

Montana Fall Transit Training Presentation by Amy Conne. Director, National Projects Community Transportation Assn. of America conrick@ctaa.org 202-415-9692 Workshop 2018





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Latest News

CTAA and The Bus Coalition Urge Congressional Appropriators to Maximize FY 2019 Bus and Bus Facilities Funding



Members of the Bus Coalition (TBC) and the Community Transportation Association of America (CTAA) thank Congress for taking steps in the FY19 THUD Appropriations process to restore funds to federal bus programs. As conference negotiations take place to reconcile the differences between the

House and Senate versions, TBC and CTAA strongly support the higher funding levels included in the House bill, including the \$300 million investment in the competitive grant program.

 CTAA and The Bus Coalition Urge Congressional Appropriators to Maximize FY 2019 Bus and Bus Facilities Funding (PDF)

Competitive Bus & Bus Facilities Grants: Trends 2016-2018



The federal competitive bus and bus facilities program - Section 5339b - is administered by the Federal Transit Administration (FTA) and delivers crucial capital investment to replace aging buses and facilities. Download

CTAA's analysis (PDF)(1.82 MB) of the past three years of competitive grant selections by the FTA.

Competitive Bus & Bus Facilities Grants: Trends 2016-2018 (PDF)(1.82 MB)

Membership

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Promoting Customer-Centered Mobility Strategies

that advance good health, economic vitality, selfsufficiency, and community

Quick Links



Setting the Context



The Federal Context



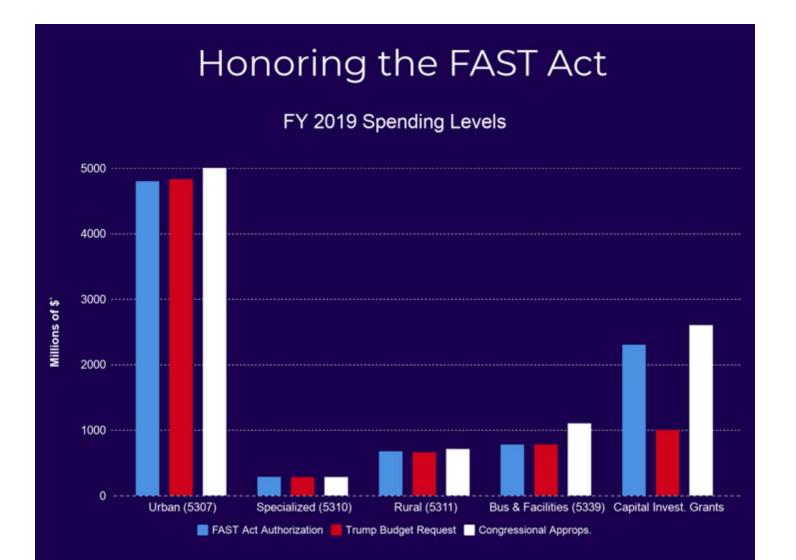
Appropriations Update

- DOT appropriations along with 8 other appropriations bills delayed until early December, after midterm elections.
- Program funding from Sept. 30 December 7 held at FY 2018 levels

	House Bill	Senate Bill
Overall FTA	\$13.6 billion	\$13.5 billion
Additional 5307	\$150 million	No increase
Additional 5311	\$50 million	No Increase
Additional 5339	\$350 million	\$400 million
5339 Distribution	Leans More Discretionary	Follows FAST Act Distribution

Note: Senate bill includes 1-year ban on transit vehicle purchases from Chinese-owned companies





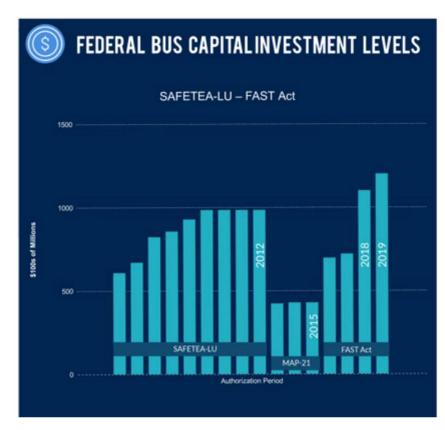


Section 5339 Increases

- Total of \$1.1 billion appropriated in FY 2018
- Compare to \$720 million in FY 2017
- \$654.6 million through formula portion
- \$408 million through competitive/discretionary grants
- \$84.45 million for Low/No Vehicles competitive grants
- Increase matches fixed-guideway stateof-good repair grants







CTAA Analysis – FY 2018 Section 5339 Discretionary Capital Grants

Key Highlights

Total Number of Projects	107	
Largest Recipient: 6 recipients shared	\$11,000,000	
Smallest Recipient: Mid-Columbia Econ. Dev. Dist.	\$68,000	
Average Amount of Grant per Recipient	\$3,422,430	
State with Most Recipients: California	12	
Vehicle Projects	64	
Facility & Equipment Projects	46	
Vehicle & Facility Projects	9	
Statewide Projects	15	
Projects in Large Urban Areas (200,000 or > population)	32 [30%]
Projects in Small Urban Areas (50,000 to 199,000 populat	37 [35%]
Projects in Rural Communities (<50,000 population)	29 [27%]
Projects in Tribal Communities	9 [8	8%]
CTAA Member Recipients	39	

FAST Act Reauthorization

Shortfalls in trust fund revenues have become untenable



- Discussion on long-term revenue fix starting now
- Need sustained, predictable growth in formula programs
- Establish priorities for regulatory changes in statute



Community Transportation Priorities

- Raise the gas tax move beyond stop-gap
 measures and general fund transfers by Congress
- ① Explore long-term revenue mechanisms
- Maintain & grow transit formula programs
- Sensible regulations
- Incentivize data-driven, performance-based innovations by transit agencies



Non-Emergency Medical Transportation Policy



- CMS considering state waivers to avoid NEMT benefit
- Will waivers apply only to expanded Medicaid populations or entire population?
- Coalition of NEMT brokers monitoring waiver status
- CTAA exploring federal research of NEMT importance to healthcare outcomes





Coordinating Council on Access and Mobility

An interagency partnership established by Executive Order to improve coordination across federal programs that fund human service transportation.



