2003	14826	\$10,940,051.92	\$0.00	0.00%	\$588,115.13	5.38%	\$588,115.13	5.38%
2003	14835	\$2,940,415.08	\$0.00	0.00%	\$25,691.50	0.87%	\$25,691.50	0.87%
2003	14848	\$8,685,411.08	\$0.00	0.00%	\$179,112.18	2.06%	\$179,112.18	2.06%
2003	14859	\$2,624,935.16	\$0.00	0.00%	\$285,050.52	10.86%	\$285,050.52	10.86%
2003	14867	\$366,453.00	\$0.00	0.00%	\$31,236.40	8.52%	\$31,236.40	8.52%
2003	15135	\$28,694.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15136	\$12,800.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15137	\$191,442.87	\$0.00	0.00%	\$36,326.00	18.97%	\$36,326.00	18.97%
2003	15142	\$226,980.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15401	\$243,825.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15534	\$381,440.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15535	\$578,293.38	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15536	\$460,520.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15537	\$502,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15538	\$200,612.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15539	\$480,030.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15540	\$346,110.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15541	\$624,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15544	\$94,943.85	\$0.00	0.00%	\$12,213.00	12.86%	\$12,213.00	12.86%
2003	20001	\$461,181.34	\$0.00	0.00%	\$24,575.00	5.33%	\$24,575.00	5.33%
2003	20013	\$338,623.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2003		\$83,176,916	\$0	0.00%	\$3,192,898	3.84%	\$3,192,898	3.84%

Table D2.44 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004								
2004	10235	\$10,157,639.24	\$0.00	0.00%	\$796,054.74	7.84%	\$796,054.74	7.84%
2004	10237	\$3,630,714.30	\$0.00	0.00%	\$459,216.35	12.65%	\$459,216.35	12.65%
2004	10303	\$487,185.47	\$0.00	0.00%	\$16,190.04	3.32%	\$16,190.04	3.32%
2004	11133	\$510,833.53	\$0.00	0.00%	\$73,757.00	14.44%	\$73,757.00	14.44%
2004	11138	\$83,082.42	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11151	\$620,067.88	\$0.00	0.00%	\$84,434.00	13.62%	\$84,434.00	13.62%
2004	11599	\$82,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11627	\$10,836,412.66	\$0.00	0.00%	\$625,481.85	5.77%	\$625,481.85	5.77%
2004	11644	\$1,488,080.20	\$0.00	0.00%	\$223,195.78	15.00%	\$223,195.78	15.00%
2004	11662	\$418,612.95	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11668	\$1,511,990.92	\$0.00	0.00%	\$237,108.58	15.68%	\$237,108.58	15.68%
2004	12626	\$39,840.71	\$0.00	0.00%	\$1,002.00	2.52%	\$1,002.00	2.52%
2004	12634	\$223,194.40	\$0.00	0.00%	\$51,675.65	23.15%	\$51,675.65	23.15%
2004	12780	\$891,090.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12781	\$86,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12782	\$622,153.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12783	\$68,080.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12784	\$44,340.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12786	\$59,697.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12787	\$99,046.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12789	\$123,629.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12790	\$73,472.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12791	\$198,855.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12792	\$226,499.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12793	\$240,153.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12794	\$74,614.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12795	\$32,872.96	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12796	\$55,293.54	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12797	\$42,468.49	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12798	\$128,300.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12799	\$527,714.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12800	\$138,400.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12801	\$62,955.58	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12802	\$47,464.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12803	\$98,086.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12804	\$69,101.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12805	\$1,061,891.63	\$0.00	0.00%	\$36,050.00	3.39%	\$36,050.00	3.39%
2004	12806	\$44,775.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12807	\$121,517.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12808	\$119,856.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12809	\$379,398.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12810	\$215,370.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12811	\$113,340.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12812	\$33,289.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12813	\$87,179.30	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12814	\$179,058.61	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12815	\$174,709.92	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12816	\$622,645.57	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12817	\$136,540.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12818	\$690,196.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12819	\$154,464.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12820	\$62,338.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12821	\$217,160.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12822	\$165,111.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12823	\$32,290.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14167	\$1,520,497.00	\$0.00	0.00%	\$465,185.02	30.59%	\$465,185.02	30.59%

Table D2.44 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004								
2004	14181	\$42,369.48	\$0.00	0.00%	\$4,700.00	11.09%	\$4,700.00	11.09%
2004	14199	\$138,913.66	\$0.00	0.00%	\$3,200.00	2.30%	\$3,200.00	2.30%
2004	14209	\$161,467.70	\$0.00	0.00%	\$5,350.00	3.31%	\$5,350.00	3.31%
2004	14215	\$858,808.00	\$0.00	0.00%	\$79,352.50	9.24%	\$79,352.50	9.24%
2004	14221	\$1,348,344.75	\$0.00	0.00%	\$236,483.34	17.54%	\$236,483.34	17.54%
2004	14227	\$1,125,844.99	\$0.00	0.00%	\$145,153.70	12.89%	\$145,153.70	12.89%
2004	14234	\$2,001,307.56	\$0.00	0.00%	\$84,703.54	4.23%	\$84,703.54	4.23%
2004	14241	\$2,111,111.11	\$0.00	0.00%	\$304,910.16	14.44%	\$304,910.16	14.44%
2004	14250	\$1,937,326.38	\$0.00	0.00%	\$159,292.90	8.22%	\$159,292.90	8.22%
2004	14253	\$2,828,282.82	\$0.00	0.00%	\$40,800.91	1.44%	\$40,800.91	1.44%
2004	14272	\$1,282,410.64	\$0.00	0.00%	\$290,431.34	22.65%	\$290,431.34	22.65%
2004	14296	\$828,102.22	\$0.00	0.00%	\$61,609.02	7.44%	\$61,609.02	7.44%
2004	14311	\$136,255.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14316	\$1,702,651.71	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14317	\$178,997.23	\$0.00	0.00%	\$9,576.50	5.35%	\$9,576.50	5.35%
2004	14328	\$165,026.93	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14339	\$765,430.40	\$0.00	0.00%	\$101,265.04	13.23%	\$101,265.04	13.23%
2004	14345	\$933,099.37	\$0.00	0.00%	\$97,893.52	10.49%	\$97,893.52	10.49%
2004	14355	\$429,919.20	\$0.00	0.00%	\$43,478.43	10.11%	\$43,478.43	10.11%
2004	14367	\$3,054,394.15	\$0.00	0.00%	\$103,863.01	3.40%	\$103,863.01	3.40%
2004	14374	\$979,979.00	\$0.00	0.00%	\$26,177.00	2.67%	\$26,177.00	2.67%
2004	14392	\$455,575.96	\$0.00	0.00%	\$8,550.00	1.88%	\$8,550.00	1.88%
2004	14415	\$698,912.63	\$0.00	0.00%	\$149,804.66	21.43%	\$149,804.66	21.43%
2004	14419	\$32,947.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14424	\$368,593.27	\$0.00	0.00%	\$9,140.00	2.48%	\$9,140.00	2.48%
2004	14428	\$106,136.00	\$0.00	0.00%	\$24,517.70	23.10%	\$24,517.70	23.10%
2004	14433	\$1,221,802.02	\$0.00	0.00%	\$202,163.19	16.55%	\$202,163.19	16.55%
2004	14451	\$1,699,691.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14456	\$719,430.80	\$0.00	0.00%	\$245,155.30	34.08%	\$245,155.30	34.08%
2004	14468	\$1,226,634.59	\$0.00	0.00%	\$58,988.90	4.81%	\$58,988.90	4.81%
2004	14474	\$373,479.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14491	\$196,586.59	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14505	\$2,266,446.40	\$0.00	0.00%	\$367,251.93	16.20%	\$367,251.93	16.20%
2004	14508	\$111,637.47	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14509	\$138,981.91	\$0.00	0.00%	\$39,739.79	28.59%	\$39,739.79	28.59%
2004	14517	\$1,086,721.65	\$0.00	0.00%	\$33,483.42	3.08%	\$33,483.42	3.08%
2004	14525	\$183,304.12	\$0.00	0.00%	\$8,745.00	4.77%	\$8,745.00	4.77%
2004	14529	\$44,538.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14534	\$767,346.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14560	\$976,423.19	\$0.00	0.00%	\$157,558.40	16.14%	\$157,558.40	16.14%
2004	14570	\$272,190.72	\$0.00	0.00%	\$3,097.00	1.14%	\$3,097.00	1.14%
2004	14613	\$706,726.20	\$0.00	0.00%	\$199,238.64	28.19%	\$199,238.64	28.19%
2004	14620	\$343,140.70	\$0.00	0.00%	\$25,630.04	7.47%	\$25,630.04	7.47%
2004	14629	\$395,084.93	\$0.00	0.00%	\$38,060.12	9.63%	\$38,060.12	9.63%
2004	14638	\$5,453,284.96	\$0.00	0.00%	\$337,411.85	6.19%	\$337,411.85	6.19%
2004	14647	\$3,599,050.97	\$0.00	0.00%	\$423,715.76	11.77%	\$423,715.76	11.77%
2004	14653	\$220,087.20	\$0.00	0.00%	\$38,494.50	17.49%	\$38,494.50	17.49%
2004	14659	\$259,227.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14664	\$144,910.10	\$0.00	0.00%	\$14,889.70	10.28%	\$14,889.70	10.28%
2004	14672	\$798,774.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14692	\$23,994.78	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14698	\$268,818.32	\$0.00	0.00%	\$22,507.58	8.37%	\$22,507.58	8.37%
2004	14701	\$656,038.90	\$0.00	0.00%	\$265,769.37	40.51%	\$265,769.37	40.51%
2004	14706	\$317,049.16	\$0.00	0.00%	\$69,433.11	21.90%	\$69,433.11	21.90%
2004	14718	\$673,427.20	\$0.00	0.00%	\$23,727.23	3.52%	\$23,727.23	3.52%
2004	14726	\$559,459.80	\$0.00	0.00%	\$73,480.31	13.13%	\$73,480.31	13.13%

Table D2.44 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004								
2004	14736	\$574,865.42	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14737	\$615,630.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14739	\$206,934.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14740	\$35,600.68	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14742	\$280,055.50	\$0.00	0.00%	\$21,762.00	7.77%	\$21,762.00	7.77%
2004	14744	\$27,786.01	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14746	\$140,189.50	\$0.00	0.00%	\$18,275.00	13.04%	\$18,275.00	13.04%
2004	14748	\$32,441.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14778	\$5,375,598.00	\$0.00	0.00%	\$165,409.25	3.08%	\$165,409.25	3.08%
2004	14808	\$1,732,222.00	\$0.00	0.00%	\$417,593.55	24.11%	\$417,593.55	24.11%
2004	14816	\$845,400.00	\$0.00	0.00%	\$233,443.58	27.61%	\$233,443.58	27.61%
2004	14827	\$1,399,999.89	\$0.00	0.00%	\$221,991.29	15.86%	\$221,991.29	15.86%
2004	14830	\$859,176.90	\$0.00	0.00%	\$229,273.73	26.69%	\$229,273.73	26.69%
2004	14853	\$2,884,747.30	\$0.00	0.00%	\$63,227.08	2.19%	\$63,227.08	2.19%
2004	14858	\$732,835.62	\$0.00	0.00%	\$8,710.43	1.19%	\$8,710.43	1.19%
2004	15145	\$278,146.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15148	\$172,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15151	\$37,228.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15152	\$37,750.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15154	\$7,651.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15156	\$103,700.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15157	\$15,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15159	\$148,134.14	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15160	\$636,884.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15161	\$357,984.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15162	\$451,301.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15163	\$510,324.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15166	\$270,130.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15170	\$41,588.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15175	\$46,948.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15179	\$215,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15267	\$44,340.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15268	\$57,448.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15281	\$5,850.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15405	\$524,913.06	\$0.00	0.00%	\$34,811.03	6.63%	\$34,811.03	6.63%
2004	15479	\$137,281.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15480	\$1,113,729.22	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15481	\$9,242.69	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15482	\$8,820.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	20000	\$4,724,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	20012	\$7,011,751.04	\$0.00	0.00%	\$595,675.00	8.50%	\$595,675.00	8.50%
TOTALS FY 2004		\$123,320,395	\$0	0.00%	\$9,718,317	7.88%	\$9,718,317	7.88%
2005								
2005	10325	\$153,992.25	\$0.00	0.00%	\$92,395.20	60.00%	\$92,395.20	60.00%
2005	10344	\$338,888.00	\$0.00	0.00%	\$47,471.45	14.01%	\$47,471.45	14.01%
2005	10637	\$7,425,189.79	\$0.00	0.00%	\$2,750,614.41	37.04%	\$2,750,614.41	37.04%
2005	10644	\$493,926.28	\$0.00	0.00%	\$57,032.42	11.55%	\$57,032.42	11.55%
2005	10938	\$2,633,932.98	\$0.00	0.00%	\$232,667.00	8.83%	\$232,667.00	8.83%
2005	10971	\$3,857,908.00	\$0.00	0.00%	\$591,976.00	15.34%	\$591,976.00	15.34%
2005	10982	\$4,395,688.15	\$0.00	0.00%	\$124,977.00	2.84%	\$124,977.00	2.84%
2005	14151	\$1,322,664.40	\$0.00	0.00%	\$205,885.45	15.57%	\$205,885.45	15.57%
2005	14174	\$971,061.20	\$0.00	0.00%	\$88,197.37	9.08%	\$88,197.37	9.08%
2005	14175	\$92,215.30	\$0.00	0.00%	\$8,732.29	9.47%	\$8,732.29	9.47%
2005	14182	\$299,273.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14188	\$1,409,247.17	\$0.00	0.00%	\$68,574.82	4.87%	\$68,574.82	4.87%
2005	14200	\$378,877.95	\$0.00	0.00%	\$20,039.66	5.29%	\$20,039.66	5.29%
2005	14210	\$679,140.84	\$0.00	0.00%	\$88,800.00	13.08%	\$88,800.00	13.08%
2005	14222	\$1,915,392.32	\$0.00	0.00%	\$214,323.61	11.19%	\$214,323.61	11.19%
2005	14235	\$169,600.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D2.44 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2005								
2005	14265	\$3,036,735.90	\$0.00	0.00%	\$615,041.07	20.25%	\$615,041.07	20.25%
2005	14284	\$323,728.88	\$0.00	0.00%	\$57,374.65	17.72%	\$57,374.65	17.72%
2005	14318	\$719,102.75	\$0.00	0.00%	\$15,748.03	2.19%	\$15,748.03	2.19%
2005	14350	\$865,078.75	\$0.00	0.00%	\$39,404.55	4.56%	\$39,404.55	4.56%
2005	14356	\$441,533.21	\$0.00	0.00%	\$85,417.38	19.35%	\$85,417.38	19.35%
2005	14361	\$53,011.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14375	\$2,237,893.60	\$0.00	0.00%	\$87,783.78	3.92%	\$87,783.78	3.92%
2005	14380	\$126,407.75	\$0.00	0.00%	\$10,159.80	8.04%	\$10,159.80	8.04%
2005	14381	\$174,800.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14393	\$99,999.98	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14429	\$985,200.39	\$0.00	0.00%	\$149,025.30	15.13%	\$149,025.30	15.13%
2005	14452	\$2,877,140.31	\$0.00	0.00%	\$172,303.46	5.99%	\$172,303.46	5.99%
2005	14469	\$1,384,236.90	\$0.00	0.00%	\$75,234.81	5.44%	\$75,234.81	5.44%
2005	14486	\$3,020,361.64	\$0.00	0.00%	\$311,847.70	10.32%	\$311,847.70	10.32%
2005	14499	\$6,666,169.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14514	\$469,285.50	\$0.00	0.00%	\$84,750.00	18.06%	\$84,750.00	18.06%
2005	14518	\$1,616,872.14	\$0.00	0.00%	\$163,948.27	10.14%	\$163,948.27	10.14%
2005	14519	\$6,150,369.98	\$0.00	0.00%	\$83,922.30	1.36%	\$83,922.30	1.36%
2005	14535	\$402,789.15	\$0.00	0.00%	\$29,671.64	7.37%	\$29,671.64	7.37%
2005	14552	\$1,272,559.42	\$0.00	0.00%	\$387,430.55	30.44%	\$387,430.55	30.44%
2005	14577	\$256,990.56	\$0.00	0.00%	\$6,915.00	2.69%	\$6,915.00	2.69%
2005	14582	\$494,643.34	\$0.00	0.00%	\$50,739.70	10.26%	\$50,739.70	10.26%
2005	14614	\$487,404.35	\$0.00	0.00%	\$90,825.35	18.63%	\$90,825.35	18.63%
2005	14660	\$190,499.92	\$0.00	0.00%	\$40,188.60	21.10%	\$40,188.60	21.10%
2005	14723	\$178,728.12	\$0.00	0.00%	\$32,952.80	18.44%	\$32,952.80	18.44%
2005	14751	\$321,268.11	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14796	\$717,684.93	\$0.00	0.00%	\$98,611.80	13.74%	\$98,611.80	13.74%
2005	14800	\$358,367.44	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14814	\$52,443.70	\$0.00	0.00%	\$8,820.00	16.82%	\$8,820.00	16.82%
2005	14831	\$1,353,193.58	\$0.00	0.00%	\$121,552.95	8.98%	\$121,552.95	8.98%
2005	14846	\$2,187,253.40	\$0.00	0.00%	\$49,346.71	2.26%	\$49,346.71	2.26%
2005	15176	\$219,948.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15186	\$54,749.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15190	\$14,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15197	\$81,907.11	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15198	\$293,363.28	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15200	\$99,207.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15201	\$320,107.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15202	\$1,054,421.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15204	\$335,969.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15205	\$765,421.30	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15208	\$74,352.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15209	\$167,037.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15210	\$164,982.48	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15211	\$99,888.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15213	\$166,650.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15223	\$291,811.79	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15226	\$4,260.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15286	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15289	\$6,733.22	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15290	\$6,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15465	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15466	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15469	\$18,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15470	\$21,240.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20002	\$402,320.12	\$0.00	0.00%	\$74,477.07	18.51%	\$74,477.07	18.51%
TOTALS FY 2005		\$70,871,622	\$0	0.00%	\$7,535,180	10.63%	\$7,535,180	10.63%

Table D2.44 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2006								
2006	10286	\$865,000.40	\$0.00	0.00%	\$228,849.05	26.46%	\$228,849.05	26.46%
2006	10359	\$1,076,066.09	\$0.00	0.00%	\$130,661.14	12.14%	\$130,661.14	12.14%
2006	10543	\$1,136,422.00	\$0.00	0.00%	\$36,403.87	3.20%	\$36,403.87	3.20%
2006	10585	\$9,973,924.02	\$0.00	0.00%	\$437,443.84	4.39%	\$437,443.84	4.39%
2006	10981	\$75,293.48	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11092	\$596,813.31	\$0.00	0.00%	\$110,952.81	18.59%	\$110,952.81	18.59%
2006	11162	\$941,314.49	\$0.00	0.00%	\$75,028.00	7.97%	\$75,028.00	7.97%
2006	14152	\$2,394,265.30	\$0.00	0.00%	\$499,045.62	20.84%	\$499,045.62	20.84%
2006	14157	\$1,164,822.00	\$0.00	0.00%	\$116,344.00	9.99%	\$116,344.00	9.99%
2006	14163	\$44,978.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14169	\$3,680,244.50	\$0.00	0.00%	\$1,151,451.85	31.29%	\$1,151,451.85	31.29%
2006	14183	\$66,756.60	\$0.00	0.00%	\$45,741.00	68.52%	\$45,741.00	68.52%
2006	14189	\$99,989.78	\$0.00	0.00%	\$2,865.00	2.87%	\$2,865.00	2.87%
2006	14196	\$289,081.10	\$0.00	0.00%	\$7,844.96	2.71%	\$7,844.96	2.71%
2006	14201	\$17,269,806.85	\$0.00	0.00%	\$629,827.35	3.65%	\$629,827.35	3.65%
2006	14211	\$494,638.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14223	\$1,150,598.85	\$0.00	0.00%	\$241,982.35	21.03%	\$241,982.35	21.03%
2006	14228	\$651,995.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14236	\$1,237,968.62	\$0.00	0.00%	\$32,181.40	2.60%	\$32,181.40	2.60%
2006	14242	\$23,418.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14260	\$1,179,117.91	\$0.00	0.00%	\$250,589.72	21.25%	\$250,589.72	21.25%
2006	14289	\$735,119.10	\$0.00	0.00%	\$199,626.41	27.16%	\$199,626.41	27.16%
2006	14292	\$28,597.52	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14297	\$1,701,921.15	\$0.00	0.00%	\$198,778.19	11.68%	\$198,778.19	11.68%
2006	14307	\$356,492.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14312	\$10,719,453.61	\$0.00	0.00%	\$266,010.52	2.48%	\$266,010.52	2.48%
2006	14324	\$525,061.92	\$0.00	0.00%	\$110,794.54	21.10%	\$110,794.54	21.10%
2006	14329	\$18,129,388.77	\$0.00	0.00%	\$1,094,946.47	6.04%	\$1,094,946.47	6.04%
2006	14333	\$1,392,974.46	\$0.00	0.00%	\$331,173.75	23.77%	\$331,173.75	23.77%
2006	14335	\$235,449.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14336	\$398,831.09	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14341	\$963,068.75	\$0.00	0.00%	\$31,694.95	3.29%	\$31,694.95	3.29%
2006	14347	\$1,626,636.18	\$0.00	0.00%	\$245,254.20	15.08%	\$245,254.20	15.08%
2006	14362	\$169,458.84	\$0.00	0.00%	\$11,860.00	7.00%	\$11,860.00	7.00%
2006	14368	\$625,792.90	\$0.00	0.00%	\$67,025.81	10.71%	\$67,025.81	10.71%
2006	14386	\$6,974,633.45	\$0.00	0.00%	\$121,832.00	1.75%	\$121,832.00	1.75%
2006	14388	\$2,687,869.20	\$0.00	0.00%	\$256,964.53	9.56%	\$256,964.53	9.56%
2006	14394	\$204,022.49	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14399	\$4,169,138.13	\$0.00	0.00%	\$965,728.86	23.16%	\$965,728.86	23.16%
2006	14416	\$1,502,436.30	\$0.00	0.00%	\$184,732.90	12.30%	\$184,732.90	12.30%
2006	14425	\$1,598,204.50	\$0.00	0.00%	\$140,863.49	8.81%	\$140,863.49	8.81%
2006	14434	\$367,778.00	\$0.00	0.00%	\$95,643.20	26.01%	\$95,643.20	26.01%
2006	14448	\$173,817.18	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14463	\$896,116.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14470	\$3,249,999.90	\$0.00	0.00%	\$247,467.64	7.61%	\$247,467.64	7.61%
2006	14476	\$3,362,963.08	\$0.00	0.00%	\$263,275.90	7.83%	\$263,275.90	7.83%
2006	14480	\$1,269,043.00	\$0.00	0.00%	\$78,925.46	6.22%	\$78,925.46	6.22%
2006	14515	\$108,681.00	\$0.00	0.00%	\$45,000.00	41.41%	\$45,000.00	41.41%
2006	14521	\$1,386,401.40	\$0.00	0.00%	\$246,542.42	17.78%	\$246,542.42	17.78%
2006	14526	\$865,429.21	\$0.00	0.00%	\$47,485.10	5.49%	\$47,485.10	5.49%
2006	14536	\$24,999.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14541	\$2,204,251.30	\$0.00	0.00%	\$312,979.11	14.20%	\$312,979.11	14.20%
2006	14547	\$80,573.40	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14555	\$107,283.30	\$0.00	0.00%	\$22,971.30	21.41%	\$22,971.30	21.41%
2006	14562	\$812,302.35	\$0.00	0.00%	\$158,932.00	19.57%	\$158,932.00	19.57%
2006	14578	\$1,198,486.33	\$0.00	0.00%	\$132,069.33	11.02%	\$132,069.33	11.02%