Transportation Coordination **Barriers**

Barrier	R	services dis	Sale Rode Service	Series Hou	ders deligible de la company d	S S a de hold	state loud state of the state o	dra Health Jetera
Limited Awareness	•	•	•			•		•
Unengaged Stakeholders		•		•	•		•	•
Program Restrictions			•		•	•	•	•
Insufficient Incentives	•		•	•		•		
Limited Federal Guidance	•				•		•	
Jurisdictional Boundaries				•			•	
Administrative Burden	•				•			
Insufficient Data			•			•		
Cost Sharing Concerns							•	
Inaccessible Systems		•						



CCAM: Next Steps

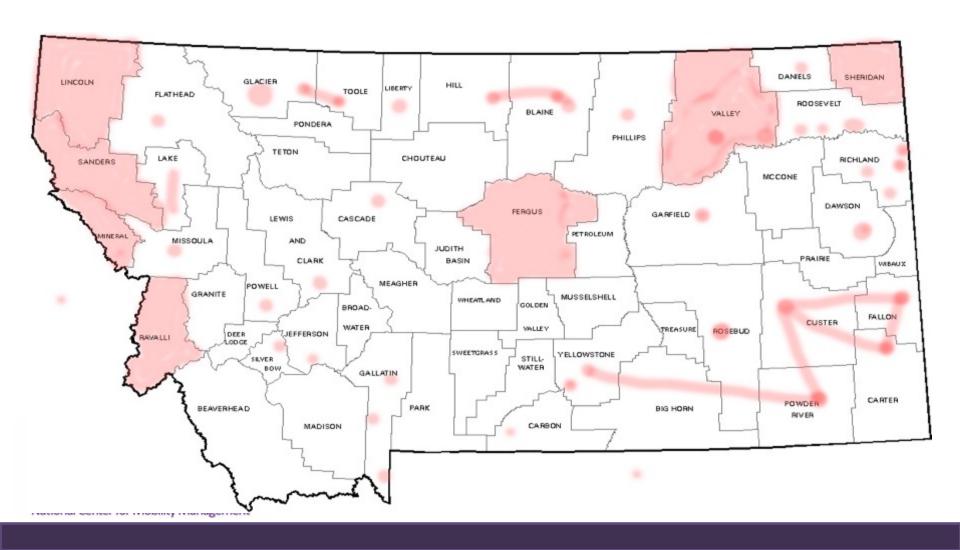
The CCAM will convene federal work groups that will use the focus group findings to develop recommendations for Congressional and agency action.