Table D2.44 Construction
Fiscal Years 2000-2006
Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2006								
2006	14583	\$211,821.79	\$0.00	0.00%	\$32,777.89	15.47%	\$32,777.89	15.47%
2006	14603	\$116,749.53	\$0.00	0.00%	\$30,492.25	26.12%	\$30,492.25	26.12%
2006	14609	\$919,728.10	\$0.00	0.00%	\$147,751.23	16.06%	\$147,751.23	16.06%
2006	14621	\$1,373,719.65	\$0.00	0.00%	\$143,187.62	10.42%	\$143,187.62	10.42%
2006	14631	\$3,934,732.70	\$0.00	0.00%	\$476,072.26	12.10%	\$476,072.26	12.10%
2006	14639	\$432,263.00	\$0.00	0.00%	\$71,767.80	16.60%	\$71,767.80	16.60%
2006	14649	\$1,077,656.60	\$0.00	0.00%	\$137,588.15	12.77%	\$137,588.15	12.77%
2006	14654	\$12,386,373.16	\$0.00	0.00%	\$1,489,649.46	12.03%	\$1,489,649.46	12.03%
2006	14661	\$1,160,100.00	\$0.00	0.00%	\$69,614.40	6.00%	\$69,614.40	6.00%
2006	14678	\$294,378.88	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14693	\$1,250,246.35	\$0.00	0.00%	\$129,849.47	10.39%	\$129,849.47	10.39%
2006	14713	\$452,336.60	\$0.00	0.00%	\$80,770.00	17.86%	\$80,770.00	17.86%
2006	14724	\$1,299,899.92	\$0.00	0.00%	\$566,070.00	43.55%	\$566,070.00	43.55%
2006	14743	\$274,786.00	\$0.00	0.00%	\$17,100.00	6.22%	\$17,100.00	6.22%
2006	14786	\$290,774.83	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14806	\$1,581,198.45	\$0.00	0.00%	\$180,608.68	11.42%	\$180,608.68	11.42%
2006	14807	\$555,555.55	\$0.00	0.00%	\$94,191.41	16.95%	\$94,191.41	16.95%
2006	14809	\$515,522.76	\$0.00	0.00%	\$118,326.56	22.95%	\$118,326.56	22.95%
2006	14820	\$2,068,791.50	\$0.00	0.00%	\$208,423.27	10.07%	\$208,423.27	10.07%
2006	14823	\$777,947.05	\$0.00	0.00%	\$98,855.38	12.71%	\$98,855.38	12.71%
2006	14825	\$741,414.53	\$0.00	0.00%	\$172,829.12	23.31%	\$172,829.12	23.31%
2006	14836	\$296,440.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14844	\$1,030,555.25	\$0.00	0.00%	\$36,552.40	3.55%	\$36,552.40	3.55%
2006	14851	\$2,339,444.30	\$0.00	0.00%	\$127,822.08	5.46%	\$127,822.08	5.46%
2006	14866	\$1,073,508.39	\$0.00	0.00%	\$159,364.15	14.85%	\$159,364.15	14.85%
2006	14871	\$1,680,945.38	\$0.00	0.00%	\$209,236.84	12.45%	\$209,236.84	12.45%
2006	14872	\$6,941,342.05	\$0.00	0.00%	\$752,100.25	10.84%	\$752,100.25	10.84%
2006	14874	\$1,157,709.00	\$0.00	0.00%	\$181,021.13	15.64%	\$181,021.13	15.64%
2006	14877	\$168,961.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	14879	\$10,357,139.76	\$0.00	0.00%	\$534,190.85	5.16%	\$534,190.85	5.16%
2006	14884	\$1,381,614.40	\$0.00	0.00%	\$178,551.98	12.92%	\$178,551.98	12.92%
2006	15232	\$89,522.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15235	\$7,100.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15244	\$344,139.96	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15245	\$406,601.06	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15246	\$423,954.24	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15247	\$300,403.35	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15248	\$494,836.35	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15249	\$548,022.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15250	\$475,400.77	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15251	\$557,830.46	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15252	\$626,340.61	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15253	\$606,359.71	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20014	\$5,387,493.87	\$0.00	0.00%	\$248,124.00	4.61%	\$248,124.00	4.61%
2006	20015	\$2,282,744.96	\$0.00	0.00%	\$317,591.00	13.91%	\$317,591.00	13.91%
TOTALS FY 2006		\$185,959,598	\$0	0.00%	\$16,886,270	9.08%	\$16,886,270	9.08%
TOTALS FY 2000-2006		\$930,181,003	\$0	0.00%	\$70,440,718	7.57%	\$70,440,718	7.57%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D2.44 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE NEUTRAL (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
Goal Analysis_FHWA						
2000						
\$179,583,684	\$0	0.00%	\$12,578,867	7.00%	\$12,578,867	7.00%
2001						
\$176,607,287	\$0	0.00%	\$12,643,215	7.16%	\$12,643,215	7.16%
2002						
\$110,661,501	\$0	0.00%	\$7,885,972	7.13%	\$7,885,972	7.13%
2003						
\$83,176,916	\$0	0.00%	\$3,192,898	3.84%	\$3,192,898	3.84%
2004						
\$123,320,395	\$0	0.00%	\$9,718,317	7.88%	\$9,718,317	7.88%
2005						
\$70,871,622	\$0	0.00%	\$7,535,180	10.63%	\$7,535,180	10.63%
2006						
\$185,959,598	\$0	0.00%	\$16,886,270	9.08%	\$16,886,270	9.08%
Overall						
\$930,181,003	\$0	0.00%	\$70,440,718	7.57%	\$70,440,718	7.57%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D2.45 Construction
Fiscal Years 2000-2006
Project Goal Utilization Analysis_FHWA_RACE CONSCIOUS
Percentage of Total Dollars
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	10863	\$3,153,678.10	\$315,367.81	10.00%	\$582,331.57	18.47%	\$266,963.76	8.47%
2001	14154	\$3,273,863.55	\$163,693.18	5.00%	\$89,533.90	2.73%	(\$74,159.28)	-2.27%
2001	14160	\$213,639.00	\$2,136.39	1.00%	\$10,521.00	4.92%	\$8,384.61	3.92%
2001	14190	\$348,225.00	\$24,375.75	7.00%	\$45,764.53	13.14%	\$21,388.78	6.14%
2001	14208	\$4,293,493.46	\$214,674.67	5.00%	\$348,875.58	8.13%	\$134,200.91	3.13%
2001	14349	\$4,929,743.00	\$123,243.58	2.50%	\$489,970.62	9.94%	\$366,727.05	7.44%
2001	14352	\$1,266,323.72	\$31,658.09	2.50%	\$49,593.91	3.92%	\$17,935.82	1.42%
2001	14364	\$1,593,197.35	\$15,931.97	1.00%	\$185,961.44	11.67%	\$170,029.47	10.67%
2001	14371	\$818,783.58	\$40,939.18	5.00%	\$58,025.31	7.09%	\$17,086.13	2.09%
2001	14431	\$3,222,322.07	\$161,116.10	5.00%	\$386,744.96	12.00%	\$225,628.86	7.00%
2001	14440	\$2,718,446.78	\$163,106.81	6.00%	\$311,195.93	11.45%	\$148,089.12	5.45%
2001	14478	\$2,980,506.55	\$89,415.20	3.00%	\$262,404.44	8.80%	\$172,989.24	5.80%
2001	14506	\$1,236,836.60	\$24,736.73	2.00%	\$32,657.17	2.64%	\$7,920.44	0.64%
2001	14548	\$2,252,774.83	\$157,694.24	7.00%	\$289,097.00	12.83%	\$131,402.76	5.83%
2001	14610	\$1,952,930.00	\$48,823.25	2.50%	\$89,456.00	4.58%	\$40,632.75	2.08%
2001	14616	\$2,779,868.30	\$138,993.42	5.00%	\$134,337.30	4.83%	(\$4,656.12)	-0.17%
2001	14670	\$592,949.00	\$17,788.47	3.00%	\$53,550.00	9.03%	\$35,761.53	6.03%
2001	14714	\$377,345.33	\$5,660.18	1.50%	\$33,023.43	8.75%	\$27,363.25	7.25%
2001	14840	\$921,217.21	\$27,636.52	3.00%	\$101,518.00	11.02%	\$73,881.48	8.02%
2001	14869	\$794,861.25	\$79,486.13	10.00%	\$92,933.35	11.69%	\$13,447.23	1.69%
TOTALS FY 2001		\$39,721,005	\$1,846,478	4.65%	\$3,647,495	9.18%	\$1,801,018	4.53%
2002								
2002	14165	\$3,788,162.47	\$378,816.25	10.00%	\$470,984.00	12.43%	\$92,167.75	2.43%
2002	14185	\$9,073,542.63	\$317,573.99	3.50%	\$1,038,052.92	11.44%	\$720,478.93	7.94%
2002	14197	\$11,751,483.71	\$470,059.35	4.00%	\$594,909.23	5.06%	\$124,849.88	1.06%
2002	14245	\$1,709,133.75	\$85,456.69	5.00%	\$242,907.98	14.21%	\$157,451.29	9.21%
2002	14372	\$966,215.25	\$28,986.46	3.00%	\$85,422.16	8.84%	\$56,435.70	5.84%
2002	14377	\$4,064,873.88	\$203,243.69	5.00%	\$366,057.00	9.01%	\$162,813.31	4.01%
2002	14436	\$881,874.22	\$44,093.71	5.00%	\$258,881.85	29.36%	\$214,788.14	24.36%
2002	14437	\$399,379.00	\$13,978.27	3.50%	\$32,181.67	8.06%	\$18,203.41	4.56%
2002	14441	\$1,863,412.48	\$18,634.12	1.00%	\$45,150.20	2.42%	\$26,516.08	1.42%
2002	14507	\$532,279.39	\$53,227.94	10.00%	\$76,592.50	14.39%	\$23,364.56	4.39%
2002	14523	\$4,678,082.80	\$374,246.62	8.00%	\$566,756.57	12.12%	\$192,509.95	4.12%
2002	14564	\$1,199,336.36	\$35,980.09	3.00%	\$64,452.69	5.37%	\$28,472.60	2.37%
2002	14574	\$3,761,168.04	\$150,446.72	4.00%	\$422,670.18	11.24%	\$272,223.46	7.24%
2002	14627	\$479,149.80	\$14,374.49	3.00%	\$57,351.05	11.97%	\$42,976.56	8.97%
2002	14673	\$4,178,086.04	\$250,685.16	6.00%	\$275,238.61	6.59%	\$24,553.45	0.59%
2002	14727	\$1,232,464.20	\$61,623.21	5.00%	\$84,880.45	6.89%	\$23,257.24	1.89%
2002	14793	\$5,843,595.47	\$321,397.75	5.50%	\$518,259.78	8.87%	\$196,862.03	3.37%
2002	14818	\$1,290,517.88	\$103,241.43	8.00%	\$115,678.07	8.96%	\$12,436.64	0.96%
2002	14833	\$5,690,493.89	\$170,714.82	3.00%	\$546,515.56	9.60%	\$375,800.74	6.60%
2002	14875	\$4,697,074.40	\$140,912.23	3.00%	\$327,042.21	6.96%	\$186,129.98	3.96%
2002	14876	\$867,703.05	\$21,692.58	2.50%	\$37,478.00	4.32%	\$15,785.42	1.82%
TOTALS FY 2002		\$68,948,029	\$3,259,386	4.73%	\$6,227,462.68	9.03%	\$2,968,077	4.30%
2003								
2003	10306	\$5,124,868.55	\$128,121.71	2.50%	\$486,108.51	9.49%	\$357,986.80	6.99%
2003	10985	\$8,322,645.75	\$166,452.92	2.00%	\$448,246.01	5.39%	\$281,793.10	3.39%
2003	11268	\$2,966,207.40	\$118,648.30	4.00%	\$215,328.30	7.26%	\$96,680.00	3.26%
2003	11514	\$12,542,542.68	\$250,850.85	2.00%	\$355,164.19	2.83%	\$104,313.34	0.83%
2003	12633	\$8,292,962.06	\$248,788.86	3.00%	\$291,558.56	3.52%	\$42,769.70	0.52%
2003	14146	\$9,760,512.57	\$195,210.25	2.00%	\$576,126.94	5.90%	\$380,916.69	3.90%
2003	14166	\$353,989.00	\$17,699.45	5.00%	\$100,101.58	28.28%	\$82,402.13	23.28%
2003	14187	\$7,529,803.18	\$150,596.06	2.00%	\$674,406.45	8.96%	\$523,810.39	6.96%
2003	14205	\$5,322,348.78	\$53,223.49	1.00%	\$144,660.05	2.72%	\$91,436.56	1.72%
2003	14214	\$3,049,966.82	\$76,249.17	2.50%	\$154,152.22	5.05%	\$77,903.05	2.55%
2003	14219	\$3,849,800.00	\$76,996.00	2.00%	\$240,204.66	6.24%	\$163,208.66	4.24%
2003	14240	\$2,350,695.60	\$82,274.35	3.50%	\$282,333.57	12.01%	\$200,059.22	8.51%

Table D2.45 Construction
Fiscal Years 2000-2006
Project Goal Utilization Analysis_FHWA_RACE CONSCIOUS (Continued)
Percentage of Total Dolalrs
Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2003								
2003	14327	\$471,471.92	\$21,216.24	4.50%	\$55,113.60	11.69%	\$33,897.36	7.19%
2003	14332	\$889,151.15	\$8,891.51	1.00%	\$28,708.19	3.23%	\$19,816.68	2.23%
2003	14391	\$4,818,862.88	\$240,943.14	5.00%	\$671,348.00	13.93%	\$430,404.86	8.93%
2003	14432	\$895,060.26	\$17,901.21	2.00%	\$127,967.62	14.30%	\$110,066.41	12.30%
2003	14450	\$713,537.85	\$21,406.14	3.00%	\$47,006.00	6.59%	\$25,599.86	3.59%
2003	14490	\$10,894,156.33	\$435,766.25	4.00%	\$541,084.69	4.97%	\$105,318.44	0.97%
2003	14545	\$1,155,161.35	\$23,103.23	2.00%	\$110,007.87	9.52%	\$86,904.64	7.52%
2003	14624	\$7,841,903.40	\$235,257.10	3.00%	\$246,409.09	3.14%	\$11,151.99	0.14%
2003	14658	\$4,083,989.36	\$163,359.57	4.00%	\$555,744.25	13.61%	\$392,384.68	9.61%
2003	14667	\$509,543.77	\$7,643.16	1.50%	\$11,490.00	2.25%	\$3,846.84	0.75%
2003	14674	\$2,075,364.52	\$103,768.23	5.00%	\$186,497.32	8.99%	\$82,729.09	3.99%
2003	14721	\$10,099,237.96	\$302,977.14	3.00%	\$313,408.34	3.10%	\$10,431.20	0.10%
2003	14838	\$3,590,287.06	\$143,611.48	4.00%	\$453,000.57	12.62%	\$309,389.09	8.62%
2003	14878	\$15,196,471.43	\$227,947.07	1.50%	\$112,507.22	0.74%	(\$115,439.85)	-0.76%
2003	14882	\$2,143,195.89	\$64,295.88	3.00%	\$309,102.72	14.42%	\$244,806.84	11.42%
TOTALS FY 2003		\$134,843,738	\$3,583,199	2.66%	\$7,737,787	5.74%	\$4,154,588	3.08%
2004								
2004	11109	\$1,398,321.06	\$27,966.42	2.00%	\$89,302.39	6.39%	\$61,335.97	4.39%
2004	11590	\$3,366,136.70	\$100,984.10	3.00%	\$203,980.09	6.06%	\$102,995.99	3.06%
2004	14177	\$2,335,725.09	\$46,714.50	2.00%	\$158,780.18	6.80%	\$112,065.68	4.80%
2004	14246	\$11,393,247.52	\$455,729.90	4.00%	\$484,596.80	4.25%	\$28,866.90	0.25%
2004	14279	\$8,725,914.52	\$261,777.44	3.00%	\$359,931.69	4.12%	\$98,154.25	1.12%
2004	14385	\$4,257,148.20	\$63,857.22	1.50%	\$405,410.70	9.52%	\$341,553.48	8.02%
2004	14398	\$7,135,189.18	\$142,703.78	2.00%	\$704,821.02	9.88%	\$562,117.24	7.88%
2004	14568	\$3,005,239.80	\$150,261.99	5.00%	\$235,783.28	7.85%	\$85,521.29	2.85%
2004	14597	\$16,344,308.00	\$490,329.24	3.00%	\$815,715.34	4.99%	\$325,386.10	1.99%
2004	14711	\$3,362,747.86	\$67,254.96	2.00%	\$135,495.06	4.03%	\$68,240.10	2.03%
2004	14839	\$6,656,254.59	\$266,250.18	4.00%	\$594,451.35	8.93%	\$328,201.17	4.93%
2004	14861	\$750,661.74	\$15,013.23	2.00%	\$138,612.48	18.47%	\$123,599.25	16.47%
2004	14862	\$2,943,531.68	\$58,870.63	2.00%	\$688,266.27	23.38%	\$629,395.64	21.38%
TOTALS FY 2004		\$71,674,426	\$2,147,714	3.00%	\$5,015,147	7.00%	\$2,867,433	4.00%
2005								
2005	10328	\$10,889,187.09	\$326,675.61	3.00%	\$773,423.43	7.10%	\$446,747.82	4.10%
2005	10346	\$6,581,042.75	\$263,241.71	4.00%	\$671,167.78	10.20%	\$407,926.07	6.20%
2005	11351	\$2,832,552.94	\$42,488.29	1.50%	\$256,653.35	9.06%	\$214,165.06	7.56%
2005	14156	\$14,144,681.18	\$353,617.03	2.50%	\$881,363.67	6.23%	\$527,746.64	3.73%
2005	14216	\$11,733,454.74	\$469,338.19	4.00%	\$519,150.50	4.42%	\$49,812.31	0.42%
2005	14346	\$9,329,695.60	\$373,187.82	4.00%	\$498,978.65	5.35%	\$125,790.83	1.35%
2005	14462	\$15,182,258.00	\$986,846.77	6.50%	\$1,079,911.56	7.11%	\$93,064.79	0.61%
2005	14475	\$9,715,157.34	\$340,030.51	3.50%	\$504,246.77	5.19%	\$164,216.26	1.69%
2005	14546	\$7,075,237.02	\$283,009.48	4.00%	\$1,771,678.33	25.04%	\$1,488,668.85	21.04%
2005	14608	\$7,026,333.73	\$281,053.35	4.00%	\$1,137,714.17	16.19%	\$856,660.82	12.19%
2005	14648	\$12,629,376.65	\$189,440.65	1.50%	\$1,662,932.08	13.17%	\$1,473,491.43	11.67%
2005	14712	\$2,741,447.57	\$41,121.71	1.50%	\$48,564.53	1.77%	\$7,442.82	0.27%
2005	14791	\$13,980,595.90	\$419,417.88	3.00%	\$1,026,039.49	7.34%	\$606,621.61	4.34%
2005	14843	\$1,716,882.08	\$25,753.23	1.50%	\$60,489.57	3.52%	\$34,736.34	2.02%
2005	20003	\$6,382,494.90	\$191,474.85	3.00%	\$490,399.78	7.68%	\$298,924.93	4.68%
TOTALS FY 2005		\$131,960,397	\$4,586,697	3.48%	\$11,382,714	8.63%	\$6,796,017	5.15%
2006								
2006	14207	\$5,123,200.18	\$102,464.00	2.00%	\$384,194.12	7.50%	\$281,730.12	5.50%
2006	14322	\$14,275,836.12	\$571,033.44	4.00%	\$2,236,108.37	15.66%	\$1,665,074.93	11.66%
2006	14461	\$5,781,910.77	\$115,638.22	2.00%	\$1,297,433.21	22.44%	\$1,181,794.99	20.44%
TOTALS FY 2006		\$25,180,947	\$789,136	3.13%	\$3,917,736	15.56%	\$3,128,600	12.42%
TOTALS FY 2001-2006		\$472,328,541	\$16,212,608	3.43%	\$37,928,341	8.03%	\$21,715,732	4.60%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D2.45 Construction
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA_RACE CONSCIOUS (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
Goal Analysis_FHWA						
2001						
\$39,721,005	\$1,846,478	4.65%	\$3,647,495	9.18%	\$1,801,018	4.53%
2002						
\$68,948,029	\$3,259,386	4.73%	\$6,227,463	9.03%	\$2,968,077	4.30%
2003						
\$134,843,738	\$3,583,199	2.66%	\$7,737,787	5.74%	\$4,154,588	3.08%
2004						
\$71,674,426	\$2,147,714	3.00%	\$5,015,147	7.00%	\$2,867,433	4.00%
2005						
\$131,960,397	\$4,586,697	3.48%	\$11,382,714	8.63%	\$6,796,017	5.15%
2006						
\$25,180,947	\$789,136	3.13%	\$3,917,736	15.56%	\$3,128,600	12.42%
Overall						
\$472,328,541	\$16,212,608	3.43%	\$37,928,341	8.03%	\$21,715,732	4.60%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

MONTANA DEPARTMENT OF TRANSPORTATION
Disparity and Availability Study

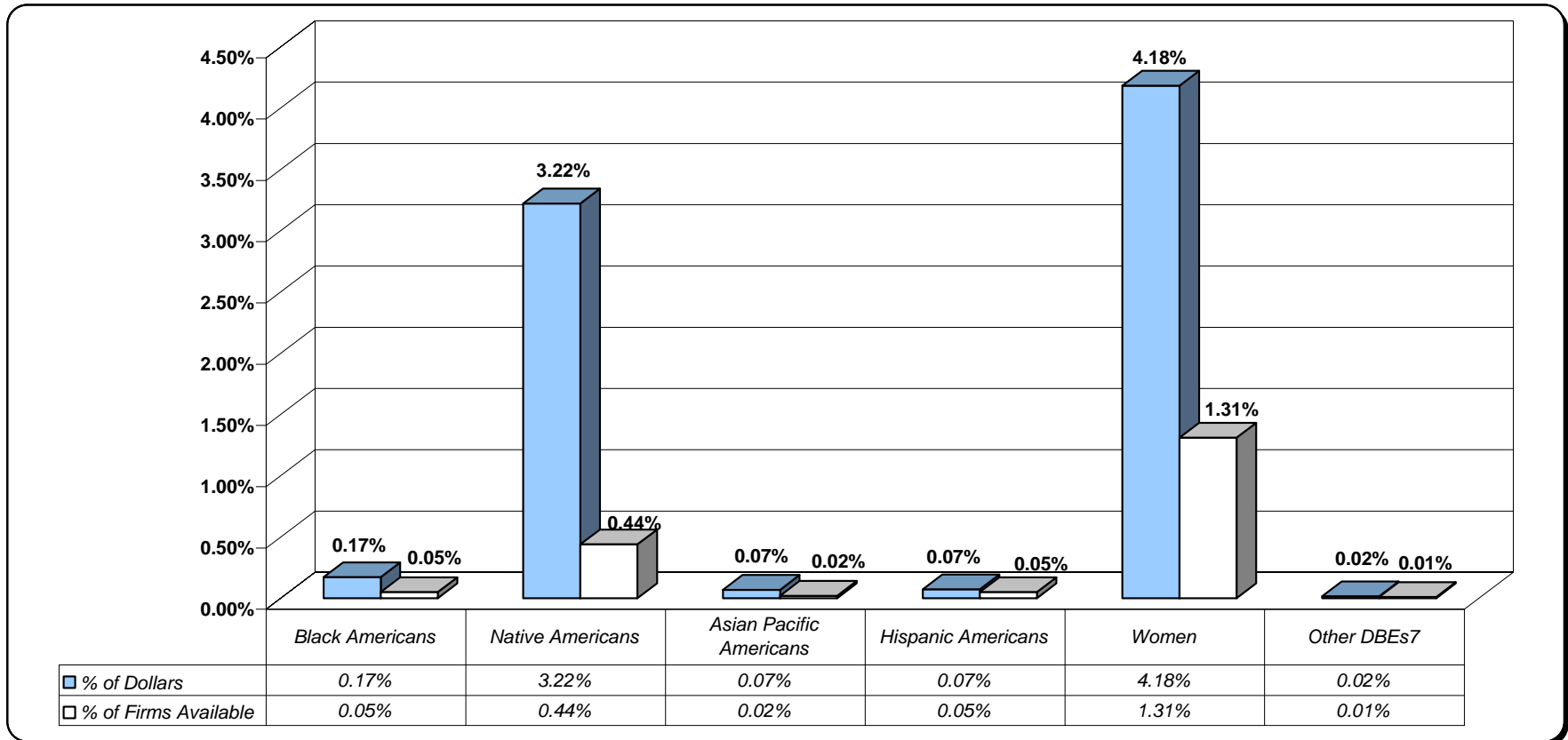
Table D2.46 Construction
Fiscal Years 2000-2006
Subcontractor Disparity Analysis
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	# of Awarded Contracts ¹	Contract Dollars ²	% of Dollars ³	% of Firms Available ⁴	Disparity Index ⁵	Disparity Impact Under/Over Utilization ⁶
2000						
Black Americans	27	\$1,109,211	0.62%	0.05%	1,235.31	Overutilization
Native Americans	39	\$4,914,885	2.74%	0.44%	622.00	Overutilization
Asian Pacific Americans	1	\$49,047	0.03%	0.02%	136.56	Overutilization
Hispanic Americans	4	\$100,006	0.06%	0.05%	111.38	Overutilization
Women	109	\$6,405,717	3.57%	1.31%	272.29	Overutilization
Other DBEs ⁷	0	\$0	0.00%	0.01%	0.00	* Underutilization
2001						
Black Americans	23	\$1,097,591	0.51%	0.05%	1,014.75	Overutilization
Native Americans	56	\$8,089,468	3.74%	0.44%	849.87	Overutilization
Asian Pacific Americans	0	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	4	\$112,198	0.05%	0.05%	103.73	Overutilization
Women	125	\$6,789,114	3.14%	1.31%	239.57	Overutilization
Other DBEs ⁷	3	\$202,338	0.09%	0.01%	935.33	Overutilization
2002						
Black Americans	4	\$205,190	0.11%	0.05%	228.49	Overutilization
Native Americans	44	\$6,842,995	3.81%	0.44%	865.89	Overutilization
Asian Pacific Americans	0	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	2	\$54,270	0.03%	0.05%	60.43	* Underutilization
Women	123	\$7,010,978	3.90%	1.31%	297.97	Overutilization
Other DBEs ⁷	0	\$0	0.00%	0.01%	0.00	* Underutilization
2003						
Black Americans	0	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	31	\$3,784,095	1.74%	0.44%	394.47	Overutilization
Asian Pacific Americans	0	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	2	\$274,644	0.13%	0.05%	251.94	Overutilization
Women	116	\$6,847,946	3.14%	1.31%	239.77	Overutilization
Other DBEs ⁷	1	\$24,000	0.01%	0.01%	110.08	Overutilization
2004						
Black Americans	0	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	42	\$6,149,804	3.15%	0.44%	716.78	Overutilization
Asian Pacific Americans	0	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	2	\$156,266	0.08%	0.05%	160.28	Overutilization
Women	160	\$8,427,394	4.32%	1.31%	329.91	Overutilization
Other DBEs ⁷	0	\$0	0.00%	0.01%	0.00	* Underutilization
2005						
Black Americans	0	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	33	\$7,362,183	3.59%	0.44%	816.39	Overutilization
Asian Pacific Americans	0	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	3	\$315,628	0.15%	0.05%	308.00	Overutilization
Women	110	\$11,481,121	5.60%	1.31%	427.62	Overutilization
Other DBEs ⁷	0	\$0	0.00%	0.01%	0.00	* Underutilization
2006						
Black Americans	0	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	37	\$8,101,771	3.84%	0.44%	872.08	Overutilization
Asian Pacific Americans	1	\$912,823	0.43%	0.02%	2,161.65	Overutilization
Hispanic Americans	0	\$0	0.00%	0.05%	0.00	* Underutilization
Women	153	\$11,789,411	5.58%	1.31%	426.24	Overutilization
Other DBEs ⁷	0	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL						
Black Americans	54	\$2,411,993	0.17%	0.05%	343.43	Overutilization
Native Americans	282	\$45,245,201	3.22%	0.44%	732.08	Overutilization
Asian Pacific Americans	2	\$961,870	0.07%	0.02%	342.39	Overutilization
Hispanic Americans	17	\$1,013,012	0.07%	0.05%	144.24	Overutilization
Women	896	\$58,751,682	4.18%	1.31%	319.29	Overutilization
Other DBEs ⁷	4	\$226,338	0.02%	0.01%	161.14	Overutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