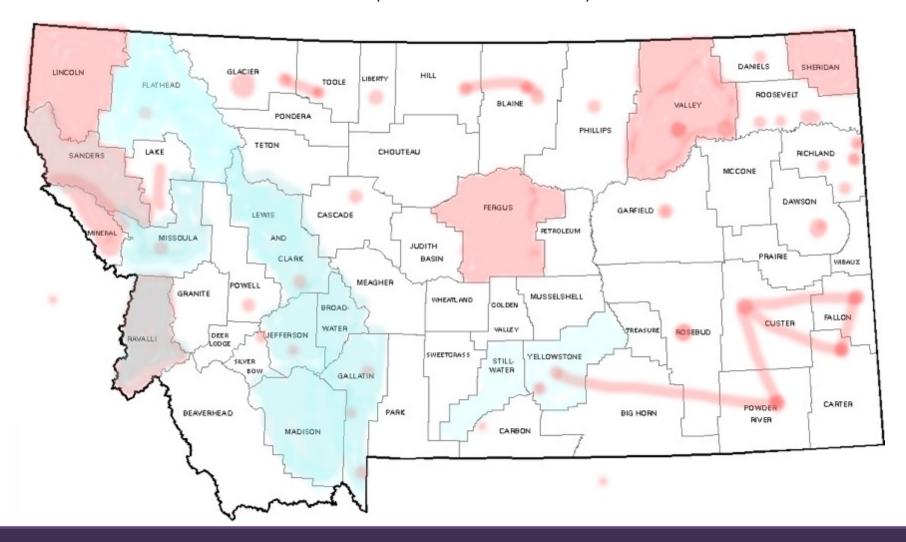
The Montana Context



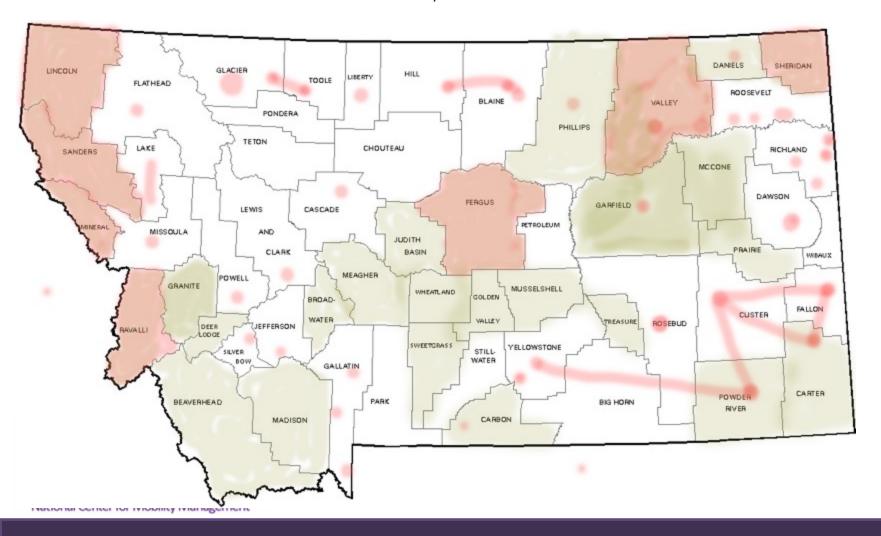
Montana Transit Service Areas



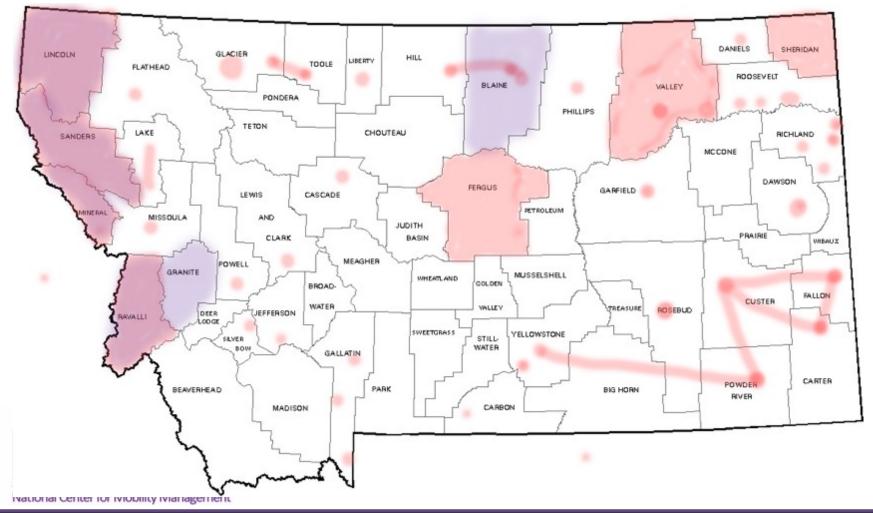
Population Growth >10% (2012-2016)



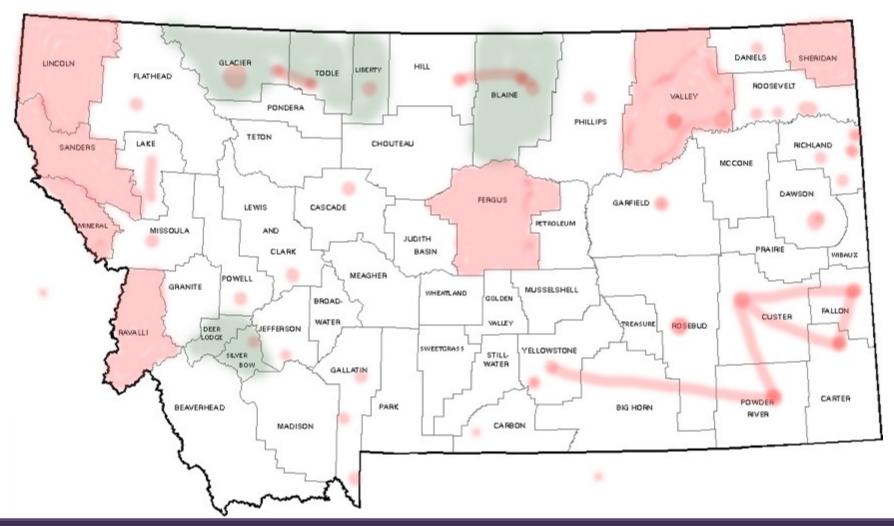
Percentage of Older Adult (age 65+, >20%)



Percentage of People w/Disability (over 18% of population)



Percentage of No-Vehicle Households (>8%)



Hospitals Incurring Readmission Penalties FY18

ST PETER'S HOSPITAL	\$	(313,184)
		(,,
NORTHWEST SPECIALTY HOSPITAL	\$	(136,904)
ST JAMES HEALTHCARE	\$	(124,863)
KOOTENAI HEALTH	\$	(59,152)
BENEFIS HOSPITALS INC	\$	(52,073)
ST VINCENT HEALTHCARE	\$	(36,666)
COMMUNITY MEDICAL CENTER	\$	(35,958)
NORTHERN MONTANA HOSPITAL	\$	(10,615)
BILLINGS CLINIC HOSPITAL	\$	(6,546)
GREAT FALLS CLINIC HOSPITAL	Ś	(1,628)
GREAT TALLS CLINIC HOSTITAL	۲	(1,020)

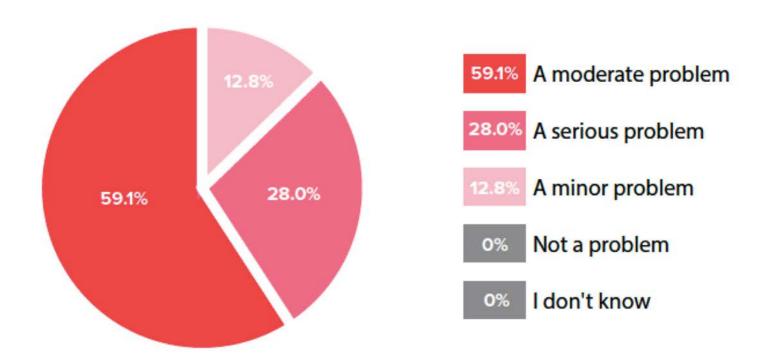
Hospitals with no readmissions penalty:

ST PATRICK HOSPITAL
KALISPELL REGIONAL MEDICAL
CENTER
BOZEMAN HEALTH DEACONESS
HOSPITAL
P H S INDIAN HOSPITAL AT
BROWNING - BLACKFEET
THE HEALTHCENTER
ST JOSEPH REGIONAL MEDICAL
CENTER

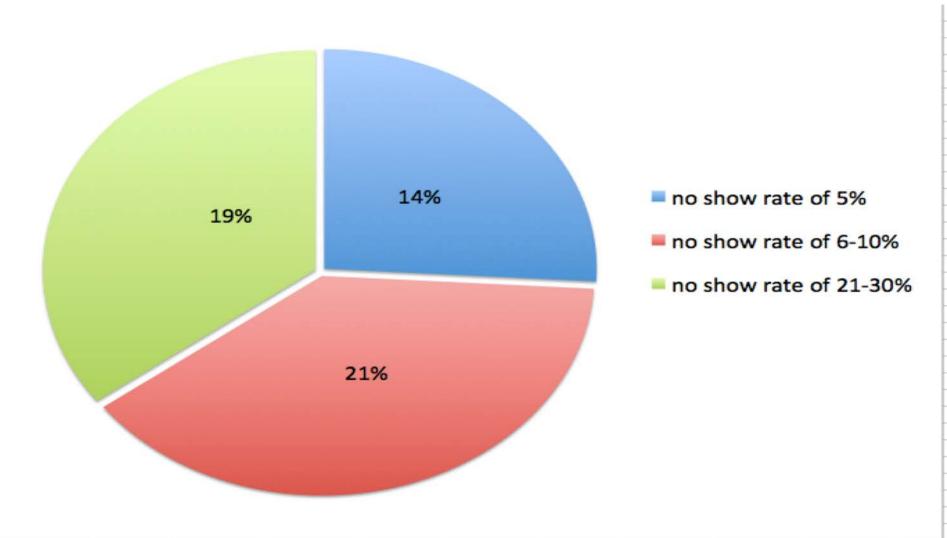
Health Outreach Partners 2017 Scan: 188 HRSA-funded clinics responding:

Figure 1: Missed appointments in health centers

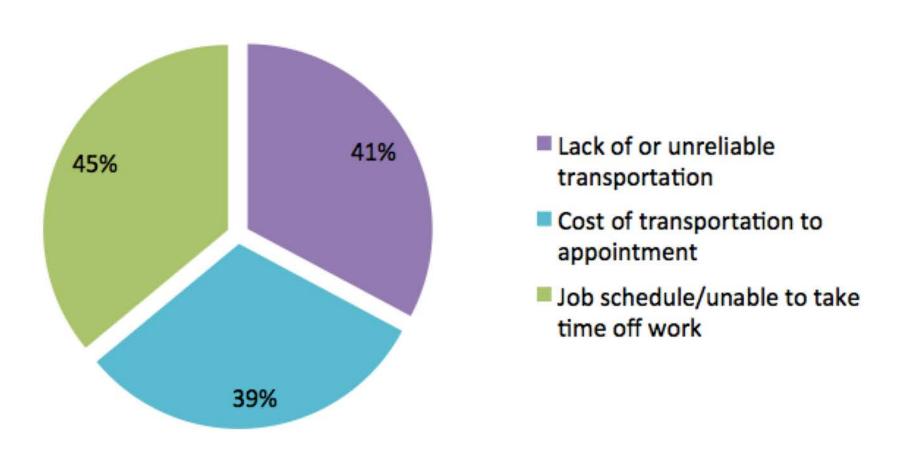
To what extent are missed appointments (i.e. an appointment where the patient does not show up) a problem at your health center or practice?



No-Show Rates: **Rural** HRSA-Funded Clinics



Top 3 reasons for missed appointments



What Other Growing Mobility Needs Do You See?



Transforming Your Organization Into One that Innovates



What stops organizations from being innovative?

Constraints to Innovation

- Individual
- Group
- Organizational
- Industry/Market
- Societal
- Technological



Individual Constraints



Individual-Level Pitfalls

- You are not challenged to think differently
- You do not have the confidence in your ideas
- You don't have the personal bandwith to be innovative
- Once you have an idea, you hold onto it, even if feedback tells you to let it go



Sometimes . . .





If I want to be creative, I need to . . .













Have Confidence in Your Idea and Share it with Enthusiasm

Individual constraints worksheet

Group Constraints



Group Dynamics Can be Constraining

- Emotional: Self-monitoring of how I am seen by others
- Cultural: Not sure if what I'm going to say will be well-received
- Environmental: Where I meet and work with others
- Process: How we do our work together as a group



Fear of Criticism

- Easier to criticize then to open up to a new idea
- Group criticism is stifling

Have you created a culture that supports idea incubation?

- Honor people's ideas, allow them to develop
- Withhold judgment
- Create space to explore ideas
- Move indiv. to group ownership



"Blowing our someone else's candle doesn't make your candle burn brighter."

Fear of mistakes

- What if I am wrong?
- What if they judge me?
- Safest way is not to do anything that has risk, not expose yourself

Have you created a "psychologically safe" environment at work?

- Rules for engagement
- Dissent channels







Avoiding Conflict

- Go along with bad ideas to avoid conflict
- Bruised by what has happened in a past conflict situation

Have you created a "psychologically safe" environment at work?

- Encourage different ideas
- Solicit respectful feedback
- As a leader, don't show favor to one idea over another



Group constraints worksheet

Organizational Constraints



Organizational Culture

Organizations are designed to achieve routine outputs, which goes against an organization that might want to continually be open to change



Organizational Permission

The organization isn't structured to be permissive of innovation – innovation is not considered strategic



Resource Constraints

- Don't want to put organizational resources at risk
- Takes extra resources not willing to dedicate



Risk Aversion

If not making mistakes is part of your culture, no innovation

"Fail often in order to succeed sooner"



So how does a leader build a Culture of Innovation?