- ¹ The number of contracts awarded to subcontractors.
 - ² The dollars awarded to subcontractors.
 - ³ The percentage of dollars from the prime contractor utilization.
 - ⁴ The percentage of available firms.
 - ⁵ The disparity index is % utilization divided by % availability multiplied by 100.
 - ⁶ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.
 - ⁷ A non-DBE male.
- * Significantly underutilized - disparity index below 80.00.

Figure D2.4 Construction
 Fiscal Years 2000-2006
 Subcontractor Disparity Analysis
 Ethnicity Classification
 Montana Department of Transportation



Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

MONTANA DEPARTMENT OF TRANSPORTATION
Disparity and Availability Study

Table D2.47 Construction
Fiscal Years 2000-2006
Subcontractor Disparity Analysis_FAA
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars ¹	% of Dollars ²	% of Firms Available ³	Disparity Index ⁴	Disparity Impact Under/Over Utilization ⁵
2000					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$0	0.00%	1.31%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$0	0.00%	1.31%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2002					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$0	0.00%	1.31%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$0	0.00%	1.31%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2004					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$0	0.00%	1.31%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$241,039	11.36%	1.31%	867.36	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$0	0.00%	1.31%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$241,039	11.36%	1.31%	867.36	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

¹ The dollars awarded to subcontractors.

² The percentage of dollars from the prime contractor utilization.

³ The percentage of available firms.

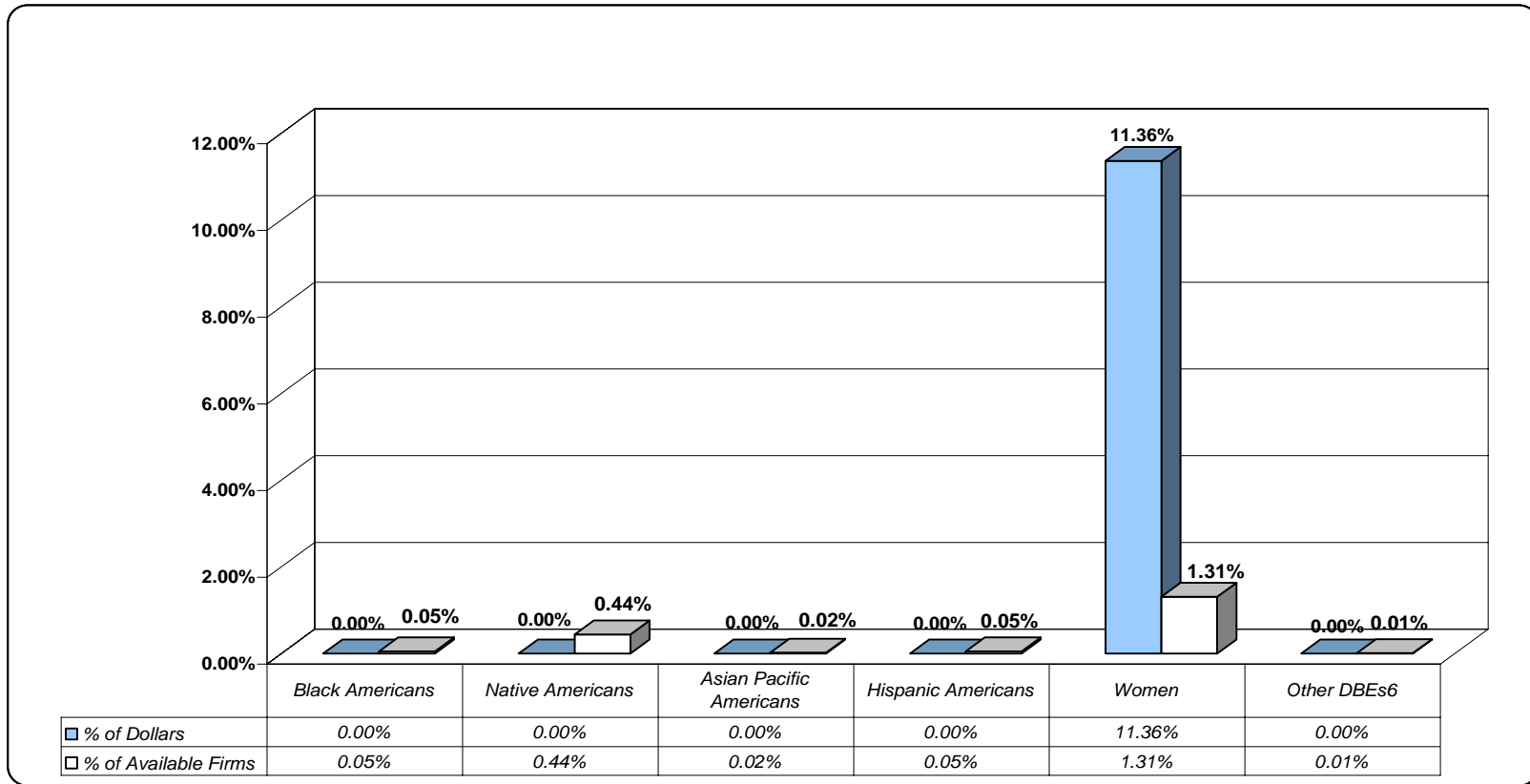
⁴ The disparity index is % utilization divided by % availability multiplied by 100.

⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.

⁶ A non-DBE male.

* Significantly underutilized - disparity index below 80.00.

Figure D2.5 Construction
 Fiscal Years 2000-2006
 Subcontractor Disparity Analysis_FAA
 Construction
 Ethnicity Classification
 Montana Department of Transportation



Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

MONTANA DEPARTMENT OF TRANSPORTATION
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Table D2.48 Construction
Fiscal Years 2000-2006
Subcontractor Disparity Analysis_FHWA
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars¹	% of Dollars²	% of Firms Available³	Disparity Index⁴	Disparity Impact Under/Over Utilization⁵
2000					
Black Americans	\$1,109,211	0.62%	0.05%	1,235.31	Overutilization
Native Americans	\$4,914,885	2.74%	0.44%	622.00	Overutilization
Asian Pacific Americans	\$49,047	0.03%	0.02%	136.56	Overutilization
Hispanic Americans	\$100,006	0.06%	0.05%	111.38	Overutilization
Women	\$6,405,717	3.57%	1.31%	272.29	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$1,097,591	0.51%	0.05%	1,014.75	Overutilization
Native Americans	\$8,089,468	3.74%	0.44%	849.87	Overutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$112,198	0.05%	0.05%	103.73	Overutilization
Women	\$6,789,114	3.14%	1.31%	239.57	Overutilization
Other DBEs ⁶	\$202,338	0.09%	0.01%	935.33	Overutilization
2002					
Black Americans	\$205,190	0.11%	0.05%	228.49	Overutilization
Native Americans	\$6,842,995	3.81%	0.44%	865.89	Overutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$54,270	0.03%	0.05%	60.43	* Underutilization
Women	\$7,010,978	3.90%	1.31%	297.97	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$3,784,095	1.74%	0.44%	394.47	Overutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$274,644	0.13%	0.05%	251.94	Overutilization
Women	\$6,847,946	3.14%	1.31%	239.77	Overutilization
Other DBEs ⁶	\$24,000	0.01%	0.01%	110.08	Overutilization
2004					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$6,149,804	3.15%	0.44%	716.78	Overutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$156,266	0.08%	0.05%	160.28	Overutilization
Women	\$8,427,394	4.32%	1.31%	329.91	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$7,362,183	3.63%	0.44%	824.93	Overutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$315,628	0.16%	0.05%	311.22	Overutilization
Women	\$11,240,083	5.54%	1.31%	423.02	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$8,101,771	3.84%	0.44%	872.08	Overutilization
Asian Pacific Americans	\$912,823	0.43%	0.02%	2,161.65	Overutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$11,789,411	5.58%	1.31%	426.24	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$2,411,993	0.17%	0.05%	343.95	Overutilization
Native Americans	\$45,245,201	3.23%	0.44%	733.19	Overutilization
Asian Pacific Americans	\$961,870	0.07%	0.02%	342.91	Overutilization
Hispanic Americans	\$1,013,012	0.07%	0.05%	144.46	Overutilization
Women	\$58,510,644	4.17%	1.31%	318.46	Overutilization
Other DBEs ⁶	\$226,338	0.02%	0.01%	161.38	Overutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

¹ The dollars awarded to subcontractors.

² The percentage of dollars from the prime contractor utilization.

³ The percentage of available firms.

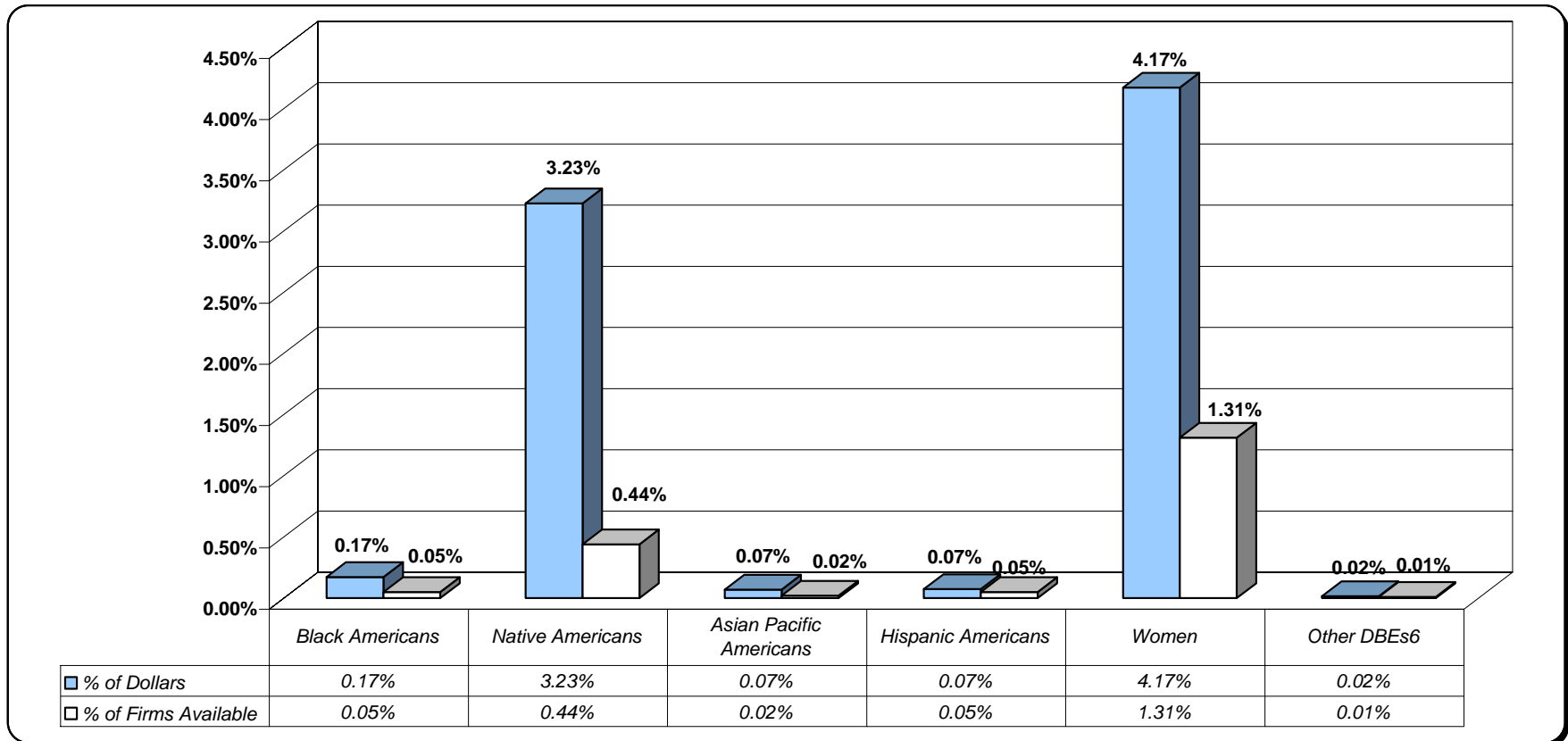
⁴ The disparity index is % utilization divided by % availability multiplied by 100.

⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.

⁶ A non-DBE male.

* Significantly underutilized - disparity index below 80.00.

Figure D2.6 Construction
 Fiscal Years 2000-2006
 Subcontractor Disparity Analysis_FHWA
 Ethnicity Classification
 Montana Department of Transportation



Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

MONTANA DEPARTMENT OF TRANSPORTATION
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Table D2.49 Construction
Fiscal Years 2000-2006
Subcontractor Disparity Analysis_DISTRICT 1 (Missoula)
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars ¹	% of Dollars ²	% of Firms Available ³	Disparity Index ⁴	Disparity Impact Under/Over Utilization ⁵
2000					
Black Americans	\$304,673	0.84%	0.06%	1,398.33	Overutilization
Native Americans	\$247,665	0.68%	0.31%	220.00	Overutilization
Asian Pacific Americans	\$49,047	0.14%	0.01%	1,350.65	Overutilization
Hispanic Americans	\$0	0.00%	0.06%	0.00	* Underutilization
Women	\$1,130,688	3.11%	1.09%	285.66	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$203,330	0.76%	0.06%	1,259.69	Overutilization
Native Americans	\$327,929	1.22%	0.31%	393.22	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$1,880	0.01%	0.06%	11.65	* Underutilization
Women	\$699,620	2.60%	1.09%	238.59	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2002					
Black Americans	\$0	0.00%	0.06%	0.00	* Underutilization
Native Americans	\$1,274,587	4.41%	0.31%	1,422.40	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$18,900	0.07%	0.06%	108.97	Overutilization
Women	\$767,888	2.66%	1.09%	243.72	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.06%	0.00	* Underutilization
Native Americans	\$540,477	1.67%	0.31%	537.59	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.06%	0.00	* Underutilization
Women	\$1,272,172	3.92%	1.09%	359.88	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2004					
Black Americans	\$0	0.00%	0.06%	0.00	* Underutilization
Native Americans	\$945,776	2.36%	0.31%	760.72	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$120,626	0.30%	0.06%	501.28	Overutilization
Women	\$1,207,669	3.01%	1.09%	276.26	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.06%	0.00	* Underutilization
Native Americans	\$1,555,995	2.63%	0.31%	848.24	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.06%	0.00	* Underutilization
Women	\$6,022,149	10.18%	1.09%	933.67	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.06%	0.00	* Underutilization
Native Americans	\$843,216	1.23%	0.31%	396.33	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.06%	0.00	* Underutilization
Women	\$2,561,465	3.73%	1.09%	342.41	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$508,003	0.17%	0.06%	289.50	Overutilization
Native Americans	\$5,735,644	1.96%	0.31%	632.63	Overutilization
Asian Pacific Americans	\$49,047	0.02%	0.01%	167.70	Overutilization
Hispanic Americans	\$141,406	0.05%	0.06%	80.58	Underutilization
Women	\$13,661,652	4.67%	1.09%	428.55	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

- ¹ The dollars awarded to subcontractors.
- ² The percentage of dollars from the prime contractor utilization.
- ³ The percentage of available firms.
- ⁴ The disparity index is % utilization divided by % availability multiplied by 100.
- ⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.
- ⁶ A non-DBE male.
- * Significantly underutilized - disparity index below 80.00.

MONTANA DEPARTMENT OF TRANSPORTATION
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Table D2.50 Construction
Fiscal Years 2000-2006
Subcontractor Disparity Analysis, DISTRICT 2 (Butte)
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars¹	% of Dollars²	% of Firms Available³	Disparity Index⁴	Disparity Impact Under/Over Utilization⁵
2000					
Black Americans	\$366,009	0.61%	0.01%	6,134.86	Overutilization
Native Americans	\$1,888,078	3.16%	0.10%	3,164.70	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$1,795,867	3.01%	0.71%	423.96	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$144,903	0.76%	0.01%	7,558.13	Overutilization
Native Americans	\$1,635,427	1.22%	0.10%	1,218.97	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$0	0.01%	0.01%	69.88	* Underutilization
Women	\$957,580	2.60%	0.71%	366.28	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2002					
Black Americans	\$77,464	0.18%	0.01%	1,767.51	Overutilization
Native Americans	\$934,921	2.13%	0.10%	2,133.23	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$2,418,431	5.52%	0.71%	777.21	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$1,551,678	3.90%	0.10%	3,904.24	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$979,838	2.47%	0.71%	347.24	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2004					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$742,956	3.25%	0.10%	3,250.22	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$1,768,725	7.74%	0.71%	1,089.81	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$2,085,012	4.44%	0.10%	4,443.90	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$2,141,889	4.57%	0.71%	642.98	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$724,149	3.22%	0.10%	3,216.90	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$1,512,074	6.72%	0.71%	946.07	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$588,375	0.21%	0.01%	2,136.06	Overutilization
Native Americans	\$9,562,220	3.47%	0.10%	3,471.51	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$11,574,405	4.20%	0.71%	591.83	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

¹ The dollars awarded to subcontractors.

² The percentage of dollars from the prime contractor utilization.

³ The percentage of available firms.

⁴ The disparity index is % utilization divided by % availability multiplied by 100.

⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.

⁶ A non-DBE male.

* Significantly underutilized - disparity index below 80.00.

MONTANA DEPARTMENT OF TRANSPORTATION
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Table D2.51 Construction
Fiscal Years 2000-2006
Subcontractor Disparity Analysis_ DISTRICT 3 (Great Falls)
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars ¹	% of Dollars ²	% of Firms Available ³	Disparity Index ⁴	Disparity Impact Under/Over Utilization ⁵
2000					
Black Americans	\$67,493	0.26%	0.01%	2,596.24	Overutilization
Native Americans	\$415,831	1.60%	0.84%	190.42	Overutilization
Asian Pacific Americans	\$0	0.00%	0.17%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.17%	0.00	* Underutilization
Women	\$1,257,843	4.84%	1.50%	322.57	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$695,648	2.51%	0.84%	298.98	Overutilization
Asian Pacific Americans	\$0	0.00%	0.17%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.17%	0.00	* Underutilization
Women	\$1,988,247	7.18%	1.50%	478.53	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2002					
Black Americans	\$122,783	0.27%	0.01%	2,699.73	Overutilization
Native Americans	\$1,254,855	2.76%	0.84%	328.47	Overutilization
Asian Pacific Americans	\$0	0.00%	0.17%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.17%	0.00	* Underutilization
Women	\$1,708,640	3.76%	1.50%	250.46	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$133,556	0.33%	0.84%	39.29	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.17%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.17%	0.00	* Underutilization
Women	\$2,570,279	6.35%	1.50%	423.43	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2004					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$186,581	0.49%	0.84%	58.76	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.17%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.17%	0.00	* Underutilization
Women	\$2,418,449	6.40%	1.50%	426.50	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$604,010	1.91%	0.84%	227.46	Overutilization
Asian Pacific Americans	\$0	0.00%	0.17%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.17%	0.00	* Underutilization
Women	\$1,250,327	3.96%	1.50%	263.68	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$345,383	1.15%	0.84%	136.77	Overutilization
Asian Pacific Americans	\$0	0.00%	0.17%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.17%	0.00	* Underutilization
Women	\$2,628,736	8.74%	1.50%	582.93	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$190,276	0.08%	0.01%	795.73	Overutilization
Native Americans	\$3,635,863	1.52%	0.84%	181.01	Overutilization
Asian Pacific Americans	\$0	0.00%	0.17%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.17%	0.00	* Underutilization
Women	\$13,822,520	5.78%	1.50%	385.37	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

¹ The dollars awarded to subcontractors.

² The percentage of dollars from the prime contractor utilization.

³ The percentage of available firms.

⁴ The disparity index is % utilization divided by % availability multiplied by 100.

⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.

⁶ A non-DBE male.

* Significantly underutilized - disparity index below 80.00.