Mean it! when you ask for Innovation!



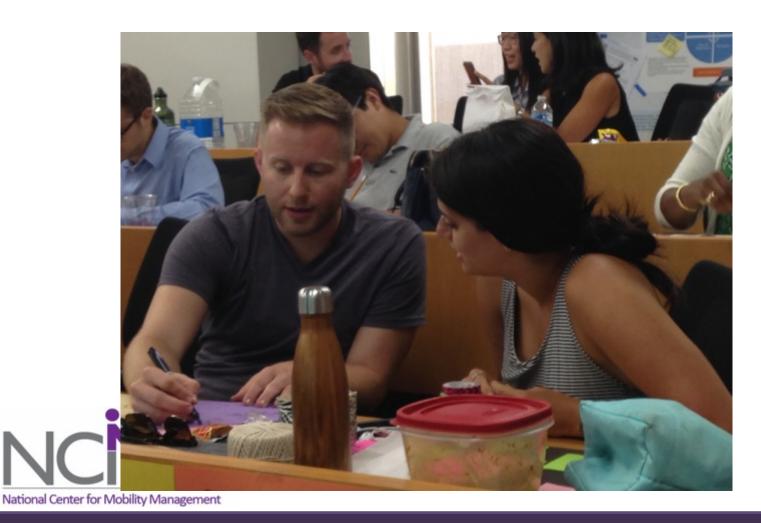




Build a creative environment



Encourage People to Create in Groups



Be comfortable ceding a little control

"In a very innovative culture you can't have a kind of hierarchy of here's the boss and the next person down and the next person down and the next person down because it's impossible that the boss is the one who's had the insightful experience needed to innovate."

Dave Kelley, IDEO



Give Team Members the Context They Need

- Ensuring innovation serves the organization's mission -- but first they must know the mission
- Ensure they are clear on your strategy



Cultivate dissent: hire people who don't listen to you . . . at least not all the time



Inspire Them to Do Their Best Work

Ensure team members

- are competent
- feel empowered and supported
- Are willing to give their best ideas to the cause

Send a Clear Message: Innovation is everyone's job – add this to job evaluation (how well innovate this year)



Organizational constraints worksheet

By building a Culture of Innovation, you never know what might happen – Innovation Can Come from Anyone

In late 2006, a Malawian newspaper first wrote about a remarkable young man from a remote rural village north of the capital city.



Exploring Volunteer Driver Programs



Value of Volunteer Transportation Programs

- Provides more flexibility to transit agency in how/when service is provided
- Can cross jurisdictional boundaries
- Is most likely less costly than demand-response service
- May be easier to recruit part-time volunteers than hire new drivers



Volunteer Program Costs

- Agency administrative personnel
 - Recruit volunteers
 - Request background checks/perform vehicle inspections
 - Schedule rides
 - Process volunteer reimbursement (if offered)
 - Maintain good relationship with volunteers
- Mileage reimbursement for volunteer drivers (if offered)
- Other admin costs: computer software/systems, background checks, and liability insurance



Volunteer recruitment

- Word of mouth
- Community- and faith-based organizations
- Media: social, print, radio
- Major companies: employees providing service hours



Volunteer Reimbursement

One or a combination of these:

- Per-mile reimbursement (volunteer rate = \$.14, medical rate = \$.21, business rate = \$.545)
- Reimbursement for actual loaded miles vs. total miles
- Meal vouchers
- Gas vouchers/car maintenance vouchers
- Appreciation events
- Public recognition
- This-for-That Swap (e.g., time banking)



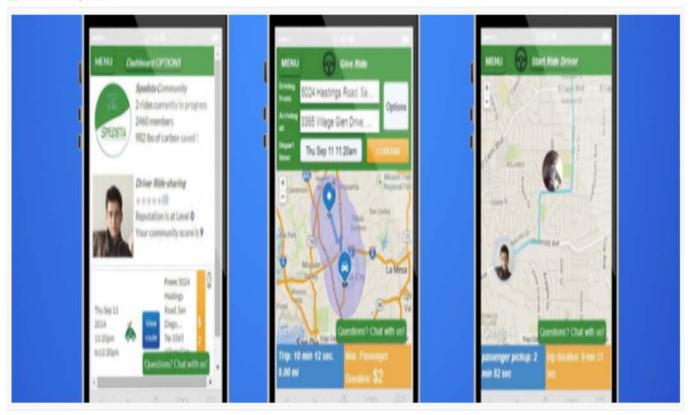
Technology

Ride Scheduler



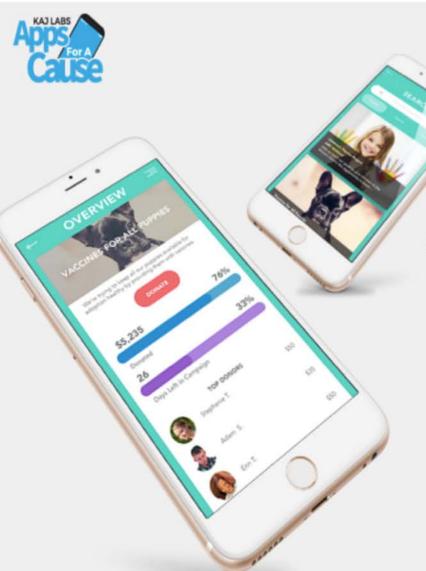
Spedsta Releases Volunteer Driving App on Apple Appstore

November 1, 2015



Spedsta Senior Transportation and Ridesharing has announced their Dispatch and Ride Scheduling software has been released to the Apple App Store. Senior organizations such as senior centers, senior homes and other elderly care centers will now be able to coordinate rides for their senior community directly through **Spedsta's IOS mobile app**.

Senior organizations commonly provide fixed weekday hours for their elderly members to book rides with their ride coordinators and managers. While this service is welcome by their communities, the lack of flexibility in hours and advanced scheduling limit the usefulness of the service to some people. By using a mobile app now ride coordinators have the flexibility to monitor and book senior transportation rides on a more dynamic basis. For more information please see: http://spedsta.com/landing-page-Senior-Transportation.html



APPS FOR NONPROFITS

Apps For a Cause is a \$2M program by KaJ Labs to help nonprofit organizations reach and engage their supporters, improve operations and raise awareness through their own custom built *mobile* application all pro bono.

Launch Event

Cost Savings: Volunteer Driver vs. Demand-Response (Minnesota study)

	Average length round trip (miles)		Cost per round trip by Volunteer
Table 1	81 mi.	\$118	\$71
	100 mi.	\$143	\$70
	73 mi.	\$108	\$73

	Average savings per round-	Annual savings compared to other to other options options
	\$47	\$226,896
	\$43	\$615,246
Table 2	\$73-\$185	\$584,000 - \$1,480,000
	\$20	\$191,756
	\$18-\$24	\$74,920 - \$101,800
	\$33-\$185	\$64,000 - \$352,000



Covering the Costs of a Volunteer Driver Program

One or a combination of these:

- Federal/state transportation funds
- Older Adults Act funding (when serving seniors)
- Contracts for service (e.g., Medicaid transportation, disability services agencies)
- Rider contributions (per-trip or based on group of trips)
- Community donations/fundraising



Characteristics of Successful Programs

- Attention to drivers: treat them like customers too!
- Transparency
- Ease of entry and flexibility once committed
- Excellent risk-management program
- Support a culture of volunteering with other organizations
- Identify affinity-based potential drivers



Steps to Deciding to Implement a Volunteer Driver Program

- Assess the availability of volunteer drivers
- Determine the administrative cost to implement the program
- Identify the gaps in service that could be filled
- Identify funding sources to cover administrative costs and volunteer reimbursement (if offered)



Resources

- Volunteer Driver Recruitment and Retention: A Handbook Prepared by The National Volunteer Transportation Center
- CIMA Volunteer Insurance http://www.cimaworld.com/nonprofits/cimavolunteers-insurance/
- National Volunteer Transportation Center



Never doubt that a small group of thoughtful committed citizens can change the world. Indeed, it is the only thing that ever has.

– Margaret Mead



Reaping the Fruits of Inclusive Planning with Older Adults and People with Disabilties



Lessons from Transit Planning 4 All

- Program sponsored by the Administration for Community Living, U.S. Dept. of Health & Human Svcs
- A series of pilot projects across the nation, each seeking to increase inclusion in transportation planning and services for people with disabilities and older adults.



Inclusion

The adoption of proven, sustainable, scalable, and replicable models that include participation of people with disabilities and older adults in the design and implementation of coordinated transportation systems that are responsive to their needs.



Goal

Reaching out to seniors and people with disabilities to ensure their voices are active in transportation planning





Because if we can provide *quality and timely* transit for seniors and people with disabilities, we can for everyone.

What's In It for Your Agency

- Increase real input into transit plans: 1 agency had 54% of input on 5-year plan from older adults/people with disabilities
- Identify mobility improvements your agency wasn't aware were needed
- Understand the small tweaks that can improve the rider experience
- Help agencies prioritize where to put limited resources
- Build loyal supporters within the community



A Continuum of A Participation



Improvements in Program Planning, Operations, and Services



Level 6

People with Disabilities and Older Adults
Play Lead Roles in Planning,
Implementation, and Operational Decisions

Level 5

People with Disabilities and Older Adults Share Decision-making Responsibilities for Planning, Implementation, and Operations

Level 4

People with Disabilities and Older Adults Actively Participate in Planning

Level 3

People with Disabilities and Older Adults Consulted About Programs

Level 2

People with Disabilities and Older Adults Informed About Programs

Level 1
Programs Developed for People with
Disabilities and Older Adults

Type of Inclusion

More Inclusive/ More Active Participation



Inclusive Planning Toolkit: Planning an Inclusive Process



Assessment Before Planning

Ask:

- "What transportation needs exist in the community?
- "How do you identify and prioritize those?
- "How inclusive is transportation planning now and how does it identify transportation priorities?"
- "Are we willing to do things differently, if that's what we hear?"



Perception Versus Reality

Check yourself by asking:

- Do participants (people with disabilities and older adults) feel included?
- If meetings are open and advertised, do participants attend?
- Is a meeting the best type of forum for being fully inclusive?
- If participants attend, are their opinions sought and heard?
- Is there a system in place to track whether participant suggestions are vetted and implemented?
- Do participants share in the decision-making process? Do participants play leadership roles in your organization or partnership efforts?



Define Success

- It is important for the parties involved participants, partners and staff – to reach consensus on an initiative's goals, think of success along a scale where the ultimate objective is one measure of success and interim milestones are recognized as significant achievements.
- The viewpoints of all involved in the initiative, especially riders and potential transportation users, should be considered in defining success. Even if the ultimate goal of the initiative is not achieved, the engagement of diverse participants in the transportation planning process and their commitment to continuing involvement are significant steps in inclusive coordinated transportation planning.