MONTANA DEPARTMENT OF TRANSPORTATION
Disparity and Availability Study

Table D2.52 Construction
Fiscal Years 2000-2006
Subcontractor Disparity Analysis_DISTRICT 4 (Glendive)
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars¹	% of Dollars²	% of Firms Available³	Disparity Index⁴	Disparity Impact Under/Over Utilization⁵
2000					
Black Americans	\$172,661	0.51%	0.01%	5,125.53	Overutilization
Native Americans	\$1,307,293	3.88%	0.86%	451.25	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$100,006	0.30%	0.01%	2,968.73	Overutilization
Women	\$1,757,493	5.22%	2.60%	200.66	Overutilization
Other DBEs ^b	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$124,917	0.16%	0.01%	1,558.45	Overutilization
Native Americans	\$3,049,224	3.80%	0.86%	442.35	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$110,318	0.14%	0.01%	1,376.32	Overutilization
Women	\$2,092,598	2.61%	2.60%	100.41	Overutilization
Other DBEs ^b	\$202,338	0.25%	0.01%	2,524.35	Overutilization
2002					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$2,032,549	6.15%	0.86%	715.07	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$35,370	0.11%	0.01%	1,070.14	Overutilization
Women	\$959,120	2.90%	2.60%	111.61	Overutilization
Other DBEs ^b	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$1,278,039	1.88%	0.86%	218.99	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$274,644	0.40%	0.01%	4,047.07	Overutilization
Women	\$1,259,665	1.86%	2.60%	71.39	* Underutilization
Other DBEs ^b	\$24,000	0.04%	0.01%	353.66	Overutilization
2004					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$2,832,986	4.80%	0.86%	558.18	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$35,640	0.06%	0.01%	603.90	Overutilization
Women	\$1,429,355	2.42%	2.60%	93.15	Underutilization
Other DBEs ^b	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$2,076,146	3.93%	0.86%	457.46	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$315,628	0.60%	0.01%	5,981.00	Overutilization
Women	\$1,678,626	3.18%	2.60%	122.34	Overutilization
Other DBEs ^b	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$1,514,095	5.31%	0.86%	617.50	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$1,298,489	4.55%	2.60%	175.16	Overutilization
Other DBEs ^b	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$297,578	0.08%	0.01%	838.12	Overutilization
Native Americans	\$14,090,331	3.97%	0.86%	461.45	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$871,606	0.25%	0.01%	2,454.85	Overutilization
Women	\$10,475,346	2.95%	2.60%	113.47	Overutilization
Other DBEs ^b	\$226,338	0.06%	0.01%	637.47	Overutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

¹ The dollars awarded to subcontractors.

² The percentage of dollars from the prime contractor utilization.

³ The percentage of available firms.

⁴ The disparity index is % utilization divided by % availability multiplied by 100.

⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.

⁶ A non-DBE male.

* Significantly underutilized - disparity index below 80.00.

MONTANA DEPARTMENT OF TRANSPORTATION
Disparity and Availability Study

Table D2.53 Construction
Fiscal Years 2000-2006
Subcontractor Disparity Analysis_DISTRICT 5 (Billings)
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars ¹	% of Dollars ²	% of Firms Available ³	Disparity Index ⁴	Disparity Impact Under/Over Utilization ⁵
2000					
Black Americans	\$198,376	0.83%	0.15%	552.74	Overutilization
Native Americans	\$1,056,019	4.41%	0.75%	588.48	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$463,826	1.94%	2.11%	91.87	Underutilization
Other DBEs ^b	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$624,441	1.50%	0.15%	1,001.18	Overutilization
Native Americans	\$2,381,241	5.73%	0.75%	763.58	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$1,051,069	2.53%	2.11%	119.80	Overutilization
Other DBEs ^b	\$0	0.00%	0.01%	0.00	* Underutilization
2002					
Black Americans	\$4,944	0.02%	0.15%	15.40	* Underutilization
Native Americans	\$1,346,084	6.29%	0.75%	838.37	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$1,021,876	4.77%	2.11%	226.23	Overutilization
Other DBEs ^b	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.15%	0.00	* Underutilization
Native Americans	\$280,344	0.78%	0.75%	104.03	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$765,992	2.13%	2.11%	101.03	Overutilization
Other DBEs ^b	\$0	0.00%	0.01%	0.00	* Underutilization
2004					
Black Americans	\$0	0.00%	0.15%	0.00	* Underutilization
Native Americans	\$1,441,506	4.35%	0.75%	580.65	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$1,551,521	4.69%	2.11%	222.14	Overutilization
Other DBEs ^b	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.15%	0.00	* Underutilization
Native Americans	\$1,041,019	7.59%	0.75%	1,012.02	Overutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$330,756	2.41%	2.11%	114.29	Overutilization
Other DBEs ^b	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.15%	0.00	* Underutilization
Native Americans	\$4,542,827	7.83%	0.75%	1,043.35	Overutilization
Asian Pacific Americans	\$912,823	1.57%	0.01%	15,723.59	Overutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$3,657,473	6.30%	2.11%	298.58	Overutilization
Other DBEs ^b	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$827,762	0.36%	0.15%	242.34	Overutilization
Native Americans	\$12,089,042	5.31%	0.75%	707.84	Overutilization
Asian Pacific Americans	\$912,823	0.40%	0.01%	4,008.57	Overutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$8,842,512	3.88%	2.11%	184.03	Overutilization
Other DBEs ^b	\$0	0.00%	0.01%	0.00	* Underutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

- ¹ The dollars awarded to subcontractors.
- ² The percentage of dollars from the prime contractor utilization.
- ³ The percentage of available firms.
- ⁴ The disparity index is % utilization divided by % availability multiplied by 100.
- ⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.
- ⁶ A non-DBE male.
- * Significantly underutilized - disparity index below 80.00.

MONTANA DEPARTMENT OF TRANSPORTATION
Disparity and Availability Study

Table D2.54 Construction
Fiscal Years 2000-2006
Subcontractor Disparity Analysis_MULTIPLE DISTRICTS
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars ¹	% of Dollars ²	% of Firms Available ³	Disparity Index ⁴	Disparity Impact Under/Over Utilization ⁵
2000					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$0	0.00%	1.31%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$0	0.00%	1.31%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2002					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$135,022	2.38%	1.31%	182.01	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$0	0.00%	1.31%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2004					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$0	0.00%	1.31%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$57,375	17.72%	1.31%	1,352.91	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$132,101	3.93%	0.44%	892.75	Overutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$131,175	3.90%	1.31%	297.75	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$132,101	1.41%	0.44%	321.12	Overutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$323,572	3.46%	1.31%	264.19	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

¹ The dollars awarded to subcontractors.

² The percentage of dollars from the prime contractor utilization.

³ The percentage of available firms.

⁴ The disparity index is % utilization divided by % availability multiplied by 100.

⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.

⁶ A non-DBE male.

* Significantly underutilized - disparity index below 80.00.

MONTANA DEPARTMENT OF TRANSPORTATION
Disparity and Availability Study

Table D2.55 Construction
Fiscal Years 2000-2006
Subcontractor Disparity Analysis_HEADQUARTERS
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars ¹	% of Dollars ²	% of Firms Available ³	Disparity Index ⁴	Disparity Impact Under/Over Utilization ⁵
2000					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$0	0.00%	1.31%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$0	2.53%	1.31%	192.96	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2002					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$0	0.00%	1.31%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$0	0.00%	1.31%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2004					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$51,676	13.76%	1.31%	1,050.48	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$0	0.00%	1.31%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$0	0.00%	1.31%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$51,676	2.13%	1.31%	162.52	Overutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

¹ The dollars awarded to subcontractors.

² The percentage of dollars from the prime contractor utilization.

³ The percentage of available firms.

⁴ The disparity index is % utilization divided by % availability multiplied by 100.

⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.

⁶ A non-DBE male.

* Significantly underutilized - disparity index below 80.00.

MONTANA DEPARTMENT OF TRANSPORTATION
Disparity and Availability Study

Table D2.56 Construction
Fiscal Years 2000-2006
Subcontractor Disparity Analysis_STATEWIDE
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars¹	% of Dollars²	% of Firms Available³	Disparity Index⁴	Disparity Impact Under/Over Utilization⁵
2000					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$0	0.00%	1.31%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$0	0.00%	1.31%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2002					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$0	0.00%	1.31%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$0	0.00%	1.31%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2004					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$0	0.00%	1.31%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$0	0.00%	1.31%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$0	0.00%	1.31%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.44%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.02%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.05%	0.00	* Underutilization
Women	\$0	0.00%	1.31%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

¹ The dollars awarded to subcontractors.

² The percentage of dollars from the prime contractor utilization.

³ The percentage of available firms.

⁴ The disparity index is % utilization divided by % availability multiplied by 100.

⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.

⁶ A non-DBE male.

* Significantly underutilized - disparity index below 80.00.

APPENDIX D3 - PROFESSIONAL SERVICES

Table D3.1 Professional Services
 Fiscal Years 2000-2006
 Prime Contractor Utilization
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,009,294 11.03%	\$1,009,294 11.03%	\$8,140,473 88.97%	\$9,149,767
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,105,773 6.50%	\$1,105,773 6.50%	\$15,895,791 93.50%	\$17,001,564
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,281,896 6.28%	\$1,281,896 6.28%	\$19,126,357 93.72%	\$20,408,253
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,714,032 13.84%	\$1,714,032 13.84%	\$10,674,538 86.16%	\$12,388,570
2004	\$0 0.00%	\$100,000 0.60%	\$0 0.00%	\$0 0.00%	\$1,731,955 10.33%	\$1,831,955 10.93%	\$14,935,974 89.07%	\$16,767,929
2005	\$0 0.00%	\$158,190 1.04%	\$0 0.00%	\$0 0.00%	\$2,778,897 18.25%	\$2,937,087 19.29%	\$12,290,330 80.71%	\$15,227,417
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,715,093 10.96%	\$1,715,093 10.96%	\$13,929,261 89.04%	\$15,644,354
Total	\$0	\$258,190	\$0	\$0	\$11,336,940	\$11,595,130	\$94,992,724	\$106,587,854

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D3.2 Professional Services
 Fiscal Years 2000-2006
 Prime Contractor Utilization_FAA
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$207,933 100.00%	\$207,933
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$100,000 0.00%	\$100,000
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$514,203 0.00%	\$514,203
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$67,250 0.00%	\$67,250
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$121,000 0.00%	\$121,000
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,010,386 100.00%	\$1,010,386

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

Table D3.3 Professional Services
 Fiscal Years 2000-2006
 Prime Contractor Utilization_FTA
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$32,060 0.00%	\$32,060
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$32,060 100.00%	\$32,060

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

Table D3.4 Professional Services
Fiscal Years 2000-2006
Prime Contractor Utilization_FHWA
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,009,294 11.29%	\$1,009,294 11.29%	\$7,932,540 88.71%	\$8,941,834
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,105,773 6.52%	\$1,105,773 6.52%	\$15,863,731 93.48%	\$16,969,504
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,281,896 6.31%	\$1,281,896 6.31%	\$19,026,357 93.69%	\$20,308,253
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,714,032 14.43%	\$1,714,032 14.43%	\$10,160,335 85.57%	\$11,874,367
2004	\$0 0.00%	\$100,000 0.60%	\$0 0.00%	\$0 0.00%	\$1,731,955 10.33%	\$1,831,955 10.93%	\$14,935,974 89.07%	\$16,767,929
2005	\$0 0.00%	\$158,190 1.04%	\$0 0.00%	\$0 0.00%	\$2,778,897 18.33%	\$2,937,087 19.37%	\$12,223,080 80.63%	\$15,160,167
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,715,093 11.05%	\$1,715,093 11.05%	\$13,808,261 88.95%	\$15,523,354
Total	\$0 0.00%	\$258,190 0.24%	\$0 0.00%	\$0 0.00%	\$11,336,940 10.74%	\$11,595,130 10.99%	\$93,950,278 89.01%	\$105,545,408

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
Note: Total dollars awarded may not equal the total due to rounding

Table D3.5 Professional Services
 Fiscal Years 2000-2006
 Prime Contractor Utilization FAA, FTA and FHWA
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

MODAL	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
FAA	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,010,386 100.00%	\$1,010,386
FTA	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$32,060 0.00%	\$32,060
FHWA	\$0	\$258,190	\$0	\$0	\$11,336,940	\$11,595,130	\$93,950,278	\$105,545,408
Total	\$0 0.00%	\$258,190 0.24%	\$0 0.00%	\$0 0.00%	\$11,336,940 10.64%	\$11,595,130 10.88%	\$94,992,724 89.12%	\$106,587,854

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Note: Total dollars awarded may not equal the total due to rounding

Table D3.6 Professional Services
Fiscal Years 2000-2006
Prime Contractor Utilization
Number of Contracts
Ethnicity Classification
Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Contracts
2000	0 0.00%	0 0.00%	0 0.00%	0 0.00%	7 17.95%	7 17.95%	32 82.05%	39
2001	0 0.00%	0 0.00%	0 0.00%	0 0.00%	4 6.67%	4 6.67%	56 93.33%	60
2002	0 0.00%	0 0.00%	0 0.00%	0 0.00%	6 12.77%	6 12.77%	41 87.23%	47
2003	0 0.00%	0 0.00%	0 0.00%	0 0.00%	7 12.96%	7 12.96%	47 87.04%	54
2004	0 0.00%	1 1.96%	0 0.00%	0 0.00%	5 9.80%	6 11.76%	45 88.24%	51
2005	0 0.00%	1 1.30%	0 0.00%	0 0.00%	9 11.69%	10 12.99%	67 87.01%	77
2006	0 0.00%	0 0.00%	0 0.00%	0 0.00%	12 19.35%	12 19.35%	50 80.65%	62
Total Contracts	0 0.00%	2 0.51%	0 0.00%	0 0.00%	50 12.82%	52 13.33%	338 86.67%	390

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Note: Total dollars awarded may not equal the total due to rounding

Table D3.7 Professional Services
 Fiscal Years 2000-2006
 Prime Contractor Utilization
 Number of Firms
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Firms
2000	0 0.00%	0 0.00%	0 0.00%	0 0.00%	3 12.50%	3 12.50%	21 87.50%	24
2001	0 0.00%	0 0.00%	0 0.00%	0 0.00%	1 3.33%	1 3.33%	29 96.67%	30
2002	0 0.00%	0 0.00%	0 0.00%	0 0.00%	4 14.81%	4 14.81%	23 85.19%	27
2003	0 0.00%	0 0.00%	0 0.00%	0 0.00%	2 7.69%	2 7.69%	24 92.31%	26
2004	0 0.00%	1 3.13%	0 0.00%	0 0.00%	4 12.50%	5 15.63%	27 84.38%	32
2005	0 0.00%	1 3.33%	0 0.00%	0 0.00%	3 10.00%	4 13.33%	26 86.67%	30
2006	0 0.00%	0 0.00%	0 0.00%	0 0.00%	5 16.67%	5 16.67%	25 83.33%	30
Total Firms	0 0.00%	2 1.01%	0 0.00%	0 0.00%	22 11.06%	24 12.06%	175 87.94%	199

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Table D3.8 Professional Services
Fiscal Years 2000-2006
Prime Contractor Utilization
Individual Firms
Ethnicity Classification
Montana Department of Transportation

Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Non-DBEs	Total Firms
0 0.00%	1 1.28%	0 0.00%	0 0.00%	7 8.97%	70 89.74%	78

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Table D3.9 Professional Services
Fiscal Years 2000-2006
Prime Contractor Utilization
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	TOTALS
Total Contract Dollars	\$0	\$258,190	\$0	\$0	\$11,336,940	\$11,595,130	\$94,992,724	\$106,587,854
Percent of Dollars	0.00%	0.24%	0.00%	0.00%	10.64%	10.88%	89.12%	100.00%
Percent of Contracts	0.00%	0.51%	0.00%	0.00%	12.82%	13.33%	86.67%	100.00%
Percent of Firms Utilized	0.00%	1.28%	0.00%	0.00%	8.97%	10.26%	89.74%	100.00%

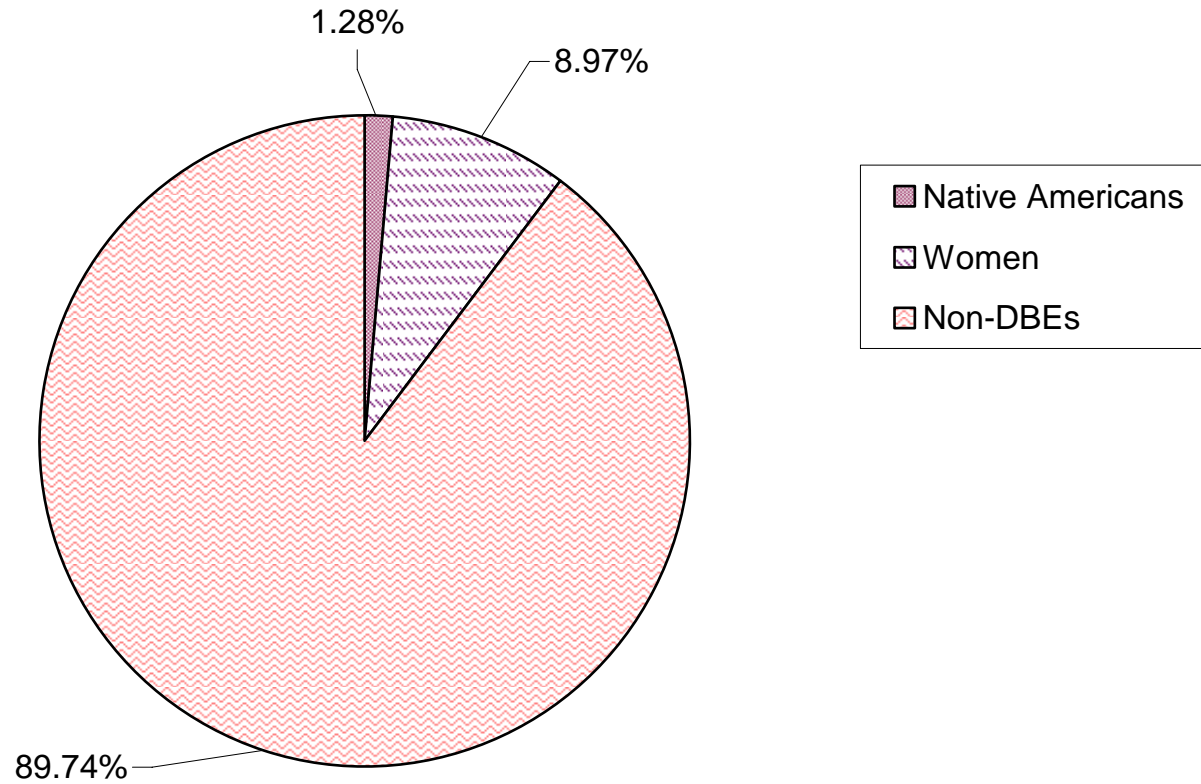
Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.
Note: Total dollars awarded may not equal the total due to rounding

Table D3.10 Professional Services
Fiscal Years 2000-2006
Prime Contractor Utilization - Contracts & Firms
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	TOTALS
Total Prime Contractor Dollars	\$0	\$258,190	\$0	\$0	\$11,336,940	\$11,595,130	\$94,992,724	\$106,587,854
Percent of Dollars	0.00%	0.24%	0.00%	0.00%	10.64%	10.88%	89.12%	100.00%
Total Number of Contracts	0	2	0	0	50	52	338	390
Percent of Contracts	0.00%	0.51%	0.00%	0.00%	12.82%	13.33%	86.67%	100.00%
Individual Firms Utilized	0	1	0	0	7	8	70	78
Percent of Firms	0.00%	1.28%	0.00%	0.00%	8.97%	10.26%	89.74%	100.00%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.
Note: Total dollars awarded may not equal the total due to rounding

Figure D3.1 Professional Services
Fiscal Years 2000-2006
Prime Contractor Utilization
Individual Firms
Ethnicity Classification
Montana Department of Transportation



Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Table D3.11 Professional Services
Fiscal Years 2000-2006
Prime Contractor Utilization_DISTRICTS
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

REGIONS	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
DISTRICT 1	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$15,459,622 100.00%	\$15,459,622
DISTRICT 2	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,680,021 21.67%	\$1,680,021 21.67%	\$6,071,158 78.33%	\$7,751,179
DISTRICT 3	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$196,992 6.12%	\$196,992 6.12%	\$3,019,440 93.88%	\$3,216,432
DISTRICT 4	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$475,000 21.54%	\$475,000 21.54%	\$1,729,710 78.46%	\$2,204,710
DISTRICT 5	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,950,940 28.70%	\$1,950,940 28.70%	\$4,847,197 71.30%	\$6,798,137
MULTIPLE DISTRICTS*	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$340,195 100.00%	\$340,195
HEADQUARTERS	\$0 0.00%	\$258,190 0.38%	\$0 0.00%	\$0 0.00%	\$6,941,987 10.09%	\$7,200,177 10.46%	\$61,613,808 89.54%	\$68,813,985
STATEWIDE	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$92,000 4.59%	\$92,000 4.59%	\$1,911,594 95.41%	\$2,003,594
Total	\$0 0.00%	\$258,190 0.24%	\$0 0.00%	\$0 0.00%	\$11,336,940 10.64%	\$11,595,130 10.88%	\$94,992,724 89.12%	\$106,587,854

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Note: Total dollars awarded may not equal the total due to rounding

* Multiple Districts includes contracts awarded during the study period where work was performed in multiple districts

Table D3.12 Professional Services
 Fiscal Years 2000-2006
 Prime Contractor Utilization_DISTRICT 1 (Missoula)
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$225,000 100.00%	\$225,000
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$10,095,191 100.00%	\$10,095,191
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$450,000 100.00%	\$450,000
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$3,101,186 100.00%	\$3,101,186
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$991,391 100.00%	\$991,391
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$596,854 100.00%	\$596,854
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$15,459,622 100.00%	\$15,459,622

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.
 Note: Total dollars awarded may not equal the total due to rounding

Table D3.13 Professional Services
 Fiscal Years 2000-2006
 Prime Contractor Utilization_DISTRICT 2 (Butte)
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$233,867 100.00%	\$233,867
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$725,722 100.00%	\$725,722
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$209,658 100.00%	\$209,658
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$400,000 100.00%	\$400,000
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$338,585 100.00%	\$338,585
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,680,021 50.14%	\$1,680,021 50.14%	\$1,670,617 49.86%	\$3,350,638
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$2,492,709 100.00%	\$2,492,709
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,680,021 21.67%	\$1,680,021 21.67%	\$6,071,158 78.33%	\$7,751,179

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Note: Total dollars awarded may not equal the total due to rounding

Table D3.14 Professional Services
 Fiscal Years 2000-2006
 Prime Contractor Utilization_DISTRICT 3 (Great Falls)
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$444,568 100.00%	\$444,568
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,388,018 100.00%	\$1,388,018
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$438,262 100.00%	\$438,262
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$170,482 100.00%	\$170,482
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$196,992 49.62%	\$196,992 49.62%	\$200,000 50.38%	\$396,992
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$378,110 100.00%	\$378,110
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$196,992 6.12%	\$196,992 6.12%	\$3,019,440 93.88%	\$3,216,432

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Note: Total dollars awarded may not equal the total due to rounding

Table D3.15 Professional Services
 Fiscal Years 2000-2006
 Prime Contractor Utilization_DISTRICT 4 (Glendive)
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$150,000 46.51%	\$150,000 46.51%	\$172,532 53.49%	\$322,532
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$132,012 100.00%	\$132,012
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$80,396 100.00%	\$80,396
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$150,000 42.86%	\$150,000 42.86%	\$200,000 57.14%	\$350,000
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$22,534 100.00%	\$22,534
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$175,000 50.00%	\$175,000 50.00%	\$175,000 50.00%	\$350,000
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$947,236 100.00%	\$947,236
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$475,000 21.54%	\$475,000 21.54%	\$1,729,710 78.46%	\$2,204,710

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Note: Total dollars awarded may not equal the total due to rounding

Table D3.16 Professional Services
Fiscal Years 2000-2006
Prime Contractor Utilization_DISTRICT 5 (Billings)
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$609,294 75.29%	\$609,294 75.29%	\$200,000 24.71%	\$809,294
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,544,037 100.00%	\$1,544,037
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$733,296 91.86%	\$733,296 91.86%	\$65,021 8.14%	\$798,317
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$350,000 100.00%	\$350,000 100.00%	\$0 0.00%	\$350,000
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$978,452 100.00%	\$978,452
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$115,653 100.00%	\$115,653
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$258,350 11.73%	\$258,350 11.73%	\$1,944,034 88.27%	\$2,202,384
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,950,940 28.70%	\$1,950,940 28.70%	\$4,847,197 71.30%	\$6,798,137

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.