Realistic Expectations

- Barriers to an inclusive transportation planning initiative's ultimate success are inevitable
- To keep all engaged, identify and celebrate interim milestones
- Build trust and commitment so that participants and key partners understand that change may be slow and incremental, but that staying the course will lead to real improvements.



Inclusive Planning Toolkit: The Outreach Process



To whom should you reach out?

- Start with people with disabilities and older adults
- Consider outreach to specific transportationchallenged populations in your region, such as veterans, low-wage workers, students, non-English speaking individuals, new immigrants, and refugees
- Consider also whether there are groups within any population with particular pressing needs, such as people who have audial or visual impairments



Get Out and Talk to 'Em

- Get on the Bus
- Surveys
- Coordinated Mobility Council Meetings
- Five Year Plan Workshop
- "Meeting in a Box"
- Multiple meetings "Oh, it's you guys again"



Also . . .

Engage a smaller cadre of committed participants who form an advisory group/expert panel that meets regularly throughout the project and assumes leadership roles in the inclusive planning process.



TriMet's Inclusive Planning Process





Inclusive Planning Toolkit: Design Your Meetings



Set the room to meet the purpose

- Planning small group work? Set tables around which they can group
- Seeking innovation? Set the room to be "playful"
- Fostering equality among partners? Circles or hollow squares with no apparent "head of the table"



Adult Learning Styles

- 1) Visual. Learn best when things are presented graphically or can see them written
- 2) Aural. Learn best when they hear the information
- 3) Print. Learn information best by writing it down
- 4) Tactile. Learn best by doing something
- 5) Interactive. Learn best when they discuss concepts
- 6) Kinesthetic. Learn best through movement (e.g., role



7) Human stories reinforce what you are saying

Inclusive of People with Disabilities

Wisdom from an experienced facilitator:

It is nearly impossible to successfully run a meeting AND assist participants with a variety of disabilities engage at a meaningful level.



Strategies for Participants who use a mobility device

- Is the room accessible (e.g., elevator access)
- Do they have space to maneuver in the room?
- Is there a blank space at the table (e.g. no chair) to welcome anyone who uses a wheelchair?



Strategies for Participants who have a visual impairment

- Allow for twice the amount of time to complete a workshop as usual to allow for reading and repetition of ideas
- On request, print out PowerPoint/ visuals so people can have full size copies in front of them
- Repeat and recap often. Also group topics to make ideas to memorize shorter
- Bring materials on a thumb drive so materials can be accessed by any devices a participant has.

Strategies for Participants who have a visual impairment

- Assign staff to sit with people so they can quietly ask to remind of items that have been discussed/ strategies on this list
- Record meeting so they can listen and provide feedback later
- Call afterwards, ask for additional ideas and ways to make the process better
- Repeat, repeat, repeat



Learning from Each Other

Learning in terms of inclusive planning means listening to—and learning from—others. True inclusive planning is based on participant engagement and leadership. Professionals and participants alike must approach inclusive planning with an openness to learning from others.



Inclusive Planning Toolkit: Track Results



Track Inclusive Performance Over Time

- Set up a system to collect objective data. You'll want to routinely and regularly collect measurement data.
- Track both inclusiveness as well as program results.
- Share the results with stakeholders to let people with disabilities and older adults know that you care about their involvement.



Lessons

Learned

- ➤ It takes a productive pause to incorporate inclusiveness into process
- ➤ Once empowered, partners take ownership of many action items
- ➤ A good partnership name and logo are a valuable investment
- Sustaining partnerships is more time intensive than making them
- Diverse partnerships provide new windows into community opportunities



It's harder and takes more time than initially anticipated.





Technology and Mobility Management



Select Technology for Bus Operations



Value of Ride Pilot

For service providers:

- Ready-to-go system
- Easy to learn and use
- All your key data is in one place
- Web-based, so no software to install on your workstations

For coordinating agencies:

- Can support many small providers with single solution hosted on a single server
- Provisioning an environment for new agency can be done quickly
- Facilitates collaboration across agencies



Ride Pilot: Oregon and Utah

- Free, open source software for scheduling and dispatching rides
- Originally developed for Ride Connection (Portland, OR) in 2010
- Currently being improved by Utah Transit Authority through Cambridge Systematics
- Tracks key elements that transportation providers need including:
 - Customers
 - Drivers
 - Vehicles
 - Trip requests
 - Recurring trips



- Highly customizeable:
 - Each agency within a RidePilot deployment can customize how system works based on its operations
 - For example, each agency can specify its driver compliance rules and vehicle maintenance schedules
- Source code at https://github.com/camsys/ridepilot



Home

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RidePilot News

We have updated the live RidePilot server to iteration 3. This update includes a new driver availability system and a mobility configuration matrix for customers and trips.

We are currently in testing iteration 4. This update will include some clean up from previous iterations, added some additional search options and additional reporting options. This iteration is expected to go live by the end of April 2018.





RidePilot Project History

Purpose

The purpose of this project is to implement a Computer Aided Scheduling and Dispatch (CASD) software system to meet the needs of small scale human service transportation agencies. RidePilot; an open source, web-based scheduling, reporting, and dispatch application initially developed by Ride Connection in Portland Oregon, was identified to fill this need.

Within the human service providers industry, transportation remains one of the biggest

RidePilot Training Videos

RidePilot Iteration 3 Training

RidePilot Iteration 2 and User Training

RidePilot Documentation

This section contains the most up-to date user's guide, cheat sheets and screenshots of the different tabs within RidePilot



RidePilot Documentation

This section contains the most up-to date user's guide, cheat sheets and screenshots of the different tabs within RidePilot.