Note: Total dollars awarded may not equal the total due to rounding

Table D3.17 Professional Services
 Fiscal Years 2000-2006
 Prime Contractor Utilization, MULTIPLE DISTRICTS
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$105,386 0.00%	\$105,386
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$37,188 0.00%	\$37,188
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$197,621 0.00%	\$197,621
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$340,195 100.00%	\$340,195

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.
 Note: Total dollars awarded may not equal the total due to rounding

Table D3.18 Professional Services
Fiscal Years 2000-2006
Prime Contractor Utilization_HEADQUARTERS
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$185,000 3.60%	\$185,000 3.60%	\$4,947,526 96.40%	\$5,132,526
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,105,773 7.59%	\$1,105,773 7.59%	\$13,456,832 92.41%	\$14,562,605
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$548,600 7.00%	\$548,600 7.00%	\$7,288,073 93.00%	\$7,836,673
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,214,032 11.90%	\$1,214,032 11.90%	\$8,988,655 88.10%	\$10,202,687
2004	\$0 0.00%	\$100,000 0.82%	\$0 0.00%	\$0 0.00%	\$1,731,955 14.25%	\$1,831,955 15.07%	\$10,324,735 84.93%	\$12,156,690
2005	\$0 0.00%	\$158,190 1.59%	\$0 0.00%	\$0 0.00%	\$726,884 7.33%	\$885,074 8.92%	\$9,037,669 91.08%	\$9,922,743
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,429,743 15.89%	\$1,429,743 15.89%	\$7,570,318 84.11%	\$9,000,061
Total	\$0 0.00%	\$258,190 0.38%	\$0 0.00%	\$0 0.00%	\$6,941,987 10.09%	\$7,200,177 10.46%	\$61,613,808 89.54%	\$68,813,985

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.
Note: Total dollars awarded may not equal the total due to rounding

Table D3.19 Professional Services
 Fiscal Years 2000-2006
 Prime Contractor Utilization_STATEWIDE
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$65,000 3.46%	\$65,000 3.46%	\$1,811,594 96.54%	\$1,876,594
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$100,000 100.00%	\$100,000
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$27,000 100.00%	\$27,000 100.00%	\$0 0.00%	\$27,000
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$92,000 4.59%	\$92,000 4.59%	\$1,911,594 95.41%	\$2,003,594

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.
 Note: Total dollars awarded may not equal the total due to rounding

Table D3.20 Professional Services
Fiscal Years 2000-2006
Prime Contractor Utilization Threshold
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Threshold	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Total DBEs	Non-DBEs	Total Dollars Awarded
\$500,000 or Less	\$0	\$258,190	\$0	\$0	\$7,704,886	\$7,963,076	\$49,504,488	\$57,467,564
# of Contracts	0	2	0	0	46	48	299	347
Percent of Dollars	0.00%	0.45%	0.00%	0.00%	13.41%	13.86%	86.14%	
Percent of Contracts	0.00%	0.58%	0.00%	0.00%	13.26%	13.83%	86.17%	
\$500,001 to \$1,000,000	\$0	\$0	\$0	\$0	\$2,252,033	\$2,252,033	\$16,957,468	\$19,209,501
# of Contracts	0	0	0	0	3	3	22	25
Percent of Dollars	0.00%	0.00%	0.00%	0.00%	11.72%	11.72%	88.28%	
Percent of Contracts	0.00%	0.00%	0.00%	0.00%	12.00%	12.00%	88.00%	
\$1,000,001 to \$5,000,000	\$0	\$0	\$0	\$0	\$1,380,021	\$1,380,021	\$28,530,768	\$29,910,789
# of Contracts	0	0	0	0	1	1	17	18
Percent of Dollars	0.00%	0.00%	0.00%	0.00%	4.61%	4.61%	95.39%	
Percent of Contracts	0.00%	0.00%	0.00%	0.00%	5.56%	5.56%	94.44%	
\$5,000,001 to \$10,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
# of Contracts	0	0	0	0	0	0	0	0
Percent of Dollars	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Percent of Contracts	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Above \$10,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
# of Contracts	0	0	0	0	0	0	0	0
Percent of Dollars	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Percent of Contracts	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Total	\$0	\$258,190	\$0	\$0	\$11,336,940	\$11,595,130	\$94,992,724	\$106,587,854

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
Note: Total dollars awarded may not equal the total due to rounding

Table D3.21 Professional Services
 Fiscal Years 2000-2006
 Subcontractor Utilization
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Non-DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$199,683 2.18%	\$0 0.00%	\$199,683 2.18%	\$271,410 2.97%	\$9,149,767
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$36,274 0.21%	\$164,089 0.97%	\$0 0.00%	\$200,363 1.18%	\$1,037,737 6.10%	\$17,001,564
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$15,771 0.08%	\$227,398 1.11%	\$0 0.00%	\$243,169 1.19%	\$5,633,247 27.60%	\$20,408,253
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$19,795 0.16%	\$0 0.00%	\$19,795 0.16%	\$293,942 2.37%	\$12,388,570
2004	\$0 0.00%	\$21,216 0.13%	\$0 0.00%	\$0 0.00%	\$83,721 0.50%	\$0 0.00%	\$104,937 0.63%	\$1,311,840 7.82%	\$16,767,929
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$25,344 0.17%	\$56,079 0.37%	\$0 0.00%	\$81,424 0.53%	\$1,392,833 9.15%	\$15,227,417
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$3,008 0.02%	\$0 0.00%	\$3,008 0.02%	\$743,046 4.75%	\$15,644,354
Total	\$0 0.00%	\$21,216 0.02%	\$0 0.00%	\$77,389 0.07%	\$753,774 0.71%	\$0 0.00%	\$852,379 0.80%	\$10,684,057 10.02%	\$106,587,854

Source: Montana Department of Transportation for the period of October 1, 2001 through September 30, 2006.

Note: Total dollars awarded may not equal the total due to rounding

Table D3.22 Professional Services
 Fiscal Years 2000-2006
 Subcontractor Utilization_FHWA
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$199,683 2.23%	\$0 0.00%	\$199,683 2.23%	\$8,941,834
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$36,274 0.21%	\$164,089 0.97%	\$0 0.00%	\$200,363 1.18%	\$16,969,504
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$15,771 0.08%	\$227,398 1.12%	\$0 0.00%	\$243,169 1.20%	\$20,308,253
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$19,795 0.17%	\$0 0.00%	\$19,795 0.17%	\$11,874,367
2004	\$0 0.00%	\$21,216 0.13%	\$0 0.00%	\$0 0.00%	\$83,721 0.50%	\$0 0.00%	\$104,937 0.63%	\$16,767,929
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$25,344 0.17%	\$56,079 0.37%	\$0 0.00%	\$81,424 0.54%	\$15,160,167
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$3,008 0.02%	\$0 0.00%	\$3,008 0.02%	\$15,523,354
Total	\$0 0.00%	\$21,216 0.02%	\$0 0.00%	\$77,389 0.07%	\$753,774 0.71%	\$0 0.00%	\$852,379 0.81%	\$105,545,408

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

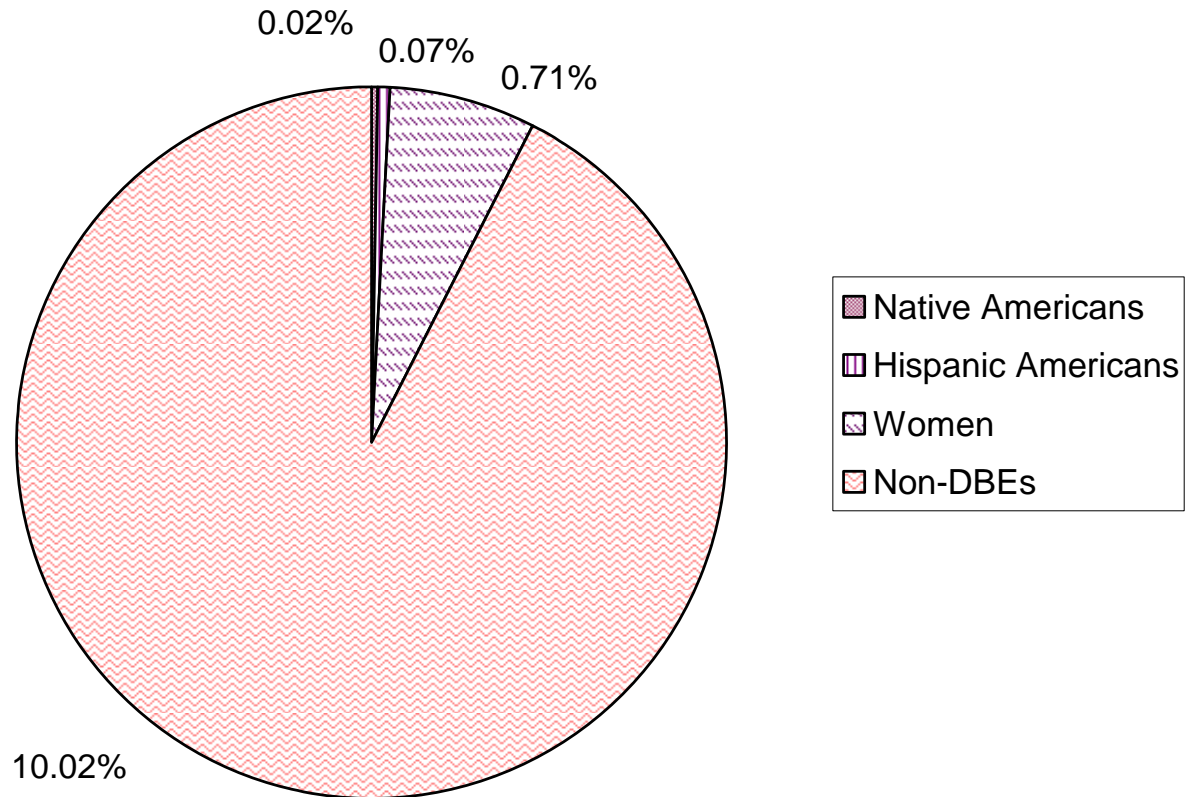
Note: Total dollars awarded may not equal the total due to rounding

Table D3.23 Professional Services
 Fiscal Years 2000-2006
 Subcontractor Utilization FAA, FTA and FHWA
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

MODAL	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
FAA	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,010,386
FTA	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$32,060
FHWA	\$0 0.00%	\$21,216 0.02%	\$0 0.00%	\$77,389 0.07%	\$753,774 0.71%	\$0 0.00%	\$852,379 0.81%	\$105,545,408
Total	\$0 0.00%	\$21,216 0.02%	\$0 0.00%	\$77,389 0.07%	\$753,774 0.71%	\$0 0.00%	\$852,379 0.80%	\$106,587,854

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

Figure D3.2 Professional Services
Fiscal Years 2000-2006
Subcontractor Utilization
Ethnicity Classification
Montana Department of Transportation



Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Table D3.24 Professional Services
 Fiscal Years 2000-2006
 Subcontractor Utilization
 Number of Contracts
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Non-DBEs	Total Contracts
2000	0 0.00%	0 0.00%	0 0.00%	0 0.00%	9 39.13%	0 0.00%	9 39.13%	14 60.87%	23
2001	0 0.00%	0 0.00%	0 0.00%	3 3.61%	14 16.87%	0 0.00%	17 20.48%	66 79.52%	83
2002	0 0.00%	0 0.00%	0 0.00%	2 1.77%	16 14.16%	0 0.00%	18 15.93%	95 84.07%	113
2003	0 0.00%	0 0.00%	0 0.00%	0 0.00%	5 12.82%	0 0.00%	5 12.82%	34 87.18%	39
2004	0 0.00%	2 5.13%	0 0.00%	0 0.00%	6 15.38%	0 0.00%	8 20.51%	31 79.49%	39
2005	0 0.00%	0 0.00%	0 0.00%	1 2.70%	4 10.81%	0 0.00%	5 13.51%	32 86.49%	37
2006	0 0.00%	0 0.00%	0 0.00%	0 0.00%	1 3.03%	0 0.00%	1 3.03%	32 96.97%	33
Total Contracts	0 0.00%	2 0.54%	0 0.00%	6 1.63%	55 14.99%	0 0.00%	63 17.17%	304 82.83%	367

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Table D3.25 Professional Services
 Fiscal Years 2000-2006
 Subcontractor Utilization
 Number of Firms
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Year	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Non-DBEs	Total Firms
2000	0 0.00%	0 0.00%	0 0.00%	0 0.00%	5 29.41%	0 0.00%	5 29.41%	12 70.59%	17
2001	0 0.00%	0 0.00%	0 0.00%	1 2.00%	8 16.00%	0 0.00%	9 18.00%	41 82.00%	50
2002	0 0.00%	0 0.00%	0 0.00%	2 2.67%	10 13.33%	0 0.00%	12 16.00%	63 84.00%	75
2003	0 0.00%	0 0.00%	0 0.00%	0 0.00%	3 9.09%	0 0.00%	3 9.09%	30 90.91%	33
2004	0 0.00%	2 6.45%	0 0.00%	0 0.00%	5 16.13%	0 0.00%	7 22.58%	24 77.42%	31
2005	0 0.00%	0 0.00%	0 0.00%	1 3.45%	4 13.79%	0 0.00%	5 17.24%	24 82.76%	29
2006	0 0.00%	0 0.00%	0 0.00%	0 0.00%	1 4.35%	0 0.00%	1 4.35%	22 95.65%	23
Total Firms	0 0.00%	2 0.78%	0 0.00%	4 1.55%	36 13.95%	0 0.00%	42 16.28%	216 83.72%	258

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Table D3.26 Professional Services
Fiscal Years 2000-2006
Subcontractor Utilization
Individual Firms
Ethnicity Classification
Montana Department of Transportation

Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Non-DBEs	Total Firms
0 0.00%	2 1.31%	0 0.00%	2 1.31%	18 11.76%	0 0.00%	131 85.62%	153

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Table D3.27 Professional Services
 Fiscal Years 2000-2006
 Subcontractor Utilization
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBE Dollars
Total Subcontract Dollars	\$0	\$21,216	\$0	\$77,389	\$753,774	\$0	\$852,379
Percent of Total Contract Dollars	0.00%	0.02%	0.00%	0.07%	0.71%	0.00%	0.80%
Percent of Subcontracts	0.00%	0.54%	0.00%	1.63%	14.99%	0.00%	17.17%
Percent of Firms Utilized	0.00%	1.31%	0.00%	1.31%	11.76%	0.00%	14.38%

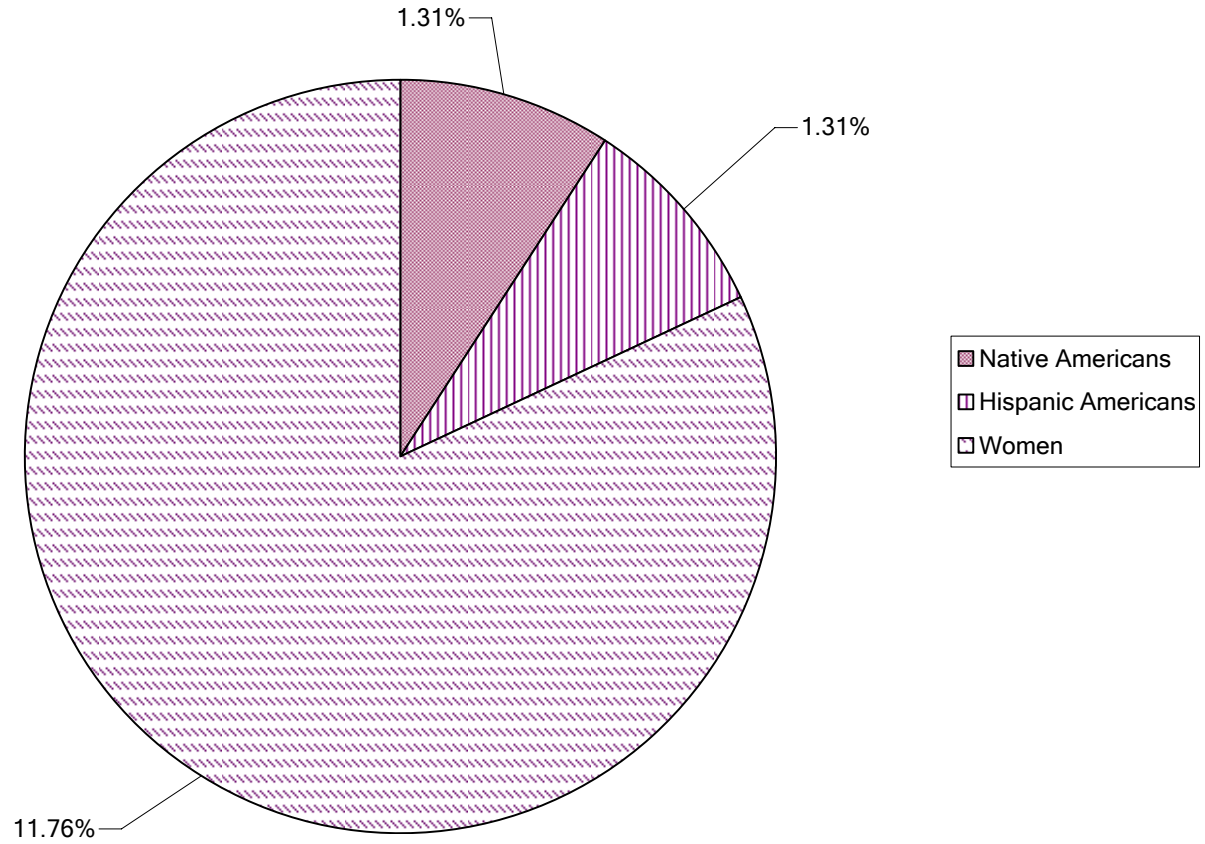
Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

Table D3.28 Professional Services
 Fiscal Years 2000-2006
 Subcontractor Utilization - Contracts & Firms
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	DBE Totals
DBE Subcontract Dollars	\$0	\$21,216	\$0	\$77,389	\$753,774	\$0	\$852,379
Percent of DBE Subcontract Dollars	0.00%	2.49%	0.00%	9.08%	88.43%	0.00%	100%
Percent of Total Contract Dollars	0.00%	0.02%	0.00%	0.07%	0.71%	0.00%	0.80%
SubContracts Total	0	2	0	6	55	0	63
Percent of Contracts	0.00%	3.17%	0.00%	9.52%	87.30%	0.00%	100%
Individual Firms Utilized	0	2	0	2	18	0	22
Percent of Firms	0.00%	9.09%	0.00%	9.09%	81.82%	0.00%	100%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006.
 Note: Total dollars awarded may not equal the total due to rounding

Figure D3.3 Professional Services
Fiscal Years 2000-2006
Subcontractor Utilization
Individual Firms
Ethnicity Classification
Montana Department of Transportation



Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Table D3.29 Professional Services
Fiscal Years 2000-2006
Subcontractor Utilization_DISTRICTS
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

DISTRICTS	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
DISTRICT 1	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$138,311 0.89%	\$0 0.00%	\$138,311 0.89%	\$15,459,622
DISTRICT 2	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$7,751,179
DISTRICT 3	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$25,344 0.79%	\$20,778 0.65%	\$0 0.00%	\$46,122 1.43%	\$3,216,432
DISTRICT 4	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$2,204,710
DISTRICT 5	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$6,935 0.10%	\$65,815 0.97%	\$0 0.00%	\$72,750 1.07%	\$6,798,137
MULTIPLE DISTRICTS*	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$13,131 3.86%	\$0 0.00%	\$13,131 3.86%	\$340,195
HEADQUARTERS	\$0 0.00%	\$21,216 0.03%	\$0 0.00%	\$45,110 0.07%	\$499,002 0.73%	\$0 0.00%	\$565,328 0.82%	\$68,813,985
STATEWIDE	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$16,737 0.84%	\$0 0.00%	\$16,737 0.84%	\$2,003,594
Total	\$0 0.00%	\$21,216 0.02%	\$0 0.00%	\$77,389 0.07%	\$753,774 0.71%	\$0 0.00%	\$852,379 0.80%	\$106,587,854

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

* Multiple Districts includes contracts awarded during the study period where work was performed in multiple districts

Table D3.30 Professional Services
 Fiscal Years 2000-2006
 Subcontractor Utilization_DISTRICT 1 (Missoula)
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$225,000
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$116,978 1.16%	\$0 0.00%	\$116,978 1.16%	\$10,095,191
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$450,000
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$4,300 0.14%	\$0 0.00%	\$4,300 0.14%	\$3,101,186
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$14,025 1.41%	\$0 0.00%	\$14,025 1.41%	\$991,391
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$3,008 0.50%	\$0 0.00%	\$3,008 0.50%	\$596,854
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$138,311 0.89%	\$0 0.00%	\$138,311 0.89%	\$15,459,622

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D3.31 Professional Services
 Fiscal Years 2000-2006
 Subcontractor Utilization_DISTRICT 2 (Butte)
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$233,867
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$725,722
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$209,658
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$400,000
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$338,585
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$3,350,638
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$2,492,709
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$7,751,179

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D3.32 Professional Services
 Fiscal Years 2000-2006
 Subcontractor Utilization_DISTRICT 3 (Great Falls)
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$444,568
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$16,289 1.17%	\$0 0.00%	\$16,289 1.17%	\$1,388,018
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$4,489 1.02%	\$0 0.00%	\$4,489 1.02%	\$438,262
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$170,482
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$25,344 6.38%	\$0 0.00%	\$0 0.00%	\$25,344 6.38%	\$396,992
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$378,110
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$25,344 0.79%	\$20,778 0.65%	\$0 0.00%	\$46,122 1.43%	\$3,216,432

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D3.33 Professional Services
 Fiscal Years 2000-2006
 Subcontractor Utilization_DISTRICT 4 (Glendive)
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$322,532
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$132,012
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$80,396
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$350,000
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$22,534
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$350,000
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$947,236
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$2,204,710

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D3.34 Professional Services
 Fiscal Years 2000-2006
 Subcontractor Utilization_DISTRICT 5 (Billings)
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$809,294
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$7,478 0.48%	\$0 0.00%	\$7,478 0.48%	\$1,544,037
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$6,935 0.87%	\$58,337 7.31%	\$0 0.00%	\$65,272 8.18%	\$798,317
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$350,000
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$978,452
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$115,653
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$2,202,384
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$6,935 0.10%	\$65,815 0.97%	\$0 0.00%	\$72,750 1.07%	\$6,798,137

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D3.35 Professional Services
 Fiscal Years 2000-2006
 Subcontractor Utilization_MULTIPLE DISTRICTS
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$105,386
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$37,188
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$13,131 6.64%	\$0 0.00%	\$13,131 6.64%	\$197,621
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$13,131 3.86%	\$0 0.00%	\$13,131 3.86%	\$340,195

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D3.36 Professional Services
Fiscal Years 2000-2006
Subcontractor Utilization HEADQUARTERS
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$182,946 0.00%	\$0 0.00%	\$182,946 0.00%	\$5,132,526
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$36,274 0.25%	\$156,611 1.08%	\$0 0.00%	\$192,885 1.32%	\$14,562,605
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$8,836 0.11%	\$35,795 0.46%	\$0 0.00%	\$44,631 0.57%	\$7,836,673
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$2,175 0.02%	\$0 0.00%	\$2,175 0.02%	\$10,202,687
2004	\$0 0.00%	\$21,216 0.17%	\$0 0.00%	\$0 0.00%	\$79,421 0.65%	\$0 0.00%	\$100,637 0.83%	\$12,156,690
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$42,054 0.42%	\$0 0.00%	\$42,054 0.42%	\$9,922,743
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$9,000,061
Total	\$0 0.00%	\$21,216 0.03%	\$0 0.00%	\$45,110 0.07%	\$499,002 0.73%	\$0 0.00%	\$565,328 0.82%	\$68,813,985

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D3.37 Professional Services
 Fiscal Years 2000-2006
 Subcontractor Utilization_STATEWIDE
 Percentage of Total Dollars
 Ethnicity Classification
 Montana Department of Transportation

Fiscal Years	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Total Dollars Awarded
2000	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$16,737 0.00%	\$0 0.00%	\$16,737 0.00%	\$1,876,594
2001	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$100,000
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$27,000
Total	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$16,737 0.84%	\$0 0.00%	\$16,737 0.84%	\$2,003,594

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D3.38 Professional Services
Fiscal Years 2000-2006
Subcontractor Utilization Threshold
Percentage of Total Dollars
Ethnicity Classification
Montana Department of Transportation

Threshold	Black Americans	Native Americans	Asian Pacific Americans	Hispanic Americans	Women	Other DBEs	Total DBEs	Non-DBEs	Total Dollars Awarded
\$150,000 or Less	\$0	\$21,216	\$0	\$77,389	\$753,774	\$0	\$852,379	\$5,582,695	\$6,435,074
# of Subcontracts	0	2	0	6	55	0	63	289	352
Percent of Dollars	0.00%	0.33%	0.00%	1.20%	11.71%	0.00%	13.25%	86.75%	
Percent of Subcontracts	0.00%	0.57%	0.00%	1.70%	15.63%	0.00%	17.90%	82.10%	
\$150,001 to \$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,676,757	\$1,676,757
# of Subcontracts	0	0	0	0	0	0	0	8	8
Percent of Dollars	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	
Percent of Subcontracts	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	
\$350,001 to \$750,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,424,604	\$3,424,604
# of Subcontracts	0	0	0	0	0	0	0	7	7
Percent of Dollars	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	
Percent of Subcontracts	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	
\$750,001 to \$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
# of Subcontracts	0	0	0	0	0	0	0	0	0
Percent of Dollars	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Percent of Subcontracts	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
\$1,000,001 to \$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
# of Subcontracts	0	0	0	0	0	0	0	0	0
Percent of Dollars	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Percent of Subcontracts	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Above \$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
# of Subcontracts	0	0	0	0	0	0	0	0	0
Percent of Dollars	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Percent of Subcontracts	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Total	\$0	\$21,216	\$0	\$77,389	\$753,774	\$0	\$852,379	\$10,684,057	\$11,536,435

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
Note: Total dollars awarded may not equal the total due to rounding

Table D3.39 Professional Services
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2000								
2000	10663	\$706,184.00	\$0.00	0.00%	\$11,151.00	1.58%	\$11,151.00	1.58%
2000	10665	\$73,303.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10909	\$584,289.00	\$0.00	0.00%	\$48,833.00	8.36%	\$48,833.00	8.36%
2000	12227	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12258	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12264	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12266	\$19,300.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12267	\$120,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12268	\$239,994.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12272	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12280	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12281	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12296	\$120,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12310	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12319	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12320	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12321	\$105,386.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12322	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12335	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12347	\$170,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12356	\$691,036.00	\$0.00	0.00%	\$109,764.56	15.88%	\$109,764.56	15.88%
2000	12397	\$207,616.00	\$0.00	0.00%	\$5,186.25	2.50%	\$5,186.25	2.50%
2000	12399	\$448,661.00	\$0.00	0.00%	\$16,737.12	3.73%	\$16,737.12	3.73%
2000	12416	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12442	\$527,536.00	\$0.00	0.00%	\$8,011.09	1.52%	\$8,011.09	1.52%
2000	12541	\$72,532.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	13034	\$83,867.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	13093	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	13095	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	13116	\$1,213,050.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15492	\$429,512.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15518	\$83,333.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15631	\$84,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15659	\$40,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20017	\$5,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20018	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20019	\$892,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20020	\$173,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20048	\$44,568.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2000		\$9,149,767	\$0	0.00%	\$199,683	2.18%	\$199,683	2.18%
2001								
2001	10670	\$53,462.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10674	\$205,242.00	\$0.00	0.00%	\$7,478.02	3.64%	\$7,478.02	3.64%
2001	10677	\$405,813.00	\$0.00	0.00%	\$58,689.13	14.46%	\$58,689.13	14.46%
2001	10678	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10680	\$974,908.00	\$0.00	0.00%	\$13,947.00	1.43%	\$13,947.00	1.43%
2001	10683	\$366,991.00	\$0.00	0.00%	\$26,440.05	7.20%	\$26,440.05	7.20%
2001	10684	\$686,476.00	\$0.00	0.00%	\$12,608.00	1.84%	\$12,608.00	1.84%
2001	10686	\$37,188.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10690	\$360,193.00	\$0.00	0.00%	\$10,000.00	2.78%	\$10,000.00	2.78%
2001	10693	\$295,324.00	\$0.00	0.00%	\$8,800.00	2.98%	\$8,800.00	2.98%
2001	10694	\$180,331.00	\$0.00	0.00%	\$19,227.46	10.66%	\$19,227.46	10.66%

Table D3.39 Professional Services
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	10695	\$69,953.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10696	\$1,573,995.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10697	\$463,037.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12230	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12233	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12236	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12255	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12261	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12269	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12287	\$62,614.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12288	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12289	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12295	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12304	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12313	\$95,827.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12315	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12472	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12493	\$120,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12514	\$217,855.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12518	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12548	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	2565	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12618	\$374,973.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12979	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13222	\$600,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13250	\$178,589.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13259	\$53,462.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13264	\$798,539.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13451	\$586,708.00	\$0.00	0.00%	\$31,860.32	5.43%	\$31,860.32	5.43%
2001	13544	\$67,990.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13643	\$299,288.00	\$0.00	0.00%	\$8,800.00	2.94%	\$8,800.00	2.94%
2001	13748	\$337,955.00	\$0.00	0.00%	\$2,513.17	0.74%	\$2,513.17	0.74%
2001	13801	\$179,895.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13809	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15416	\$88,214.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15417	\$45,936.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15498	\$68,830.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15620	\$1,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15628	\$6,060.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15678	\$25,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20021	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20022	\$85,116.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20024	\$33,126.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20025	\$600,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20026	\$32,012.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20027	\$335,333.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20028	\$374,329.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20029	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20031	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2001		\$17,001,564	\$0	0.00%	\$200,363	1.18%	\$200,363	1.18%

Table D3.39 Professional Services
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2002								
2002	10701	\$349,629.00	\$0.00	0.00%	\$17,623.88	5.04%	\$17,623.88	5.04%
2002	10704	\$1,251,948.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	10706	\$1,086,208.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	10708	\$999,153.00	\$0.00	0.00%	\$37,121.65	3.72%	\$37,121.65	3.72%
2002	10710	\$700,315.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	10711	\$2,426,156.00	\$0.00	0.00%	\$71,199.36	2.93%	\$71,199.36	2.93%
2002	10712	\$1,265,145.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	10715	\$1,316,800.00	\$0.00	0.00%	\$16,288.72	1.24%	\$16,288.72	1.24%
2002	12270	\$59,051.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12273	\$50,006.00	\$0.00	0.00%	\$5,775.00	11.55%	\$5,775.00	11.55%
2002	12316	\$51,687.00	\$0.00	0.00%	\$5,595.50	10.83%	\$5,595.50	10.83%
2002	12324	\$71,218.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12325	\$80,396.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12326	\$65,021.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12327	\$96,898.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12334	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12337	\$44,813.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12349	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12405	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12434	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12444	\$192,777.00	\$0.00	0.00%	\$3,920.43	2.03%	\$3,920.43	2.03%
2002	12452	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12473	\$351,035.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12476	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12486	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12499	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12519	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12549	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12554	\$1,344,964.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13168	\$5,100.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13200	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13225	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13354	\$239,923.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13362	\$423,337.00	\$0.00	0.00%	\$225.00	0.05%	\$225.00	0.05%
2002	13418	\$493,164.05	\$0.00	0.00%	\$8,656.78	1.76%	\$8,656.78	1.76%
2002	13515	\$103,602.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13517	\$1,748,470.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13705	\$733,296.00	\$0.00	0.00%	\$65,271.82	8.90%	\$65,271.82	8.90%
2002	13721	\$1,477,891.00	\$0.00	0.00%	\$11,466.00	0.78%	\$11,466.00	0.78%
2002	13733	\$1,082,120.00	\$0.00	0.00%	\$25.00	0.00%	\$25.00	0.00%
2002	14121	\$230,743.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15112	\$102,760.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15116	\$99,626.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15523	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15529	\$170,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	20032	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	20033	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2002		\$20,408,253	\$0	0.00%	\$243,169.14	1.19%	\$243,169	1.19%

Table D3.39 Professional Services
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2003								
2003	10717	\$127,347.00	\$0.00	0.00%	\$184.00	0.14%	\$184.00	0.14%
2003	10718	\$155,398.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	11762	\$310,515.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12231	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12257	\$82,257.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12317	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12338	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12344	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12348	\$148,338.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12394	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12404	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12414	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12424	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12426	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12427	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12445	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12455	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12461	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12463	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12464	\$94,121.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12474	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12475	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12501	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12503	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12515	\$800,547.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12516	\$299,998.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12528	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12529	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12535	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12536	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12537	\$894,371.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12569	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12577	\$197,621.00	\$0.00	0.00%	\$13,131.03	6.64%	\$13,131.03	6.64%
2003	12831	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13230	\$7,486.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13321	\$125,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13334	\$6,896.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13415	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13439	\$20,755.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13461	\$62,505.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13659	\$514,275.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13668	\$288,262.00	\$0.00	0.00%	\$4,489.01	1.56%	\$4,489.01	1.56%
2003	13706	\$156,784.00	\$0.00	0.00%	\$1,852.93	1.18%	\$1,852.93	1.18%
2003	13949	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15039	\$244,743.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15418	\$387,147.00	\$0.00	0.00%	\$138.00	0.04%	\$138.00	0.04%
2003	15456	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15457	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15632	\$89,900.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15654	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15663	\$13,764.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15665	\$257,567.21	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15666	\$152,972.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	20034	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2003		\$12,388,570	\$0	0.00%	\$19,795	0.16%	\$19,795	0.16%

Table D3.39 Professional Services
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004								
2004	11028	\$118,468.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11313	\$62,875.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11314	\$20,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11740	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12277	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12283	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12290	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12297	\$231,593.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12330	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12350	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12360	\$452,845.00	\$0.00	0.00%	\$13,749.20	3.04%	\$13,749.20	3.04%
2004	12363	\$201,140.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12429	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12435	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12436	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12449	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12453	\$200,000.00	\$0.00	0.00%	\$50,001.45	25.00%	\$50,001.45	25.00%
2004	12454	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12465	\$22,534.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12466	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12469	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12471	\$170,482.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12477	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12478	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12479	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12487	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12507	\$400,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12508	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12509	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12517	\$299,998.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12520	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12521	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12538	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12545	\$358,452.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12550	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12557	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12570	\$1,495,928.00	\$0.00	0.00%	\$4,300.00	0.29%	\$4,300.00	0.29%
2004	13318	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	13663	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	13780	\$3,576,685.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	13836	\$465,600.00	\$0.00	0.00%	\$4,708.18	1.01%	\$4,708.18	1.01%
2004	14023	\$372,139.00	\$0.00	0.00%	\$32,177.76	8.65%	\$32,177.76	8.65%
2004	14065	\$101,945.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14087	\$518,736.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15168	\$9,750.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15270	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15409	\$18,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15419	\$1,455,258.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15453	\$400,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15483	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	20035	\$35,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2004		\$16,767,929	\$0	0.00%	\$104,937	0.63%	\$104,937	0.63%

Table D3.39 Professional Services
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2005								
2005	11070	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11080	\$4,999.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11082	\$20,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11198	\$151,445.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11200	\$52,552.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11205	\$87,125.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11207	\$363,984.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11208	\$4,444.92	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11236	\$10,950.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11237	\$23,984.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11238	\$3,889.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12383	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12430	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12510	\$15,653.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12551	\$51,267.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12579	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12849	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12853	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13070	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13304	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13448	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13465	\$410,335.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13466	\$141,449.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13547	\$14,216.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13549	\$158,190.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13559	\$2,215,013.00	\$0.00	0.00%	\$38,430.00	1.73%	\$38,430.00	1.73%
2005	13576	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13597	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13603	\$27,519.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13604	\$48,286.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13605	\$49,987.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13608	\$211,353.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13609	\$102,787.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13621	\$119,859.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13674	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13686	\$471,532.00	\$0.00	0.00%	\$14,025.00	2.97%	\$14,025.00	2.97%
2005	13697	\$175,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13707	\$1,380,021.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13708	\$196,992.00	\$0.00	0.00%	\$25,344.46	12.87%	\$25,344.46	12.87%
2005	13722	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13725	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13726	\$125,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13729	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13730	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13736	\$229,440.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13737	\$853,895.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13750	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13763	\$193,963.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13778	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13783	\$109,353.00	\$0.00	0.00%	\$3,624.22	3.31%	\$3,624.22	3.31%
2005	13795	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13796	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D3.39 Professional Services
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2005								
2005	13802	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13814	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13815	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14003	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14940	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15149	\$60,368.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15193	\$6,070.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15199	\$55,100.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15214	\$9,953.44	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15221	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15408	\$63,935.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15412	\$238,909.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15433	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15437	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15451	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15454	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15652	\$25,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15661	\$67,250.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15682	\$35,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15685	\$60,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20036	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20037	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20038	\$600,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20039	\$365,981.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20040	\$60,368.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2005		\$15,227,417	\$0	0.00%	\$81,424	0.53%	\$81,424	0.53%
2006								
2006	10724	\$88,625.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11002	\$96,430.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11007	\$175,373.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11041	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11049	\$177,140.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	12593	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13325	\$400,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13409	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13495	\$400,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13594	\$947,236.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13622	\$68,293.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13662	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13684	\$391,394.00	\$0.00	0.00%	\$3,007.95	0.77%	\$3,007.95	0.77%
2006	13685	\$324,261.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13690	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13691	\$205,460.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13693	\$156,223.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13694	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13699	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13738	\$128,502.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13739	\$228,176.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13740	\$2,212,216.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13741	\$239,705.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13742	\$378,110.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13743	\$1,788,921.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D3.39 Professional Services
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2006								
2006	13753	\$72,639.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13764	\$156,784.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13765	\$185,159.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13766	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13785	\$95,334.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13792	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13813	\$155,113.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15256	\$54,743.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15293	\$6,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15294	\$15,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15424	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15425	\$20,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15427	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15429	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15430	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15434	\$175,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15435	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15436	\$175,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15438	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15441	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15442	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15444	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15447	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15448	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15488	\$6,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15495	\$147,900.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15638	\$350,673.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15639	\$4,999.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15640	\$4,999.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15647	\$341,596.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15649	\$258,350.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15662	\$121,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20042	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20043	\$175,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20044	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20045	\$29,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20046	\$38,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2006		\$15,644,354	\$0	0.00%	\$3,008	0.02%	\$3,008	0.02%
TOTALS FY 2000-2006		\$106,587,854	\$0	0.00%	\$852,379	0.80%	\$852,379	0.80%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D3.39 Professional Services
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
Goal Analysis Professional Services						
2000						
\$9,149,767	\$0	0.00%	\$199,683	2.18%	\$199,683	2.18%
2001						
\$17,001,564	\$0	0.00%	\$200,363	1.18%	\$200,363	1.18%
2002						
\$20,408,253	\$0	0.00%	\$243,169	1.19%	\$243,169	1.19%
2003						
\$12,388,570	\$0	0.00%	\$19,795	0.16%	\$19,795	0.16%
2004						
\$16,767,929	\$0	0.00%	\$104,937	0.63%	\$104,937	0.63%
2005						
\$15,227,417	\$0	0.00%	\$81,424	0.53%	\$81,424	0.53%
2006						
\$15,644,354	\$0	0.00%	\$3,008	0.02%	\$3,008	0.02%
Overall						
\$106,587,854	\$0	0.00%	\$852,379	0.80%	\$852,379	0.80%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

MONTANA DEPARTMENT OF TRANSPORTATION
Disparity and Availability Study

Table D3.40 Professional Services
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FAA
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2000								
2000	15518	\$83,333.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15631	\$84,600.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15659	\$40,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2000		\$207,933	\$0	0.00%	\$0	0.00%	\$0	0.00%
2002								
2002	15523	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2002		\$100,000	\$0	0.00%	\$0.00	0.00%	\$0	0.00%
2003								
2003	15632	\$89,900.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15663	\$13,764.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15665	\$257,567.21	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15666	\$152,972.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2003		\$514,203	\$0	0.00%	\$0	0.00%	\$0	0.00%
2005								
2005	15661	\$67,250.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2005		\$67,250	\$0	0.00%	\$0	0.00%	\$0	0.00%
2006								
2006	15662	\$121,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2006		\$121,000	\$0	0.00%	\$0	0.00%	\$0	0.00%
TOTALS FY 2000-2006		\$1,010,386	\$0	0.00%	\$0	0.00%	\$0	0.00%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

Table D3.40 Professional Services
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FAA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
Goal Analysis_FAA						
2000						
\$207,933	\$0	0.00%	\$0	0.00%	\$0	0.00%
2001						
\$0	\$0	0.00%	\$0	0.00%	\$0	0.00%
2002						
\$100,000	\$0	0.00%	\$0	0.00%	\$0	0.00%
2003						
\$514,203	\$0	0.00%	\$0	0.00%	\$0	0.00%
2004						
\$0	\$0	0.00%	\$0	0.00%	\$0	0.00%
2005						
\$67,250	\$0	0.00%	\$0	0.00%	\$0	0.00%
2006						
\$121,000	\$0	0.00%	\$0	0.00%	\$0	0.00%
Overall						
\$1,010,386	\$0	0.00%	\$0	0.00%	\$0	0.00%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

**Table D3.41 Professional Services
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA
 Percentage of Total Dollars
 Montana Department of Transportation**

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2000								
2000	10663	\$706,184.00	\$0.00	0.00%	\$11,151.00	1.58%	\$11,151.00	1.58%
2000	10665	\$73,303.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	10909	\$584,289.00	\$0.00	0.00%	\$48,833.00	8.36%	\$48,833.00	8.36%
2000	12227	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12258	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12264	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12266	\$19,300.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12267	\$120,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12268	\$239,994.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12272	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12280	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12281	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12296	\$120,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12310	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12319	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12320	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12321	\$105,386.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12322	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12335	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12347	\$170,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12356	\$691,036.00	\$0.00	0.00%	\$109,764.56	15.88%	\$109,764.56	15.88%
2000	12397	\$207,616.00	\$0.00	0.00%	\$5,186.25	2.50%	\$5,186.25	2.50%
2000	12399	\$448,661.00	\$0.00	0.00%	\$16,737.12	3.73%	\$16,737.12	3.73%
2000	12416	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	12442	\$527,536.00	\$0.00	0.00%	\$8,011.09	1.52%	\$8,011.09	1.52%
2000	12541	\$72,532.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	13034	\$83,867.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	13093	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	13095	\$65,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	13116	\$1,213,050.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	15492	\$429,512.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20017	\$5,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20018	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20019	\$892,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20020	\$173,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2000	20048	\$44,568.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2000		\$8,941,834	\$0	0.00%	\$199,683	2.23%	\$199,683	2.23%
2001								
2001	10670	\$53,462.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10674	\$205,242.00	\$0.00	0.00%	\$7,478.02	3.64%	\$7,478.02	3.64%
2001	10677	\$405,813.00	\$0.00	0.00%	\$58,689.13	14.46%	\$58,689.13	14.46%
2001	10678	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10680	\$974,908.00	\$0.00	0.00%	\$13,947.00	1.43%	\$13,947.00	1.43%
2001	10683	\$366,991.00	\$0.00	0.00%	\$26,440.05	7.20%	\$26,440.05	7.20%
2001	10684	\$686,476.00	\$0.00	0.00%	\$12,608.00	1.84%	\$12,608.00	1.84%
2001	10686	\$37,188.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10690	\$360,193.00	\$0.00	0.00%	\$10,000.00	2.78%	\$10,000.00	2.78%
2001	10693	\$295,324.00	\$0.00	0.00%	\$8,800.00	2.98%	\$8,800.00	2.98%
2001	10694	\$180,331.00	\$0.00	0.00%	\$19,227.46	10.66%	\$19,227.46	10.66%
2001	10695	\$69,953.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10696	\$1,573,995.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	10697	\$463,037.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12230	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D3.41 Professional Services
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	12233	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12236	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12255	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12261	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12269	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12287	\$62,614.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12288	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12289	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12295	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12304	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12313	\$95,827.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12315	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12472	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12493	\$120,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12514	\$217,855.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12518	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12548	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12565	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12618	\$374,973.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	12979	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13222	\$600,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13250	\$178,589.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13259	\$53,462.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13264	\$798,539.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13451	\$586,708.00	\$0.00	0.00%	\$31,860.32	5.43%	\$31,860.32	5.43%
2001	13544	\$67,990.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13643	\$299,288.00	\$0.00	0.00%	\$8,800.00	2.94%	\$8,800.00	2.94%
2001	13748	\$337,955.00	\$0.00	0.00%	\$2,513.17	0.74%	\$2,513.17	0.74%
2001	13801	\$179,895.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	13809	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15416	\$88,214.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15417	\$45,936.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15498	\$68,830.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20021	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20022	\$85,116.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20024	\$33,126.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20025	\$600,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20026	\$32,012.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20027	\$335,333.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20028	\$374,329.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20029	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	20031	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2001		\$16,969,504	\$0	0.00%	\$200,363	1.18%	\$200,363	1.18%
2002								
2002	10701	\$349,629.00	\$0.00	0.00%	\$17,623.88	5.04%	\$17,623.88	5.04%
2002	10704	\$1,251,948.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	10706	\$1,086,208.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	10708	\$999,153.00	\$0.00	0.00%	\$37,121.65	3.72%	\$37,121.65	3.72%
2002	10710	\$700,315.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	10711	\$2,426,156.00	\$0.00	0.00%	\$71,199.36	2.93%	\$71,199.36	2.93%
2002	10712	\$1,265,145.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	10715	\$1,316,800.00	\$0.00	0.00%	\$16,288.72	1.24%	\$16,288.72	1.24%
2002	12270	\$59,051.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D3.41 Professional Services
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2002								
2002	12273	\$50,006.00	\$0.00	0.00%	\$5,775.00	11.55%	\$5,775.00	11.55%
2002	12316	\$51,687.00	\$0.00	0.00%	\$5,595.50	10.83%	\$5,595.50	10.83%
2002	12324	\$71,218.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12325	\$80,396.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12326	\$65,021.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12327	\$96,898.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12334	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12337	\$44,813.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12349	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12405	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12434	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12444	\$192,777.00	\$0.00	0.00%	\$3,920.43	2.03%	\$3,920.43	2.03%
2002	12452	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12473	\$351,035.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12476	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12486	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12499	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12519	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12549	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	12554	\$1,344,964.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13168	\$5,100.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13200	\$75,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13225	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13354	\$239,923.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13362	\$423,337.00	\$0.00	0.00%	\$225.00	0.05%	\$225.00	0.05%
2002	13418	\$493,164.05	\$0.00	0.00%	\$8,656.78	1.76%	\$8,656.78	1.76%
2002	13515	\$103,602.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13517	\$1,748,470.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	13705	\$733,296.00	\$0.00	0.00%	\$65,271.82	8.90%	\$65,271.82	8.90%
2002	13721	\$1,477,891.00	\$0.00	0.00%	\$11,466.00	0.78%	\$11,466.00	0.78%
2002	13733	\$1,082,120.00	\$0.00	0.00%	\$25.00	0.00%	\$25.00	0.00%
2002	14121	\$230,743.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15112	\$102,760.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15116	\$99,626.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	15529	\$170,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	20032	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	20033	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2002		\$20,308,253	\$0	0.00%	\$243,169.14	1.20%	\$243,169	1.20%
2003								
2003	10717	\$127,347.00	\$0.00	0.00%	\$184.00	0.14%	\$184.00	0.14%
2003	10718	\$155,398.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	11762	\$310,515.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12231	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12257	\$82,257.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12317	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12338	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12344	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12348	\$148,338.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12394	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12404	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12414	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12424	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12426	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D3.41 Professional Services
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2003								
2003	12427	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12445	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12455	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12461	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12463	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12464	\$94,121.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12474	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12475	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12501	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12503	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12515	\$800,547.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12516	\$299,998.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12528	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12529	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12535	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12536	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12537	\$894,371.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12569	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	12577	\$197,621.00	\$0.00	0.00%	\$13,131.03	6.64%	\$13,131.03	6.64%
2003	12831	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13230	\$7,486.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13321	\$125,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13334	\$6,896.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13415	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13439	\$20,755.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13461	\$62,505.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13659	\$514,275.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	13668	\$288,262.00	\$0.00	0.00%	\$4,489.01	1.56%	\$4,489.01	1.56%
2003	13706	\$156,784.00	\$0.00	0.00%	\$1,852.93	1.18%	\$1,852.93	1.18%
2003	13949	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15039	\$244,743.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15418	\$387,147.00	\$0.00	0.00%	\$138.00	0.04%	\$138.00	0.04%
2003	15456	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15457	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	15654	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	20034	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2003		\$11,874,367	\$0	0.00%	\$19,795	0.17%	\$19,795	0.17%
2004								
2004	11028	\$118,468.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11313	\$62,875.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11314	\$20,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	11740	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12277	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12283	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12290	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12297	\$231,593.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12330	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12350	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12360	\$452,845.00	\$0.00	0.00%	\$13,749.20	3.04%	\$13,749.20	3.04%
2004	12363	\$201,140.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12429	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12435	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12436	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