User's Guide

Cheat Sheets

Driver Availability Driver Complainces

New Customer

New Driver

New Run

New Trip

New User

New Vehicle

Subscription Run

Subscription Trip

Vehicle Compliances

Vehicle Preventative Maintenance

Screenshots

Customer Tab

Dispatch Tab

Drivers Tab

Driver Availability

Report Tab

Runs Tab

Trips Tab

Vehicle Tab

Information Request

For more information in becoming a partner with UTA on the RidePilot project please contact our group at:





Route Planning Software: Remix



On-Demand Rides

- Technology once thought reserved for urban areas is being applied in less dense communities
- Definition of "on-demand" in more rural setting yet to be determined



Pantonium Bus-Hailing App

- Being piloted by Belleville Transit, Ontario, Canada (pop. 50,000)
- Allows customers to summon a bus to their nearest bus stop, routes bus to skip empty stops
- Moving late-night bus route to a ride-hailing model using "route optimization engine," which processes data in real time, pulling together the location of the bus, traffic conditions, destinations and user requests
- Via website, riders schedule a ride. Software then processes that data — constantly updating itself to optimize all scheduled rides — and maps the best route to get all riders to their destinations as quickly as possible.
- App sends riders email confirmation notices and simultaneously sends the pickup information to the bus driver via a tablet.

Southern Maryland "Wheels to Wellness" Project

6 month low cost effort to test the viability of using real-time dynamic routing software in a rural setting to efficiently schedule reoccurring and same day healthcare trip requests.

- Calvert Health
- MedStar St. Mary's

Health provider schedules trip request on line

On-demand routes based on trip requests

- ARC of SOMD
- TCLE

- Health provider can monitor client arrival
- Driver receives updated manifest

Passengers receive real time vehicle arrival



Software provides algorithms for on demand routing of vehicles with access to real-time location vehicle information

Serving People with Disabilities and Older Adults



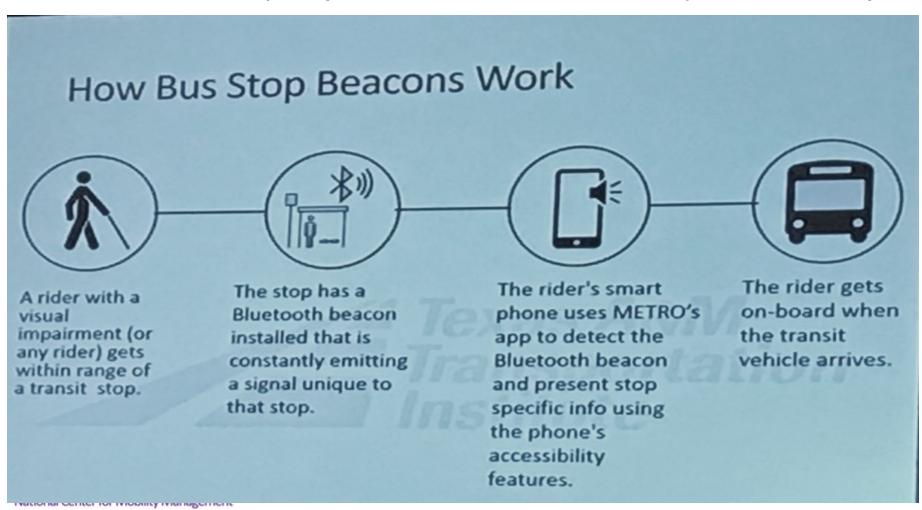
Communications Tablet Knoxville-Knox Community Action Committee

- The problem: communication between transit operators and riders with disabilities and older adults was a barrier to inclusive services. Riders did not feel comfortable traveling independently on the community buses, and transit drivers did not feel comfortable interacting with the diverse range of potential passengers
- The solution: A tablet-based application that facilitated communications between riders and transit personnel



Beacon Technology

Allows visually impaired riders to more easily find bus stop



Select Technology for Ridesharing



Vanpool Technology: iCarpool app

80% of vanpools have excess capacity with two or more empty, unoccupied seats on every trip. Here's how this works:

- 1. Potential occasional vanpool riders register with iCarpool app
- 2. When they want to ride, they log on, are matched and notified when a ride is available, and book the ride
- 3. Meet vanpool at existing vanpool stops
- 4. Cashless payment at the end of each ride are applied to rider accounts
- 5. GPS-based data collection happens for every trip and is available via monthly reports provided by iCarpool.



Autonomous Vehicles



Pilot Projects

- Contra Costa Transportation Authority and Bishop Ranch
- Florida: Babcock Ranch, Gainesville, Tampa, Orlando
- Texas: Arlington, Frisco, Houston
- Nevada: Las Vegas shuttle and ridehailing
- University of Michigan
- Villages Golf and Country Club, retirement communities in San Jose, CA, and near Orlando, FL.
- PLUS testing on roads in Arizona, California, Pittsburgh and Atlanta



Mobility as a Service



Transportation Equity = Accessible Vehicles and Interfaces

Some good signs for older adults and people with disabilities:

- Shuttles are physically accessible
- Some work on accessible interfaces
- Unknowns: commitment and cost to serve people who need assistance



Mobility as a Service Platform

Multimodal and sustainable mobility services addressing customers' transport needs by integrating planning and payment on a one-stop-shop principle

Multimodal Transport and Shared Mobility



Multimodal Traveler Information



Integrated Booking/Ticketing/Payment





Rural Household

1 car, 2 adults, 1 child, Walkscore = 0

Rural Mobility Budget

Monthly Payment	\$ 136
Annual Total	\$ 1,636
Vanpool Program Subsidy	\$ (600)
Volunteer Driver Revenue	\$ (400)
Member Support	\$ 146
Guaranteed Ride	\$ 30
Taxi	\$ 480
Carshare	\$ 480
Vanpool	\$ 1,500