**Table D3.41 Professional Services
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation**

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004								
2004	12449	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12453	\$200,000.00	\$0.00	0.00%	\$50,001.45	25.00%	\$50,001.45	25.00%
2004	12454	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12465	\$22,534.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12466	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12469	\$500,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12471	\$170,482.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12477	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12478	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12479	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12487	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12507	\$400,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12508	\$1,000,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12509	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12517	\$299,998.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12520	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12521	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12538	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12545	\$358,452.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12550	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12557	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	12570	\$1,495,928.00	\$0.00	0.00%	\$4,300.00	0.29%	\$4,300.00	0.29%
2004	13318	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	13663	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	13780	\$3,576,685.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	13836	\$465,600.00	\$0.00	0.00%	\$4,708.18	1.01%	\$4,708.18	1.01%
2004	14023	\$372,139.00	\$0.00	0.00%	\$32,177.76	8.65%	\$32,177.76	8.65%
2004	14065	\$101,945.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	14087	\$518,736.85	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15168	\$9,750.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15270	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15409	\$18,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15419	\$1,455,258.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15453	\$400,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	15483	\$10,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	20035	\$35,500.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2004		\$16,767,929	\$0	0.00%	\$104,937	0.63%	\$104,937	0.63%
2005								
2005	11070	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11080	\$4,999.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11082	\$20,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11198	\$151,445.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11200	\$52,552.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11205	\$87,125.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11207	\$363,984.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11208	\$4,444.92	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11236	\$10,950.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11237	\$23,984.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	11238	\$3,889.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12383	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12430	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12510	\$15,653.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12551	\$51,267.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D3.41 Professional Services
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2005								
2005	12579	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12849	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	12853	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13070	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13304	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13448	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13465	\$410,335.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13466	\$141,449.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13547	\$14,216.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13549	\$158,190.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13559	\$2,215,013.00	\$0.00	0.00%	\$38,430.00	1.73%	\$38,430.00	1.73%
2005	13576	\$85,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13597	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13603	\$27,519.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13604	\$48,286.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13605	\$49,987.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13608	\$211,353.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13609	\$102,787.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13621	\$119,859.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13674	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13686	\$471,532.00	\$0.00	0.00%	\$14,025.00	2.97%	\$14,025.00	2.97%
2005	13697	\$175,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13707	\$1,380,021.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13708	\$196,992.00	\$0.00	0.00%	\$25,344.46	12.87%	\$25,344.46	12.87%
2005	13722	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13725	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13726	\$125,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13729	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13730	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13736	\$229,440.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13737	\$853,895.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13750	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13763	\$193,963.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13778	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13783	\$109,353.00	\$0.00	0.00%	\$3,624.22	3.31%	\$3,624.22	3.31%
2005	13795	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13796	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13802	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13814	\$50,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	13815	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14003	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	14940	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15149	\$60,368.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15193	\$6,070.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15199	\$55,100.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15214	\$9,953.44	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15221	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15408	\$63,935.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15412	\$238,909.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15433	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15437	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15451	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15454	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

Table D3.41 Professional Services
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2005								
2005	15652	\$25,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15682	\$35,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	15685	\$60,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20036	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20037	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20038	\$600,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20039	\$365,981.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	20040	\$60,368.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2005		\$15,160,167	\$0	0.00%	\$81,424	0.54%	\$81,424	0.54%
2006								
2006	10724	\$88,625.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11002	\$96,430.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11007	\$175,373.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11041	\$200,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	11049	\$177,140.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	12593	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13325	\$400,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13409	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13495	\$400,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13594	\$947,236.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13622	\$68,293.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13662	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13684	\$391,394.00	\$0.00	0.00%	\$3,007.95	0.77%	\$3,007.95	0.77%
2006	13685	\$324,261.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13690	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13691	\$205,460.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13693	\$156,223.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13694	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13699	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13738	\$128,502.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13739	\$228,176.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13740	\$2,212,216.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13741	\$239,705.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13742	\$378,110.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13743	\$1,788,921.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13753	\$72,639.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13764	\$156,784.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13765	\$185,159.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13766	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13785	\$95,334.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13792	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	13813	\$155,113.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15256	\$54,743.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15293	\$6,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15294	\$15,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15424	\$350,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15425	\$20,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15427	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15429	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15430	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15434	\$175,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15435	\$150,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15436	\$175,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

**Table D3.41 Professional Services
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation**

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2006								
2006	15438	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15441	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15442	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15444	\$225,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15447	\$250,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15448	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15488	\$6,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15495	\$147,900.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15638	\$350,673.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15639	\$4,999.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15640	\$4,999.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15647	\$341,596.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	15649	\$258,350.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20042	\$300,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20043	\$175,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20044	\$100,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20045	\$29,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	20046	\$38,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
TOTALS FY 2006		\$15,523,354	\$0	0.00%	\$3,008	0.02%	\$3,008	0.02%
TOTALS FY 2000-2006		\$105,545,408	\$0	0.00%	\$852,379	0.81%	\$852,379	0.81%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

Table D3.41 Professional Services
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FHWA (Continued)
 Percentage of Total Dollars
 Montana Department of Transportation

Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
Goal Analysis_FHWA						
2000						
\$8,941,834	\$0	0.00%	\$199,683	2.23%	\$199,683	2.23%
2001						
\$16,969,504	\$0	0.00%	\$200,363	1.18%	\$200,363	1.18%
2002						
\$20,308,253	\$0	0.00%	\$243,169	1.20%	\$243,169	1.20%
2003						
\$11,874,367	\$0	0.00%	\$19,795	0.17%	\$19,795	0.17%
2004						
\$16,767,929	\$0	0.00%	\$104,937	0.63%	\$104,937	0.63%
2005						
\$15,160,167	\$0	0.00%	\$81,424	0.54%	\$81,424	0.54%
2006						
\$15,523,354	\$0	0.00%	\$3,008	0.02%	\$3,008	0.02%
Overall						
\$105,545,408	\$0	0.00%	\$852,379	0.81%	\$852,379	0.81%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

MONTANA DEPARTMENT OF TRANSPORTATION
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**Table D3.42 Professional Services
 Fiscal Years 2000-2006
 Project Goal Utilization Analysis_FTA
 Percentage of Total Dollars
 Montana Department of Transportation**

Fiscal Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2001								
2001	15620	\$1,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15628	\$6,060.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2001	15678	\$25,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
		\$32,060	\$0			0.00%	\$0	0.00%
TOTALS FY 2001		\$32,060	\$0	0.00%	\$0	0.00%	\$0	0.00%

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

MONTANA DEPARTMENT OF TRANSPORTATION
Disparity and Availability Study

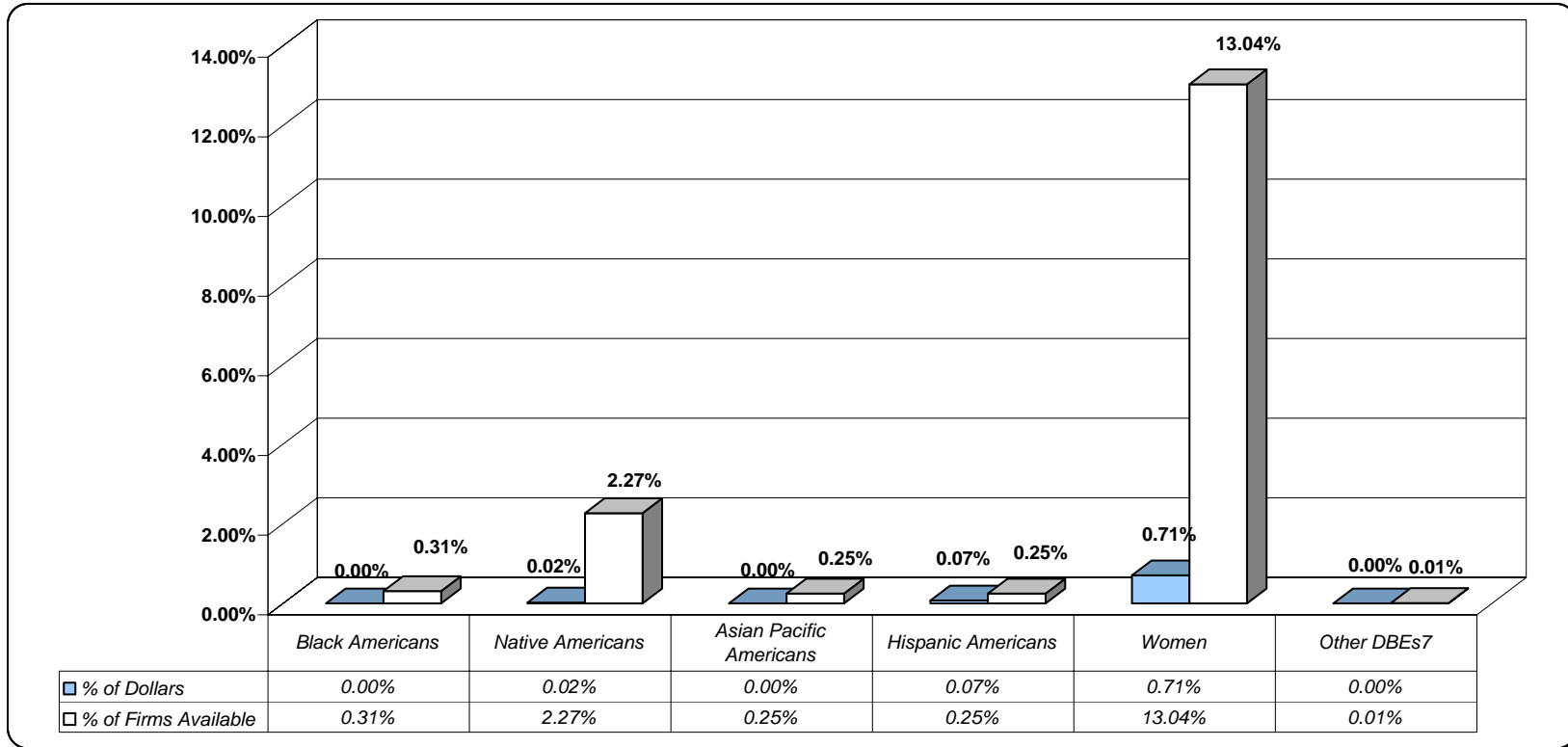
Table D3.43 Professional Services
Fiscal Years 2000-2006
Subcontractor Disparity Analysis
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	# of Awarded Contracts ¹	Contract Dollars ²	% of Dollars ³	% of Firms Available ⁴	Disparity Index ⁵	Disparity Impact Under/Over Utilization ⁶
2000						
Black Americans	0	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	0	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	0	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	0	\$0	0.00%	0.25%	0.00	* Underutilization
Women	9	\$199,683	2.18%	13.04%	16.74	* Underutilization
Other DBEs ⁷	0	\$0	0.00%	0.01%	0.00	* Underutilization
2001						
Black Americans	0	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	0	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	0	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	3	\$36,274	0.21%	0.25%	85.34	* Underutilization
Women	14	\$164,089	0.97%	13.04%	7.40	* Underutilization
Other DBEs ⁷	0	\$0	0.00%	0.01%	0.00	* Underutilization
2002						
Black Americans	0	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	0	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	0	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	2	\$15,771	0.08%	0.25%	30.91	* Underutilization
Women	16	\$227,398	1.11%	13.04%	8.54	* Underutilization
Other DBEs ⁷	0	\$0	0.00%	0.01%	0.00	* Underutilization
2003						
Black Americans	0	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	0	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	0	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	0	\$0	0.00%	0.25%	0.00	* Underutilization
Women	5	\$19,795	0.16%	13.04%	1.23	* Underutilization
Other DBEs ⁷	0	\$0	0.00%	0.01%	0.00	* Underutilization
2004						
Black Americans	0	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	2	\$21,216	0.13%	2.27%	5.57	* Underutilization
Asian Pacific Americans	0	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	0	\$0	0.00%	0.25%	0.00	* Underutilization
Women	6	\$83,721	0.50%	13.04%	3.83	* Underutilization
Other DBEs ⁷	0	\$0	0.00%	0.01%	0.00	* Underutilization
2005						
Black Americans	0	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	0	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	0	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	1	\$25,344	0.17%	0.25%	66.58	* Underutilization
Women	4	\$56,079	0.37%	13.04%	2.82	* Underutilization
Other DBEs ⁷	0	\$0	0.00%	0.01%	0.00	* Underutilization
2006						
Black Americans	0	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	0	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	0	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	0	\$0	0.00%	0.25%	0.00	* Underutilization
Women	1	\$3,008	0.02%	13.04%	0.15	* Underutilization
Other DBEs ⁷	0	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL						
Black Americans	0	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	2	\$21,216	0.02%	2.27%	0.88	* Underutilization
Asian Pacific Americans	0	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	6	\$77,389	0.07%	0.25%	29.04	* Underutilization
Women	55	\$753,774	0.71%	13.04%	5.42	* Underutilization
Other DBEs ⁷	0	\$0	0.00%	0.01%	0.00	* Underutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

- ¹ The number of contracts awarded to subcontractors.
- ² The dollars awarded to subcontractors.
- ³ The percentage of dollars from the prime contractor utilization.
- ⁴ The percentage of available firms.
- ⁵ The disparity index is % utilization divided by % availability multiplied by 100.
- ⁶ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.
- ⁷ A non-DBE male.
- * Significantly underutilized - disparity index below 80.00.

Figure D3.4 Professional Services
 Fiscal Years 2000-2006
 Subcontractor Disparity Analysis
 Ethnicity Classification
 Montana Department of Transportation



Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

MONTANA DEPARTMENT OF TRANSPORTATION
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Table D3.44 Professional Services
Fiscal Years 2000-2006
Subcontractor Disparity Analysis_FHWA
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars ¹	% of Dollars ²	% of Firms Available ³	Disparity Index ⁴	Disparity Impact Under/Over Utilization ⁵
2000					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Women	\$199,683	2.23%	13.04%	17.13	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$36,274	0.21%	0.25%	85.50	Underutilization
Women	\$164,089	0.97%	13.04%	7.42	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2002					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$15,771	0.08%	0.25%	31.06	* Underutilization
Women	\$227,398	1.12%	13.04%	8.59	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Women	\$19,795	0.17%	13.04%	1.28	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2004					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$21,216	0.13%	2.27%	5.57	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Women	\$83,721	0.50%	13.04%	3.83	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$25,344	0.17%	0.25%	66.87	* Underutilization
Women	\$56,079	0.37%	13.04%	2.84	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Women	\$3,008	0.02%	13.04%	0.15	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$21,216	0.02%	2.27%	0.89	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$77,389	0.07%	0.25%	29.33	* Underutilization
Women	\$753,774	0.71%	13.04%	5.48	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

¹ The dollars awarded to subcontractors.

² The percentage of dollars from the prime contractor utilization.

³ The percentage of available firms.

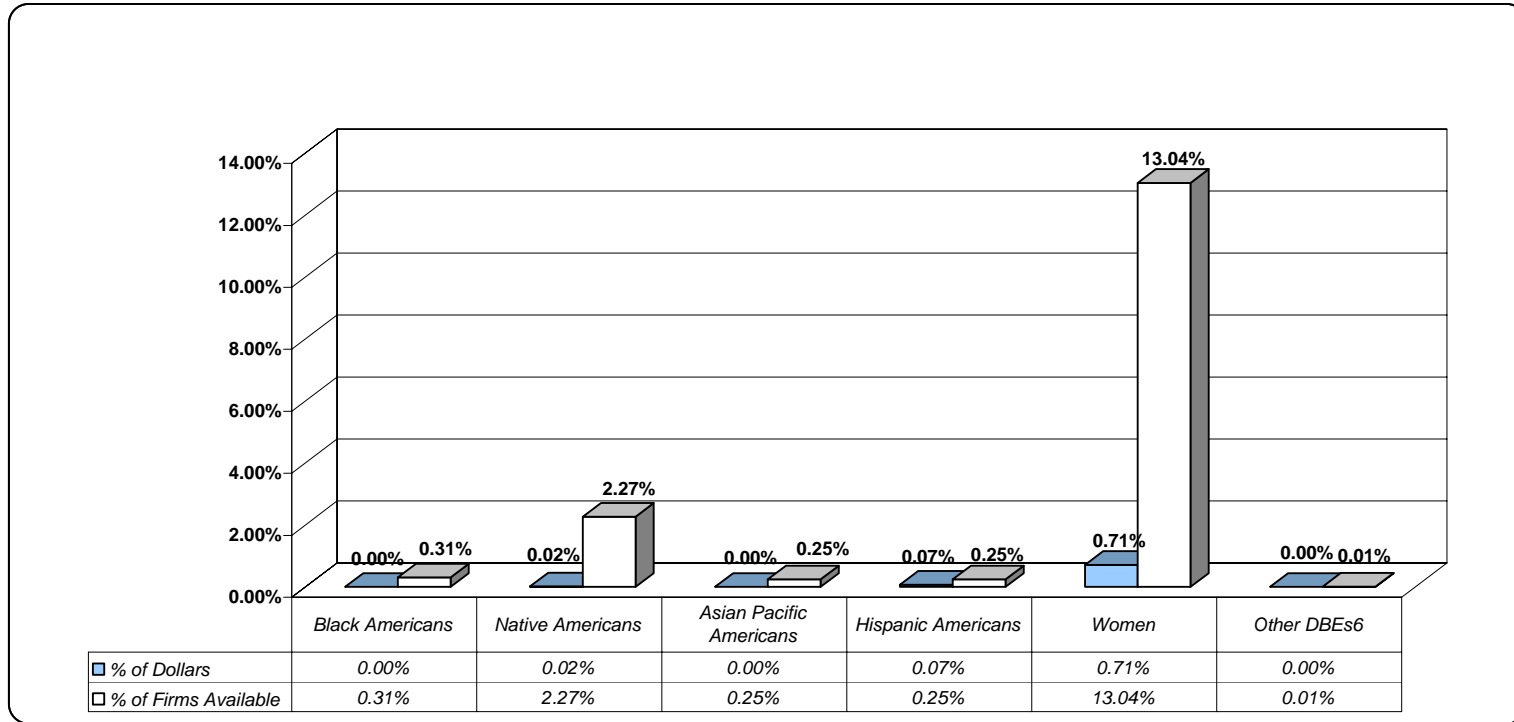
⁴ The disparity index is % utilization divided by % availability multiplied by 100.

⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.

⁶ A non-DBE male.

* Significantly underutilized - disparity index below 80.00.

Figure D3.5 Professional Services
 Fiscal Years 2000-2006
 Subcontractor Disparity Analysis_FHWA
 Ethnicity Classification
 Montana Department of Transportation



Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006

Note: Total dollars awarded may not equal the total due to rounding

MONTANA DEPARTMENT OF TRANSPORTATION
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Table D3.45 Professional Services
Fiscal Years 2000-2006
Subcontractor Disparity Analysis_DISTRICT 1 (Missoula)
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars ¹	% of Dollars ²	% of Firms Available ³	Disparity Index ⁴	Disparity Impact Under/Over Utilization ⁵
2000					
Black Americans	\$0	0.00%	0.18%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.56%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.18%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.55%	0.00	* Underutilization
Women	\$0	0.00%	14.26%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$0	0.00%	0.18%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.56%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.18%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.55%	0.00	* Underutilization
Women	\$0	0.00%	14.26%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2002					
Black Americans	\$0	0.00%	0.18%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.56%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.18%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.55%	0.00	* Underutilization
Women	\$116,978	1.16%	14.26%	8.13	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.18%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.56%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.18%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.55%	0.00	* Underutilization
Women	\$0	0.00%	14.26%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2004					
Black Americans	\$0	0.00%	0.18%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.56%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.18%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.55%	0.00	* Underutilization
Women	\$4,300	0.14%	14.26%	0.97	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.18%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.56%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.18%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.55%	0.00	* Underutilization
Women	\$14,025	1.41%	14.26%	9.92	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.18%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.56%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.18%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.55%	0.00	* Underutilization
Women	\$3,008	0.50%	14.26%	3.53	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$0	0.00%	0.18%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.56%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.18%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.55%	0.00	* Underutilization
Women	\$138,311	0.89%	14.26%	6.27	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

- ¹ The dollars awarded to subcontractors.
- ² The percentage of dollars from the prime contractor utilization.
- ³ The percentage of available firms.
- ⁴ The disparity index is % utilization divided by % availability multiplied by 100.
- ⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.
- ⁶ A non-DBE male.
- * Significantly underutilized - disparity index below 80.00.

MONTANA DEPARTMENT OF TRANSPORTATION
Disparity and Availability Study

Table D3.46 Professional Services
Fiscal Years 2000-2006
Subcontractor Disparity Analysis_DISTRICTS 2 (Butte)
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars ¹	% of Dollars ²	% of Firms Available ³	Disparity Index ⁴	Disparity Impact Under/Over Utilization ⁵
2000					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.26%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.26%	0.00	* Underutilization
Women	\$0	0.00%	10.70%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.26%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.26%	0.00	* Underutilization
Women	\$0	0.00%	10.70%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2002					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.26%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.26%	0.00	* Underutilization
Women	\$0	0.00%	10.70%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.26%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.26%	0.00	* Underutilization
Women	\$0	0.00%	10.70%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2004					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.26%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.26%	0.00	* Underutilization
Women	\$0	0.00%	10.70%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.26%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.26%	0.00	* Underutilization
Women	\$0	0.00%	10.70%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.26%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.26%	0.00	* Underutilization
Women	\$0	0.00%	10.70%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.26%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.26%	0.00	* Underutilization
Women	\$0	0.00%	10.70%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

¹ The dollars awarded to subcontractors.

² The percentage of dollars from the prime contractor utilization.

³ The percentage of available firms.

⁴ The disparity index is % utilization divided by % availability multiplied by 100.

⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.

⁶ A non-DBE male.

* Significantly underutilized - disparity index below 80.00.

MONTANA DEPARTMENT OF TRANSPORTATION
Disparity and Availability Study

Table D3.47 Professional Services
Fiscal Years 2000-2006
Subcontractor Disparity Analysis, DISTRICT 3 (Great Falls)
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars¹	% of Dollars²	% of Firms Available³	Disparity Index⁴	Disparity Impact Under/Over Utilization⁵
2000					
Black Americans	\$0	0.00%	0.84%	0.00	* Underutilization
Native Americans	\$0	0.00%	3.93%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.28%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$0	0.00%	12.92%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$0	0.00%	0.84%	0.00	* Underutilization
Native Americans	\$0	0.00%	3.93%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.28%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$0	0.00%	12.92%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2002					
Black Americans	\$0	0.00%	0.84%	0.00	* Underutilization
Native Americans	\$0	0.00%	3.93%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.28%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$16,289	1.17%	12.92%	9.08	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.84%	0.00	* Underutilization
Native Americans	\$0	0.00%	3.93%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.28%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$4,489	1.02%	12.92%	7.93	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2004					
Black Americans	\$0	0.00%	0.84%	0.00	* Underutilization
Native Americans	\$0	0.00%	3.93%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.28%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$0	0.00%	12.92%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.84%	0.00	* Underutilization
Native Americans	\$0	0.00%	3.93%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.28%	0.00	* Underutilization
Hispanic Americans	\$25,344	6.38%	0.01%	63,841.24	Overutilization
Women	\$0	0.00%	12.92%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.84%	0.00	* Underutilization
Native Americans	\$0	0.00%	3.93%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.28%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$0	0.00%	12.92%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$0	0.00%	0.84%	0.00	* Underutilization
Native Americans	\$0	0.00%	3.93%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.28%	0.00	* Underutilization
Hispanic Americans	\$25,344	0.79%	0.01%	7,879.68	Overutilization
Women	\$20,778	0.65%	12.92%	5.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

¹ The dollars awarded to subcontractors.

² The percentage of dollars from the prime contractor utilization.

³ The percentage of available firms.

⁴ The disparity index is % utilization divided by % availability multiplied by 100.

⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.

⁶ A non-DBE male.

* Significantly underutilized - disparity index below 80.00.

MONTANA DEPARTMENT OF TRANSPORTATION
Disparity and Availability Study

Table D3.48 Professional Services
Fiscal Years 2000-2006
Subcontractor Disparity Analysis_DISTRICT 4 (Glendive)
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars¹	% of Dollars²	% of Firms Available³	Disparity Index⁴	Disparity Impact Under/Over Utilization⁵
2000					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$0	0.00%	9.80%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$0	0.00%	9.80%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$0	0.00%	9.80%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$0	0.00%	9.80%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2002					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$0	0.00%	9.80%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$0	0.00%	9.80%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$0	0.00%	9.80%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$0	0.00%	9.80%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2004					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$0	0.00%	9.80%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$0	0.00%	9.80%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$0	0.00%	9.80%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$0	0.00%	9.80%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$0	0.00%	9.80%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$0	0.00%	9.80%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Native Americans	\$0	0.00%	9.80%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$0	0.00%	9.80%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

¹ The dollars awarded to subcontractors.

² The percentage of dollars from the prime contractor utilization.

³ The percentage of available firms.

⁴ The disparity index is % utilization divided by % availability multiplied by 100.

⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.

⁶ A non-DBE male.

* Significantly underutilized - disparity index below 80.00.

MONTANA DEPARTMENT OF TRANSPORTATION
Disparity and Availability Study

Table D3.49 Professional Services
Fiscal Years 2000-2006
Subcontractor Disparity Analysis_District 5 (Billings)
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars ¹	% of Dollars ²	% of Firms Available ³	Disparity Index ⁴	Disparity Impact Under/Over Utilization ⁵
2000					
Black Americans	\$0	0.00%	0.40%	0.00	* Underutilization
Native Americans	\$0	0.00%	1.20%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.40%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$0	0.00%	14.74%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$0	0.00%	0.40%	0.00	* Underutilization
Native Americans	\$0	0.00%	1.20%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.40%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$7,478	0.48%	14.74%	3.29	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2002					
Black Americans	\$0	0.00%	0.40%	0.00	* Underutilization
Native Americans	\$0	0.00%	1.20%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.40%	0.00	* Underutilization
Hispanic Americans	\$6,935	0.87%	0.01%	8,686.65	Overutilization
Women	\$58,337	7.31%	14.74%	49.58	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.40%	0.00	* Underutilization
Native Americans	\$0	0.00%	1.20%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.40%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$0	0.00%	14.74%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2004					
Black Americans	\$0	0.00%	0.40%	0.00	* Underutilization
Native Americans	\$0	0.00%	1.20%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.40%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$0	0.00%	14.74%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.40%	0.00	* Underutilization
Native Americans	\$0	0.00%	1.20%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.40%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$0	0.00%	14.74%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.40%	0.00	* Underutilization
Native Americans	\$0	0.00%	1.20%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.40%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.01%	0.00	* Underutilization
Women	\$0	0.00%	14.74%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$0	0.00%	0.40%	0.00	* Underutilization
Native Americans	\$0	0.00%	1.20%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.40%	0.00	* Underutilization
Hispanic Americans	\$6,935	0.10%	0.01%	1,020.09	Overutilization
Women	\$65,815	0.97%	14.74%	6.57	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

¹ The dollars awarded to subcontractors.

² The percentage of dollars from the prime contractor utilization.

³ The percentage of available firms.

⁴ The disparity index is % utilization divided by % availability multiplied by 100.

⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.

⁶ A non-DBE male.

* Significantly underutilized - disparity index below 80.00.

MONTANA DEPARTMENT OF TRANSPORTATION
Disparity and Availability Study

Table D3.50 Professional Services
Fiscal Years 2000-2006
Subcontractor Disparity Analysis_MULTIPLE DISTRICTS
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars ¹	% of Dollars ²	% of Firms Available ³	Disparity Index ⁴	Disparity Impact Under/Over Utilization ⁵
2000					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Women	\$0	0.00%	13.04%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Women	\$0	0.00%	13.04%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2002					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Women	\$0	0.00%	13.04%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Women	\$13,131	6.64%	13.04%	50.96	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2004					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Women	\$0	0.00%	13.04%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Women	\$0	0.00%	13.04%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Women	\$0	0.00%	13.04%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Women	\$13,131	3.86%	13.04%	29.60	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

- ¹ The dollars awarded to subcontractors.
² The percentage of dollars from the prime contractor utilization.
³ The percentage of available firms.
⁴ The disparity index is % utilization divided by % availability multiplied by 100.
⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.
⁶ A non-DBE male.
 * Significantly underutilized - disparity index below 80.00.

MONTANA DEPARTMENT OF TRANSPORTATION
Disparity and Availability Study

Table D3.51 Professional Services
Fiscal Years 2000-2006
Subcontractor Disparity Analysis_HEADQUARTERS
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars ¹	% of Dollars ²	% of Firms Available ³	Disparity Index ⁴	Disparity Impact Under/Over Utilization ⁵
2000					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Women	\$182,946	0.00%	13.04%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$36,274	0.25%	0.25%	99.64	Underutilization
Women	\$156,611	1.08%	13.04%	8.25	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2002					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$8,836	0.11%	0.25%	45.10	* Underutilization
Women	\$35,795	0.46%	13.04%	3.50	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Women	\$2,175	0.02%	13.04%	0.16	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2004					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$21,216	0.17%	2.27%	7.69	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Women	\$79,421	0.65%	13.04%	5.01	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Women	\$42,054	0.42%	13.04%	3.25	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Women	\$0	0.00%	13.04%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$21,216	0.03%	2.27%	1.36	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$45,110	0.07%	0.25%	26.22	* Underutilization
Women	\$499,002	0.73%	13.04%	5.56	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

¹ The dollars awarded to subcontractors.

² The percentage of dollars from the prime contractor utilization.

³ The percentage of available firms.

⁴ The disparity index is % utilization divided by % availability multiplied by 100.

⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.

⁶ A non-DBE male.

* Significantly underutilized - disparity index below 80.00.

MONTANA DEPARTMENT OF TRANSPORTATION
Disparity and Availability Study

Table D3.52 Professional Services
Fiscal Years 2000-2006
Subcontractor Disparity Analysis STATEWIDE
Ethnicity Classification
Montana Department of Transportation

Ethnicity Classifications	Contract Dollars ¹	% of Dollars ²	% of Firms Available ³	Disparity Index ⁴	Disparity Impact Under/Over Utilization ⁵
2000					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Women	\$16,737	0.00%	13.04%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2001					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Women	\$0	0.00%	13.04%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2002					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Women	\$0	0.00%	13.04%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2003					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Women	\$0	0.00%	13.04%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2004					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Women	\$0	0.00%	13.04%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2005					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Women	\$0	0.00%	13.04%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
2006					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Women	\$0	0.00%	13.04%	0.00	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization
OVERALL					
Black Americans	\$0	0.00%	0.31%	0.00	* Underutilization
Native Americans	\$0	0.00%	2.27%	0.00	* Underutilization
Asian Pacific Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Hispanic Americans	\$0	0.00%	0.25%	0.00	* Underutilization
Women	\$16,737	0.84%	13.04%	6.41	* Underutilization
Other DBEs ⁶	\$0	0.00%	0.01%	0.00	* Underutilization

Source: Montana Department of Transportation for the period of October 1, 1999 through September 30, 2006
 Note: Total dollars awarded may not equal the total due to rounding

- ¹ The dollars awarded to subcontractors.
- ² The percentage of dollars from the prime contractor utilization.
- ³ The percentage of available firms.
- ⁴ The disparity index is % utilization divided by % availability multiplied by 100.
- ⁵ The disparity index of less than 100 indicates underutilization or overutilization if greater than 100.
- ⁶ A non-DBE male.
- * Significantly underutilized - disparity index below 80.00.

APPENDIX E - PERSONAL INTERVIEW GUIDE

**Montana Disadvantaged Business Enterprise
Availability and Disparity Study
PERSONAL INTERVIEW GUIDE**

DATE: _____

START TIME: _____

END TIME: _____

INTERVIEWER: _____

LOCATION: _____

COMPANY: _____

ADDRESS: _____

CITY: _____ STATE: _____ ZIP: _____

PHONE: _____ FAX: _____

E-MAIL: _____

INTERVIEWEE: _____

TITLE: _____

CONFIDENTIALITY STATEMENT

This statement is to be read to the interview prior to asking any questions.

On behalf of the Montana Department of Transportation, we're conducting personal interviews with randomly sampled firms to gather comprehensive data of the Agency's purchasing practices. The Agency is committed to improving business with all of its vendors. Survey responses will be held in confidence and your firm's information will not be distributed to or shared with any other firm or person. However, in the case of a court order, D. Wilson Consulting Group will be compelled to provide all documents to the courts.

DEMOGRAPHICS

1. What is the firm's primary line of business?

- Construction
 - Highway
 - Building
 - Bridge
 - Rail

- Professional Services
 - Architecture/Engineering
 - Consulting
 - Accounting
 - Legal
 - Other _____

- Commodities and Supplies
- Miscellaneous and Other Services _____
- No Response

1a. Is this the firm's original line of business?

- Yes
- No
- No Response

If not, what was the firm's original line of business?

2. Is your firm required to maintain a special license for the services provided?

- Yes
- No
- No response

If yes, what type of license?

3. What is the firm's business structure?

- Sole Proprietorship
- Partnership
- Corporation
- Limited Liability Partnership
- Limited Liability Corporation
- Joint Venture
- Non-Profit
- No Response

4. What is the race/ethnicity of the controlling owner/partner of the firm?

- Caucasian
- Black
- Native American
- Asian
- Hispanic
- Native Hawaiian/Pacific Islander
- Other _____

5. What is the gender of the controlling owner/partner of the firm?

- Male
- Female
- No Response

6. What year was the business established?

7. How many years of experience does the primary owner of the firm have in the firm's line of business?

8. What is the highest level of education completed by the firm's owner?

- Some High School
- High School Graduate
- Some College
- College Graduate
- Post Graduate
- Trade or Technical Certificate
- No Response

9. What is the firm's total number of employees, excluding the owner(s)?

Full-time _____

Part-time _____

10. Has the Number of employees changed?

- Grown
- Flat
- Declined

11. Specify the gross receipts of the firm for the last 3 years:

2004

- \$50,000 or less
- \$50,001 - \$100,000
- \$100,001 - \$300,000
- \$300,001 - \$500,000
- \$500,001 - \$1,000,000
- \$1,000,001 - \$3,000,000
- \$3,000,001 - \$5,000,000
- \$5,000,001 - \$10,000,000
- Over \$10,000,000

2005

- \$50,000 or less
- \$50,001 - \$100,000
- \$100,001 - \$300,000
- \$300,001 - \$500,000
- \$500,001 - \$1,000,000
- \$1,000,001 - \$3,000,000
- \$3,000,001 - \$5,000,000
- \$5,000,001 - \$10,000,000
- Over \$10,000,000

2006

- \$50,000 or less
- \$50,001 - \$100,000
- \$100,001 - \$300,000
- \$300,001 - \$500,000
- \$500,001 - \$1,000,000
- \$1,000,001 - \$3,000,000
- \$3,000,001 - \$5,000,000
- \$5,000,001 - \$10,000,000
- Over \$10,000,000

12. Of the total gross receipts mentioned above, what percentage of dollars came from doing business in the following?

- _____ % Private Sector
- _____ % Public Sector
- _____ % Other _____
- _____ % Don't Know

The following questions refer to the firm's conducting business with the Montana Department of Transportation, during the study period of October 1, 1999 through September 30, 2006.

AS A PRIME CONTRACTOR/CONSULTANT OR SUBCONTRACTOR/SUBCONSULTANT

13. Has your firm ever served as a prime contractor/consultant on the MDT's projects?

- Yes
- No
- No Response

14. Is your firm familiar with the MDT's bidding and solicitation procedures and processes?

- Yes
- No
- No Response

15. Has your firm submitted a bid or quote or responded to an ITB/RFP/RFQ on a project as a prime contractor?

- Yes
- No
- No Response

If so, specify the number of bids, quotes or proposals submitted

- 1-10
- 11-25
- 26-50
- 51-100
- 100+

16. Has Agency personnel been helpful when your firm has requested additional information or needed help during the procurement/selection process?

- Yes
- No
- No Response

If yes, has the information been timely and accurate?

If no, please explain.

17. How fair do you think the MDT's procurement/selection process is?

- Extremely Fair
- Somewhat Fair
- Fair
- Unfair
- Extremely Unfair
- No Response

If unfair, has your firm specifically been treated unfairly in the procurement selection process?

18. Is your firm aware of any informal networking that gives advantages to firms selected for MDT's contracts (good old boy network)?

- Yes
- No
- No Response

If Yes, please explain.

19. Please tell me if any of the following factors have interfered with your company's ability to bid on a project with the MDT:

	<u>Yes</u>	<u>No</u>
a. Performance bond requirements	<input type="checkbox"/>	<input type="checkbox"/>
b. Insurance requirements	<input type="checkbox"/>	<input type="checkbox"/>
c. Non-competitive supplier prices	<input type="checkbox"/>	<input type="checkbox"/>
d. Bid specifications	<input type="checkbox"/>	<input type="checkbox"/>
e. Pre-qualification requirements	<input type="checkbox"/>	<input type="checkbox"/>
f. Limited time to prepare bid package or quote	<input type="checkbox"/>	<input type="checkbox"/>
g. Limited information on pending projects	<input type="checkbox"/>	<input type="checkbox"/>
h. Knowledge and understanding of purchasing/contracting policies, procedures or processes	<input type="checkbox"/>	<input type="checkbox"/>
i. Lack of experience	<input type="checkbox"/>	<input type="checkbox"/>

- | | | |
|---|--------------------------|--------------------------|
| j. Lack of personnel | <input type="checkbox"/> | <input type="checkbox"/> |
| k. Lack of equipment | <input type="checkbox"/> | <input type="checkbox"/> |
| l. Lack of resources to compete in the public & private markets
simultaneously | <input type="checkbox"/> | <input type="checkbox"/> |
| m. Lack of relationships with larger firms that you could partner with | <input type="checkbox"/> | <input type="checkbox"/> |
| n. Contract is too large | <input type="checkbox"/> | <input type="checkbox"/> |
| o. Contract is too expensive | <input type="checkbox"/> | <input type="checkbox"/> |
| p. Contracting practices | <input type="checkbox"/> | <input type="checkbox"/> |
| q. Cost of buying plans for each proposal | <input type="checkbox"/> | <input type="checkbox"/> |
| r. Agency procurement managers tend to maintain a preferred list
of vendor to the exclusion of your firm | <input type="checkbox"/> | <input type="checkbox"/> |

Please explain any “yes” responses.

20. Of the above mentioned barriers, which do you feel is the greatest factor preventing your firm from being awarded projects? How?

21. Are there any other barriers from the above list that present significant issues? How?

22. Are there any barriers or factors other than those previously mentioned that have hindered your firm from serving as a subcontractor/subconsultant on projects?

- Yes
- No
- No Response

If yes, please explain.

23. Has your company ever been faced with any of the following situations?

SITUATIONS	YES	NO
a. Submitted as subcontractor, and then dropped by the prime after the prime was awarded the contract.	[]	[]
b. Placed on a contract to do one job and ended up doing another	[]	[]
c. Did a job that required less work and pay than was contracted for	[]	[]
d. Paid less than the negotiated amount in the contract after completing the job.	[]	[]
e. Prime contractor held your company to higher performance standards than other contractors on the job.	[]	[]
f. Agency personnel held your company to higher performance standards than other contractors on the job.	[]	[]
g. Completed a job and never received payment.	[]	[]
h. Asked to be a front for a majority firm.	[]	[]
i. Pressured to lower quotes on a bid because of bid peddling or bid shopping by prime contractor.	[]	[]
j. Frequently contacted by prime contractors for inclusion in a bid, and after providing the quotes, never heard from the prime again.	[]	[]
k. Dropped from the contract because a DBE goal was not required or already met.	[]	[]
l. Followed any unwritten rules that you must follow in order to win contracts.	[]	[]
m. Failed to attend mandatory pre-bid conference.	[]	[]
n. Asked to sign a form stating you had been paid when you had not been.	[]	[]
o. Had problems with prime paying you on time.	[]	[]
p. Had prime used your firm name in bid without permission.	[]	[]
q. Prime changed your bid without permission.	[]	[]
r. Asked to do more work than in bid without increase in fees.	[]	[]
s. Failure to timely release retainage	[]	[]
t. Design-Build format puts project out of reach for my company	[]	[]

Please explain any yes responses.

24. In your opinion, what has been the biggest obstacle your firm has faced when doing business with the Montana Department of Transportation? (Refer to list)

25. Are there any other obstacles that present significant issues? (Refer to list) How?

26. Has the Montana Department of Transportation ever encouraged your firm to bid or submit a proposal on their procurements?

- Yes
- No
- No Response

If so please explain the Agency's efforts

27. Does the MDT conduct any outreach efforts?

- Yes
- No
- No Response

If yes, please provide examples of the Agency's outreach efforts. If no, what are some outreach practices you would like to see the Agency implement?

28. In your opinion, do you think the Agency shows favoritism toward some firms?

- Yes
- No
- No Response

If yes, please explain.

29. Has your firm ever been the lowest bidder on a project and was not awarded the project as a prime contractor?

- Yes
- No
- No Response

If yes, please explain the situation and what actions were taken.

30. Has your firm ever appealed a project award?

- Yes
- No
- No Response

If yes, please explain.

31. Have you ever filed a complaint with the MDT?

- Yes
- No
- No Response

If yes, please explain.

32. In your opinion, do you fear retaliation against your firm if you were to file a complaint or since you have filed a complaint?

- Yes
- No
- No Response

If yes, please explain.

33. What can be done to improve the Agency's procurement and selection process?

34. Has your firm ever responded to a bid/RFP as a subcontractor/subconsultant?

- Yes
- No
- No Response

If yes, what is the estimated number of bids/RFPs your firm has responded to?

- 1-10
- 11-25
- 26-50
- 51-100
- 100+

35. Has your firm ever served as a subcontractor/subconsultant on the Agency's projects?

- Yes
- No
- No Response

If yes, what is the estimated number of projects your firm has served as a subcontractor/subconsultant?

- 1-10
- 11-25
- 26-50
- 51-100
- 100+

36. In your opinion, do you think prime contractors/consultants show favoritism toward some firms on projects?

- Yes
- No
- No Response

If yes, please explain.

MINORITY/DISADVANTAGED BUSINESSES
--

37. Is the firm certified in any of the following categories?

- DBE
- MBE
- SBE
- WBE

If yes, with what agencies?

38. Do you feel your firm's certification status has affected the firm's ability to compete with other firms?

- Yes
- No
- No Response

Why or why not?

39. Has your firm ever experienced discriminatory action from the Agency?

- Yes
- No
- No Response

If yes, please explain.

40. Has your firm ever experienced discriminatory action by a prime contractor on an MDT project?

- Yes
- No
- No Response

If yes, please explain.

41. When there were DBE goals, do you believe this affected the prime contractors' utilization of minority-owned firms on the Agency's projects?

- Yes
- No
- No Response

Please explain.

42. Since the goals have been removed, do you believe prime contractors are utilizing minority-owned firms on the Agency's projects?

- Yes
- No
- No Response

Please explain.

43. Are you utilized by prime contractors on projects where there are no goals?

- Yes
- No
- No Response

Please explain.

44. In your opinion, do you feel there is a difference in the MDT's willingness to utilize non-minority owned firms versus minority-owned firms as prime contractors?

- Yes
- No
- No Response

If yes, please explain.

45. Is your firm aware of any practices or procedures utilized by the MDT or prime contractors to avoid the utilization of minority-owned firms on projects?

- Yes
- No
- No Response

If yes, please explain.

NON-MINORITY BUSINESSES (Caucasian Male Owned)

46. Do you think certified minority-owned firms have a competitive advantage when bidding on the MDT's projects?

- Yes
- No
- No Response

If yes, please explain.

47. In your opinion, do you feel there is a difference in the Agency's willingness to utilize non-minority owned firms versus minority-owned firms as prime contractors?

- Yes
- No
- No Response

If yes, please explain.

48. Is your firm aware of any practices or procedures utilized by the Agency or prime contractors to avoid the utilization of minority-owned firms on projects?

- Yes
- No
- No Response

If yes, please explain.

49. Do you think the challenges minority-owned firms are faced with differ from those of non-minority owned firms?

- Yes
- No
- No Response

If yes, please explain.

50. Has your firm ever encountered reverse discrimination?

- Yes
- No
- No Response

If yes, please explain.

51. In your opinion, what has been the biggest obstacle your firm has faced when doing business with the Montana Department of Transportation?

ALL INTERVIEWEES

52. Do you have any suggestions for improvement to the MDT's purchasing practices?

53. Have you experienced any problems with inconsistencies in the MDT's contracting policies?

54. Do any of the MDT's contracting policies hinder your company's ability to do business with the Agency?

55. Can you think of anything not covered in the interview that will be helpful to this study?

AFFIDAVIT

I _____,
(Printed Name)

(Title)

representing _____; hereby
(Firm's Name)

acknowledge the information provided during this interview were freely given, true and reflects this firm's procurement experiences with participating Agencies). My statements were given freely and not coerced.

Signature

Date

Interviewer (witness)

Date

APPENDIX F - GOAL SETTING METHODOLOGY



APPENDIX F - GOAL SETTING METHODOLOGY

The USDOT DBE regulations set for a two-step process in section 49 C.F.R. 26.45 for MDT to follow to set overall DBE goals annually. The process ensures that the overall goal is based on specific evidence of availability of ready, willing and able DBE-owned businesses relative to all businesses ready, willing and able to participate on MDT projects. Recipients must follow the USDOT's two-step methodology for goal setting to determine the appropriate DBE participation they expect absent the effect of discrimination:

- **Step 1** - Compute the base figure for the relative availability of ready, willing and able DBE owned firms,
- **Step 2** - Once a base figure has been calculated, you must make any adjustments necessary, using the guidelines set forth in 49 C.F.R. 26.45.

Following is a summary of the different methods acceptable under the federal regulations for conducting Steps 1 and 2.

Step 1: Definition of a Base Figure

Step One Methodology includes:

USDOT lists four examples of methods MDT may use to define the base figure for setting an overall DBE goal. As one of the methods approved by USDOT, MDT can rely on the percentages in this disparity study for a base figure for a period of 3 to 5 years. As part of the disparity study, the Wilson Group has used the following methodology:

- Utilization - Reviewed contracts awarded by MDT during FYs 1999-2006 to determine the utilization of DBE construction and professional services firms by work codes, ethnicity and gender.
- Availability - The following vendors established the availability of DBEs for MDT:
 1. Montana Department of Transportation Departmental Vendors (Civil Rights, Construction, Consult/Design, Purchasing, and Highway Safety)
 2. Montana Department of Transportation Tracking Systems (PES/LAS and DBE Suite)
 3. Montana Contractors Association Vendor List
 4. Dun and Bradstreet Montana Firm Database (2007)
 5. National Center for American Indian Enterprises Directory
 6. National Minority Suppliers Directory (Montana Firms)
- Capability - We then analyzed actual data using a telephone survey of over 700 participants to filter out firms that do not possess the necessary level of capacity to perform work for MDT.

- Disparity - Once the utilization and availability of firms were determined, a disparity analysis was conducted using the nationally accepted calculation.
- Overutilization of DBEs by Work Codes - If DBEs were overutilized in a particular work code, those firms were removed from the availability pool.
- Weighting by Dollars Expended - Finally, the availability pool was weighted by the dollars expended in each work code in which DBEs were underutilized.

In the alternative, MDT could: (1) determine the number of DBEs on MDT's directory; (2) using the Census Bureau County Business Pattern, determine all ready, willing and able businesses available in Montana to perform work in the same SIC code; and divide the number of DBEs by the Census Bureau number of all businesses to get a base figure.

In addition to the above two options, MDT could use a disparity study or goals developed by other recipients serving the same area as a basis for their goals.

Step 2: Adjustment of Base Goal

MDT should then adjust its base goal, if necessary, to reflect current circumstances. For example, since finding overutilization of DBEs in the disparity study, MDT should look at the circumstances every year and evaluate whether DBEs continue to be overutilized with a race neutral program. If MDT finds that DBEs become underutilized using only race-neutral goals, the disparity study base figure can be adjusted upward for a limited time to restore the underutilized DBEs to parity.

Other areas of evidence that may require adjustment include the current capacity of DBEs to perform work on MDT projects. For example, if MDT is aware that most of the certified DBEs are working on a large project in the area, MDT may want to consider that fact in deciding whether to set an annual race-based goal, even if the DBEs are underutilized.

If another disparity study is conducted within the State of Montana, MDT could use the results of that study to adjust its base annual goal. The adjustment could confirm there is no underutilization of DBEs or it could show significant underutilization of DBEs, in which case MDT could set an annual race-based goal.

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